BUDGET ESTIMATES 1988

The Corporation of
The City of Toronto

10-152 (A)

89-05679/1

THE CORPORATION
OF THE
CITY OF TORONTO

1988
ESTIMATES
FOR THE FISCAL YEAR ENDING DECEMBER 31

OPERATING BUDGET ESTIMATES
ADOPTED WITH AMENDMENTS BY CITY COUNCIL ON MARCH 21, 1988

CAPITAL ESTIMATES
ADOPTED WITH AMENDMENTS BY CITY COUNCIL ON DECEMBER 14, 1987

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MEMBERS OF CITY COUNCIL - 1988

MAYOR

ART EGGLETON

EXECUTIVE COMMITTEE

* HIS WORSHIP THE MAYOR, CHAIRMAN
ALDERMAN WILLIAM BOYTCHUK
ALDERMAN MICHAEL GEE
ALDERMAN CHRIS KORWIN-KUCZYNSKI
ALDERMAN TONY O'DONOHUE

WARD 1
ALDERMAN WILLIAM BOYTCHUK
* COUNCILLOR DERWYN SHEA

WARD 2
ALDERMAN CHRIS KORWIN-KUCZYNSKI
* COUNCILLOR BEN GRYS

WARD 3
ALDERMAN BETTY DISERO
* COUNCILLOR RICHARD GILBERT

WARD 4
ALDERMAN TONY O'DONOHUE
* COUNCILLOR JOE PANTALONE

WARD 5
ALDERMAN NADINE NOWLAN
* COUNCILLOR YING HOPE

WARD 6
ALDERMAN DALE MARTIN
* COUNCILLOR JACK LAYTON

WARD 7
ALDERMAN BARBARA HALL
* COUNCILLOR ROGER HOLLANDER

WARD 8
ALDERMAN TOM CLIFFORD
* COUNCILLOR FREDERICK J. BEAVIS

WARD 9
ALDERMAN PAUL CHRISTIE
* COUNCILLOR TOM JAKOBEK

WARD 10
ALDERMAN MICHAEL WALKER
* COUNCILLOR ALEXANDRA McCALLUM

WARD 11
ALDERMAN MICHAEL GEE
* COUNCILLOR KAY GARDNER

* MEMBER OF THE METROPOLITAN TORONTO COUNCIL

HEADS OF DEPARTMENTS

AUDIT	J. Rabinowitz, City Auditor
BUILDINGS AND INSPECTIONS	M. L. Nixon, Commissioner
CITY CLERKS	R. V. Henderson, City Clerk
CITY PROPERTY	R. Nathwani, Commissioner
COMMITTEE OF ADJUSTMENT	D. Stevenson, Administrator
FINANCE	G. H. Clarke, City Treasurer
FIRE	W. Shanahan, Fire Chief
HOUSING	G. C. Cook, Commissioner
LEGAL	D. Y. Perlin, City Solicitor
MANAGEMENT SERVICES	A. L. Stevenson, Executive Director
LABOUR RELATIONS OFFICE	R. F. W. Rae, Director
PARKS AND RECREATION	H. Pirk, Commissioner
PLANNING AND DEVELOPMENT	R. Millward, Commissioner
PUBLIC HEALTH	Dr. B. Gibson Acting Medical Officer of Health
PUBLIC WORKS	R. M. Bremner, Commissioner
PURCHASING AND SUPPLY	J. D. Duncan, Commissioner

HEADS OF BOARDS AND AUTHORITIES

PLANNING ADVISORY COMMITTEE	M.E. Kosny, Chairman
BOARD OF HEALTH	J. Layton, Chairman
TORONTO PUBLIC LIBRARY BOARD	C. Taylor-Munro, Chairman
	E.L. Fowlie, Chief Librarian
TORONTO HISTORICAL BOARD	R.M. Roy, Chairman
	R. Scott James, Managing Director
ST. LAWRENCE CENTRE FOR THE ARTS	B. Smythe, Chairman
	M. Noon, Theatre Manager
CECIL STREET COMMUNITY CENTRE	S. White, Chairman
	L. So, Co-ordinator
519 CHURCH STREET COMMUNITY CENTRE	L.E. Wakelin, President
	R. Hollander, Executive Director
COMMUNITY CENTRE 55	M. Christie, Chairman
	[illegible]. Grist, Administrator
SCADDING COURT COMMUNITY CENTRE	B. Gwilliam, Chairman
	M. Kainer, Executive Director
CENTRAL EGLINTON COMMUNITY CENTRE	M. Shuster, Chairman
	D. Hill, Administrator
RALPH THORNTON COMMUNITY CENTRE	R. Soutter, Chairman
	J. Houston, Co-ordinator
APPLEGROVE COMMUNITY CENTRE	N. Snow, Chairman
	A. Brumell, Executive Director
MOSS PARK ARENA	E.J. Stanton, Chairman
	B. Sutton, Manager
MCCORMICK PLAYGROUND ARENA	G. Nixon, Chairman
	R. Maurice, Manager
WILLIAM H. BOLTON ARENA	J. Carnevale, Chairman
	J. Oreto, Manager
FOREST HILL MEMORIAL ARENA	L. Freed, Chairman
	F.M. Somerville, Manager
GEORGE BELL ARENA	J.R. Murray, Chairman
	M. Kerr, Manager
TED REEVE ARENA	G. Gossling, Chairman
	J. Turvey, Manager
NORTH TORONTO MEMORIAL ARENA	C.A. Wainwright, Chairman
	E. Anweiler, Manager
ALLAN A. LAMPORT STADIUM	E. Negridge, Chairman
	B. Bobyk, General Manager
TORONTO ARTS COUNCIL	J.P.S. MacKenzie, Chairman
	Rita Davies, Executive Director
PARKING AUTHORITY OF TORONTO	D. Stager, Chairman
	R.W. Lewis, General Manager

STATEMENTS OF FUNCTIONS OF DEPARTMENTS AND BOARDS

AS PRESENTED IN THE RESPECTIVE BUDGETARY SUBMISSIONS

City Council	Provision of funds for the operation of City Council official receptions, entertaining of distinguished visitors and City Council transportation services.
Audit	The Audit Department operates under the City Auditor and is divided into three groups: City Accounts Audit, Local Boards Audit, Prepayment and Electronic Data Processing Audit. The primary functions of the department are to audit the books and accounts of the City Corporation and its various Local Boards and Commissions and report the results of these audits to City Council, to the Ministry of Municipal Affairs and to the Boards, Commissions, etc. concerned.
City Clerk's	The primary functions of the City Clerk's Department are as follows: Liaison with the Mayor's Office and administering of on-going responsibilities of the Office of the Mayor; preparation of agendas, reports, correspondence and research for Council, Executive Committee, Standing Committees and Special Committees and maintenance of their records, minutes and by-laws; administration of Civic Elections, assessment rolls, marriage and lottery licenses and vital statistics; records management, including storage of records for all City Departments, maintaining City Archives and administering of City's Fine Arts Collection; provision of Central Mailing services for City and Metro Departments; provision for Council of transportation, secretarial, printing, phototypesetting and duplicating services; provision of information and translation services, assistance and advice to Departments on graphics and communications needs, city advertising and arranging of civic functions.
Finance	The Finance Department operates under the direction of the Commissioner of Finance and consists of an Administration Division, Treasury Division, Accounting Division and Taxation and Water Revenue Division. The primary functions of the Department are the billing and collection of taxes, water accounts, sewage services rates, and other revenues of the City; Investment of Civic and Fire Pension Funds and City monies not immediately required, short and long term financing, negotiating and arranging insurance coverage of City's assets and other risks; provision of risk management services to City Departments and other municipal entities; maintenance

of City sponsored employee benefit programs; provision of routine budgetary controls and maintenance of the City's account records and payroll distribution system.

The fundamental objective of the Department is to provide financial management for the City of Toronto, including its Departments, Pension Fund committees, Local boards and other bodies by:

Supplying financial resources and services, financial reports and information, maintaining financial controls, protecting the City's assets and using sound risk management concepts and techniques; and,

Ensuring that policies, systems and controls remain responsive to the changing needs of the City, with prudence and integrity in a manner that serves the public well and is responsive to City Council, Departments, Local Boards, other bodies and senior levels of government.

Legal

To attend meetings of the City Council, the Executive Committee, Committees of Council, Board of Health, Cityhome Board, Mayor's Committees and Council Sub-Committees as requested, and to process the legal work resulting from their action. To render legal services and advice to Civic Departments and certain outside bodies (Cityhome, Recreation and Community Centres, Parking Authority, etc.). To perform specialized and general legal work as assigned. To conduct applications before the Ontario Municipal Board. To complete real estate transactions. To represent the Corporation and above-mentioned bodies before the Provincial, District, Supreme and Appeal Courts. To investigate and settle claims for damages made against the City.

Purchasing and Supply

The Purchasing and Supply Department operates under the jurisdiction of the Commissioner of Purchasing and Supply and consists of an Administration Section, a Purchasing Division, a Material Supply Division, and an Equipment Division. A Fair Wage Office is located within the Department, but reports directly to the Executive Committee.

The primary functions of the Department are to act as the City's Purchasing Agent, issue Purchase Orders or contracts for supplies and services and provide for inspection and testing of delivered goods; operate a printing unit and maintain a central material supply organization; allocate and provide maintenance and repair services for all City vehicles and equipment. The Fair Wage Office maintains a surveillance of wage rates paid to employees of City contractors.

Management Services

The basic purpose of the Management Services Department is to provide overall administration and management assistance to the Corporation and individual departments through the review and processing of the Capital and Operating Budgets; management consulting services; computer services; recruitment services; human resource development programs; equal opportunity programs; rehabilitation counselling services; health and safety programs; and a job evaluation program.

The Department seeks to provide solutions that enhance the effective operation of the City and which provide fair and equitable opportunities for its employees.

Office of Labour Relations

To administer the Labour Relations function for the City and its local boards, including the negotiations and interpretation of various Collective Agreements and the preparation and presentation of the City cases at labour arbitrations.

To minimize the number of cases proceeding to arbitration by providing managers and supervisors with the skills and advice required to make effective decisions that are not contrary to the provisions of the Collective Agreements.

Toronto Arts Council

The Toronto Arts Council advises the City of Toronto on the allocation of cultural grants and on municipal policy regarding arts and culture in general.

Grants

This municipality, together with all municipalities in Ontario, has authority from the Province under general legislation to make grants for different purposes. In addition, the City of Toronto has authority to make grants in aid of institutions, associations and persons carrying on or engaged in work which in the opinion of the Council are for the general advantage of the inhabitants of the City, but where no authority to grant aid is conferred by other statutes.

Buildings and Inspections

The Buildings and Inspections Department operates under the director of the Commissioner, Buildings and Inspections and consists of three divisions: Administration, Inspections, and Plan Examination.

The primary function of the Department is one of enforcing a variety of Municipal by-laws and laws of Ontario. To administer the Ontario Building Code Act, the Commissioner has been appointed as the Chief Building Official for the City. These regulations exist to ensure that buildings, heating plants and plumbing are safely and property erected or installed and that buildings are properly used and located.

Committee of Adjustment

The Committee of Adjustment consists of nine members appointed by Council pursuant to the Planning Act of Ontario. The staff of the Committee consists of fourteen people. The Committee of Adjustment has jurisdiction to authorize minor variances from the strict application of the zoning by-law, and to deal with land divisions and legal non-conforming uses. The Committee of Adjustment is required to process applications in accordance with the Planning Act and the Regulations made thereunder. Its conduct is also governed by the Statutory Powers Procedures Act.

City Property

The City Property Department operates under the director of the Commissioner of City Property and consists of an Administration and Budgets Division, a Maintenance Division, an Architectural Division, a Services Division and a Real Estate Division. The primary functions of the department are the provision of operating space and construction, maintenance, repair, alteration, architectural and real estate services for all Civic Departments.

Public Health

The Department of Public Health is under the direction of the Medical Officer of Health. The Department is organized in a decentralized management model and consists of the Office of the Medical Officer of Health, four Health Area operations and a Central Resources Group.

Fire

The Fire Department operates under the direction of the Fire Chief and consists of an Administration Division, Fire Prevention Division, Training Division, Firefighting Platoons, Communications Division, Apparatus Maintenance Division, Hose and Equipment Division, Fire Planning and Operations Research Division, and a Medical Division.

The primary functions of the Department are to extinguish and prevent fires and to provide rescue services in any emergency. In support of these functions the Department operates and maintains a Communication System, maintains and repairs all fire apparatus and equipment, carries out home and building inspections and Fire Department personnel training programs.

Parks and Recreation

To provide, operate and maintain public park and recreation facilities in the City of Toronto. The Department is also responsible for the planting, removal and care for all trees on City streets.

Housing

The Housing Department operates under the direction of the Commissioner of Housing and consists of an Administration Division, A Housing Development Division, a Property Management Division, and a General Services Division. The primary function of the Department is to further the Housing objectives of City Council by increasing the supply of housing in the City, particularly for people of low and moderate income.

Public Works

The department of Public Works is comprised of the following Sections: General Services, Engineering, Planning and Programming, Survey and Mapping, Engineering Systems and Resources, Traffic Engineering, Operations and Sanitation and has the following general responsibilities under the Commissioner of Public Works who is also the City Engineer.

Carries out design, construction, reconstruction and maintenance of public facilities within the street allowance including sidewalks, curbs, pavements, sewers, watermains, bridges and subways. Responsible for providing professional land surveying and mapping services for all Civic purposes. Performs administrative functions involved with the opening and closing of public streets and lanes. Initiates and co-ordinates local improvement projects. Administers the Refuse Collection, Street Cleaning and Snow Removal By-laws and consolidation of the Zoning By-law. Controls public use of the City Street Allowance through the issuance of permits and licenses. Co-ordinates Traffic Planning and Control Matters coming under the jurisdiction of the City of Toronto including the installation and maintenance of parking meters and the collection of revenue therefrom. Administers the City of Toronto Permit Parking programme.

Planning and Development

The Planning and Development Department operates with a staff establishment of 172, under the direction of the Commissioner of Planning and Development. The Department is organized into seven divisions: General Services; Zoning and Official Plan; Policy and Research; Economic Development; Central Core and Waterfront; Architecture and Urban Design; and Community and Neighbourhoods.

The Department advises Council on planning and development matters involving the City, particularly with respect to land use, transportation, zoning and a wide range of social, economic job creation and evironmental issues. The Department also co-ordinates and administers a capital budget program for physical improvements in various parts of the City. These improvements are carried out under the

City's Neighbourhood, Commercial Area and the Industrial Area Improvement Programs. Specific projects in the Yonge Corridor, the St. Lawrence Historic District and the Waterfront and Railway Lands, West Downtown, and Midtown Areas also make up part of the Department's capital budget program. The Department also provides assistance to the Planning Advisory Committee.

In carrying out its mandate, the Department undertakes comprehensive planning studies, processes development application, reviews proposals for new projects and recommends amendments to the City's Official Plan and Zoning By-Law. Interested individuals and special interest groups, such as resident and business associations, are encouraged to participate in the decision-making process. Their views are taken into consideration when policies are developed and reviewed by City Council. The Department consults with other City departments, senior levels of government, and a variety of agencies, organizations and other interested groups in developing social and economic policies. The Department also takes a leading role in co-ordinating the City's capital budget priorities.

Board of Health

The Board of Health for the City of Toronto Health Unit is a corporation without share capital, established by and with the powers and duties set out in the Health Protection and Promotion Act, 1983, a provincial statute.

Section 60 of the Act states that "every Board of Health shall superintend and ensure the carrying out of Parts I, III and IV and the regulations relating to those Parts in the health unit served by the Board of Health".

The Board of Health currently has a membership of 16. Thirteen members are appointed by City Council, and three are appointed by the Province of Ontario.

Toronto Public Library

The Board's purpose is to provide a high standard of library service throughout the City and is continuing its work to bring services in all areas closer to the standard provided in the North. Services include the provision of information, informal educational and recreational materials in a variety of media, reflecting Toronto's multilingual and multicultural character. The branch facilities, programs, and materials are made available in a strong community context wherein cooperation with other agencies and groups is encouraged and identification with all sectors of the community is fostered.

Toronto Historical	The Board's role is to contribute to the improvement of the quality of life in the city through the identification and preservation of the heritage of the City of Toronto for the use and benefit of all its citizens. It advises City Council on all matters relating to the history of Toronto and developments and implements strategies for the preservation and use of features of the city's natural and built environment which have archaeological, historical, architectural or contextual significance. The Board is concerned with the promotion of an awareness, understanding and appreciation of Toronto's history for the education and enjoyment of citizens and visitors. Research programmes, the conservation and use of historical collections, operations and interpretation of historic sites, publications, educational programming and other public extension services and vehicles used by the Board to these ends.
St. Lawrence Centre	To operate the St. Lawrence Centre for the Arts, a facility housing two auditoria in which presentations of English and Ethnic Theatre, Children's Theatre, music, public forums and film screenings take place.
Planning Advisory Board	The Planning Board is appointed by City Council pursuant to the Planning Act of Ontario. The Board advises Council on overall Policy recommendations as it relates to the official plan, monitors change and advises on alternative futures for the City in respect to growth and change in the Metropolitan and regional context.

Community Centres

Cecil Street	To operate, manage and maintain the premises at 58 Cecil Street as a Community Centre.
519 Church Street	To provide for the overall administration maintenance and programme aspects of The 519 Church Street Community Centre.
Community Centre 55	To provide for the maintenance, management and operation of 97 Main Street as a community centre and to provide social and recreational services and activities for the community of Ward Nine in the City of Toronto.
Scadding Court	To provide for the establishment, maintenance and operation of the building forming part of the premises at 707 Dundas Street West, as a community

	recreation centre under the Community Recreation Centres Act, 1974, and for the management and control of the said community recreation centre by a committee pursuant to the said Act.
Central Eglinton	To operate the Central Eglinton Community Centre.
Ralph Thornton	To provide for the overall administration and maintenance at the Ralph Thornton Centre, 765 Queen Street East.
Applegrove Community Complex	To develop, manage and control the administration and programming facilities and services under the Board of Management as approved by City Council.
Arena Boards	
Moss Park	To provide for the management and control of the skating rink in Moss Park as a community centre under the Community Centres Act.
McCormick Playground	To operate the McCormick Playground Arena.
William H. Bolton	To provide for the maintenance and control of the skating rink in Vermont Sq. Park as a community arena under the Community Centres Act.
Forest Hill Memorial	To operate Forest Hill Memorial Arena.
George Bell	To operate George Bell Arena.
Ted Reeve	Operation of Indoor Hockey Rink and Outdoor Pleasure Skating Rink.
North Toronto Memorial	To operate North Toronto Memorial Arena. Allan Lamport Stadium To manage the Allan A. Lamport Stadium.
Parking Authority of Toronto	The Authority is responsible for the establishment, operation and mangement of all municipal off-street parking facilities throughout the City

PART 1

OPERATING BUDGET: INTRODUCTION

ADDRESS ON THE OPERATING BUDGET FOR 1988

BY

EXECUTIVE ALDERMAN MICHAEL GEE

AT THE MEETING OF CITY COUNCIL

HELD IN THE COUNCIL CHAMBER, CITY HALL

ON MONDAY, MARCH 21, 1988

Mr. Mayor and Members of City Council

INTRODUCTION

This is the third time I have had the pleasure to present to you, the City's annual Operating Budget. That being the case, and also because this is the last operating budget of the 1986-88 term of City Council, I have decided to vary somewhat from the usual format of the budget address to City Council.

The budget document before you as Executive Committee Report No. 11, is also in a new format which sets out very well the highlights of the 1988 Operating Budget. Rather than repeat any of that in this address I thought it would be useful to reflect back over the three year term of this Council and bring to the fore those issues which have had significant impact on the operating budget over that period. Also, this is an excellent opportunity to look ahead to the next term of Council, to the years 1989 to 1991, and to project what budget issues we may be facing in the future.

Later in this address, I will deal also with issues of assessment reform, the national and regional economies, and the financial strength of the City.

EXPENDITURES OVER THE TERM OF THE 1986-8 COUNCIL

On the expenditure side , the total expenditure budget in 1985 was $379.6 million. The 1988 expenditure budget is $454.3 million. This is an increase of $74.7 million or 19.7 per cent over the three-year term of this Council. On an average annual basis, the increase is 6.6 per cent.

Some of the major program initiatives that have impacted on the expenditure budget in this period include:

- Aids Operational Plan: $3.5 million over two years;
- Day Care Grants Program: a peak level of $2.7 million annually (1987);
- Contract Compliance Program: $0.9 million over three years;
- Municipal Enterprise Training Program: $0.8 million over three years;
- Animal Control Program: $3.1 million over three years;
- Railway Lands Development Fund: $1.1 million over three years;
- Medical Benefits for Pensioners: $3.5 million over two years;
- Cultural Grants Program: peak level $3.0 million annually (1988);
- Environmental Protection Office: $1.0 million over three years;
- Toronto Health Care Fund: $1.3 million over two years; and
- City Share of Lead Soil Removal in South Riverdale: $1.2 million over two years.

REVENUES, ASSESSMENT, AND MILL RATE OVER THE TERM OF THE 1986-8 COUNCIL

On the revenue side, the general revenue budget has grown by $35.3 million or 22.1 per cent from 1985 to 1988. The average annual increase is 7.4 per cent.

Over the same period, assessment has grown by $139.9 million or 4.4 per cent; an average of 1.5 per cent, annually.

The increase in general revenue and assessment have more than offset the increases in expenditure to allow mill rate increases over the period which have been well within the rate of inflation. The residential mill rate has increased from 62.99 mills in 1985 to 70.39 mills in 1988, or by 11.4 per cent. This works out to an average annual increase of 3.7 per cent.

By comparison, the consumer price index grew from 124.6 in January of 1985 to 140.8 in January of 1988; an increase of 13 per cent, or an average of 4.3 per cent annually. Thus over the term of this Council, the mill rate has risen an average of 3.7 per cent annually, while the inflation rate has increased by an average 4.3 per cent annually. I think this is a commendable record and one for which each of us can take pride--especially in light of the many program intitiatives this Council has taken.

In summary, I believe this Council has provided a high level of service to the public at a very reasonable cost to the taxpayer!

A LOOK IN THE FUTURE

Can we expect this record to continue into the future?

On the expenditure side, some of the program initiatives of the 1986-8 Council will continue to have budget impacts into the term of the 1989-91 Council. The new Council will be faced with decisions of the level of resources to devote to such issues as: AIDS; Daycare Grants; Medical Benefits for Pensioners; Cultural Grants; Hospital Funding; and Lead Soil Removal.

The new Council will no doubt have new program initiatives of its own. The issue of recycling of waste promises to attract increasing attention. The City could be called upon to allocate some resources to the bid for the 1996 Olympic Games. The City's Economic Development program could receive renewed emphasis. If the national and regional economies take a downturn, the City could find itself involved more heavily in employment incentive programs.

On revenue side, it may be unreasonable to expect the same high level of revenue from building permit fees to continue. It is difficult to predict what we may expect in terms of subsidies from the Provincial government.

On the other hand, there is the issue of the use of the proceeds from the sale of Concord and Langstaff farms. This could have potentially positive impacts on future years' operating budgets, if the proceeds are used responsibly as a source of revenue to finance our future Capital Budgets. Council will be considering this issue later this year.

What about the future of assessment growth and its impact on our future budgets? Aside from the issue of assessment reform, which I will address in a few minutes, what can we expect by way of impact from new building activity? This is very difficult to predict. If it stays at the level we have experienced over the last three years, we will continue to have the benefit of mill rate increases lower than would have been the case otherwise. If assessment growth levels off, we will not be able to maintain the same rate of expenditure growth without concummitant increases in the tax rate. This is a possibility that the new Council may have to face very seriously.

All in all, as you may have gathered from the foregoing, the future for the City's budget is by no means crystal clear. If we extrapolate what has been achieved in the past, the new Council will continue to be able to absorb higher level of expenditures through higher yet revenues and assessment growth. I would advise caution, however, that we may possibly be entering a new era, when it will be necessary to exercise a measure of more severe restraint on the expenditure side. Unfortunately, it is difficult to convince people to prepare for that eventuality until the time that is is upon us.

ASSESSMENT REFORM

I mention Assessment Reform in the context of the 1988 Operating Budget because the City's assessment base is the source of its most important item of revenue, Local Taxation, which in 1988 will constitute about 57 percent of our City-purpose revenue, or $259 million out of a total revenue required for local City purposes of $454 million.

I would point out that if Metro-wide re-assessment under section 63 of the Assessment Act had gone forward in the manner proposed by Metropolitan Toronto staff reports, City municipal taxpayers would in all probability be required to yield up considerably more in 1988 to the Tax Collector, than is currently the case. Of course we have not yet received the requests from the Education authorities and the Municipality of Metropolitan Toronto, for the amounts they require the City to levy for them, but I can mention that on the basis of the 1984 Provincial impact study on Metro-wide re-assessment, and also on the basis of last year's, (1987) all-in requests for tax-supported municipal and education services, our City taxpayers would have been required to pay to the Tax Collector some 98 million more dollars than the approximate 1 billion dollars which they did pay in that year.

APPENDIX

THE NATIONAL ECONOMY

Due to the influence of national economic events on the direction of our community's economy, we monitor Canadian economic prospects to better understand our own economic and financial outlook.

The most significant economic developments which occurred during the past twelve months were:

- The stock market correction that began in August and turned into a crash in October erasing the year's equity gains. Stronger stock markets in December left the Toronto Stock Exchange 300 index up only 3.1 percent for the year.

- The Chartered Bank Prime Lending Rate for 1987 began at 9.75 percent and dipped to 8.75 percent by April when a weaker Canadian dollar forced rates up to a peak of 10.50 percent in August. The October stock market sell off reversed the directions of interest rates and by year-end the Prime Rate had dropped to 9.75 percent once again.

- The Free Trade Agreement with the United States was completed in 1987 but the deal yet to be ratified by the U.S. Congress. In Canada, continued strong disagreement to the deal by the opposition will probably lead to a major policy challenge in the upcoming federal election.

Canada's economy continued to expand at an unusually rapid rate in 1987 and recorded the strongest rate of growth among the leading industrial nations over the last five years.

Although the economic cycle is well advanced, the outlook for the economy remains constructive. The risk of resurgent inflation and higher interest rates is low. Business earnings are strong and in all likelihood will remain at a high level. Commodity prices which were strong in 1987 and is forecasted to rise marginally in 1988. The U.S. rate, which rose to 3.8 percent is expected to rise again and coverage with the Canadian rates in late 1988.

Canada's unemployment rate has declined significantly in 1987 with the rebound in industrial and resource sector production and the high level of domestic construction activity. At 8.9 percent at the end of 1987 the national jobless rate is at its lowest since 1981.

In summary, it seems that the economy will continue to perform well as a result of the rise in industrial commodity prices and an improvement in the underlying financial strength of Canadian business. With inflation under control and interest rates on a level-to-down trajectory, the economy is well positioned to record a sixth consecutive year of uninterrupted economic expansion.

ECONOMIC OUTLOOK FOR METROPOLITAN TORONTO

During the past year, the local economy has outpaced the rest of the country due to a booming housing market and strong expansion in many industries. However, growth will slow somewhat as consumer spending lessers and the demand for most goods and services moderates. Our current inflation rate of 4.7 percent is 0.6 percentage points higher than the national average of 4.1 percent on a January 1987 to January 1988 basis. This reflects higher demand for goods and services, especially in the area of housing, while the Toronto region, with an unemployment rate of 3.9 percent is effectively near full employment. The national unemployment rate of 8.9 percent for 1987 and 8.6 percent as of February 1988 has benefited from better resource prices, particularly from forest products and metals, but is still far higher than the Metro Toronto unemployment rate. However, this gap in unemployment may narrow in 1988 as the prospects for further declines in the Metro Toronto unemployment rate are limited.

Approximately 27,400 new homes (both freehold and condominium) were sold in Metro during 1987 down from 40,800 in 1986. It should be noted however, that these sales may vary from actual housing starts, which overlap from year to year. The average price of a resale home in Metro Toronto jumped from $138,925 in 1986 to $189,105 in 1987, an increase of 36 percent.

It is expected that the strong local economy will be sustained in 1988 by the region's considerable forward momentum and lower cost funds which will help maintain the high level of construction activity. As was the case last year, the high level of job creation in the service sector, in our local economy, is reflected in a lower unemployment rate as compared with the national average.

For 1988 we are forecasting that these constructive local economic trends will continue at a moderate pace.

FINANCIAL STRENGTH OF THE CITY

When evaluating the financial status of a city or municipality, certain criteria have generally been accepted as being relevant to this type of analysis. These criteria include reserves for contingencies and other provisions, a percentage of taxes collected in the current year, trends in debt servicing, percentage increases in the assessment base and agency credit ratings established with regards to the long-term debt market.

- The City's financial reserves and reserve funds also continue to compare favourably as a percentage of total operating and capital expenditures vis:

1987	36.6%
1986	33.2%
1985	32.8%

- The percentage of taxes levied and collected in the year 1987 was 96.49 percent, which compares well with 96.74 percent for 1986.

- The City of Toronto continued to show an acceptable picture when comparing its debt service charges as a percentage of total own revenues vis:

1987	5.8%
1986	7.2%
1985	8.0%

CONCLUSION

In closing, I want to thank everyone involved in the 1988 Operating Budget process and the two previous bedgets for which I have had the privilege of serving as "Budget Chief".

First, my gratitude goes out to my colleagues on the Budget Review Group: Alderman Betty Disero and Alderman Martin. It has been a real pleasure working with them over the past three years. Thanks to their very effective contribution, I feel that this Budget Review Group has worked very well as a team and Council has been well served.

As usual, the staff has done an outstanding job. The Department Heads and the heads of our Boards and Commissions and their budget personnel worked very hard preparing and presenting their budgets. Special thanks to Art Stevenson and George Clarke for their valuable participation throughout the budget process.

I want to give specific recognition to the very hard work done by the budget staff in Management Services. They spend many long hours which culminate in the final budget product.

Lastly, I want to thank the members of City Council for having given me the opportunity to serve in the position of Budget Chief in this term of Council. I have enjoyed it immensely.

Michael Gee
Chairman
Budget Review Group

1988 OPERATING BUDGET ADOPTION

The 1988 Operating Budget of the City of Toronto as presented herein was confirmed and passed by the proceedings of City Council at its meeting held on the 21st day of March 1988. (Executive Committee Report No. 11, Clause 1)

The Executive Committee certifies to City Council the City of Toronto Operating Budget for the year 1988.

ART EGGLETON
CHAIRMAN

REPORT OF EXECUTIVE COMMITTEE
ON 1988 OPERATING BUDGET

(Extract from Executive Committee Report No. 11, 1988)

AND

REPORT OF EXECUTIVE COMMITTEE
ON ADOPTION OF 1988 ESTIMATES AND MILL RATES

(Extract from Executive Committee Report No. 17, 1988)

REPORT No. 11 OF THE CITY OF TORONTO EXECUTIVE COMMITTEE

Certified correct as adopted by City Council at its meeting held on March 21, 1988, with the following amendments:

REPORT OF THE EXECUTIVE COMMITTEE

Clause		Page
1	1988 CITY OF TORONTO OPERATING BUDGET ESTIMATES	1

During consideration of this Clause, Council also had before it the following:

(a) report (March 18, 1988) from the Budget Review Group respecting Parks and Recreation Department recommendations for major grant receiving agencies;

(b) communication (March 18, 1988) from Irene Atkinson, Trustee, Ward 8, Toronto Board of Education, respecting the extension of hours at the High Park Branch of the Toronto Public Library;

(c) Report (March 21, 1988) from the Executive Committee respecting funding of the Immigrant Women's Centre Mobile Health Clinic;

(d) Report (March 18, 1988) from the Commissioner of City Property respecting the status of 53 Strachan Avenue; and

(e) report (March 21, 1988) from the Executive Committee respecting funding for community-based AIDS prevention projects.

(Copies attached - 18, 26, 28, 29 and 30)

Council took the following action:

Management Services Department

1. Requested the Executive Director of Management Services to report to the Budget Review Group for subsequent report to the Executive Committee on a second computer terminal for those Members of Council who require one in 1988.

Public Health Department

2. Adopted the report (March 21, 1988) from the Executive Committee regarding funds for the Immigrant Women's Centre Mobile Health Clinic.

3. Struck out Recommendation 2 of the report (March 21, 1988) from the Executive Committee respecting Community Based AIDS Prevention Projects, and inserting in lieu thereof the following:

   > "That the recommendations of the Board of Health be adopted, that the necessary funds be provided from the Contingency Account, and that the Budget Review Group be requested to report on possible alternative sources for these funds other than the Contingency Account."

   and adopted, as amended, the report (March 21, 1988) from the Executive Committee;

4. Requested that the Medical Officer of Health, in consultation with the Executive Director of Management Services, prepare a report consolidating the procedures for community AIDS grants for consideration by the Board of Health and by City Council, and that this report specifically include the processes of evaluation for community AIDS grants.

Parks and Recreation Department

5. Referred the following items from the Summary of New Requests to the Budget Review Group for further consideration:

   (a) Item 22 - replacement of pedestrian pathways in Kew Gardens

   Budget Review Group to also investigate whether this is part of the Martin Goodman Trail.

   (b) Item 24 - reconstruction of the patio area in Kew Gardens

   Budget Review Group to also investigate whether the reconstruction is for reasons of public safety.

(c) Item 29 - reconstruction of the retaining wall at Norwood Park and;

(d) Item 31 - lighting in Earl Beatty School.

Toronto Public Library Board

6. Referred the following motions of Councillor Gilbert and Alderman Korwin-Kuczynski respecting additional funding in 1988 for the extension of the hours of service at two of the Library's West Area branches, High Park and College/Shaw, to the Executive Committee for further consideration by the Budget Review Group:

Moved by Councillor Gilbert:

That an amount of $14,350 be included in the 1988 Operating Budget of the Toronto Public Library Board for the extension of the hours of service of the Library's College/Shaw Branch on Mondays, commencing July 1st, 1988.

Moved by Alderman Korwin-Kuczynski:

That an amount of $29,668 be included in the 1988 Operating Budget of the Toronto Public Library Board for the extension of the hours of service of the Library's High Park Branch.

Community Centre 55

7. Referred Item F.2 - "Addition of temporary position - facility co-ordinator" back to the Budget Review Group for further consideration and the hearing of deputations from Community Centre 55.

Roy V. Henderson.

CITY CLERK.

Michael Gee, Q.C./Executive-Alderman/Ward 11

City of Toronto

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March 18, 1988.

(Re Clause 1 of Executive Committee Report No. 11)

To: City Council

Subject: 1988 Operating Budget - Department of Parks and Recreation - Major Grant Receiving Agencies

Origin: Alderman Michael Gee, Chairman, Budget Review Group (c10cncl88004:509)

Comments:

At its meeting on March 10, 1988, the Budget Review Group had before it the attached report (March 8, 1988) from the Commissioner of Parks and Recreation on the above-noted subject.

The Budget Review Group decided to refer it to City Council for its information during its review of the City's 1988 Operating Budget on March 21, 1988.

Recommendation:

That this report be received for information.

Executive Alderman.

Attach.

EXECUTIVE OFFICES CITY HALL TORONTO ONTARIO M5H 2N2 Tel: 392-7918

CITY OF TORONTO
DEPARTMENT OF PARKS AND RECREATION

March 8, 1988

TO: Budget Review Group

SUBJECT: Departmental Recommendations for Grant Funds to Major Grant Receiving Agencies (1988-89) - City Wide

ORIGIN: Commissioner of Parks and Recreation (c36othr88001:130)

COMMENTS:

At its meeting held on January 18, 1988, the Neighbourhoods Committee had before it my report (December 8, 1987) respecting Departmental Recommendations for Grant Funds to Major Grant Receiving Agencies (1988-89) - City Wide. The Committee also heard deputations from four agencies - Woodgreen Community Centre, St. Stephen's Community House, Central Neighbourhood House and Scadding Court Community Centre - each requesting that higher priority be given to their new programme grant requests. The Neighbourhoods Committee requested that I report to the Budget Review Group on the specific requests of the four deputants and that the priority rating as discussed in my report be reconsidered accordingly.

I have reviewed the comments made by the deputants during the Neighbourhoods Committee meeting and reviewed these requests in light of my original report of December 8, 1987. While the proposed programmes would be a valuable addition to the availability of recreation programmes in the city, my recommendations for the allocations and priorities as set out in my original report remain unchanged. These recommendations were made after a thorough review of the agency requests and are in keeping with my Department's objective of being prudent in our request for new programme funds. The total additional funds required for these four programmes would be $43,277, almost double the amount already contained in my December 8, 1987 report's recommendations.

Should the Budget Review Group decide to recommend additional new programme funding to these agencies, I would recommend the following with respect to the individual requests:

Woodgreen Community Centre

- Funding for the Isolated Adult program be increased by an additional $3,000, to increase the proportion of funding to provide half of the total request, for funding the recreation component of the programme.

St. Stephen's Community House

- Funding of the Latin-American Youth program in the amount of $5,080. As requested by the deputant, the request would provide the appropriate funds in addition to provincial funding that may be available for this programme.

Central Neighbourhood House

- Funding for the Street Outreach program in the amount of $2,500 for seed funding.

Scadding Court Community Centre

- Funding for the Disabled Co-ordinator be increased by an additional $3,300, to provide half the funding for the Disabled Co-ordinator consistent with funding provided for other agencies.

These amounts reflect an additional increase in new programme funds of $13,880.

RECOMMENDATIONS:

1. That my report (December 8, 1987) to Neighbourhoods Committee respecting Departmental Recommendations for Grant Funds to Major Grant Receiving Agencies (1988-89) - City Wide, be endorsed as submitted.

Commissioner of Parks
and Recreation

TM
KD

IRENE
ATKINSON
TRUSTEE

Trustee, Ward 2
Toronto Board of Education
Member, Metropolitan
Toronto School Board
155 College Street
Toronto, Ontario M5T 1P6
591-8050

L26

March 18, 1988

Alderman Chris Korwin-Kuczynski
City Hall
100 Queen St. W.
2nd Floor
Toronto, Ontario
M5H 2H2

Dear Alderman Korwin-Kuczynski:

RE: 1988 OPERATING BUDGET, TORONTO PUBLIC LIBRARY BOARD
HIGH PARK BRANCH

One of my responsibilities as Chairman of the Board of Education Business Administration Committee is to review City Executive Agendas.

In reviewing the 1988 Operating Budget which is now before you for consideration, I was most distressed to note on Page B157 that the request for $44,018 for extended library hours at the High Park and College/Shaw Branches has been deferred to 1989.

This, together with the fact that the request for a program room addition on the capital budget was also deferred to 1989, does not make the High Park community feel that its needs rate very highly. The amount of money is not very great but the expenditure would be a direct benefit to a great many people.

/ ... 2

The High Park Branch serves a large community and includes three public and one Separate elementary schools. It is a chronic complaint in the neighbourhood that the Library is closed on Wednesdays and Sundays.

It would be greatly appreciated if funds could be provided to extend the High Park Branch hours to include Wednesdays and Sundays, commencing with September 1988.

Yours very truly,

IRENE ATKINSON
Trustee, Ward 2

IA:jg

c.c. Bev Cody, PTA - Howard P.S.
Tom Hawryluk, PTA - Fern P.S.
Tina de Geus, PTA - Garden P.S.
Cheryl Skovronck - Librarian, High Park Branch
Mrs. Beth McIlroy - Chairman of Library Board
E. Les Fowlie - Chief Librarian
Barbara Poplawski, Trustee - Metropolitan Separate School Board

CITY OF TORONTO

Executive Committee

Gloria W. James/Secretary
David Thomas/Assistant Secretary

City Hall, Toronto,
Ontario, Canada M5H 2N2
(416) 392-7031

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March 21, 1988

To: City Council

Subject: Funding - Immigrant Women's Centre Mobile Health Clinic (Clause 1 of Executive Committee Report No. 11)

Origin: Executive Committee Meeting, March 11, 1988 (c91cncl88086:4)

Comments:

At its meeting on March 11, 1988, in its consideration of the 1988 Operating Budget, referred the matter of funding for the Mobile Health Clinic of the Immigrant Women's Centre (Recommendation 7 of the report dated March 7, 1988, from the Chairman of the Budget Review Group) back to the Budget Review Group for further consideration.

The further report from the Budget Review Group dated March 18, 1988, (copy attached) was considered by the Executive Committee at its special meeting on March 21st.

Recommendation:

The Executive Committee recommends that the report (March 18, 1988) from the Budget Review Group be adopted and that Clause 1 of Executive Committee Report No. 11 be amended accordingly.

David Thomas
Assistant Secretary.

DET:ek
Encl.

Michael Gee, Q.C./Executive Alderman/Ward 11

City of Toronto

March 18, 1988

To: The City of Toronto Executive Committee

Subject: Funding - Immigrant Women's Centre Mobile Health Clinic

Origin: Alderman Michael Gee, Chairman, Budget Review Group
(c10exec88074:509)

Comments:

At its meeting on March 11, 1988, the Executive Committee, in its consideration of the 1988 Operating Budget, referred the matter of funding for the Mobile Health Clinic of the Immigrant Women's Centre back to the Budget Review Group for further consideration and report back to the Executive Committee for its special meeting on March 21, 1988.

When the Department of Public Health 1988 Operating Budget was submitted, funding was not included for the Mobile Health Clinic. Subsequently, the Board of Health recommended that funds in the amount of $72,500 be added to the Departmental budget as follows:

1.	Mobile Health Clinic	$20,000
2.	Centre Coordinator (Including mobile program)	$38,000
3.	Additional evening clinic	$14,500
	Total	$72,500

The Budget Review Group recommended that the additional funding be conditional on a 100% recovery from the Ministry of Health and that no further funds be expended on the Mobile Health Clinic unless or until the Ministry of Health agreed to full funding. The Executive Committee referred the matter back to the Budget Review Group for reconsideration should funding from the Province not be forthcoming.

At its meeting on March 17, 1988 the Budget Review Group again considered this matter and had before it a communication (March 3, 1988) from Councillor Layton, and a communication (March 14, 1988) from Miryam Zeballos, Acting Co-ordinator of the Immigrant Women's Health Centre, both of whom addressed the Budget Review Group.

The Budget Review Group was advised that no Provincial funding has yet been confirmed and that the project will have to be terminated unless the City continues to fund the Clinic. However, a reallocation of the total Family Planning contribution from the Province may be possible in the future and there is also the possiblity of obtaining funding from the Garment Industry.

The Budget Review Group decided to recommend the following.

Recommendations:

1. That six months' funding, in the amount of $10,000, be provided for the operation of the Mobile Health Clinic;

2. That at the end of six months the Budget Review Group look again at the potential for outside funding and report back to the Executive Committee on how to continue funding for the Mobile Health Clinic;

3. That funding be provided for the Centre Co-ordinator ($28,500) and the additional evening clinic ($10,875) from April 1, 1988 to the end of the year; and,

4. That the necessary funds of $49,375 be provided from the Contingency Account by means of the following transfer of appropriation:

Account	Increase $	Decrease $
734-717-600	-	23,125
734-717-900	72,500	-
722-640-700	-	49,375

Executive Alderman.

Attach.

Jack Layton- Councillor-Ward 6
City Hall, Toronto, Ont. M5H 2N2
Tel. 392-7903

Alderman Michael Gee
Chairman, Budget Review Committee
City of Toronto
City Hall

March 3, 1988

Subject: DEPARTMENT OF PUBLIC HEALTH BUDGET - IMMIGRANT WOMEN'S CENTRE

This is a request for a reconsideration of your decision regarding our budget for the Immigrant Women's Centre through the Department of Public Health's Family Planning Budget.

I understand your preliminary recommendation to Council was to not include monies for the Mobile Van and Co-ordinator until we hear from the Ministry of Health about whether they would assign new Provincial dollars for these purposes.

Recently I met with Dr. Richard Schabas (Provincial MOH), and other senior staff of the Ministry of Health to discuss this matter. They said that they had no objection to the allocation of additional money to the Immigrant Women's Centre provided it came from existing Family Planning allocations. They also pointed out to us that the Bay Centre for Birth Control will soon change its status with the Women's College Hospital and become a Women's Health Centre with separate Provincial financing. At some point in the future this may free up to $300,000. of our Family Planning money for other Family Planning purposes. However, it will be some time before this is clarified. In the meantime, it is critical to proceed to operate the Immigrant Women's Centre as recommended by the Local Board of Health: the Mobile Van program is an existing one and would suffer immeasurably if forced to shut down for an extended period. The rationale for the co-ordinator came out of a thorough evaluation of the Centre by the Health Department.

I am prepared to answer any questions you have regarding this appeal but urge you to reconsider given the new information I have provided.

Yours sincerely,

Jack Layton,
Chairman, Toronto Board of Health

有關市府事宜・請電翻譯部・電話： 392-7307
A Secção de Traduções informa-o sobre assuntos municipais, na sua própria lingua, 392-7348
Per informazioni circi i servizi municipali, chiamare l'Ufficio Traduzioni al 392-7373
Nous parlons Français 392-7903

The City of Toronto has declared itself to be a Nuclear Weapons Free Zone

immigrant women's health centre

750 Dundas St., W., Suite 301, Toronto, Ontario M6J 1T8
Telephone: 367-1388

March 14, 1988

Alderman Michael Gee
Chairman, Budget Review Committee
City of Toronto
City Hall

Dear Alderman Michael Gee:

This is in regards to the funding of the Mobile Health Unit Programme of the Immigrant Women's Health Centre.

The funding for our programme ended in December 87. Following an evaluation of the programme, the Board of Health recommended its continuation and the hiring of a Coordinator for the Centre.

We continue to operate the programme -since there is a need and a demand for this service- according to the strategic plans developed for the period January 87-July 88.

It is crucial at this point to secure funding so that the Centre can continue to offer this much needed programme. As you might imagine, the loss of funding could cause irrevocable damage to the Centre's outreach programme at the workplace, if forced to suspend operations.

Thank you very much for your attention to this matter, if you have any questions, please contact me at the Centre.

Yours sincerely,

Miryam Zeballos
Acting coordinator

CITY OF TORONTO

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Executive Committee

Gloria W. James/Secretary
David Thomas/Assistant Secretary

City Hall, Toronto,
Ontario, Canada M5H 2N2
(416) 392-7031

March 21, 1988.

To: City Council

Subject: Funding - Community-Based AIDS Prevention Projects
(Clause 1 of Executive Committee Report No. 11)

Origin: Executive Committee Meeting, March 11, 1988
(c91cncl88087:4)

Comments:

At its meeting on March 11, 1988, the Executive Committee referred to the Budget Review Group for consideration the report (March 10, 1988) from the Board of Health requesting increased funds for Community-Based AIDS Prevention Projects.

The report of the Budget Review Group (March 18, 1988) was considered by the Executive Committee at its Special Meeting on March 21, 1988. (Copy Attached)

Recommendations:

The Executive Committee recommends:

1. That, subject to Council's approval of the funds provided for in the 1988 Operating Budget for the Community-Based AIDS Prevention Projects, Recommendation 1 of the report (March 7, 1988) from the Board of Health Sub-Committee on AIDS be adopted;

2. That the request for additional funding for Community-Based AIDS Prevention Projects, as set out in Recommendation 2 of the Board of Health Sub-Committee on AIDS, be referred back to the Budget Review Group for further consideration and subsequent report back to the Executive Committee as recommended by the Budget Review Group in its report (March 18, 1988).

David Thomas
Assistant Secretary.

DET:ek
Encl.

Michael Gee, Q.C./Executive Alderman/Ward 11

City of Toronto

March 18, 1988

To: City of Toronto Executive Committee

Subject: Funding - Community-Based AIDS Prevention Projects

Origin: Alderman Michael Gee, Chairman, Budget Review Group
(c10exec88075:509)

Comments:

At its meeting on March 17, 1988, the Budget Review Group had before it the report (March 10, 1988) from the Board of Health requesting increased funds for Community-Based AIDS Prevention Projects. The Executive Committee, at its meeting on March 11, 1988, referred this matter to the Budget Review Group for consideration and report back to the Executive Committee for its special meeting on March 21, 1988.

The Budget Review Group was advised that the total of the current Board of Health proposals, plus the funds earlier provided to the Canadian Hemophilia Society, is $512,336. The 1988 Operating Budget presently contains $128,000 for such projects and a further $50,000 for Deparatmental Purchase of Service agreements with community agencies. The shortfall of $334,336 is not provided for in the 1988 Operating Budget and funds would have to be provided from the Contingency Account.

Although the Budget Review Group is actively considering the provision of additional funds it requires more time to consider the rationale for the proposal and clarification on how the funding requests from the agencies were reviewed and prioritized. Consideration also needs to be given to the establishment of administrative procedures to monitor and evaluate the expenditure of any City funds that might be advanced to such community agencies.

The Budget Review Group decided to recommend the following.

City of Toronto Executive Committee March 18, 1988

Recommendation:

That the matter of additional funding for Community-Based AIDS Prevention Projects be referred back to the Budget Review Group for further consideration and report to the Executive Committee.

Executive Alderman.

The Board of Health
for the City of Toronto Health Unit

Chairman:
Councillor Jack Layton
Council Members' Office
City Hall, Toronto
Ontario M5H 2N2
392-7903

Secretary:
Roy V. Henderson,
City Clerk

Attention:
Marbeth Greer
City Clerk's Department,
City Hall, Toronto,
Ontario M5H 2N2
392-7025

March 10, 1988

TO CITY OF TORONTO EXECUTIVE COMMITTEE

Subject: Funding for AIDS Prevention Projects

Origin: Board of Health (c96exec88165:15)

The Board of Health held a Special Meeting on March 9, 1988, to consider the recommendations of the Aids Sub-Committee with respect to funding for AIDS Prevention Projects. The recommendations of the Sub-Committee are contained in the attached report (March 7, 1988).

The Board of Health heard deputations from applicants who wished to appeal the decisions of the Sub-Committee.

The following applicants appealed:

- Application #9 - St. Stephen's House

  Ms. Toni Lauriston and Mr. Kevin Lee addressed the Board and requested that their grant be made available from the $70,000 immediately available from Community Based AIDS Prevention Projects. Six letters were submitted in support of the St. Stephen's project (copies attached).

- Application #17 - COMBAT

  Ms. Jacquelyn Wilson and Mr. Byron Stevenson addressed the Board and submitted a more modest and specific proposal as requested by the Sub-Committee. The new proposal from COMBAT is attached as an addendum. A letter of support from Maggie's is also attached.

Mr. Peter Maloney submitted a communication regarding Applications Nos. 7 (University Settlement House), 16 (Alexandra Park), and 10 (Anishnawbe Health).

March 10, 1988

The Board of Health advises the referral of the proposal from COMBAT to the Medical Officer of Health for report.

The Board of Health has requested the Chairman, Councillor Layton, to advise City Council that further projects are expected and that the Board of Health may request City Council for further funds in the future.

RECOMMENDATIONS:

The Board of Health recommends to City Council that:

1. The report (March 7, 1988) from the Board of Health Sub-Committee on Aids be adopted; and
2. That City Council provide funds in the amount of $50,000 in a Contingency Account for projects under consideration.

Secretary,
Board of Health for the
City of Toronto Health Unit

Encl.

The Board of Health
for the City of Toronto Health Unit

Chairman:
Councillor Jack Layton
Council Members' Office
City Hall, Toronto
Ontario M5H 2N2
392-7903

Secretary:
Roy V. Henderson,
City Clerk

Attention:
Marbeth Greer
City Clerk's Department,
City Hall, Toronto,
Ontario M5H 2N2
392-7025

March 7, 1988

TO BOARD OF HEALTH

Subject: Funding for AIDS Prevention Projects

Origin: Board of Health Subcommittee on AIDS
(c96hlth88164:15)

RECOMMENDATIONS:

That the Board of Health recommend to City Council:

1. That the $70,000 available for Community Based AIDS Prevention Projects be allocated immediately as follows:

    - Application 4 - Maggie's - $22,000
    - Application 14 - Street Health - $25,694
    - Application 16 - Alexandra Park Residents Association - $22,360

2. That all of the recommended projects set-out in Table 1 be funded, and that the Board of Health recommend to City Council that the necessary additional funds in the amount of $304,001 be provided, with the following conditions to specific applications:

    Application 7:

    That University Settlement Recreation Centre work in close association in the development of their promotional material with St. Stephen's Community House.

    Application 16:

    That funding of this application from Alexandra Park Residents Association apply only to work in the Alexandra Park Community and liaison with other similar neighbourhoods; and that funding not apply to the AIDS Network.

Applications 23 & 24:

That funding of these two applications from Alex Galatis and Heather Brooks-Hill/John Munro be deemed to be in the best interests of the Municipality.

Application 15:

That this application from the Hassle-Free Clinic be referred to the Medical Officer of Health to establish a position of AIDS Councillor for men as part of the Purchase of Service.

March 7, 1988

TABLE 1

SUMMARY OF PROJECTS RECOMMENDED FOR FUNDING

Priority Ranking	Group	Appl'n #	$
1	Maggie's (half)	(#4)	22,000
2	Street Health (Full)	(#14)	25,694
3	Alexandra Park (half)	((#16)	22,360
4	Maggie's (half)	(#4)	22,028
5	Alexandra Park (half)	(#16)	22,360
6	Anishnawbe Health	(#10)	42,500
7	St. Stephen's	(#9)	31,206
8	Access Alliance	(#6)	40,000
9	University Settlement House	(#7)	32,115
10	Davenport-Perth	(#12)	7,773
11	P.W.A.	(#19)	1,996
12	Second Look	(#13)	37,000
13	Trinity Theatre	(#5)	21,000
14	Alex Galatis	(#23)	17,996
15	Heather Brooks-Hill	(#24)	28,000
		Total	374,028

TABLE 2

COMMUNITY BASED AIDS PREVENTION PROJECTS
SUMMARY OF AMOUNTS REQUESTED

PROJECT	AMOUNT RECOMMENDED BY AIDS SUBCOMMITTEE	AMOUNT REQUESTED FROM BOARD OF HEALTH	TOTAL BUDGETS OF PROJECTS SUBMITTED
1. AIDS/Workplace - Keith Moore Productions	-	36,900	333,000
2. AIDS/Workplace - CCOHS	-	5,920	5,920
3. AIDS/Workplace - Brooks-Hill & Munro	-	10,400	10,400
4. Safesexpro - Maggies	44,028	44,028	110,070
5. AIDS/Workplace - Trinity Threatre	21,000	21,000	21,000
6. Street Workers - Access Alliance	40,000	70,000	324,500
7. AIDS Alert - Chinese Health Ed. Committee & USH	32,115	32,115	32,115
8. COMBAT - Community Organizations Mutually Battling	-	-	414,800
AIDS Together	-		
9. & 9.(a) AIDS Program - St. Stephens Community House	31,206	31,206	80,356
10. Native AIDS Prevention - Anishnawbe	42,500	42,500	42,500
11. Videos - Bert Deveaux Productions	-	237,822	237,822
12. Photostory - Davenport - Perth Centre	7,773	7,773	7,773
13. What's Wrong with this Picture - Second Look	37,000	37,000	37,000
14. Street Health/Outreach - CNH	25,694	25,694	25,694
15. AIDS Counselling - Hassle Free Mens Clinic	-	38,336	38,336
16. AIDS Education - Alexandra Park Community Centre	44,720	44,720	44,720
17. Workshop Series - COMBAT	-	10,000	10,000
18. Cultural Sensitization - Anishnawbe	-	250	250
19. Symptomology Profile - Toronto PWA Foundation	1,996	1,996	1,996
20. AIDS Video - Jake Hacker	-	18,100	18,100
21. Walkabout Program - Coursemaker	-	8,080	8,080
22. AIDS-ucation - Sheila White	-	5,000	5,000
23. AIDS Show - Alex Galatis	17,996	17,996	17,996
24. Stardust CAbaret - Brooks - Hall & Buchanan	28,000	28,000	28,000
25. The Normal Heart-Performing Arts Centre	-	54,000	54,000
26. Universal AIDS Prevention - F. Roostaeyan	-	-	-
TOTALS	$374,028	$828,841	$1,909,428

March 7, 1988

RECORD OF MOTIONS

The following motions were placed and passed:

CATEGORY A: Community-Based Prevention Projects

a) Re Applications 8 & 17

That Councillor Layton contact COMBAT and request them to submit a more modest and specific proposal which would provide AIDS Education in the Black and Native Canadian communities.

b) Re Application 7

That this application by University Settlement Recreation Centre (Chinese Health Education Committee) be funded on the condition that this organization work closely in the development of their promotional material with St. Stephen's Community House (AIDS Program).

c) Re Application 18

That this application by Anishnawbe Health Toronto be referred to the Medical Officer of Health for consideration and follow-up.

d) Re Application 16

That this application from Alexandra Park Residents Association be funded insofar as it relates to work in the Alexandra Park community and liaison with other similar neighbourhoods; and that funding related to the AIDS Network is considered at this time to fall beyond the terms of reference of the grant programme.

e) Re Application 6

That $35,000 be provided to Access Alliance to support either one full-time or two half-time street-workers, plus $5,000 for associated costs, and that further consideration be given to this project following submission of an evaluation report on the project.

f) Re Applications 4, 14, 9, 10 and 12

That the following applications be funded as stated:

4. Maggie's

14. Street Health

9. St. Stephen's Community House

10. Anishnawbe Health Centre

12. Davenport-Perth Neighbourhood Centre.

CATEGORY B: Video-Arts (Non-Profit)

g) Re Application 2

That the applicant, Canadian Centre for Occupational Health and Safety, refer this proposal for funding to the Federal government.

h) Re Application 3

That the applicants, Heather Brooks-Hill and John Munro, seek funding for this project through the hotel industry.

i) Re Application 22

That this application from Ms. Sheila White be referred to the Medical Officer of Health for consideration and discussion with the applicant.

j) Re Application 20

That this application from Mr. Jack Hacker is not appropriate for funding.

k) Re Applications 5 and 13

That these two applications from Trinity Theatre and Second Look Community Arts be funded as stated.

l) Re Applications 23 and 24

That these two applications from Alex Galatis and Brook-Hill/Buchanan be funded, and that the grants be deemed to be in the interests of the Municipality.

CATEGORY C: Private

m) Re Application 1

In the opinion of the Sub-Committee, the grants available cannot be appropriately directed to this project proposed by Keith Moore Productions.

n) Re Application 11

That the Board of Health endorse this very worthwhile and needed project from Bert Deveaux Productions, and that Members be encouraged to assist the organization in finding an appropriate sponsor. In the opinion of the Sub-Committee, however, the grants available cannot be appropriately directed to this project.

o) Re Application 25

That the Board of Health endorse the play, "The Normal Heart" by the Performing Arts Centre and recommend it to Torontonians, Members of City Council and Members of Metro Council , but that the Board is unable to provide a grant at this time.

CATEGORY D: Other

p) Re Application 15

That this application from the Hassle Free Clinic be referred to the Medical Officer of Health to establish a position of AIDS Councillor for men as part of the Purchase of Service.

q) Re Application 21

That this application from Coursemaker International Inc. be referred to the Medical Officer of Health, the City of Toronto Public Library Board, the Metropolitan Toronto Library Board, the Toronto Board of Education, the Metropolitan Toronto

Separate School Board, the Metropolitan Toronto School Board and the Ontario Public Education Panel on AIDS (OPEPA) for consideration.

r) Re Application 19

That this application from the Toronto People with AIDS Foundation be funded as stated.

COMMENTS:

The Board of Health Sub-Committee on AIDS met on March 5, 1988, to hear deputations from applicants regarding funding for AIDS Prevention Projects.

Applications and supporting material are on file in the City Clerk's Department.

Twenty-five applications were divided into four categories and presented in the sequence set-out below. The criteria used for ranking the applications, as amended and approved by the Board of Health on February 29, 1988, form Appendix A.

PRESENTATIONS:

CATEGORY A: Community-Based Prevention Projects

The following persons made a presentation to the Committee:

#4. Ms. Laurie Bell: Maggie's - A Self-Help Project for Prostitutes.

#6. Dr. Mauricio Perez: Access Alliance.

#7. Ms. Jennifer Khong and Ms. Kapin Tang: Toronto Chinese Health Education Committee (University Settlement Recreation Centre).

#14. Ms. Dilin Baker and Mr. David Kidd: Street Health, Central Neighbourhood House.

#8. Ms. Jacquelyn Wilson, Mr. Byron Stevenson, and Ms. Jill Torrie: COMBAT.

#17. Same speakers as #8: COMBAT (Workshop Series).

#9. Ms. Toni Lauriston and Mr. Kevin Lee: St. Stephens Community House.

#10. Ms. Deborah Pegahmagabow: Anishnawbe Health Centre.

#18. Same speaker and organization as #10.

#16. Mr. Sherman Middleton, Mr. Michael McCrimmon, and Dr. Diane Riley: Alexandra Park Residents' Association.

#12. Mr. David Graham: Davenport - Perth Neighbourhood Centre.

CATEGORY B: VIDEO-ARTS (NON-PROFIT)

#20. Mr. Jack Hacker.

#2. Mr. Jim Brownridge: Canadian Centre for Occupational Health and Safety.

#3. Ms. Heather Brooks-Hill and Mr. John Munro.

#24. Ms. Heather Brooks-Hill, also speaking on behalf of Ms. Wanda Buchanan: The Stardust Cabaret.

#5. Mr. Alan Richardson and Ms. Sandra Crockard-Villa: Trinity Theatre Toronto.

#13. Ms. Patty Jarvis and Ms. Debra Tomlinson: Second Look Community Arts.

#22. Ms. Sheila White.

#23. Mr. Alex Galatis.

CATEGORY C: PRIVATE

#1. Mr. Keith Moore and Ms. Sarah Adler: Keith Moore Productions.

#11. Bert Deveaux and Susanne Babin: Bert Deveaux Productions.

March 7, 1988

CATEGORY D: OTHER

#15. Mr. Robert Trow: Hassle Free Clinic.

#19. Mr. John Hamilton: Toronto People with AIDS Foundation.

#21. Mr. Ernest Carbonelli: Coursemaker International Inc.

Secretary,
Board of Health

Encl.

Rating of Community Based AIDS proposals **APPENDIX A**

Project # ________ Name ____________________

Ranking	Criteria	Rating					Totals
		Low				High	
	Highest Weighted Criteria	1	2	3	4	5	
2	A The intervention must meet the objectives of the AIDS plan. (e.g. reaches a high risk group, provides education, prevention and/or promotion)						
	B The program is aimed primarily at people who are residents of the City of Toronto						
	C The intervention helps serve the diverse groups in the community, particularly those hard-to-reach through established channels						
	D The applicant agency must be deemed capable of carrying out the proposed program						
	E Where appropriate, the organization should demonstrate its capacity to serve the target group in languages other than English.						
	Average Weighted Criteria						
1	F The objectives of the program must be clearly stated						
	G The program is unique and does not replicate work already done adequately						
	H There is support for this type of project in the community						
	I The proposal justifies the intervention in terms of its potential effectiveness with the target population and includes an evaluation component to measure this effectiveness						

Ranking	Criteria	Low		Rating	High		Totals
		1	2	3	4	5	
	J The implementation plan is realistic in terms of timing and available and/or requested resources.						
0	Mandatory Criteria for all accepted proposals						
	K The agency is not or will not receive duplicate funding for the proposed project from another organization (e.g. DHC, Ministry of Health, Health and Welfare)						
	L The agency agrees to keep separate accounts for the project to be audited by the City						
	M The organization agrees to provide monthly updates regarding progress of the project and numbers and types of people served						
	Comments:						Total Score ____

DR. JOSEPH Y. K. WONG
Village Medical Clinic
82 St. Patrick St., Toronto, Ont. M5T 1V1
Tel: (416) 591-6837

March 5, 1988.

SECRETARY
BOARD OF HEALTH
CITY CLERK'S DEPARTMENT
2nd FLOOR
NEW CITY HALL
TORONTO ONTARIO
M5H 2N2

To the Members of the Board of Health
Sub-Committee on AIDS:

I would like to endorse the proposal subsmitted by St. Stephen's Community House for an AIDS information and edcuation service program.

As a doctor and chairman of the Chinese Community Nursing Home and of the Community Division, United Way Campaign Cabinet (1987-88), I believe that there is a need to ensure that the Chinese Community has access to culturally sensitive information and education on AIDS. The program proposed by St. Stephen's would fulfill this need.

I am confident that St. Stephen's Community House is fully qualified to take on this project as it has a long history of delivering relevant and efficient service to the Chinese Community in the downtown core of Toronto.

In endorsing this proposal, I recommand that this program for AIDS education be funded.

Yours Sincerely,

JOSEPH Y.K. WONG, M.D.
Director of the Board, Mount Sinai Hospital
Chairman, Chinese Community Nursing Home
For Greater Toronto

cc: Kevin Lee
St. Stephen's Community House

Erindale Campus

University of Toronto IN MISSISSAUGA

4 March 1988

Mr. James Beckwith
Chairman, AIDS Subcommittee
Toronto Board of Health

Dear Mr. Beckwith:

St. Steven's House has asked me to write in support of their application for a grant from the City of Toronto.

Education of the public is the only means currently available to us to control the spread of AIDS. The province of Ontario and the city of Toronto have been in the vanguard in educating people about how to prevent the spread of the disease. However, up to the present time, educational efforts have largely been directed at the English-speaking public. In Toronto where so many people do not speak English at all or do not speak it as their first language, major efforts are needed to educate members of the various ethnic communities.

The proposal from St. Steven's House seeks funding to produce culturally sensitive audiovisual materials for the ethnic communities in the area which it serves. Its programme is a worthy one which seems likely both to be effective in reaching the people of the St. Steven's neighbourhood and to provide useful insights into the problems which must be surmounted to provide effective public education in other non-English speaking areas. For this reason, it is a pleasure to recommend that their proposal be funded in full.

Very truly yours,

Thomas M. Alloway

Thomas M. Alloway, Ph.D.
Professor of Psychology
President, Toronto AIDS
Drop-In Centre

PHONE 531-4601

DR. M. TOMAS B. FERREIRA
SUITE 204
844 BATHURST STREET
TORONTO, ONTARIO M5R 3G1

March 3, 1988

Secretary, Board of Health
City Clerk's Department
2 nd. Floor, New City Hall
Toronto, Ontario M5H 2N2

Dear Sirs:

I am writing to support the proposal submitted by St. Stephen's Community House for and AIDS education and information service.

I am a family physician, with special interests in the areas of health prevention and promotion. I have participated in a few educational programs, on AIDS in the Portuguese Community, particularly in the TV channel 47 and in my own weekly program at CIRVFM radio and Portuguese Magazine Imagens.

The Portuguese Community, like the community in general it is not well informed about AIDS and people tend to react to this disease either with panic or excessive complacency. I think that the proposed program will fulfill a very important need in the community. Furthermore, St. Stephen's Community House is fully qualified to take this project since they have an excellent track record in serving the Portuguese Community and providing cultural sensitive information and education.

I strongly recommend that this AIDS program proposal be viewed favourably by the members of the subcommittee.

Sincerely,

M.T.B. Ferreira, M.D.,M.C.F.P.
Assistant Chief ,Department of Community Medicine,
Doctors Hospital

DAN HEAP, M.P.
Spadina

HOUSE OF COMMONS
CANADA

Toronto office
323 College Street
(416) 967-3729
M5T 1S2

Ottawa office
House of Commons
(613) 992-5685
K1A 0A6

1 March 1988
Toronto

Secretary, Board of Health
City Clerk
2nd Floor
City Hall
Toronto, Ontario
M5H 2N2

Dear Sir/Madam,

I write on behalf of Dan Heap, MP to indicate his support for a proposal for an AIDS Information program made by St. Stephen's Community House.

The proposal is that the City Department of Public Health provide $31,206 towards the $38,296 that will be needed to fund the project.

In view of the large number of people in the St. Stephen's service area who would benefit by a well-designed program of information dissemination on AIDS in languages other than English, and in view of St. Stephen's long record of community service, there should be no reluctance to provide the necessary funds.

The City's programs to fight the spread of AIDS have had a good effect. It remains to ensure that all Toronto residents get the information they need, in the language they best understand, to join in that fight. The St. Stephen's proposal is a step in that direction, and on Dan Heap's behalf, I hope it receives the requisite funding soon.

Yours Very Truly,

Lee Zaslofsky

Lee Zaslofsky
Constituency Assistant
to Dan Heap, M.P.
Spadina

cc. Toni Lauriston, AIDS Program Co-Ordinator, St. Stephen's Community House

Alderman Dale Martin
City Hall, Toronto, Ontario M5H 2N2 Telephone 392-7911
Ward Six

March 1, 1988

Board of Health
Sub-committee on AIDS
2nd floor
Toronto City Hall

Dear sub-committee members,

I am writing to support the application of St. Stehpen's Community House for staff funding for its AIDS program.

It is clear that there are almost no AIDS education, counselling or AIDS-related health services in Toronto geared towards the immigrant/ethnic community. St. Stephen's has always played a lead role in downtown Toronto in providing a wide range of services to the immigrant/ethnic community. St. Stephen's already has in place many of the networks and resources needed to conduct a successful immigrant/ethnic AIDS program. Thus, it is only appropriate that the Board of Health allocate the funding St. Stephen's is requesting to carry out its AIDS program.

I wholeheartedly support St. Stehpen's efforts in this area, and I urge you to look favourably on this request.

Yours truly,

Judith Forrestal

Judith Forrestal
Executive assistant for
Alderman Dale Martin
jjf31b1

THE AIDS COMMITTEE OF TORONTO
Confronting AIDS through prevention, support and education

ACT AIDS

Box 55, Station F
Toronto, Ontario
M4Y 2L4
(416) 926-0063

Office address
464 Yonge St., Suite 202
Toronto, Ontario
M4Y 1W9

AIDSupport Counselling Line:
(416) 926-1626

MAR 3 3 23 PM '88
CIT[illegible]S OFFICE
SE[illegible] SECTION

Secretary
Board of Health
City Clerk's Department
City Hall
2nd Floor
Toronto, Ontario
M5H 2N2

March 1, 1988

Re: St Stephen's Community House
AIDS Information, Dissemination and Education Program

I am writing this letter to support the application for funding for an AIDS education program at St Stephen's Community House.

From my experience in delivering education programs and materials to a variety of audiences, I have learned that significant AIDS awareness cannot be achieved overnight. Overcoming cultural barriers to talk about sex and a stigmatized illness is not an easy task; it is an ongoing process. It requires enough time for strategic planning and for developing staff expertise through trial and error.

AIDS education in Toronto's multicultural communities has been minimal to date. The St Stephen's project will provide an excellent opportunity to test a number of educational stratgies in the Chinese and the Portuguese communities. Experience elsewhere demonstrates that the use of community outreach workers is the best way to ensure cultural sensitivity.

Through my participation in the St Stephen's AIDS advisory committee, I have learned that an excellent staff has been assembled for this project. It is crucial to the success of the project that it not be terminated just as staff members are settling confidently into their jobs. Without the funds requested from the city, the project will end just as the research, planning, outreach and trial testing of materials are coming together into a focussed educational program. It needs a full staff for as long as possible to do the job right.

Yours sincerely,

Ed Jackson

Ed Jackson
Education Coordinator

Addendum to proposal # 17

The overall objective of all COMBAT activities is to generate as much dialogue as is possible within the the Black Community about the threat it faces from AIDS and about the behavioral change necessary to prevent the further spread of the disease. In order to avoid reinventing the wheel, COMBAT will begin its AIDS education strategies by initiating the following four interdependent facets of our program.

(1) We shall conduct a research project through which we acquire information from Black communities and health organizations throughout the U.S. and the Caribbean where AIDS is most prevelant in order to determine what AIDS educators have learned to be the most expedient and efficient methods of informing their communities about the dangers of risky behavior. We shall also consult religious leaders who are involved in raising the consciousness of the Black religious leadership in these communities in order to learn what approaches have met the least resistance. We shall collect written and other materials that will be helpful to the Toronto Board of Health for your other initiatives. From these materials we shall produce a "fact booklet about AIDS among Black people" and distribute it to Black organizations and churches throughout the City of Toronto.

(2) We shall initiate our program for the churches by contacting each Black church in the city to discuss the feasibility of sending a speaker to discuss the AIDS crisis with their congregations and of the distrbution of educational materials to their congregations. We shall determine the age and sex structure of ....

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each congregation and adjust our message so as to make it culturally and socially appropriate for that congregation. For example, if a particular congregation is composed of a relatively large number of young women, we shall present a video that gives young women advice about how to insist that a man use condoms. Our discussions with men will be directed at responding to their concerns about procreation as it relates to Black identity and to their conceptions of "manhood". Our objective is to encourage dialogue between men and women about the agonizing and fruitless suffering experienced by children born with AIDS.

We shall encourage each church to enter its choir in our Gospel Jama-rama Festival which will entitle their choir to compete for money prizes. Further, a choir's entrance into the festival will make some of the disadvantaged children in their congregation eligible to go to summer camp and to participate in other educational activities for which we shall provide.

(3) COMBAT will initiate its Project #3 in the main proposal, the stimulation and wide-spread dissemination of artistic productions (excluding videos), in the form of The Life Jama-rama Festival. Before describing the festival it is important to understand the function of music in Black culture.

Black music is always participatory, value laden and the source of aphorisms upon which people reflect and in terms of which they modify their behavior. For example, a U.S. group has recently recorded a safe sex song called, "Don't Knock No Boots Without A Rubber" that is being widely discussed. In Black communities this kind of expression is a socially acceptable means by which to discuss questionable, expected or desirable behavior. A theme discussed in one musical presentation because it is of general concern to many people, will be discussed and expanded upon by other groups. Thus, one sees expressed in music the primary concerns of the community at any given point in history. Music then is one of the most important idioms through which dialogue is carried on within all Black cultures, and as such, it is the source of the aphorisms and sayings that guide people's daily lives.

To grasp the significance of music in Black culture one need only compare its role in the processes of social change represented by the U.S.Civil Rights Movement during the 1960's or its role in the contemporary protest in South Africa to the role of music in Euro-Canadian processes of change. It is apparent that in Euro-Canadian society the recognized function of music is aesthetic, while in Black culture, music is also recognized for a number of other functions.

To be effective AIDS messages must be seen to be generated through the cumulative community process that is part of the Black tradition. In other words there is a danger that AIDS messages seen to be generated through the intervention of dominant institutions may in fact engender a counter reaction against those very messages. For example, one of the more popular songs throughout the West Indies right now has the singers saying that that they do not care about AIDS, they just want sex. What this points to is that the nature of dialogue is a back and forth process between the senders of information and the receivers of

4

information in which all are equally capable of creative responses. This means that effective preventative AIDS education has to follow the established patterns of information sharing in the culture. People do not hear a song or two and change their behavior. Rather, behavioral change occurs from the cumulative effect of widespread discussion of issues raised in music. Therefore, any approach using music has to be long term, comprehensive and seen to be initiated from within the community. Piecemeal approaches that leave segments of the community out or that are generated from outside the community will without question engender politicization of the issue by encouraging responses that will associate condom use with the system's desire to inhibit the procreative process in order to limit the growth of the Black population, with interference in Black male-female relations, etc. Our point is that if health officials raise the suspicion or the ire of the religious or nationalist sectors of the Black community, their future efforts will be seriously jeopardized. The advantage that COMBAT offers is that members of our group and our supporters are organically linked to, well known and trusted by those segments of the Black community most in need of AIDS education.

The Life Jama-rama Festival will be designed so as to incorporte the talents of every sector of the Toronto Black musical community in a series of competitions between the safe sex music produced by musicians that specialize in all of the popular genres of Black music, i.e. funk, rap, calypso, soca, reggae, dub poetry, spoken word poetry, gospel, etc. While efforts will focus upon recruiting contestants from within the City of Toronto Black musical community, non-Black groups that are active within these networks will not be excluded, thus, musicians from all ethnic groups will be allowed to participate so long as the content of their productions is relevant to the Black community.

Contestants will be divided into professional and non-professional categories so as to encourage participation of artists whose names are known and yet allow for participation of young people who have not yet established followings.

The festival will be vigorously and ~~widlyn~~ widely promoted using radio, T\V and other promotional means internal to the Black community. The contest will be made to last over as long a period of time as possible in order to stimulate and sustain as much dialogue about the danger of AIDS and the need to modify present behavior as possible. COMBAT will solicit monies so that cash prizes can be awarded in amounts substantial enough to attract the participation of most of the city's artists.

As an innovative public health project Life Jama-rama fits into the "festival" tradition for which Toronto already has an international reputation.

(4) COMBAT will produce easy to read and non-literate safe sex materials and distribute them in all churches, at all music events and to every Black organization in the city.

COMBAT MEMBERS

1.	Jacquelyn A. Wilson,	Ph.D. candidate, Department of Anthropology University of Toronto, Former initiator and administrator of first school in Metro Toronto for Black youth alienated from school system.
2.	Byron Stevenson	Youth worker for Central Neighborhood House, Former initiator and administrator for Afro-Caribbean Alternative School
3.	Jill Torrie	Anthropologist who has conducted studies of lifestyles of street people.
4.	Gary Semenchuk	Registered accountant. Participated in the establishment of One Sky, an alternative educational resource center in Saskatoon
5.	Shelly Ross	Real Estate Agent, Fund raiser whose work contributed substantially to the financing of Afro-Caribbean School
6.	Rico John	Radio broadcaster and well known local musician

Consultative Committee

1.	Richard Lee, Ph.D.	Anthropologist, University of Toronto
2.	Gary Kinsman	OISE, Gay Activist, Editor of Rites
3.	Philip CorriganPh.D	OISE, Education Specialist
4.	Michael Lambek, Ph.D	Anthropologist, University of Toronto
5.	Chris Bearchill	Safe Sex Project, writer

Budget

Salaries

Co-ordinator	F/T	16 000
Benefits		1 000
Co-ordinator	P/T	3 200
Benefits		320
Program Assistant		5 280
Benefits		528
Community Developer		5 000

Office Expenses	6 825
- suppliesfurniture,phone computer, photo copier typewriter, Art supplies	
Printing Costs	8 000
Transportation	700
Artists	1 200
Promotions	10 000
Distribution	5 000
Rentals (halls, equipment)	10 000
Information Collection Project	10 000
Evaluation	2 000
	85 053

maggie's

FEB 12 1988

January 20, 1988

Jack Layton
City Hall
Toronto, Ontario

Re: Community Organizations Mutually Battling AIDS Together (COMBAT)

Dear Jack:

The Safe Sex PROject of Maggie's (Toronto's self-help project for prostitutes) wishes to express its support for the proposal of Community Organizations Mutually Battling AIDS Together (COMBAT) to implement an innovative educational programme for the black community in Toronto.

While the cause of Acquired Immunodeficiency Syndrome is biological, it is clear that the transmission of AIDS takes place through practises that are socio-cultural in origin. A thorough understanding of any given socio-cultural context is essential to the designing of educational materials and programmes that aim to modify the practises of individuals who belong to the group or culture in question.

It is our experience that prostitutes are better situated to have access to, and to be able to influence the practises of, other prostitutes (with information about such things as safer sex and drug use) than are non-prostitutes. We suspect that this can also be said for efforts to educate gay men. And we have no doubt that the same will prove to be the case for the other groups and cultures within our city that are in need of the information necessary to prevent the spread of this disease. It is very encouraging to members of the Safe Sex PROject that grassroots initiatives are being taken within Toronto's black and native communities to combat the spread of AIDS.

Sincerely,

Chris Bearchell

Chris Bearchell
for the Safe Sex PROject

Box 1143, Station F, Toronto ON M4Y 2T8 • 416 964 0150

TO: BOARD OF HEALTH

FROM: Peter Maloney

DATE: March 9, 1988

SUBJECT: Funding for AIDS Prevention Projects

I act as a resource person from the Toronto Mayor's Committee on Community and Race Relations to the AIDS Subcommittee of the Board of Health.
My general concern is that there is no Black community project.
I put forward the following comments having sat through the applications process and the hearing of each of the applicant's submissions at an all day meeting of the Subcommittee which occurred on Saturday, March 5, 1988. The observations I make are personal and have not been submitted to or approved by any group.

My particular concerns are with the following projects:

University Settlement House (#7)

This is actually a project of the Toronto Chinese Health Education Committee for which the University Settlement House will be acting as "trustee" to hold and disburse funds. The actual applicant group, the Toronto Chinese Health Education Committee, appears to have 11 members , of whom 4 (more than a third) are members of the staff of the Toronto Health Department. It seems somehow inappropriate for the Department's staff to be appearing as a community project seeking funds from council through the Board through which their employer reports.

In addition the funding is sought for media buying principally without much apparent attention to the issue of the appropriate message.

Alexandra Park(#16)

This project appears conceived to continue the funding for an existing community development worker in Alexandra Park whose funding is now running out. It has been indicated that the funding he is currently operating under is being stretched in terms of mandate to allow him to do whatever it is that he does at Alexandra Park. It would appear that AIDS education is simply one of the functions to which he would devote his time if this funding were granted.

Anishnawbe Health (#10)

The very worthwhile endeavour to establish a health centre for Toronto's urban native population seems not yet to have been successful. This project with its additional request for ½ time person for administrative, with its request for rent and other overhead, may be an attempt to establish *de facto* the health centre. If this is so, the funding might well get used only in part to do AIDS outreach.

CITY OF TORONTO
PROPERTY DEPARTMENT

March 18, 1988
H.E. Hodowany

130

To: City Council

Subject: Status of 53 Strachan Avenue

Origin: Commissioner of City Property (c33cncl88004:45)

Comments:

Background

At its meeting on March 11, 1988, the Executive Committee, in its consideration of 1988 Operating Budget of the Toronto Arts Council, requested me to report directly to City Council on March 21, 1988 on the status and progress of the City-owned building at 53 Strachan Avenue.

Existing Tenancies

1. Maple Green leases the westerly 62,490 square feet of the site together with approximately 18,962 square feet of buildings. The lease expires on April 30, 1989 with a two year renewal option.

2. Associated Bailiffs leases approximately 34,705 square feet of land in the centre portion of the site for parking purposes. This lease expires on August 31, 1988 with a two year renewal option.

3. Toronto Abattoirs leases 68,238 square feet of land for parking purposes. This lease expires on September 30, 1988 with a two year renewal option.

4. The Toronto Historical Board has recently expressed a desire to utilize approximately 3,100 sq. ft. of Bldg. No. 1 for storage purposes.

Status of Toronto Artscape Inc. Tenancy

On December 15, 1986, City Council approved in principle the leasing of the 2nd & 3rd floors, plus access thereto, of Bldg. No. 1 to Toronto Artscape Inc. for a term of 10 years. City Council also approved a loan in the amount of $280,000.00 for Toronto Artscape Inc., subject to the following conditions:

a. That the renovation costs not exceed $25.00 per square foot;

b. That any structural changes to the building be approved by the Commissioner of City Property;

c. That Toronto Artscape Inc. sign an agreement in a manner satisfactory to the Commissioner of Finance in a form acceptable to the City Solicitor;

d. That any required approval from the Lt. Governor in Council under Section 112a of the Municipal Act, be received.

Toronto Artscape Inc. has not to date been able to resolve the legal aspects, as it relates to condition (d) above, of their proposed use of 53 Strachan Avenue and hence have not occupied the building.

In a report to the Budget Review Group dated January 12, 1988, the Toronto Artscape Inc. reviewed the technical difficulties and submitted a request for extended City support of their proposed project.

The nature of the extended support is:

1. That the City extend the lease for the premises at 53 Strachan Avenue to cover a 99 year period and to include the first floor, of Building No. 1 as well as all of Building No. 2;

2. That the City commit the balance of the site to Toronto Artscape for future development of arts facilities; and

3. That the City remove the $25.00 per square foot cap on renovation expenses.

The Budget Review Group deferred making a recommendation on these proposals and referred the proposals to the City Property Department and the Economic Development Corporation for separate reports on anticipated financial implications (to the City) of the requested changes to the 1986 arrangements.

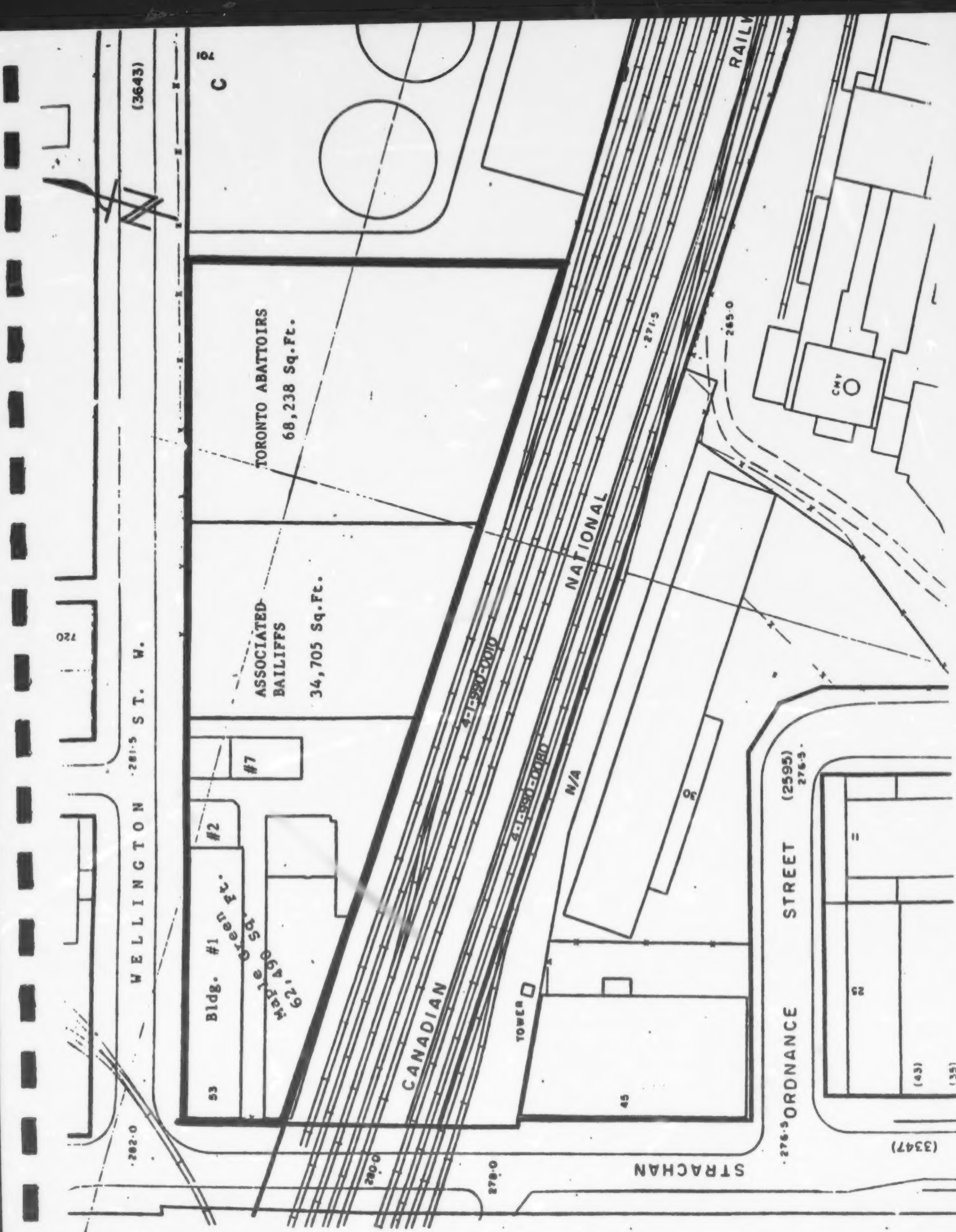
A comprehensive report of the financial implications of the proposals together with other implications is currently being prepared and will be submitted to the Budget Review Group shortly.

Recommendation:

That this report be received.

Commissioner

WDS/sc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(3643)
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104
TORONTO ABATTOIRS
68,238 Sq.Ft.
ASSOCIATED BAILIFFS
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WELLINGTON ST. W.
281.5
720
#7
#2
Bldg. #1
53
Green Ft.
Maple
62,490 Sq.
CANADIAN NATIONAL
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N/A
9
TOWER
45
271.5
285.0
CHY
282.0
280.0
278.0
STRACHAN
276.5
(3347)
ORDNANCE STREET
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276.5
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25
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City of Toronto

EXECUTIVE COMMITTEE

REPORT No. 11

FOR CONSIDERATION BY THE COUNCIL OF THE CORPORATION OF THE CITY OF TORONTO ON MARCH 21, 1988.

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1 1988 CITY OF TORONTO OPERATING BUDGET ESTIMATES 1

City of Toronto

EXECUTIVE COMMITTEE

REPORT No. 11

FOR CONSIDERATION BY THE COUNCIL OF THE
CORPORATION OF THE CITY OF TORONTO
ON MARCH 21, 1988.

1

1988 CITY OF TORONTO OPERATING BUDGET ESTIMATES

The Executive Committee has prepared the Operating Estimates for the current year showing the appropriations required for the various Departments of Council.

The Operating Budget includes the following:

The General Budget; The Water Budget; The Sewer Budget; The Parking Meter Budget; and Other Self-Sustaining Budgets.

The Operating Budget also includes provisions for the maintenance of Reserve Funds in the following amounts and for the purposes indicated:

Fire Insurance (Account No. 530-009)	$ 12,000
Sewer Service Charge (Account No. 833-901)	$10,606,946
Parking Meter (Net Proceeds from Parking Meter Budget) (Account No. 827-724)	$ 2,239,287

The Executive Committee recommends that the report (March 7, 1988) from Alderman Gee, Chairman, Budget Review Group, be adopted, with the exception of Recommendation 7 which has been referred back to the Budget Review Group.

The Executive Committee certifies to City Council the City of Toronto Operating Budget for the year 1988, and recommends that it be adopted with the following amendment:

> That the portion of the Toronto Public Library Board with respect to the literacy program be referred back to the Budget Review Group for a detailed study of the program in particular as it relates to the phasing of this project over the next two to three years.

The Executive Committee also recommends that City Council request the Toronto Arts Council, in conjunction with the Arts Coalition of Toronto, to provide Council with documentation with respect to cutbacks in provincial and federal funding for the arts in order that Council may consider making recommendations to the other levels of government in this regard.

The Executive Committee advises that it has requested the Commissioner of City Property to report directly to City Council on March 21, 1988, on the status and progress of the City-owned building at 53 Strachan Avenue.

The Executive Committee also advises that it has referred the matter of the Mobile Health Clinic (Recommendation 7 of the report (March 7, 1988) from the Chairman of the Budget Review Group) back to the Budget Review Group for reconsideration of funding this programme should funding from the Provincial Ministry of Health not be forthcoming and to report back to the Executive Committee for its Special Meeting on March 21, 1988.

The Executive Committee also advises that it has referred to the Budget Review Group the request of Alderman Korwin-Kuczynski for a list of City programs of a global budgetary nature (ie. AIDS Operational Plan, Environmental Protection Office), in terms of the following information: (i) those programs where provincial recoveries are received; (ii) those programs which are cost-shared with other levels of government; (iii) those programs where attempts have been made to obtain funding from other levels of government; and (iv) those programs which are totally funded by the City but may be considered a joint responsibility between the City and the Province.

The following motion by Alderman Korwin-Kuczynski was voted on and lost:

That an amount of $22,009 be included in the 1988 Operating Budget of the Toronto Public Library Board for the extension of the hours of service of the Library's High Park Branch.

Deputations were heard from the following in support of the Toronto Arts Council Operating Budget request for 1988:

- *Mr. Peter Such, Toronto representative of the Writers Union of Canada;*
- *Ms. Libby Scheier, Ontario representative of the Writers Union of Canada;*
- *Ms. Josie Vogels of the Arts Coalition of Toronto;*
- *Mr. Whitney Smith of the Arts Coalition of Toronto;*
- *Mr. Gary Hall, on behalf of the Artist Run Centres of Toronto, and Director of Toronto Photographers Workshop;*
- *Ms. Elaine Carol, a member of the Independent Artists Union;*
- *Mr. Robert Rooney of the Toronto Workshop Productions, and a member of the Executive Committee of the Toronto Theatre Alliance;*
- *Ms. Ottie Lockey, General Manager, Tafelmusik;*
- *Mr. Don MacMillan, Executive Director of DanceWorks.*

Councillor Layton also addressed the Committee in support of the Toronto Arts Council and suggested that the Arts Council be asked to provide City Council with documentation with respect to cutbacks in provincial and federal funding for the arts in order that Council may consider making recommendations to the other levels of governments in this regard.

Ms. Tracy Westell of the Metro Toronto Movement for Literacy, Ms. Beth McIlroy, Chair, Toronto Public Library Board, and Alderman Hall addressed the Executive Committee in support of the Library Board's request for funding for its literacy project.

Ms. McIlroy also addressed the Committee in support of the Board's request for funding in 1988 to extend the hours of service at two of their West area branches: High Park and College/Shaw Branches.

Councillor Layton also addressed the Committee with respect to the Mobile Health Clinic (Public Health Department) and requested that this matter be referred back to the Budget Review Group for reconsideration of funding this programme if funding from the Provincial Ministry of Health is not forthcoming.

The Executive Committee submits the report (March 7, 1988) from Alderman Gee, Chairman, Budget Review Group:

Origin: Alderman Michael Gee, Chairman, Budget Review Group (c10exec88064:509)

Comments: I am pleased to present the recommended 1988 Operating Budget for your consideration.

1. Budget In Summary

In summary, the budget totals are as follows:

	1987 Budget	Recommended 1988 Budget	Change	Per Cent Change
Expenditures (Millions $)	422.5	454.3	31.8	7.5
Gen. Revenues (Millions $)	180.2	195.0	14.8	8.2
Assessment (Millions $)	3282.2	3344.0	61.8	1.9
Residential Mill Rate (City Portion In Mills)	67.8	70.4	2.6	3.8
City Portion of Taxes On Home Assessed At $5000	$ 339.00	$ 351.88	$12.88	3.8

Thus, the City portion of the mill rate will be going up 3.8 per cent, which is below the current inflation rate of 4.1 per cent.

Expenditures are up 7.5 per cent, but this is more than offset by the 8.2 per cent increase in general revenues and 1.9 per cent increase in assessment.

2. The Budget Document

The format of the budget document before you has been substantially revised from that presented over the past decade. This change is prompted by the realization that improvements could be made in the presentation format and it responds to comments made by various members of City Council during Council's consideration of the 1987 Operating Budget.

The objective in revising the format is to portray the essential features or highlights of the budget in succinct tables and extended narrative explanations. The familiar detailed "computer printout" format of previous years has been included as an appendix to the budget document.

The budget document is divided into three sections as follows:

Section I: Summary Presentation: City Totals

This section presents the budget information for the City in total under the following headings:

A. Budget Overview Statement

This is an overview of the City's 1988 Operating Budget, giving a review of the budget results for 1987, and the highlights of the budget for 1988.

B. Organization Chart

This shows the organizational relationship between City Council and its departments and boards.

C. Summary of Expenditures

This gives the following expenditure information for the City, first by "agency" (department or board), and then in total by "feature category" (salaries & benefits, materials & supplies etc.):

1. 1987 actual expenditure;
2. 1987 budget;
3. 1988 request (based on the original submission as adjusted for subsequently requested revisions and reappropriations from 1987);
4. 1988 recommended budget (after review by the Budget Review Group);
5. increase - 1988 budget over 1987 budget in dollars;
6. increase - 1988 budget over 1987 budget - per cent.

D. Summary of General Revenues

This gives the same type of information, as above, for the City's general revenues by major category.

Section II: Summary Presentation: Departments and Boards

This section presents the budget information for each department and board, in turn, under the following headings:

A. Statement of Basic Function

This is a description of the primary purpose or functions of the particular department or board.

B. Budget Overview Statement

This is a narrative prepared by the particular department or board, at the time of budget submission, which highlights the major features of the 1988 Operating Budget submission from its own perspective. It is designed to cover:

1. 1987 in review;
2. highlights of the 1988 request; and
3. plans that will impact on future years' budgets.

C. Organization Chart

This is a recent summary depiction of the organizational structure of the particular department or board in chart form.

D. Summary of Expenditures

This gives the same expenditure information as indicated above (for the City in total), but in this case, for the particular department or board, first by "program unit" (division), and then in total by "feature category".

E. Highlights of Changes in Budget From 1987

The main factors explaining the change in budget between 1987 and 1988 for the particular department or board are set out.

F. Summary of New Requests

The particular department's or board's "new requests" are shown in summary, as follows:

1. departmental/board priority number;
2. decription of "new request";
3. amount requested for 1988;
4. amount recommended for 1988;
5. explanation or comment on any of the foregoing.

"New requests" are new programs, projects or special items which have not had previous authorization and which impact for the first time in the 1988 Operating Budget.

G. Highlights of Budget Review Adjustments

The major categories of Budget Review adjustments are set out for the particular department/board, explaining the makeup of the difference between the 1988 request and the 1988 recommended budget.

H. Matters Referred To The Budget Review Group For Consideration With the 1988 Operating Budget

Over the past several months, the Executive Committee and City Council have referred a number of matters to the Budget Review Group for consideration with the 1988 Operating Budget. Those matters relevant to the particular department or board are covered, setting out the action taken by the Budget Review Group with respect thereto.

I. Other Issues Deserving Special Mention

In the case of certain particular departments and boards, there are other issues arising out of the budget that deserve special mention and are covered under this heading.

Section III: Appendix: Recommended Estimates by Account Code

This section sets out the detail of the recommended expenditure and revenue estimates by account code. In past years, this section has constituted the entirety of the budget document.

3. Access To Detailed Documentation

For the convenience of Members of the Executive Committee and other Members of City Council, bound volumes of the budgets in complete detail have been placed in the Council Members' conference room adjacent to Committee Room No. 5. Additional volumes are also available from Members of the Budget Review Group and the budget staff in the Management Services Department.

In addition, a document entitled "1988 Budget Review Adjustments", which details all of the recommended adjustments to the budgets, will be similarly distributed.

4. Conclusion

I am pleased that, as a result of the 1988 budget process, the Budget Review Group is able to recommend a budget yielding a tax rate increase that is below the current rate of inflation.

Accordingly, I want to thank all of those who have contributed to this successful conclusion: my colleagues on the Budget Review Group and all of the dedicated staff.

Recommendations:

1. That the 1988 Operating Budget, as presented, be adopted;
2. That Recommendation 1 in the report (December 10, 1987, re: 1974 Drain Blockage Rebate Policy), from the City Solicitor be adopted;
3. That the report (December 23, 1987, re: Hypertension Screening Program), from the Occupational Health and Safety Co-ordinating Committee be adopted;
4. That a grant in the amount of $2,000 to the Architectural Conservancy of Toronto be authorized; that the purposes of the grant be deemed to be in the interests of the Municipality; and that the grant be subject to the satisfactory completion by the organization of Contract Compliance Program requirements;
5. That the prize money awarded to recipients of the Toronto Book Awards be increased to $15,000 and that it be allocated as follows: a) fiction, $5,000; b) non-fiction, $5,000; and c) other, $ 5,000;
6. That the report (January 15, 1988, re: Purchase of Technical Assistance and Computerized Workloading System for Custodial Management) from the Executive Director, Management Services and the Commissioner of City Property be referred to the Executive Director, Management Services for consideration with the departmental computer equipment requests as part of the allocation for this purpose in the 1988 Capital Budget;
7. That the Mobile Health Clinic in the Department of Public Health be retained only if the Ministry of Health agrees to provide 100 per cent funding; and that no further funds be expended on the Mobile Health Clinic unless or until the Ministry agrees to full funding;
8. That the report (December 8, 1987, re: Departmental Recommendations for Grant Funds to Major Grant Receiving Agencies) from the Commissioner of Parks and Recreation be adopted and:
   a) that the grants set out in the table headed "Recommended Level of Support", under the column headed "Total Recomm. Alloc. (88/89)", be authorized;
   b) that the purposes of the grants be deemed to be in the interests of the Municipality;
   c) that the grants be subject to the satisfactory completion by the organizations of Contract Compliance Program requirements; and,
   d) that the Commissioner of Parks and Recreation be requested to report to the Budget Review Group on the recommendation of the Neighbourhoods Committee re: the application of zero based budgeting principles to the major recreational grants process;
9. That the report (November 12, 1987, re: 1988 Budget - 30 St. Lawrence Street Shelter and Contract Outreach Organizer) from the Commissioner of Housing be adopted, as amended by the revised recommended budget;
10. That the recommendation in the report (December 23, 1987, re: Catch Basin Gratings) from the Commissioner of Public Works be amended by: deleting the amount $140,000 and replacing it with $70,000, and deleting the reference to the year 1992 and replacing it with the year 1997; and that the report, as amended by the foregoing, be adopted;
11. That the recommendations of the City Services Committee, as set out in its report (January 13, 1988, re: Propane Storage - Funding for a Risk Assessment Study), be adopted;
12. That the initial funding for the proposed commercial facade improvement loan program be a total of $100,000 in 1988 and:
    a) that the recommendations of the Neighbourhoods Committee, as set out in its report (November 5, 1987) on the above-noted subject be adopted, as amended by the foregoing; and,

b) that the further report (November 9, 1987, re: streamlining the program) from the Commissioner of Planning and Development be adopted, also as amended by the foregoing;

13. That the report (January 27, 1988, re: Authorization to Retain Consultant Services Re: R.C.Y.C. Building) from the Commissioner of Planning and Development be adopted; and that the expenditure be offset by utilizing a portion of the contribution to the City by virtue of the No. 1 York Quay Agreement;

14. That the report (January 26, 1988, re: Hiring of Consultants - Access to Municipal Information and Services for People with Visual and Hearing Impairments) from the Interdepartmental Committee on the Disabled be adopted;

15. That Clause 1 of Report No. 1 of the Economic Development Committee (re: Fashion Industry Liaison Committee 1987 Annual Report and Proposed 1988 Budget) be adopted;

16. That Recommendation 4 of the Board of Health as set out in its report (January 5, 1988, re: 1988 Operating Budget, Department of Public Health and Board of Health), i.e.: that the Board of Health by-law be amended to increase the per diem rate by 4% and that the Ministry of Health be requested to set the rate at not less than $104, be adopted;

17. That the City Auditor be requested to report to the Budget Review Group on the means of eliminating any net cost to the City taxpayer of the audits by the Audit Department of the Toronto Harbour Commissioners and Toronto Hydro;

18. That the City Clerk be requested to report to the Budget Review Group on progress respecting the Municipal Code and By-law Register;

19. That the City Solicitor be requested to report to the Executive Committee, in consultation with the Commissioner of Planning and Development, the Commissioner of Finance, and the Executive Director, Management Services, on the establishment and collection of fees to recover the City's costs of processing development agreements, including the costs of staff, consultants and statutory advertising;

20. That the Legal Department's temporary staff resources currently covering off permanent vacancies be reduced as the vacant permanent positions are filled;

21. That with respect to Toronto Health Care Fund Grants:

    a) the Grant Evaluation Committee be requested to report its 1988 grant recommendations to City Council no later than for the Council meeting on September 6, 1988; and,

    b) that City Council recommend to the 1989 Council that the projected budget allocation for Toronto Health Care Grants for 1989 be established at $3 million and at $3 million annually thereafter;

22. That with respect to Daycare Centre Grants:

    a) the Daycare Grants Committee be requested to report to the Executive Committee on the updated 1988 budget requirements for the City's Daycare Grants program as soon as the details of the impact of the provincial program are known; and,

    b) City Council indicate its intent to maintain the goals of the City's Daycare Grants program, notwithstanding the prospective change in funding arrangements; and,

23. That the Cityhome Board of Directors be requested to:

    a) expedite the report requested from the Commissioner of Housing during the review of the 1987 Housing Department Operating Budget, on how Cityhome project costs and rents would be affected if the City's recovery for Property Management Fees was adjusted annually for inflation; and,

    b) report as well on:

i) the property management expense per unit, as compared to the recovery to the City; and,

ii) a mechanism to adjust Property Management Fees annually, including consideration of establishing the fees as a percentage of the rental revenue.

CITY OF TORONTO
1988 OPERATING BUDGET

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1988 OPERATING BUDGET

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CITY OF TORONTO

1988 OPERATING BUDGET

SECTION I

SUMMARY PRESENTATION:

CITY TOTALS

A. BUDGET OVERVIEW STATEMENT

1. 1987 In Review

a) Expenditures

The City's 1987 Operating Budget totalled $422.5 million. Actual expenditures amounted to $405.1 million or $17.4 million under budget.

The major areas of underexpenditure were the following:

= Snow removal after major storms and other winter services	$3.5 million
- General & organizational change contingencies	$2.1 million
- Debt charges	$1.6 million
- Public Health programs	$1.4 million
- Parks & Recreation programs	$1.3 million
- Public lighting program	$2.0 million
- Public Works special projects	$1.3 million
- Miscellaneous At Large items	$1.6 million

b) General Revenues

The 1987 budget for General Revenues was $180.2 million. Actual general revenues totalled $188.7 million or $8.5 million more than the amount budgeted.

The major general revenue categories which varied from the budget were as follows:

- Interest on investments	$1.8 million
- Building permit fees	$6.3 million

A. BUDGET OVERVIEW STATEMENT (Continued)

c) Surplus

The favourable results of actual expenditures and general revenues compared with the budget, together with net supplementary tax collections compared with budget, resulted in a total 1987 surplus of $30.0 million. This is made up as follows:

- Expenditures under budget (as above)	$17.4 million
- General revenues over budget (as above)	$ 8.5 million
- Net supplementary taxes over budget	$ 4.1 million

The recommended disposition of the 1987 Surplus is as follows:

- Brought forward to 1988 as source of revenue in 1988 Operating Budget:	$12.5 million
- Appropriations to reserves:	$17.5 million

The $17.5 million in appropriations to reserves are made up as follows:

- Reserve for allowance for uncollectable taxes	$1,361,000
- Reserve for archival acquisitions	$ 250,000
- Reserve for anti-smoking campaign	$ 200,000
- Reserve for inventories of stores	$ 500,000
- Reserve for prepaid expenses	$ 300,000
- Reserve for foreign exchange	$1,000,000
- Reserve for employees' cumulative sick pay grant	$ 500,000
- Reserve for retroactive salary increases	$1,716,846
- Reserve for pension improvements	$2,500,000
- Reserve for fire equipment	$1,500,000
- Reserve for reappropriations from previous year	$7,665,897

A. BUDGET OVERVIEW STATEMENT (Continued)

2. Highlights of the 1988 Budget

a) Expenditures

The 1988 recommended expenditure budget totals $454.3 million. This represents an increase of $31.8 million or 7.5 per cent over the 1987 budget. The major areas of expenditure by function are as follows:

	1988 Recommended Budget (Millions $)	Per Cent Of Total City Budget (%)
- Public Works Department	86.9	19.1
- Fire Department	67.1	14.8
- Parks & Recreation Department	43.7	9.6
- City Property Department	31.9	7.0
- Public Health Department	30.3	6.7
- Debt Charges	28.7	6.3
- At Large Account (net of Contingency Account)	27.8	6.1
- Library Board	23.3	5.1

The expenditures by major "feature category" are as follows:

	1988 Recommended Budget (Millions $)	Per Cent Of Total City Budget (%)
- Salaries & Benefits	308.2	67.8
- Contracted Services	79.9	17.6

The major components of the $31.8 million increase in the total City expenditure budget between 1987 and 1988 are:

A. BUDGET OVERVIEW STATEMENT (Continued)

- Negotiated salary & benefits increases	$11.8 million
- Inflation on non-salary base expenditures	$ 4.0 million
- Recommended "new requests"	$ 3.3 million
- Full year impact in 1988 of programs/reorganizations started part year in 1987	$ 8.8 million
- Increase in debt charges	$ 1.1 million
- Termination of lease agreements: computer equipment	$(2.7) million
- Net effect of provision of 1988 Contingency Account and non-recurring items in 1987 budget	$ 4.5 million

Of the $8.8 million indicated above for "full year impacts", the major items include:

- Reorganizations, Management Services Department	$1.0 million
- Medical benefits for retirees	$2.3 million
- AIDS Operational Plan	$2.2 million
- Reorganizations, Parks & Recreation Department	$0.8 million
- Toronto Health Care Fund	$0.7 million

The total 1988 City expenditure Budget of $454.3 million represents a reduction of $15.6 million from the original requests totalling $469.9 million. The major categories of reductions include:

- Deletion or reduction of $5.9 million of the $9.2 million of "new requests";

- Reduction of $4.2 million in base budget for salaries and benefits, and reduction of $2.2 million in base budget for materials and contracted services, related to past experience of resource requirements;

- Reduction of $0.7 million in office space and equipment requests either as recommended by SPODS or referred to SPODS for consideration; and

- Reduction of $2.2 million in Miscellaneous and Toronto Arts Council Grants.

A. BUDGET OVERVIEW STATEMENT (Continued)

b) General Revenues

The 1988 recommended budget for general revenues is $195.0 million. This is an increase of $14.7 million or 8.2 per cent over the 1987 budget. The major categories of general revenue are:

	1988 Recommended Budget (Millions $)	Per Cent Of Total Gen. Revenue Budget (%)
- Payments in Lieu of Taxes	62.9	32.3
- Subsidies & Grants: Province of Ontario	40.0	20.5
- Interest on Investments	16.3	8.4
- Licences & Permits	12.8	6.6

The major increases in general revenues over the 1987 budget are in the following categories:

- Licences & Permits (building permit fees)	$3.6 million
- Payments in Lieu of Taxes	$3.3 million
- Subsidies/grants, Province of Ontario	$2.4 million
- Surplus brought forward from previous year	$2.2 million

c) Assessment

The assessment for 1988 taxation totals $3.344 billion. This is an increase of $62 million or 1.9 per cent over 1987. This compares to last year's increase of $46 million or 1.4 per cent over the previous year. The assessment figures by major category are as follows:

	Assessment Millions $	Increase Over 1987 Millions $	Increase Over 1987 %
- Residential	1420.0	7.1	0.5
- Commercial	1327.4	38.5	3.0
- Business	596.7	17.6	3.0

A. BUDGET OVERVIEW STATEMENT (Continued)

d) Taxation Revenue

The balancing figure in the annual budget process is the amount raised from property taxation. It is derived as follows:

	1987 Budget Millions $	1988 Budget Millions $	Increase 1987-1988 Millions $	Increase 1987-1988 Per Cent
Total Expenditures	422.5	454.3	31.8	7.5
Less: Total General Revenues	180.2	195.0	14.8	8.2
Taxation Revenue	242.3	259.3	17.0	7.1
Adjustment For Projected Net Uncollectable Supplementary Taxes	2.5	0.0	(2.5)	(100.0)
Adjusted Taxation Revenue	244.8	259.3	14.5	5.9

The taxation revenue figure of $259.3 million for 1988 represents 57.1 per cent of the total budget of $454.3 million.

e) Mill Rate

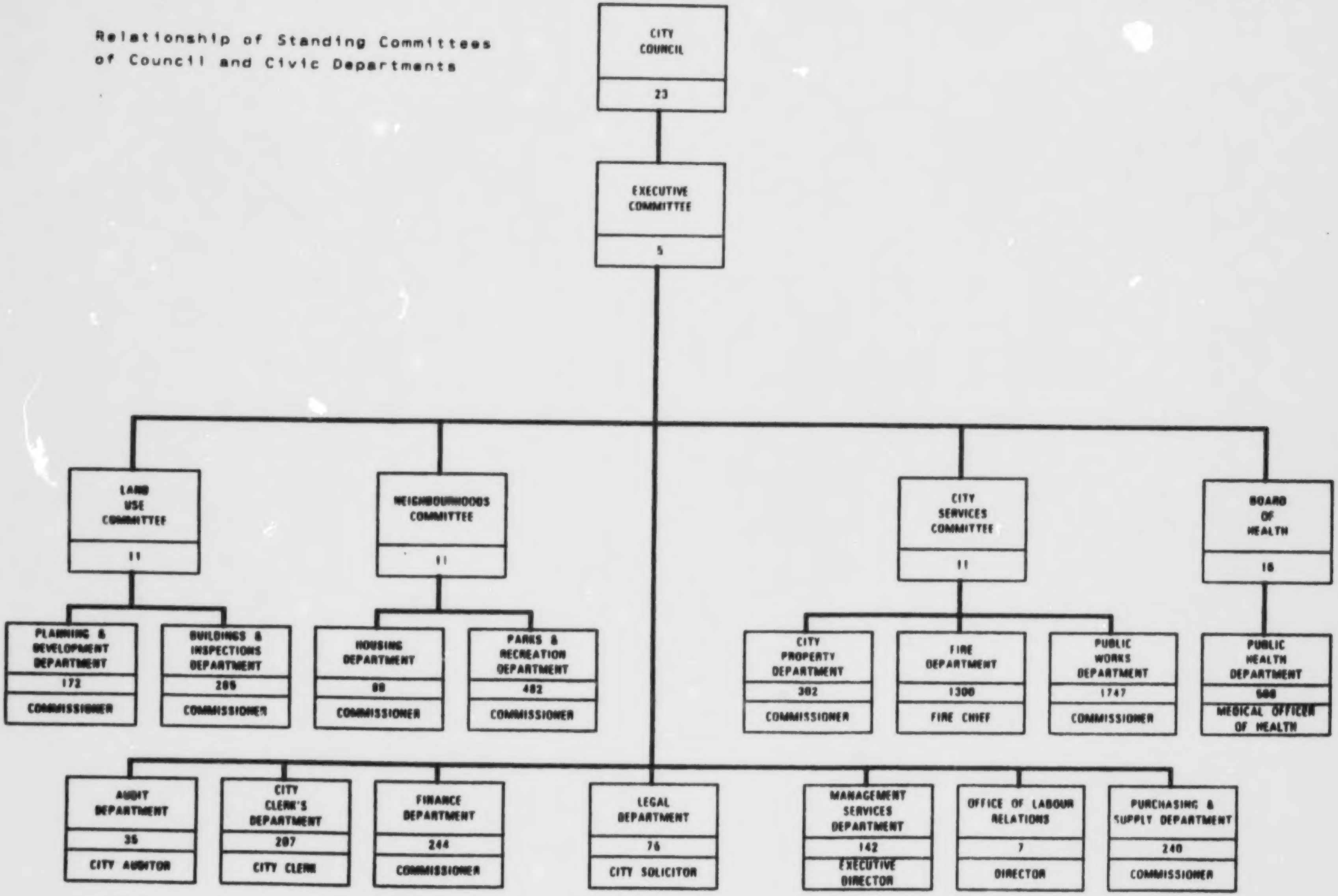
The mill rate is the rate applied to the assessment on individual properties to determine the amount of taxes due to the City. The mill rate is the amount of taxes per $1000 of assessment.

The commercial mill rate is derived by dividing the taxation revenue by the total assessment (the residential assessment is first adjusted by a factor of 0.85) and multiplying the result by 1000. The residential mill rate is always 85 per cent of the commercial mill rate.

The resultant residential mill rate for 1988 is 70.4 mills. This is an increase of 2.6 mills or 3.8 per cent over the 1987 mill rate of 67.8 mills.

B. ORGANIZATION CHART

Relationship of Standing Committees of Council and Civic Departments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EXECUTIVE COMMITTEE
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BOARD OF HEALTH
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COMMISSIONER
BUILDINGS & INSPECTIONS DEPARTMENT
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COMMISSIONER
HOUSING DEPARTMENT
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COMMISSIONER
PARKS & RECREATION DEPARTMENT
482
COMMISSIONER
CITY PROPERTY DEPARTMENT
302
COMMISSIONER
FIRE DEPARTMENT
1300
FIRE CHIEF
PUBLIC WORKS DEPARTMENT
1747
COMMISSIONER
PUBLIC HEALTH DEPARTMENT
500
MEDICAL OFFICER OF HEALTH
AUDIT DEPARTMENT
35
CITY AUDITOR
CITY CLERK'S DEPARTMENT
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CITY CLERK
FINANCE DEPARTMENT
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COMMISSIONER
LEGAL DEPARTMENT
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MANAGEMENT SERVICES DEPARTMENT
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DIRECTOR
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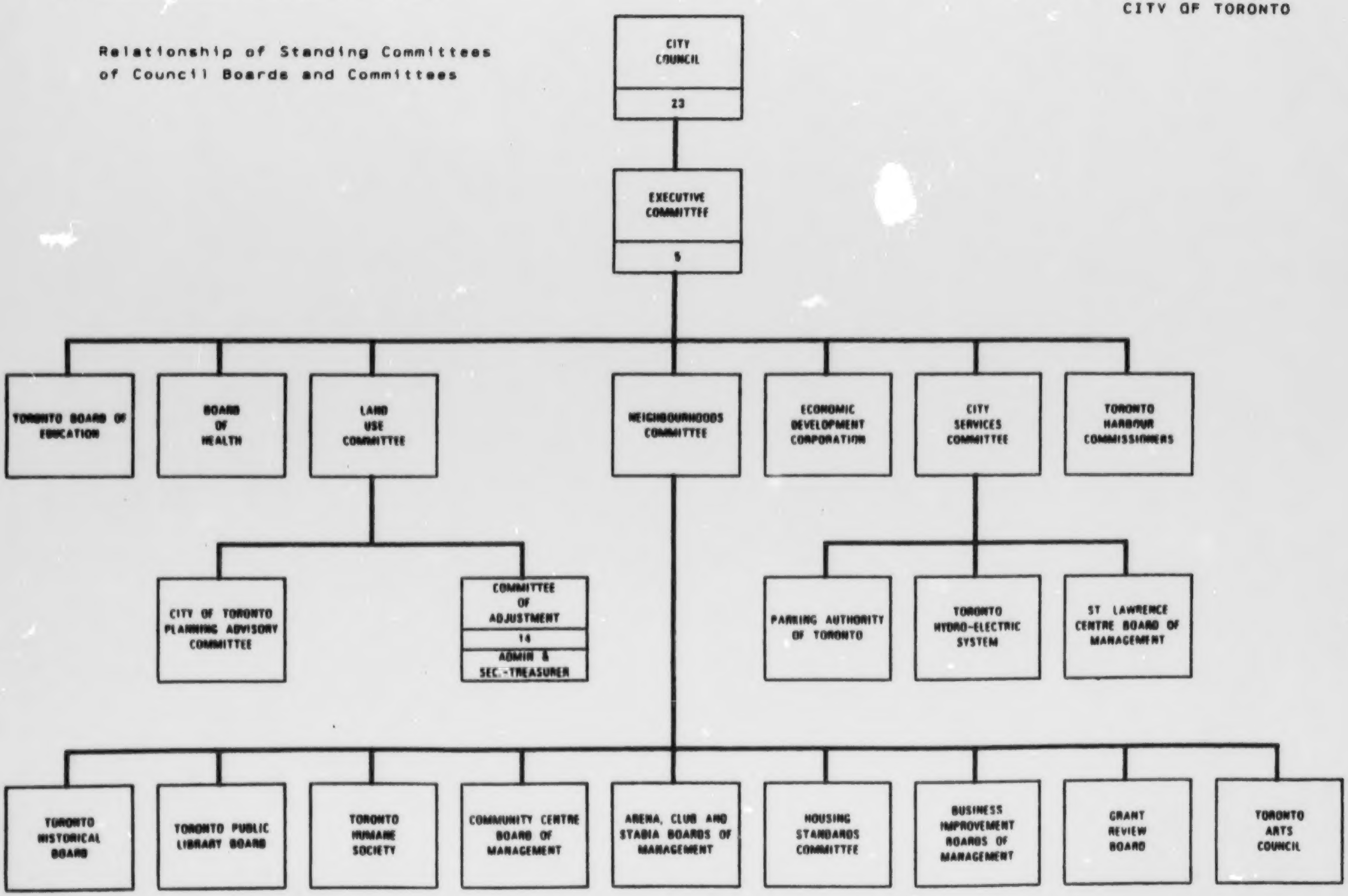
B. ORGANIZATION CHART (Continued)

Relationship of Standing Committees
of Council Boards and Committees


CITY COUNCIL
23
EXECUTIVE COMMITTEE
5
TORONTO BOARD OF EDUCATION
BOARD OF HEALTH
LAND USE COMMITTEE
NEIGHBOURHOODS COMMITTEE
ECONOMIC DEVELOPMENT CORPORATION
CITY SERVICES COMMITTEE
TORONTO HARBOUR COMMISSIONERS
CITY OF TORONTO PLANNING ADVISORY COMMITTEE
COMMITTEE OF ADJUSTMENT
14
ADMIN & SEC.-TREASURER
PARKING AUTHORITY OF TORONTO
TORONTO HYDRO-ELECTRIC SYSTEM
ST LAWRENCE CENTRE BOARD OF MANAGEMENT
TORONTO HISTORICAL BOARD
TORONTO PUBLIC LIBRARY BOARD
TORONTO HUMANE SOCIETY
COMMUNITY CENTRE BOARD OF MANAGEMENT
ARENA, CLUB AND STADIA BOARDS OF MANAGEMENT
HOUSING STANDARDS COMMITTEE
BUSINESS IMPROVEMENT BOARDS OF MANAGEMENT
GRANT REVIEW BOARD
TORONTO ARTS COUNCIL

C. SUMMARY OF EXPENDITURES

1. BY AGENCY

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
CITY COUNCIL	3,246,693	3,257,123	3,401,786	3,382,786	125,663	3.9
AUDIT DEPARTMENT	1,488,895	1,537,378	1,600,606	1,587,475	50,097	3.3
CITY CLERK'S DEPARTMENT	11,845,132	12,092,124	12,860,097	12,619,186	527,062	4.4
FINANCE DEPARTMENT	9,349,384	9,743,639	11,088,677	10,285,685	542,046	5.6
LEGAL DEPARTMENT	6,921,189	6,601,090	7,745,898	7,391,409	790,319	12.0
PURCHASING AND SUPPLY DEPARTMENT	1,789,542	2,059,378	1,983,833	1,913,903	145,475-	7.1-
MANAGEMENT SERVICES DEPARTMENT	14,130,094	14,472,193	15,423,932	14,017,951	454,242-	3.1-
OFFICE OF LABOUR RELATIONS	535,463	517,238	548,475	532,883	15,645	3.0
TORONTO ARTS COUNCIL	2,425,874	2,442,715	3,164,691	2,597,886	155,171	6.4
MISCELLANEOUS GRANTS	3,691,899	4,166,337	4,879,852	3,233,447	932,890-	22.4-
AT LARGE	25,668,804	30,779,055	45,054,053	44,497,402	13,718,347	44.6
DEBT CHARGES	25,980,939	27,527,540	28,665,725	28,665,725	1,138,185	4.1
BUILDINGS & INSPECTIONS DEPARTMENT	13,819,773	14,156,548	16,376,880	15,011,868	855,320	6.0
COMMITTEE OF ADJUSTMENT	730,920	723,965	766,633	763,133	39,168	5.4
CITY PROPERTY DEPARTMENT	30,046,777	29,870,103	34,125,775	31,906,739	2,036,636	6.8
DEPT. OF PUBLIC HEALTH	25,536,582	26,897,907	30,960,007	30,346,063	3,448,156	12.8
FIRE DEPARTMENT	66,253,840	66,459,088	67,388,464	67,140,493	681,405	1.0
PARKS AND RECREATION DEPARTMENT	40,237,608	41,519,887	44,403,566	43,712,109	2,192,222	5.3
ANIMAL CONTROL	994,422	1,034,044	1,131,994	1,111,944	77,900	7.5
HOUSING DEPARTMENT	5,266,807	5,361,813	6,556,972	5,947,123	585,310	10.9
DEPARTMENT OF PUBLIC WORKS	77,346,634	82,839,445	89,169,710	86,946,172	4,106,727	5.0
PLANNING AND DEVELOPMENT DEPARTMENT	9,503,949	10,034,269	11,030,927	10,538,342	504,073	5.0
BOARD OF HEALTH	37,943	47,836	54,092	51,336	3,500	7.3
TORONTO PUBLIC LIBRARY BOARD	22,278,120	22,235,332	23,918,793	23,295,352	1,060,020	4.8
TORONTO HISTORICAL BOARD	2,895,155	2,890,795	3,536,840	3,132,342	241,547	8.4
ST. LAWRENCE CENTRE FOR THE ARTS	1,272,903	1,207,704	1,427,335	1,345,089	137,385	11.4
PLANNING ADVISORY COMMITTEE	39,384	39,437	41,817	39,817	380	1.0
COMMUNITY CENTRES	1,554,623	1,621,930	1,947,430	1,790,960	169,030	10.4
ARENAS	638-	9,815-	111,427	42,517	52,332	-
A. A. LAMPORT STADIUM	15,238	30,637	20,584	7,534	23,103-	75.4-
TORONTO ECONOMIC DEVELOPMENT CORPOR	242,400	334,700	485,500	460,500	125,800	37.6
TOTAL:	405,146,348	422,491,435	469,872,371	454,315,171	31,823,736	7.5

1988 OPERATING BUDGET
CITY TOTALS

C. SUMMARY OF EXPENDITURES (Continued)

2. BY FEATURE CATEGORY

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
SALARIES AND BENEFITS	287,578,806	294,759,761	314,906,051	308,181,028	13,421,267	4.6
MATERIALS, SUPPLIES AND EQUIPMENT	21,241,555	21,682,314	25,297,259	23,261,306	1,578,992	7.3
CONTRACTED SERVICES	69,980,013	75,572,981	83,916,333	79,851,568	4,278,587	5.7
CONTRIBUTIONS, ETC.	20,257,015	24,672,483	37,039,421	34,594,361	9,921,878	40.2
DEBT SERVICES	26,309,908	27,885,273	28,669,955	28,669,955	784,682	2.8
RECOVERIES	20,220,949-	22,081,377-	19,956,648-	20,243,047-	1,838,330	8.2
TOTAL:	405,146,348	422,491,435	469,872,371	454,315,171	31,823,736	7.5

D. SUMMARY OF GENERAL REVENUE

	1987 ACTUAL	1987 BUDGET	1988 RECOMMENDED BUDGET	INCREASE 1987-8	INCREASE 1987-8
	$	$	$	$	%
PAYMENTS IN LIEU OF TAXES	59,933,262	59,633,045	62,942,103	3,309,058	5.5
TAX RELATED REVENUES	2,758,082	4,121,814	4,138,073	16,259	0.4
TAXES ON TELEGRAPH & TELEPHONE CO. - CITY'S SHARE	8,396,202	8,671,997	8,500,000	(171,997)	(2.0)
SUBSIDIES/GRANTS - CANADA	130,243	26,000	97,900	71,900	276.5
SUBSIDIES/GRANTS - ONTARIO	38,695,070	37,531,121	39,954,213	2,423,092	6.5
FINANCIAL ITEMS	17,693,423	15,700,645	16,304,111	603,466	3.8
TAX PENALTIES & INTEREST	3,838,607	5,197,293	4,795,000	(402,293)	(7.7)
LICENCES & PERMITS	15,315,946	9,201,229	12,760,525	3,559,296	38.7
SERVICE CHARGES	4,955,486	4,780,316	4,892,842	112,526	2.4
RENTS, CONCESSIONS & FRANCHISES	7,277,378	7,709,805	7,706,358	(3,447)	0.0
MISCELLANEOUS	7,011,523	6,489,107	8,346,677	1,857,570	28.6
PARKING AUTHORITY OF TORONTO - OPERATING SURPLUS	4,305,195	3,834,700	4,300,000	465,300	12.1
SURPLUS BROUGHT FORWARD FROM PRIOR YEAR	11,403,439	10,321,756	12,550,968	2,229,212	21.6
RESERVE FOR FUNDING REAPPROPRIATIONS FROM PREVIOUS YEAR	7,000,000	7,000,000	7,665,897	665,897	9.5
TOTAL	188,713,856	180,218,828	194,954,667	14,735,839	8.2

CITY OF TORONTO

1988 OPERATING BUDGET

SECTION II

SUMMARY PRESENTATION:

DEPARTMENTS AND BOARDS

1988 OPERATING BUDGET
CITY COUNCIL

A. STATEMENT OF BASIC FUNCTION

Provision of funds for the operation of City Council, for official receptions, for the entertaining of distinguished visitors, and for Council transportation services.

B. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
ADMINISTRATION	2,398,426	2,447,795	2,520,416	2,520,416	72,621	3.0
TRANSPORTATION SERVICES	337,065	306,058	355,746	341,746	35,688	11.7
PUBLIC RELATIONS AND RECEPTIONS	315,043	310,275	320,405	320,405	10,130	3.3
SPECIAL OCCASIONS	196,159	192,995	205,219	200,219	7,224	3.7
TOTAL:	3,246,693	3,257,123	3,401,786	3,382,786	125,663	3.9

2. BY FEATURE CATEGORY

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
SALARIES AND BENEFITS	1,847,312	1,861,951	1,909,338	1,895,338	33,387	1.8
MATERIALS, SUPPLIES AND EQUIPMENT	244,089	216,856	259,707	259,707	42,851	19.8
CONTRACTED SERVICES	646,664	669,421	700,173	700,173	30,752	4.6
CONTRIBUTIONS, ETC.	509,096	508,895	532,568	527,568	18,673	3.7
RECOVERIES	468-					
TOTAL:	3,246,693	3,257,123	3,401,786	3,382,786	125,663	3.9

1988 OPERATING BUDGET
CITY COUNCIL

C. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $3,382,786 is up $125,663 or 3.9 per cent over the 1987 budget. The major changes include:

- Full year impact of program commenced in 1987	$66,000
- Additional resources, transportation services	$25,000
- Provision for inflation	$25,000
- Provision for negotiated salary and benefit increase	$ 8,000

D. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $3,382,786 represents a reduction of $19,000 from the original request of $3,401,786. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reduction in resource request, transportation services	$14,000
- Item transferred to At-Large budget	$ 5,000

1988 OPERATING BUDGET
AUDIT DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The Audit Department operates under the City Auditor and is divided into three groups: City Accounts Audit, Local Boards Audit, Prepayment and Electronic Data Processing Audit.

The primary functions of the department are to audit the books and accounts of the City Corporation and its various Local Boards and Commissions and report the results of these audits to City Council, to the Ministry of Municipal Affairs and to the Boards, Commissions, etc. concerned.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE CITY AUDITOR, NOVEMBER 1987

1. 1987 in Review

The net total estimated actual expense for 1987 amounts to $1,488,053 as compared with a budget of $1,537,378, i.e. a saving of $49,325. This was attributable to a saving of $49,164 in the area of salaries and fringe benefits. This saving was a result of extended gapping.

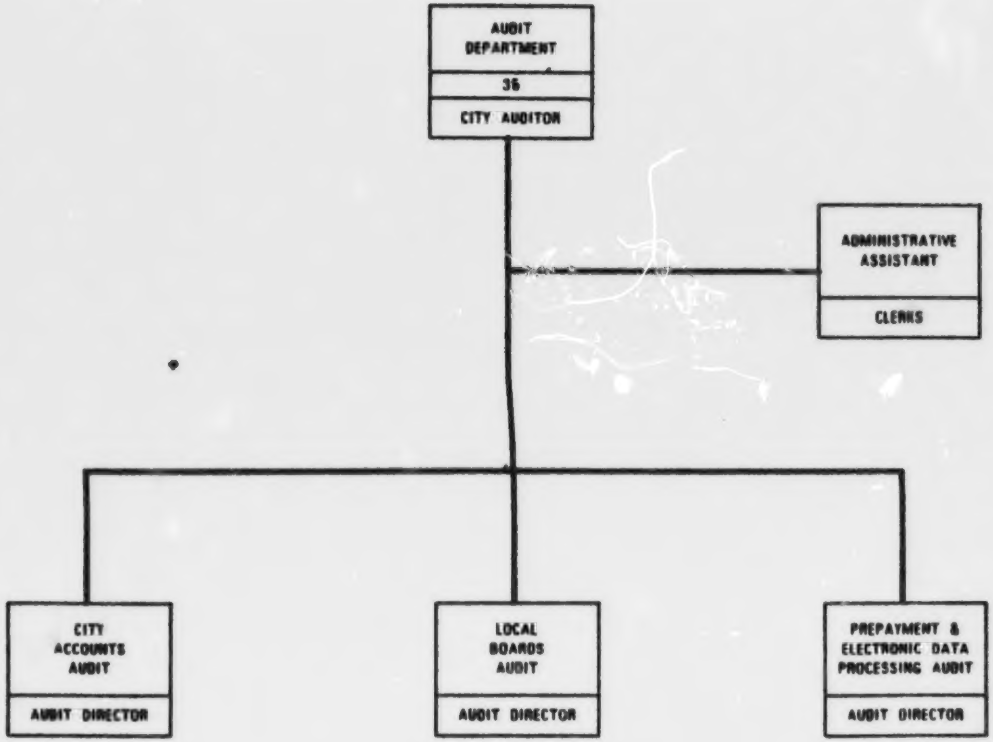
2. Highlights of the 1988 Budget

The net total budget for 1988 amounts to $1,600,606 compared to the 1987 budget of $1,537,378, i.e. and increase of $63,228 - 4.1%.

3. Plans That Will Impact on Future Years' Budgets

If additional responsibilities are assigned to the Department there will be a determined effort to cover these with the present staff but this may be difficult to achieve. Should the Department assume a responsibility for a Value for Money Audit additional staff will be required.

C. ORGANIZATION CHART


AUDIT DEPARTMENT
35
CITY AUDITOR
ADMINISTRATIVE ASSISTANT
CLERKS
CITY ACCOUNTS AUDIT
AUDIT DIRECTOR
LOCAL BOARDS AUDIT
AUDIT DIRECTOR
PREPAYMENT & ELECTRONIC DATA PROCESSING AUDIT
AUDIT DIRECTOR

1988 OPERATING BUDGET
AUDIT DEPARTMENT

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
ADMINISTRATION	1,488,895	1,537,378	1,600,606	1,587,475	50,097	3.3
TOTAL:	1,488,895	1,537,378	1,600,606	1,587,475	50,097	3.3
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	1,663,945	1,713,421	1,799,626	1,792,115	78,694	4.6
MATERIALS, SUPPLIES AND EQUIPMENT	10,045	7,082	8,188	5,628	1,454-	20.5-
CONTRACTED SERVICES	99,080	98,525	80,667	77,607	20,918-	21.2-
RECOVERIES	284,175-	281,650-	287,875-	287,875-	6,225-	2.1-
TOTAL:	1,488,895	1,537,378	1,600,606	1,587,[illegible]75	50,097	3.3

1988 OPERATING BUDGET
AUDIT DEPARTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $1,587,475 is up $50,097 or 3.3 per cent over the 1987 budget. The major changes include:

- Provision for negotiated salary and benefits increases	$ 50,000
- Non-recurring gapping from 1987/additional temporary resources	$ 20,000
- Non-recurring requirement re Comprehensive Auditing program	$(27,000)

F. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $1,587,475 represents a reduction of $13,131 from the original request of $1,600,606. The major categories of reductions include:

- Additional gapping based on previous experience	$7,500
- Agreed to reductions in materials & contracted services	$4,500
- Reductions in equipment & space recommended by SPODS	$1,100

G. OTHER ISSUES WORTHY OF SPECIAL MENTION

1. Recovery of Costs of Audits of Toronto Harbour Commissioners and Toronto Hydro

Issue: The Budget Review Group noted that there does not appear to be a full recovery of the costs of the Audit Department's audits of the above-noted agencies.

Action: The Budget Review Group recommends that the City Auditor report on the means of eliminating any net cost to the taxpayer of the audits by the Audit Departments of the Toronto Harbour Commissioners and Toronto Hydro.

1988 OPERATING BUDGET
CITY CLERK'S DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The primary functions of the City Clerk's Department are as follows: Liaison with the Mayor's Office and the administering of on-going responsibilities of the Office of the Mayor; preparation of agendas, reports, correspondence and research for Council, Executive Committee, Standing Committees and Special Committees and maintenance of their records, minutes and by-laws; administration of Civic Elections, assessment rolls, marriage and lottery licences and vital statistics; records management, including storage of records for all City Departments; maintaining City Archives and administering the City's Fine Arts Collection; provision of Central Mailing services of City and Metro Departments; provision for Council of transportation, secretarial, printing, phototypesetting and duplicating services; provision of information and translation services; assistance and advice to Departments on graphics and communications needs, City advertising and the arranging of civic functions.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE CITY CLERK, NOVEMBER 1987

1. 1987 in Review

1987 was, once again, a busy year for this Department. It was necessary to hire temporary personnel throughout the Department to meet requirements, resulting in an overexpenditure in the temporary salaries budget. The City's continuing involvement in international matters placed heavy demands on various sections of the Department. Protocol, communications, printing and transportation services were all utilized to accommodate two Royal visits, official visits by a Governor of a Japanese province, the Lord Mayor of London, the Mayor and 3 Councillors from Thessaloniki, and visiting dignitaries to the Chinese Festival at the C.N.E. Automated voting machines were introduced, with much success, at the bi-elections in Wards 5 and 7. New FAX and Telex equipment were made available to all departments to improve efficiency in the civic service. Optical scan equipment was used in an experimental study of Council/Committee reporting practices. Computerization of Agendas commenced. An Events Co-ordinator was retained for a 15 month period to make recommendations on improving events and increasing the use of Nathan Phillips Square. Final copy was completed and the official Toronto book is now in production. A start has been made in producing, with other departments, an annual report. A promotional Toronto video has also been completed.

B. BUDGET OVERVIEW STATEMENT (Continued)

2. Highlights of the 1988 Budget

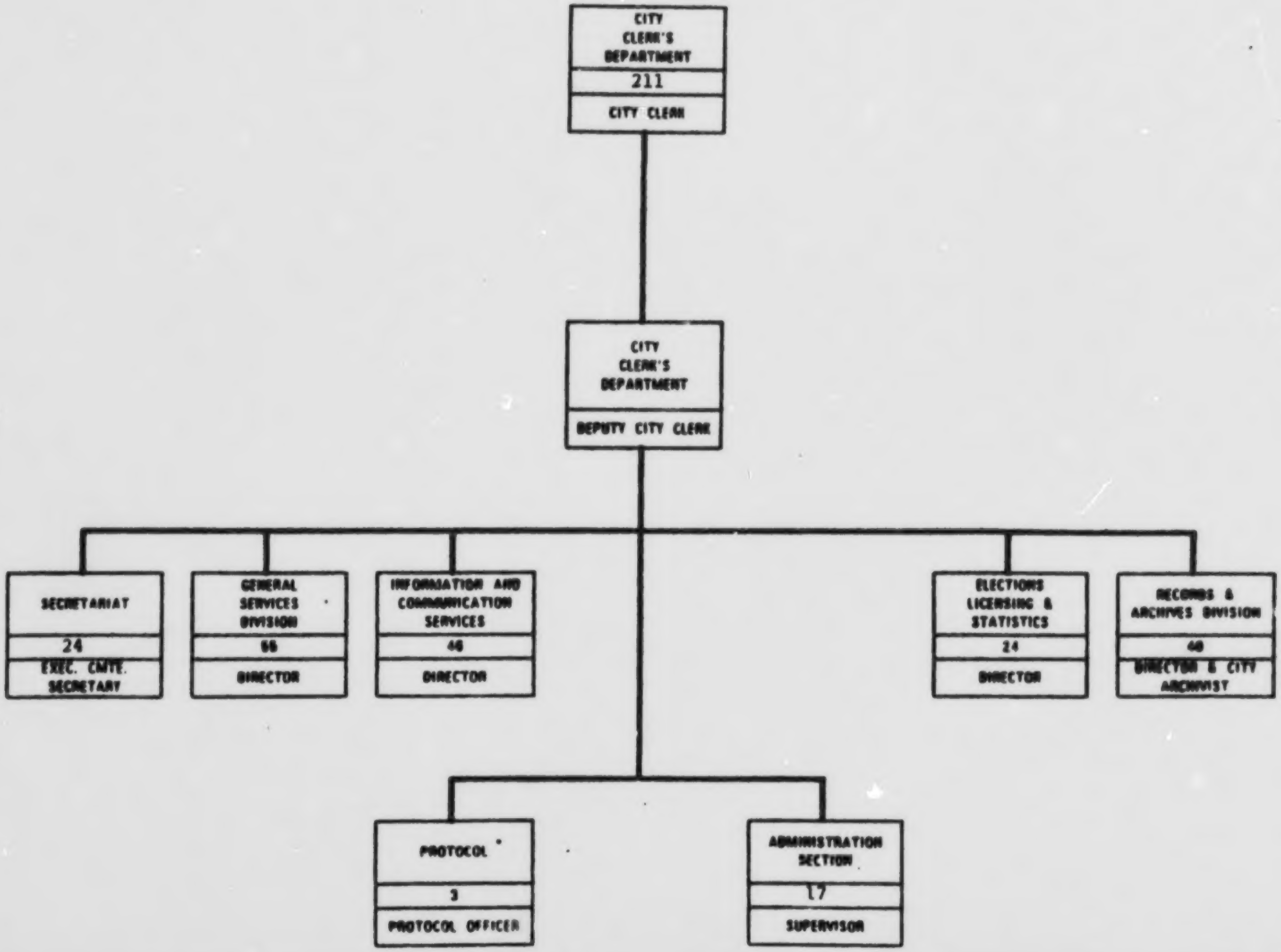
1988 is a general election year. The Provincial Government has introduced legislation changing the organization of the Metropolitan Government which will also impact on City Council and its Committee structure. Ward boundaries will have to be adjusted and all segments of the community will be consulted. An education program will be developed to inform the electorate about the new Metro/City organization, the election of a new French speaking Board of Education Trustee, and the operation of our new electronic voting machines. The creation of the temporary position of Executive Assistant to the City Clerk in 1987 will impact on the 1988 budget. This appointment will allow the Deputy City Clerk to be more actively involved in a number of new initiatives during 1988 e.g. Economic Summit, Olympic Bid and high level international visits. Scheduled reorganizations of certain sections of the Department will take place. The Department is committed to maintaining its present high level of service.

3. Plans That Will Impact on Future Budgets

1989 will introduce significant changes in the composition and organization of City Council and its Committees. Salary compensation and other benefits and services to members may require budgetary considerations. Other proposals that may affect future budgets include:

- Creation of a marriage chapel in City Hall.
- Alterations to Market Gallery.
- Improved programming of events on Nathan Phillips Square.
- Continued production of high quality presentation publications and visual materials.
- Improved space requirements on first and second floors of City Hall.
- Possibility of a new records centre.

C. ORGANIZATION CHART


CITY CLERK'S DEPARTMENT
211
CITY CLERK
CITY CLERK'S DEPARTMENT
DEPUTY CITY CLERK
SECRETARIAT
24
EXEC. CMTE. SECRETARY
GENERAL SERVICES DIVISION
56
DIRECTOR
INFORMATION AND COMMUNICATION SERVICES
46
DIRECTOR
ELECTIONS LICENSING & STATISTICS
24
DIRECTOR
RECORDS & ARCHIVES DIVISION
40
DIRECTOR & CITY ARCHIVIST
PROTOCOL
3
PROTOCOL OFFICER
ADMINISTRATION SECTION
17
SUPERVISOR

1988 OPERATING BUDGET
CITY CLERK'S DEPARTMENT

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
ADMINISTRATION	3,101,091	3,050,925	3,330,655	3,309,625	258,700	8.5
ELECTIONS, LICENSING & STATISTICS	1,234,360	1,287,592	1,377,471	1,321,898	34,306	2.7
RECORDS AND ARCHIVES	1,942,328	2,054,937	2,118,564	2,083,949	29,012	1.4
PUBLIC INFO. & COMMUNICATIONS	2,138,098	2,198,605	2,420,023	2,314,009	115,404	5.2
GENERAL SERVICES	3,404,938	3,475,337	3,613,384	3,589,705	114,368	3.3
SPECIAL ITEMS	24,317	24,728			24,728-	100.0-
TOTAL:	11,845,132	12,092,124	12,860,097	12,619,186	527,062	4.4

2. BY FEATURE CATEGORY

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
SALARIES AND BENEFITS	9,118,994	9,149,960	9,861,841	9,709,262	559,302	6.1
MATERIALS, SUPPLIES AND EQUIPMENT	2,124,425	2,283,268	2,310,045	2,301,213	17,945	0.8
CONTRACTED SERVICES	833,788	889,445	944,549	865,049	24,396-	2.7-
CONTRIBUTIONS, ETC.	435,399	433,932	453,971	453,971	20,039	4.6
RECOVERIES	667,474-	664,481-	710,309-	710,309-	45,828-	6.8-
TOTAL:	11,845,132	12,092,124	12,860,097	12,619,186	527,062	4.4

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $12,619,186 is up $527,062 or 4.4 per cent over the 1987 budget. The major changes include:

- Provision for negotiated salary and benefits increases	$ 350,000
- Recommended new requests (see attached Section F)	$ 210,118
- Full-year impact of reorganization commenced part-year in 1987	$ 71,000
- Decrease in reappropriations	$(136,000)

1988 OPERATING BUDGET
CITY CLERK'S DEPARTMENT

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Establishment Change - Administration Section	83,604	83,604	
2	Creation of temporary position of Executive Assistant to the City Clerk.	44,689	44,689	
3	Reorganization of Elections, Licencing & Statistics Division.	89,825	45,825	Delay in filling positions.
4	Physical Demands Analysis - Research Assistant	10,223	0	Program recommended, but funds to be provided from other source.
5	Rental of additional photo-copier for Secretariat.	5,000	0	Need for back-up copier not justified.
6	Rental of Storage Space	7,000	0	Not considered to be a sufficient priority.
7	Copy Camera Program.	9,000	9,000	
8	Replacement of worn carpeting and painting of offices of the Communication Services Section on the 22nd. Floor, East Tower.	26,000	0	Referred to SPODS for possible funding from SPODS Contingency.
9	Video Module	15,000	10,000	Recommended at reduced level of funding.
10	Public Education Program	15,000	7,500	Recommended at reduced level of funding.
11	Promotion material on information services provided by the City of Toronto.	19,000	9,500	Recommended at reduced level of funding
12	Multi-lingual slide show (two languages)	5,000	0	Deferred to future year, given low priority ranking.
	TOTAL	329,341	210,118	

1988 OPERATING BUDGET
CITY CLERKS DEPARTMENT

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $12,619,186 represents a reduction of $240,911 from the original request of $12,860,097. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on previous experience	$ 57,500
- Reductions in new requests per Section F (Summary of New Requests)	$119,223
- Reductions in equipment & space recommended by SPODS	$ 13,080
- Agreed to reductions in temporary salary/contracted services	$ 50,000

H. OTHER ISSUES WORTHY OF SPECIAL MENTION

1. Municipal Code and By-Law Register

Issue: The Budget Review Group noted that the City Clerk's Department's 1988 Operating Budget includes funds for keypunching work related to research initiated in early 1987 on the above-noted subject. The report authorizing this work (E.C.R. No. 4, Cl. No.37, 1987) anticipated that this aspect of the work would be completed in 1987.

Action: The Budget Review Group decided to recommend that the City Clerk be requested to report on progress respecting the Municipal Code and By-Law Register.

1988 OPERATING BUDGET
FINANCE DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The Finance Department operates under the direction of the Commissioner of Finance and consists of an Administration Division, Treasury Division, Accounting Division and Taxation and Water Revenue Division.

The primary functions of the Department are the billing and collection of taxes, water accounts, sewage service rates, and other revenues of the City; Investment of Civic and Fire Pension Funds and City monies not immediately required; short and long term financing, negotiating and arranging insurance coverage of City's assets and other risks; provision of risk management services to City Departments and other municipal entities; maintenance of City sponsored employee benefit programs; provision of routine budgetary controls and maintenance of the City's account records and payroll distribution system.

The fundamental objective of the Department is to provide financial management for the City of Toronto, including its Departments, Pension Fund Committees, Local Boards and other bodies by:

1. Supplying financial resources and services, supplying financial reports and information, maintaining financial controls, protecting the City's assets and using sound risk management concepts and techniques; and

2. Ensuring that policies, systems and controls remain responsive to the changing needs of the City, with prudence and integrity in a manner that serves the public well and is responsive to City Council, Departments, Local Boards, other bodies and senior levels of government.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE COMMISSIONER OF FINANCE, OCTOBER 1987

1. 1987 in Review

By year end 1987, the Finance Department will have experienced two full budget years of operation under its organization restructured in 1985.

In general, gapping for the Department as a whole has been largely unrealized. Permanent positions have been filled at a faster pace than expected, making anticipated gapping objectives unattainable to a large extent. This impact will also be reflected in the 1988 Operating Budget Submission.

B. BUDGET OVERVIEW STATEMENT (Continued)

Highlights of work undertaken by the Finance Department during 1987, are outlined as follows:

- Task Force created in 1985 to deal with employee benefits for Temporary and Permanent Part-time Employees made significant progress in 1987.

- Business Assessment site checks provided information for a second year in succession regarding lost or delayed assessment.

- Special projects for The City of Toronto Tax Reform Working Group were carried out.

- Proposals for new legislation such as that relative to the management of pension monies, inflationary protection for pensioners, medical benefits for retirees, and numerous other initiatives were taken in 1987.

- Work towards a comprehensive Risk Management Policy was begun during 1986. Interdepartmental Task Force on Risk Management created in 1987 to review an independent consultant's report on the effectiveness of the City's risk management function and to report its findings to the Committee of Heads. This program will continue in 1988.

- Provision of opportunities to three female employees of the City to work in non-traditional jobs as Water Revenue Inspectors.

- Attention during 1987 was also focused on security regarding cash collection, and on improvements in cash management and forecasting techniques for short-term investments.

- Several initiatives in the area of computer systems selection and implementation were taken:

  - the Daily Attendance Reporting System (DARS) has now been fully implemented for all temporary employees in all Departments, with progress being made to develop it further for salary payrolls.

  - the new Personnel/Payroll System package was selected and considerable implementation work was done. The new IBM System 36 was installed and communications with the mainframe were established.

B. BUDGET OVERVIEW STATEMENT (Continued)

- Several large-scale administrative computerized systems were under development in 1986 - e.g. the Correspondence/Letter Registry and Records Management Systems, and the Report Follow-up System - and were implemented early in 1987.

The most significant impacts upon the Finance Department budget in 1987 have been:

(i) The requirements to fund the ongoing maintenance and enhancements of existing and new computer systems; and

(ii) The necessity of coping with unexpected government programs and departmental initiatives to which the Finance Department must respond and which therefore require the allocation of departmental staff resources, and the hiring of additional temporary staff.

2. Highlights of the 1988 Budget

The 1988 budget request is characterized by significant thrusts by the Finance Department in several areas with concomitant resource requirements as outlined below:

1. A major factor in the 1988 budget, and in future years, will be the need for ongoing funding for the maintenance and enhancement of computer systems in the Finance Department.

2. The size of the Pension Funds and the complexity of pension matters legislation points to the need for additional staff and/or specialized consulting resources in this area in 1988.

3. As detailed in the Special Items section, funds will be required for the development, implementation and maintenance of the following systems:

    - Tax system maintenance

    - A feasibility study for development of a new Tax System

    - Continuing work with the System 36 and related packages such as the Accounts Payable System Package.

B. BUDGET OVERVIEW STATEMENT (Continued)

- The Personnel/Payroll System - development and implementation.

4. As increased requests for Finance Department services are made by City Departments and other levels of Government, and as it becomes necessary to implement changes to the Collective Agreements, temporary staff will be required in 1988 to provide additional resource support. Although every effort will be made to minimize the use of temporary resources, it should be recognized that the 1988 request outlines important new projects and programs for which temporary staff will be necessary to support permanent, highly-technical staff resources.

3. Future Plans:

Finance Department plans that will impact on future years' budgets are the following:

- On the completion of the implementation of the new payroll system, work will commence on the development of a new accounting system, and additional funds may be required for computer systems purchase and increased resource support.

- Decisions pending on market value reassessment and processes for its implementation may require additional funds for public information and impact studies.

- The requirement to fund on an ongoing basis the maintenance and enhancement of computer systems in the Finance Department.

- The possible resource increases to be caused by the implementation of complex pension legislation.

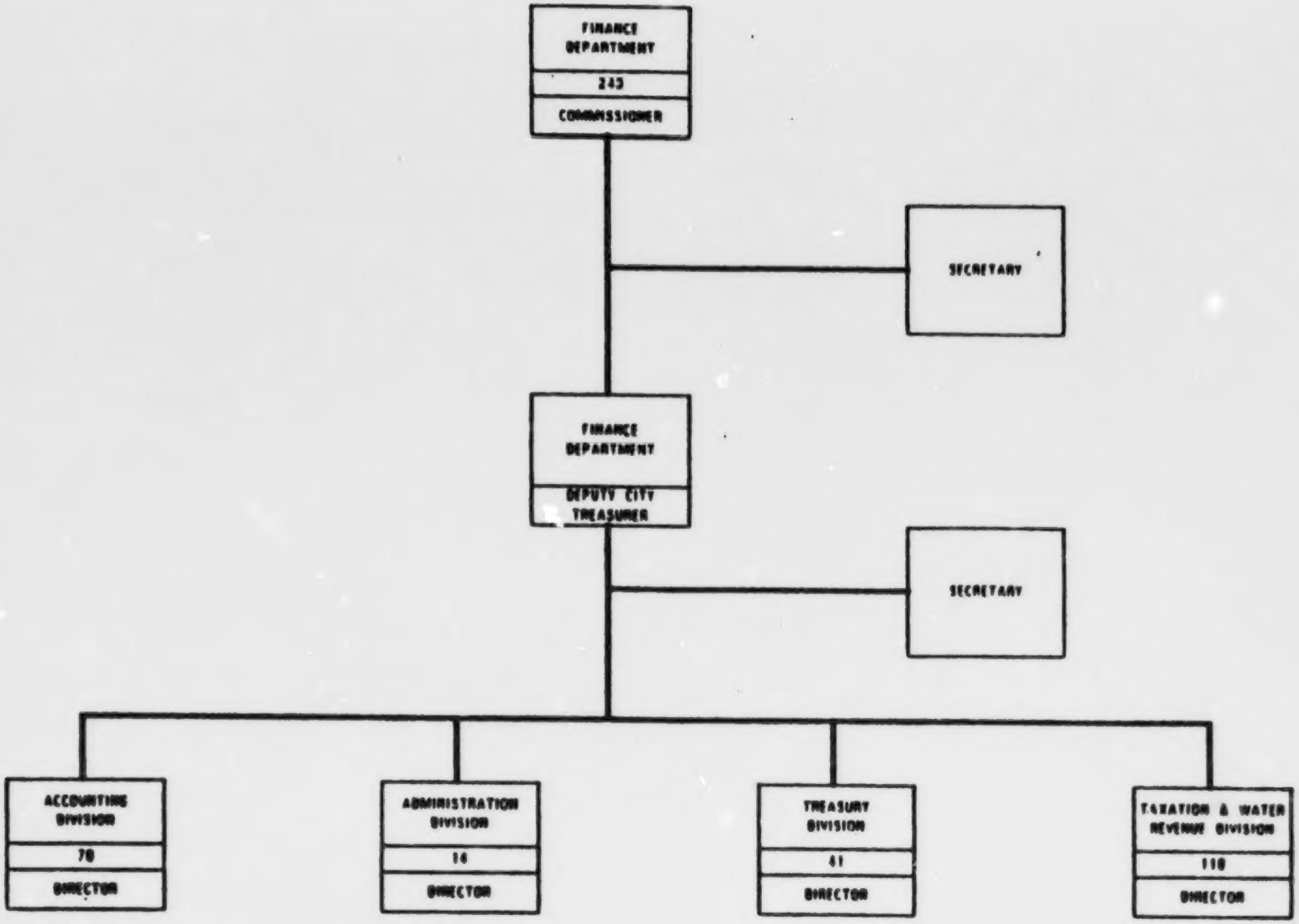
- Future systems development to the tax and water areas will result in costs for consulting assistance and additional staff resources.

- Developing initiatives required to establish a Departmental Human Resources strategy implementing and monitoring the Goals and Timetables Action Plan and counselling individuals seeking career development or experiencing work-related difficulties.

B. BUDGET OVERVIEW STATEMENT (Continued)

The major activities outlined above form part of the Finance Department's Strategic Plan for 1988 and the future, and represent the initial implementation of strategic objectives in these areas.

C. ORGANIZATION CHART


FINANCE DEPARTMENT
243
COMMISSIONER
SECRETARY
FINANCE DEPARTMENT
DEPUTY CITY TREASURER
SECRETARY
ACCOUNTING DIVISION
70
DIRECTOR
ADMINISTRATION DIVISION
14
DIRECTOR
TREASURY DIVISION
41
DIRECTOR
TAXATION & WATER REVENUE DIVISION
118
DIRECTOR

1988 OPERATING BUDGET
FINANCE DEPARTMENT

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
ADMINISTRATION	785,309	828,119	928,145	832,020	3,901	0.5
TAX & WATER DIVISION	2,699,539	2,638,234	3,111,880	2,999,038	360,804	13.7
ACCOUNTING	3,359,061	3,462,795	3,791,753	3,588,389	125,594	3.6
TREASURY DIVISION	1,775,568	1,827,699	2,054,473	1,975,288	147,589	8.1
SPECIAL ITEMS	729,907	986,792	1,202,426	890,950	95,842-	9.7-
TOTAL:	9,349,384	9,743,639	11,088,677	10,285,685	542,046	5.6
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	9,300,360	9,361,249	10,515,624	9,984,263	623,014	6.7
MATERIALS, SUPPLIES AND EQUIPMENT	330,045	375,048	470,661	337,197	37,851-	10.1-
CONTRACTED SERVICES	564,793	855,012	985,712	847,545	7,467-	0.9-
CONTRIBUTIONS, ETC.	4,000	4,000	4,000	4,000		
RECOVERIES	849,814-	851,670-	887,320-	887,320-	35,650-	4.1-
TOTAL:	9,349,384	9,743,639	11,088,677	10,285,685	542,046	5.6

1988 OPERATING BUDGET
FINANCE DEPARTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $10,285,685 is up $542,046 or 5.6 per cent over the 1987 budget. The major changes include:

- Negotiated salary & benefits increases	$ 374,450
- Full year impact new staff positions (commenced part-year in 1987)	198,463
- New requests (see attached detailed table)	40,198
- Provision for inflation in materials and contracted services	38,900
- Increase in equipment per S.P.O.D.S.	24,681
- Increase in contracted services	
Consulting - pension plans	42,000
Collection Agency Fees - Tax Arrears	20,000
- Increase in Recoveries (permit parking/water operations)	(35,611)
- Decrease in reappropriations	(61,103)
- Decrease re non-recurring items	(120,700)

1988 OPERATING BUDGET
FINANCE DEPARTMENT

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Co-ordinator, Human Resources	25,463	0	Referred to Management Services for further study.
2	Departmental Systems Projects - Systems Analyst Programmer, Computer Programmer (co-op student)	77,777	0	Referred to Management Services for further study.
3	Temporary Position -Data Entry Clerk	13,672	13,672	
4	Temporary Position - Accounting Clerk	13,896	13,896	
5	Permanent Positions - Analyst Unit / BIA Administration	148,460	0	Referred to Management Services for further study.
6	Temporary Position - B.I.A. Tax Accounting Analyst	10,098	0	Referred to Management Services for further study.
7	Temporary Position - Data Entry Clerk	12,630	12,630	
8	Consultant for Tax Arrears Analysis	25,000	0	Deferred pending further report; funds will be provided from Contingency Account, if required.
9	Investment Counselling - Pension Plans	36,000	0	Deferred pending further report; funds will be provided from Contingency Account, if required.
	TOTAL	**362,996**	**40,198**	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $10,285,685 represents a reduction of $802,992 from the original request of $11,088,677. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reduction in Overtime and benefits to bring request closer to the guideline.	$ 31,800
- Reductions in new requests per Section F (Summary of New Requests)	322,798
- Agreed to reductions in salaries and benefits	237,763
- Agreed to reductions in materials & contracted services	77,505
- Reductions in equipment & space recommended by SPODS	133,126

1988 OPERATING BUDGET
LEGAL DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

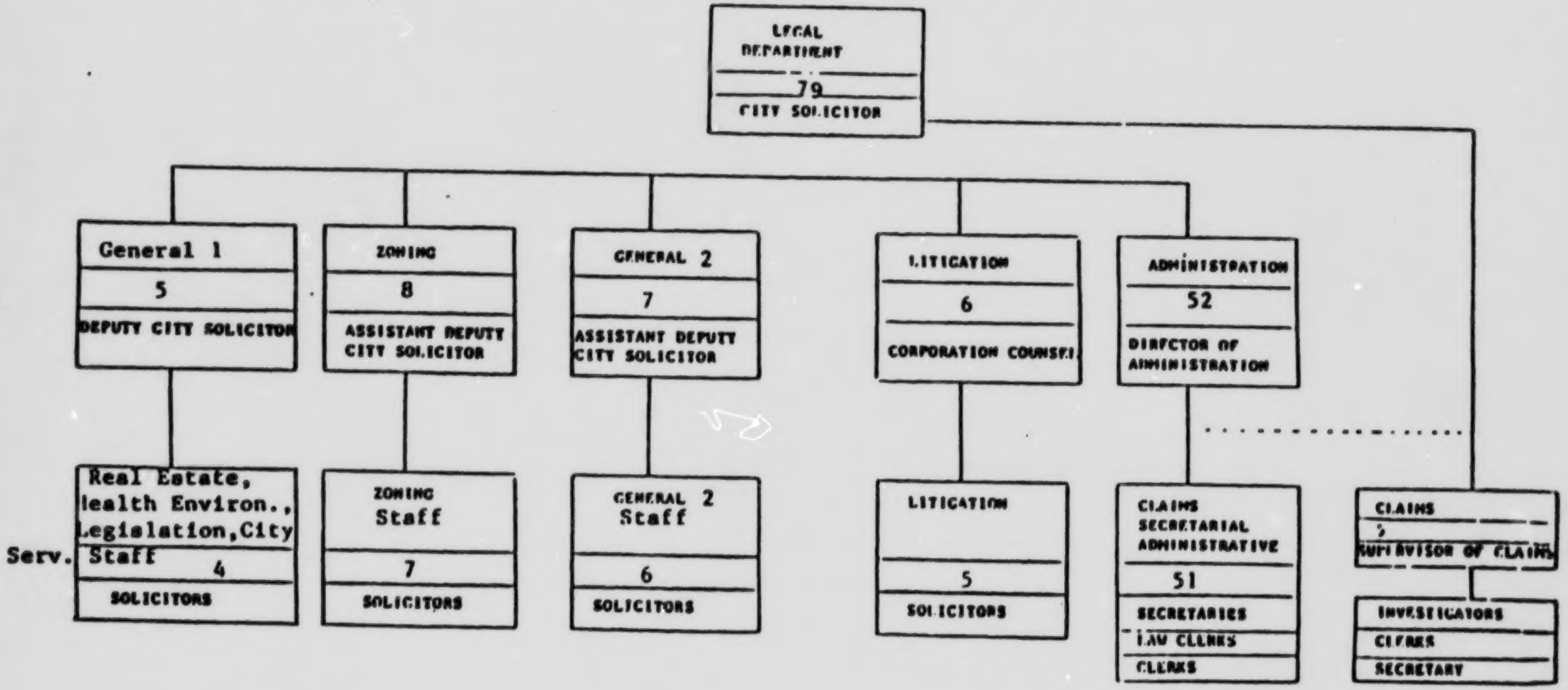
To attend meetings of the City Council, the Executive Committee, Committees of Council, Board of Health, Cityhome Board, Mayor's Committees and Council Sub-Committees as requested, and to process the legal work resulting from their action. To render legal services and advice to Civic Departments and certain outside bodies (Cityhome, Recreation and Community Centres, Parking Authority, etc.). To perform specialized and general legal work as assigned. To conduct applications before the Ontario Municipal Board. To complete real estate transactions. To represent the Corporation and above-mentioned bodies before the Provincial, District, Supreme and Appeal Courts. To investigate and settle claims for damages made against the City.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE CITY SOLICITOR, DECEMBER 1987

The 1988 Legal Department Operating Budget continues the update of facilities begun in 1987. The additional services provided by the Department in both quantity and scope are reflected in the increased operating costs particularly with respect to temporary staff pending a major review of the organization.

The 1988 Operating can therefore be seen as a budget in transition.

C. ORGANIZATION CHART


LEGAL DEPARTMENT
79
CITY SOLICITOR
General 1
5
DEPUTY CITY SOLICITOR
ZONING
8
ASSISTANT DEPUTY CITY SOLICITOR
GENERAL 2
7
ASSISTANT DEPUTY CITY SOLICITOR
LITIGATION
6
CORPORATION COUNSEL
ADMINISTRATION
52
DIRECTOR OF ADMINISTRATION
Real Estate, Health Environ., Legislation, City Serv. Staff
4
SOLICITORS
ZONING Staff
7
SOLICITORS
GENERAL 2 Staff
6
SOLICITORS
LITIGATION
5
SOLICITORS
CLAIMS SECRETARIAL ADMINISTRATIVE
51
SECRETARIES
LAW CLERKS
CLERKS
CLAIMS
SUPERVISOR OF CLAIMS *
INVESTIGATORS
CLERKS
SECRETARY

* Reports directly to City Solicitor in matters of claims.
Reports to Director of Administration for administrative matters.

1988 OPERATING BUDGET
LEGAL DEPARTMENT

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
ADMINISTRATION	6,272,474	5,862,993	7,066,631	6,837,142	974,149	16.6
SPECIAL ITEMS	648,715	738,097	679,267	554,267	183,830-	24.9-
TOTAL:	6,921,189	6,601,090	7,745,898	7,391,409	790,319	12.0
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	4,642,863	4,345,533	5,325,088	5,186,594	841,061	19.4
MATERIALS, SUPPLIES AND EQUIPMENT	234,480	218,938	294,435	179,440	39,498-	18.0-
CONTRACTED SERVICES	1,637,083	1,532,117	1,635,375	1,520,375	11,742-	0.8-
CONTRIBUTIONS, ETC.	410,788	517,500	505,000	505,000	12,500-	2.4-
RECOVERIES	4,025-	12,998-	14,000-		12,998	99.9-
TOTAL:	6,921,189	6,601,090	7,745,898	7,391,409	790,319	12.0

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $7,391,409 is up $790,319 or 12.0 per cent over the 1987 budget. The major changes include:

- Provision for negotiated salary and benefits increases	$ 193,000
- Recommended additional new staff (1988 re-organization)	$ 418,000
- Full year impact of additional staff commenced part-year in 1987	$ 117,250
- Increase in premium pay	$ 106,000
- Increase in reappropriations	$ 52,000
- Increase in advertising	$ 60,000
- Decrease in outside legal/planning services	$(180,000)

1988 OPERATING BUDGET
LEGAL DEPARTMENT

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Additional Legal Secretaries (2)	67,240	0	The reorganization report (February 10, 1988) from the City Solicitor and the Executive Director, Management Services requested $418,000 for wages and benefits. An additional $25,000 is provided to retain outside consulting advice, in relation to the Management Study to be undertaken in 1988. In view of the foregoing, the New Requests of $525,689 were removed from the budget.
1	Employment Law Lawyer and Secretary	110,670	0	
1	Housing and Property Department Lawyer and Secretary	75,519	0	
1	Landlord and Tenant Lawyer and Secretary	95,060	0	
1	Assistant Supervisor of Claims	51,830	0	
1	Additional Agreement Clerks (2)	85,610	0	
1	Records Management Clerk (1)	35,500	0	
1	Making 2 long term temporaries permanent	4,260	0	
	TOTAL	525,689	0	

1988 OPERATING BUDGET
LEGAL DEPARTMENT

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $7,391,409 represents a reduction of $354,489 from the original request of $7,745,898. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reductions in retention of outside legal counsel	$ 125,000
- Reductions in new requests per Section F (Summary of New Requests)	$ 525,689
- Impact of phase I reorganization replacing new requests per Section F	$(416,000)
- Reductions in equipment recommended by SPODS	$ 49,325
- Reductions in materials/contracted services	$ 42,000
- Additional gapping based on previous experience	$ 40,000

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1988 OPERATING BUDGET

1. 1974 Drain Blockage Rebate Policy

Issue: The Budget Review Group had before it the report (December 10, 1987), from the City Solicitor, on the above-noted subject. On January 20, 1988, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1988 Operating Budget.

The report (December 10, 1987) from the City Solicitor recommended:

1. that the City's drain blockage rebate policy be amended to allow rebates to owners of properties they do not occupy; and,

2. that funds in the amount of $85,000 be provided to give effect to this change.

Action: The Budget Review Group decided to recommend that recommendation 1 in the report (December 10, 1987) from the City Solicitor be adopted and to advise that sufficient funds have been included in the 1988 Operating Budget of the Legal Department for this purpose.

1988 OPERATING BUDGET
LEGAL DEPARTMENT

I. OTHER ISSUES WORTHY OF SPECIAL MENTION

1. Collection of Fees for Processing Development Agreements

Issue: The Budget Review Group noted the considerable expenditure budgeted for staff costs, outside legal consultants, and statutory advertising costs related to the City's processing of development agreements.

Action: The Budget Review Group decided to recommend that the City Solicitor be requested to report, in consultation with the Commissioner of Planning and Development, the Commissioner of Finance, and the Executive Director, Management Services on the establishment and collection of fees to recover the City's costs of processing development agreements, including the costs of statutory advertising.

2. Temporary Staff Covering Off Vacancies in the Permanent Establishment

Issue: The Budget Review Group noted that there are a number of temporary positions on staff in the Legal Department covering off vacant positions in the permanent establishment. In view of the additional permanent resources currently being authorized through recent reorganization reports, the Budget Review Group expects that the level of temporary resources will decline in proportion to the increase in permanent resources as the permanent positions are filled.

Action: The Budget Review Group decided to recommend that the Legal Department's temporary staff resources currently covering off permanent vacancies be reduced as the vacant permanent positions are filled.

1988 OPERATING BUDGET
PURCHASING AND SUPPLY DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The Purchasing and Supply Department operates under the jurisdiction of the Commissioner of Purchasing and Supply and consists of an Administration Section, a Purchasing Division, a Material Supply Division, and an Equipment Division. A Fair Wage Office is located within the Department, but reports directly to the Executive Committee.

The primary functions of the Department are to act as the City's Purchasing Agent; to issue purchase orders or contracts for supplies and services and provide for inspection and testing of delivered goods; to operate a printing unit and maintain a central material supply organization; and to allocate and provide maintenance and repair services for all City vehicles and equipment. The Fair Wage Office maintains a surveillance of wage rates paid to employees of City contractors.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE COMMISSIONER OF PURCHASING AND SUPPLY, OCTOBER 1987

The Department of Purchasing and Supply provides goods and services to all City and Metro Departments, their Boards and Commissions. It has been of primary importance to plan and develop the improvement of our levels of service and "to supply value" in the goods and services purchased, materials warehoused and delivered, and the maintenance and servicing of automotive equipment.

The year 1987 again proved to be a high demand year, with a greater than average number of quotes and tenders being processed, reflected in higher than anticipated overhead costs. However, delays in filling vacant positions will cause the Department's 1987 Estimated Actual Expenditures to be 8.0% lower than the Budget Appropriation.

The 1988 Budget Requests will increase, reflecting the effect of full establishment, along with the full year impact of several ongoing programmes in 1988. These programmes include contract compliance, Users' and Suppliers' Seminars, and advertising in ethnic newspapers for the City/Metro Auction and Supplier Outreach.

As well, the Department is presently initiating the development of the Automated Purchasing System, which will provide a responsive, cost effective, user-sensitive, and auditable method of processing purchasing-related documents. It is projected that implementation will occur over a three-year period, with the

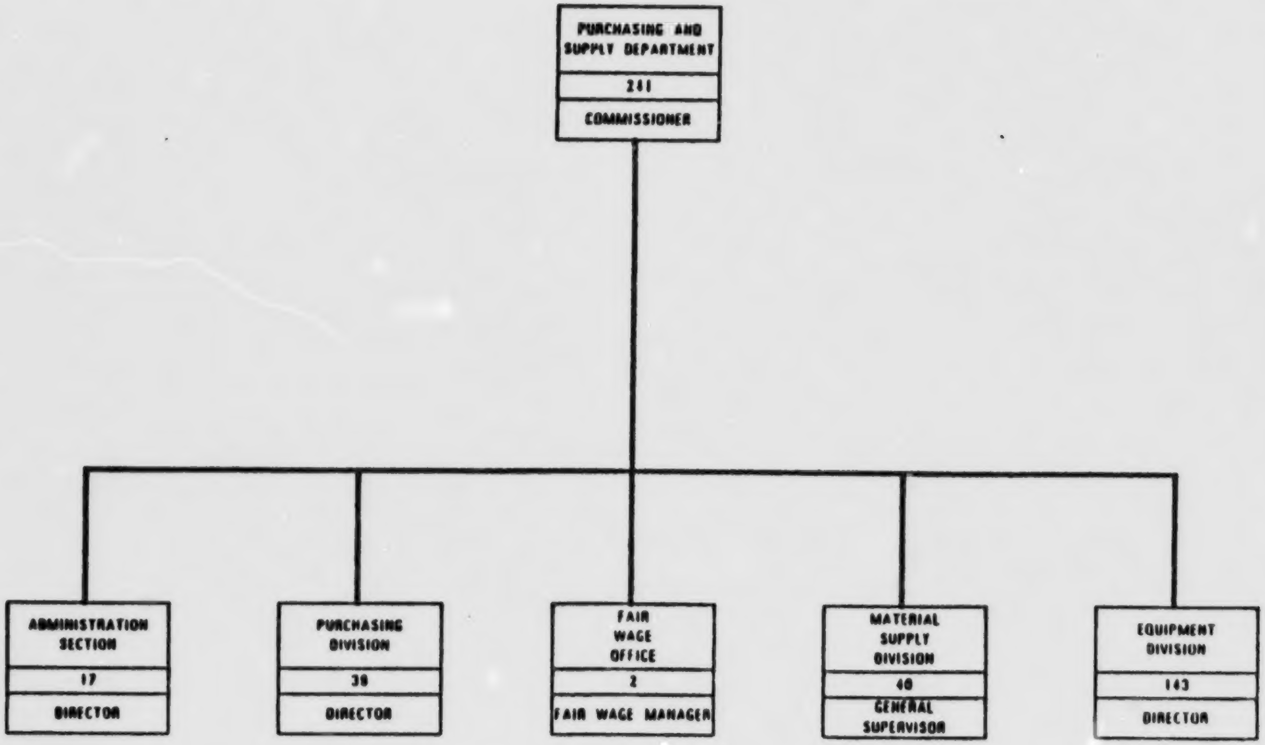
B. BUDGET OVERVIEW STATEMENT (Continued)

total cost disbributed over this time frame. Funding of this system has been requested in the 1988-1992 Capital Budget.

As a result of the increased number of Metro Orders, the allocation of purchasing costs to the Metropolitan Corporation of the total shareable cost of the Purchasing function for 1988 will be increased to 63% from the current 61%.

It is the goal of this Department to continue to provide a high standard of services to our customers. By consistently studying and implementing new systems, it is the desire of the Purchasing and Supply Department to become a more efficient working department within this organization.

C. ORGANIZATION CHART


PURCHASING AND SUPPLY DEPARTMENT
241
COMMISSIONER
ADMINISTRATION SECTION
17
DIRECTOR
PURCHASING DIVISION
39
DIRECTOR
FAIR WAGE OFFICE
2
FAIR WAGE MANAGER
MATERIAL SUPPLY DIVISION
40
GENERAL SUPERVISOR
EQUIPMENT DIVISION
143
DIRECTOR

1988 OPERATING BUDGET
PURCHASING AND SUPPLY DEPARTMENT

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
ADMINISTRATION	234,775	256,982	249,491	238,991	17,991-	7.0-
PURCHASING	591,577	779,126	676,161	639,231	139,895-	18.0-
FAIR WAGE OFFICE	37,486	39,767	40,549	40,549	782	2.0
MATERIAL SUPPLY	911,251	965,164	999,823	977,323	12,159	1.3
CASTING INSPECTOR	14,453	18,339	17,809	17,809	530-	2.9-
TOTAL:	1,789,542	2,059,378	1,983,833	1,913,903	145,475-	7.1-
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	3,512,742	3,703,372	3,907,110	3,847,110	143,738	3.9
MATERIALS, SUPPLIES AND EQUIPMENT	129,796	123,651	143,857	136,927	13,276	10.7
CONTRACTED SERVICES	110,032	118,002	127,629	124,629	6,627	5.6
RECOVERIES	1,963,028-	1,885,647-	2,194,763-	2,194,763-	309,116-	16.3-
TOTAL:	1,789,542	2,059,378	1,983,833	1,913,903	145,475-	7.1-

1988 OPERATING BUDGET
PURCHASING AND SUPPLY DEPARTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $1,913,903 is down $145,475 or 7.1 per cent under the 1987 budget. The major changes include:

- Provision for negotiated salary and benefits increases	$ 140,000
- Increase in recoveries	$(309,000)

F. NEW REQUESTS

There were no new requests for 1988.

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 Recommended Budget of $1,913,903 represents a reduction of $67,330 from the original request of $1,981,233. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on past experience	$63,000
- Reductions in equipment as recommended by SPODS	$ 6,930
- Reappropriation as recommended by SPODS	$(2,600)

1988 OPERATING BUDGET
MANAGEMENT SERVICES DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The basic purpose of the Management Services Department is to provide overall administration and management assistance to the Corporation and individual departments through the review and processing of the Capital and Operating Budgets; management consulting services; computer services; recruitment services; human resource development programs; equal opportunity programs; rehabilitation counselling services; health and safety programs; and a job evaluation program.

The Department seeks to provide solutions that enhance the effective operation of the City and which provide fair and equitable opportunities for its employees.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE EXECUTIVE DIRECTOR, MANAGEMENT SERVICES, DECEMBER 1987

1. 1987 in Review

The year 1987 saw the realization of the full impact of reorganizations in three of Management Services Department's largest divisions, Computer and Information Systems (CISD), Occupational Health Safety and Rehabilitation, and Personnel Services Division, both in human resource demands and operational costs.

The expenditures of the past year have provided a realistic guideline to the operational costs of divisions in providing services under their new structures.

2. Highlights of the 1988 Budget

It is projected that the high level of activity which characterized all divisions of the Management Services Department during 1987 will continue into 1988.

The CISD will continue to actively strive towards improving the Corporation's computer and information systems through the implementation of data base technologies as well as other projects such as the Personnel/Payroll system and the Hand Held Computer Software project.

B. BUDGET OVERVIEW STATEMENT (Continued)

The introduction of the Corporate system of Goals and Timetables by the Equal Opportunity Division will continue to be a focus for this division in the coming year.

This program has impacted significantly on the service demands of the Personnel Services Division, which has requested consideration for additional resources to assist all City departments in achieving their goals and timetables. Furthermore, in 1988, there will continue to be change in the Personnel Services Division's level of program delivery and capability to better meet the Corporation's human resource needs and requirements. The division looks forward to meeting this challenge within its newly reorganized structure.

For the Occupational Health Safety and Rehabilitation Division, 1987 was an extremely busy and productive year. The division has now adapted to its new structure and in spite of many internal changes has worked successfully to respond to the corporation's increasing requirements for assistance and services in the area of occupational health and safety. The division is also working towards an improved employee and corporate awareness of occupational health and safety issues.

Activity levels continued to remain high in the Planning and Budgeting, Job Evaluation and Administration Divisions.

3. Plans that will Impact on Future Years' Budgets

There are programs and areas of service delivery requested in the 1988 Budget submission which will have an impact on the Department's future operating budget. Many of these areas are ones in which the Management Services Department is responding to a need identified by various departments or by City Council. There are also areas which the Department is recommending be pursued to continue the leadership role the City provides in a number of programs.

For example, the Corporate Goals and Timetables Program will continue to impact on this Department's operating budget for some time to come. Various programs in CISD will continue in the coming years such as the Hand Held Computer Software project which will be expanded to other departments, as well as this division's involvement in data base technologies.

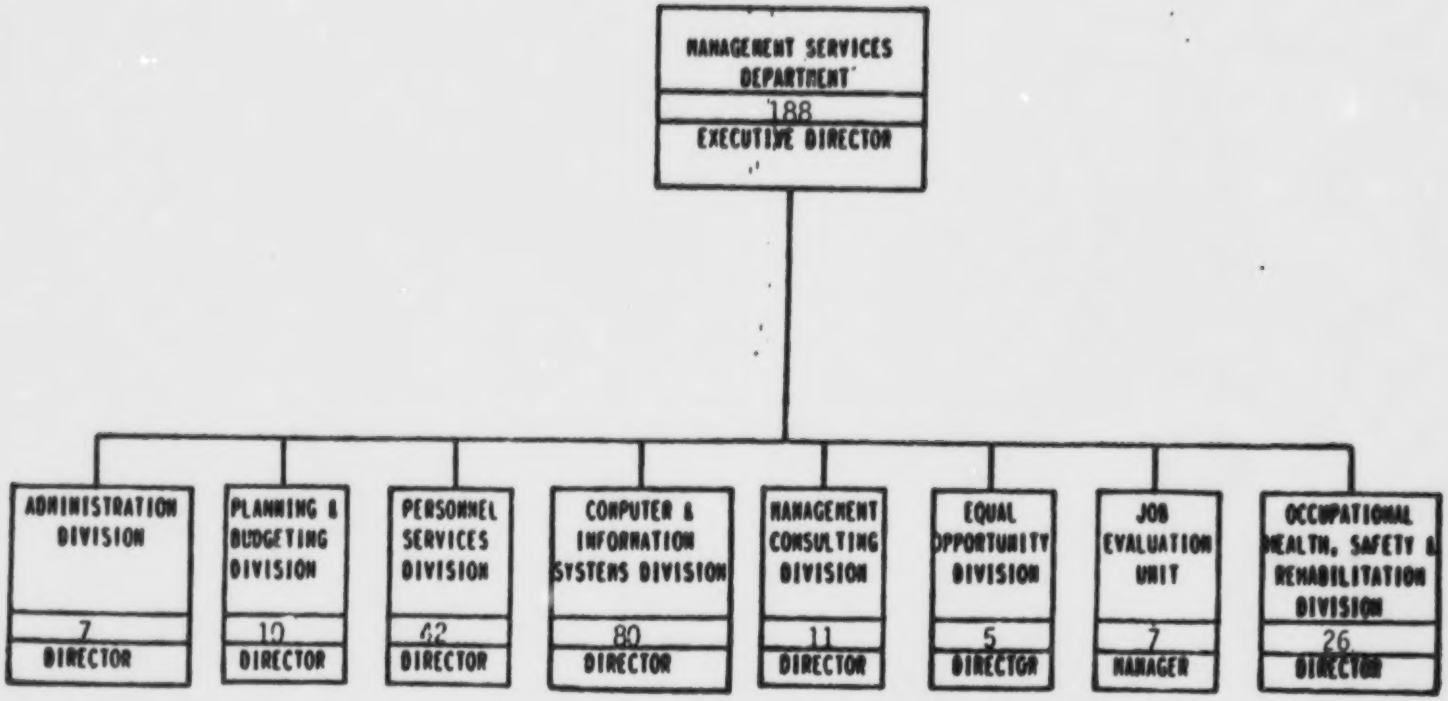
Historically, a large portion of the Management Services Department's budget is a result of requests and requirements from other departments to provide administrative and management assistance. This

B. BUDGET OVERVIEW STATEMENT (Continued)

externally imposed impact on divisional budgets will continue, with the level of impact being in direct proportion to the identified needs of City departments, all of whom Management Services is committed to serving.

C. ORGANIZATION CHART

1988 OPERATING BUDGET
MANAGEMENT SERVICES DEPARTMENT


MANAGEMENT SERVICES DEPARTMENT
188
EXECUTIVE DIRECTOR
ADMINISTRATION DIVISION
7
DIRECTOR
PLANNING & BUDGETING DIVISION
10
DIRECTOR
PERSONNEL SERVICES DIVISION
42
DIRECTOR
COMPUTER & INFORMATION SYSTEMS DIVISION
80
DIRECTOR
MANAGEMENT CONSULTING DIVISION
11
DIRECTOR
EQUAL OPPORTUNITY DIVISION
5
DIRECTOR
JOB EVALUATION UNIT
7
MANAGER
OCCUPATIONAL HEALTH, SAFETY & REHABILITATION DIVISION
26
DIRECTOR

1988 OPERATING BUDGET
MANAGEMENT SERVICES DEPARTMENT

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
ADMINISTRATION	406,052	405,592	498,877	480,097	74,505	18.4
PLANNING AND BUDGETING	624,371	634,385	656,358	637,308	2,923	0.5
PERSONNEL SERVICES	2,375,704	2,261,184	3,071,431	2,879,091	617,907	27.3
COMPUTER AND INFORMATION SYSTEMS	7,636,625	7,913,263	7,590,090	6,525,739	1,387,524-	17.5-
MANAGEMENT CONSULTING SERVICES	776,271	829,923	942,616	925,323	95,400	11.5
EQUAL OPPORTUNITY DIVISION	437,430	443,470	570,497	514,924	71,454	16.1
JOB EVALUATION UNIT	370,687	356,544	404,856	398,447	41,903	11.8
REHABILITATION AND SAFETY	1,291,447	1,432,820	1,564,820	1,540,240	107,420	7.5
SPECIAL ITEMS	211,507	195,012	124,387	116,782	78,230-	40.1-
TOTAL:	14,130,094	14,472,193	15,423,932	14,017,951	454,242-	3.1-
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	9,519,786	9,764,673	12,055,453	11,342,314	1,577,641	16.2
MATERIALS, SUPPLIES AND EQUIPMENT	1,123,994	1,111,553	777,067	721,625	389,928-	35.1-
CONTRACTED SERVICES	6,953,819	6,722,459	6,006,007	5,597,307	1,125,152-	16.7-
CONTRIBUTIONS, ETC.	8,209					
RECOVERIES	3,475,714-	3,126,492-	3,414,595-	3,643,295-	516,803-	16.4-
TOTAL:	14,130,094	14,472,193	15,423,932	14,017,951	454,242-	3.1-

1988 OPERATING BUDGET
MANAGEMENT SERVICES DEPARTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $14,017,951 is down $454,242 or 3.1 per cent below the 1987 budget. The major changes include:

- Negotiated salary & benefits increases	$ 390,600
- Full year impact of establishment changes Computer Information Systems/ Occ. Health, Safety & Rehabilitation/Personnel Services	978,800
- New requests (see attached detailed table)	321,453
- Increase in materials, supplies and equipment	
Laser printer supplies, DBMS manuals	39,700
Information Processing Security Program	36,100
Computer room fire suppression system	43,300
- Increase in contracted services	
Maintenance new computer systems	100,000
Full year impact 1987 acquisitions (software)	432,500
Evaluation of computer systems	102,000
Medical Assessments	25,000
Space changes - graphics plotter	19,000
- Increase in recoveries	
Data processing charges - Metro	(508,500)
- Provision for inflation in materials and contracted services	216,800
- Increase in equipment per S.P.O.D.S.	8,594
- Decrease per termination of lease/purchase agreements - computer equipment	(2,695,900)

1988 OPERATING BUDGET
MANAGEMENT SERVICES DEPARTMENT

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Outreach Recruitment - Goals and Timetables	113,477	56,477	Number of positions reduced and delay in filling.
2	The 1988 Fire Fighter Recruitment Program	78,236	78,236	
3	Staff Support - Implementation of Corporate Data Base Mgmt. Sys.	160,514	0	Deferred pending further report; funds will be provided from Contingency Account, if required.
4	Temporary Clerk-Typist, Administration Division	24,815	18,511	Delay in filling position.
5	Multicultural Training	40,000	0	Deferred pending further report; funds will be provided from Contingency Account, if required.
6	New Payroll/Personnel System	28,537	28,537	
7	Consulting Services - ISI Payroll/Personnel System and Hand-Held Computer Project-Bldgs. & Insp. Dept.	95,692	75,692	Balance deferred pending further report; funds will be provided from Contingency Account, if required.
8	Administration Clerk - Systems Development Section	24,550	0	To be absorbed in base budget.
9	Temporary Staff - Maintenance of Hand-Held Computer Project Software System (Pilot Project-Bldgs. & Insp. Dept.)	29,145	0	Deferred pending further report; funds will be provided from Contingency Account, if required.
10	Temporary staff - 1988 Systems Project Priorities	118,000	44,000	Balance deferred pending further report; funds will be provided from Contingency Account, if required.
11	Temporary Staff - Program Consultant and Research Consultant - Human Rights Complaints System & External Data Analysis prog.	41,000	0	Deferred pending further report; funds will be provided from Contingency Account, if required.
12	Consulting Services Re: Introduction of Output Measurement into the Budget Process.	10,000	0	Program recommended, but funds to be provided from other sources.
13	Educational Assistance	40,000	20,000	Reduced amount considered sufficient.
14	Training and Development Centre		0	Deferred pending further report; funds will be provided from Contingency Account, if required.
15	Centretown	30,000	0	Program recommended at reduced level, but funds to be provided from other sources.
	TOTAL	833,966	321,453	

1988 OPERATING BUDGET
MANAGEMENT SERVICES DEPARTMENT

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $14,017,951 represents a reduction of $1,405,981 from the original request of $15,423,932. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on previous experience	$ 172,500
- Reductions in new requests per Section F (Summary of New Requests)	512,513
- Agreed to reductions in salaries & benefits	107,126
- Agreed to reductions in materials & contracted services	309,970
- Reductions in equipment & space recommended by SPODS	34,172
- Agreed to increase in distributions credits (Data processing charges - Metro)	269,700

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1988 OPERATING BUDGET

1. Hypertension Screening Program

Issue: The Budget Review Group had before it the report (December 23, 1987) from the Chairperson, Occupational Health and Safety Coordinating Committee, on the above-noted subject. On January 6, 1988, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1988 Operating Budget.

The report recommends that the proposed hypertension/blood pressure education and screening program be approved and that $10,000 be authorized for operation of the program in 1988.

Action: The Budget Review Group decided to recommend adoption of the report and to include the $10,000 in the recommended 1988 Operating Budget of the Management Services Department.

1988 OPERATING BUDGET
OFFICE OF LABOUR RELATIONS

A. STATEMENT OF BASIC FUNCTION

To administer the Labour Relations function for the City and its local boards, including the negotiation and interpretation of various Collective Agreements and the preparation and presentation of City cases at labour arbitrations.

To minimize the number of cases proceeding to arbitration by providing managers and supervisors with the skills and advice required to make decisions that are not contrary to the provisions of the Collective Agreements.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE DIRECTOR OF LABOUR RELATIONS, NOVEMBER 1987

1. 1987 in Review

My total Departmental expenditures for 1987 will be in excess of that which was allocated. This is mainly attributable to the expenses experienced in my "Purchase of Service" feature particularly the Professional and Consultative account (which covers expenses for Arbitrators and Nominees to Arbitration Boards) and by the Bargaining account.

a) Bargaining - Due to a very contentious Management proposal this year, we experienced an increase in the number of bargaining days and, with that, increased costs. Further, we experienced difficulty securing meeting space near City Hall. This increased costs in expenses such as mileage and photocopying. Since moving back to City Hall, we no longer have access to a meeting room within our department. This has made it necessary to use hotels for Fire bargaining.

b) Professional and Consultative Services - We have experienced a 54 percent increase in the number of open files which continue to be active. While the number of grievances going to arbitration each year has not increased significantly, each of these cases remains open longer and requires more arbitration days. While the cost of outside counsel has been transferred to the Legal Department, we continue to incure the costs of the arbitrators and the nominees assigned to the boards of arbitration.

B. BUDGET OVERVIEW STATEMENT (Continued)

c) Overtime - These costs increased for the following reasons:

- Typesetting of the Local 79 collective agreement done by Labour Relations
- Three (3) applications for certification were received in 1987
- Overtime associated with collective bargaining

d) Salaries - Due to a transfer of a staff member, it was necessary to hire a temporary employee as a replacement for another employee on an alternate rate. Therefore 1987 expenditure for Permanent Salaries is below budget while the expenditure for Temporary Services is above.

2. Highlights of the 1988 Budget

I expect to have filled my vacancy by January 1988 and, as such, Temporary funds will not be required. I expect overtime costs will decrease but with the three (3) Construction Trades issues still active I have no way of knowing what will be in store for us in 1988.

I do not expect to see any major changes in the Material and Supply accounts. In 1988, while we will not be printing a Local 79 Collective Agreement, we will be printing agreements for Local 43 and a Consolidated Memorandum of Understanding for C.O.T.A.P.S.A.I.

With respect to my Professional and Consultative Account, the legal fees portion of this account was transferred to the City Legal Department this year leaving funds for payment of Arbitrators and Nominees. 1987 saw an increase in these costs and as well as continued costs associated with the various Community Centres negotiations. I see no signs that this trend will change in 1988 and I have budgeted funds accordingly.

In 1988 we will not be involved in a major set of negotiations with Locals 79 and 43 but we will continue negotiating issues with Locals 79 and 43 which were left for discussion during the term of the Agreement. As well, we are continuting negotiations with the Fire Fighters for a 1987 agreement and are about to exchange proposals for the 1988 bargaining year. Due to the continued unavailability of a meeting room within City Hall, it will be necessary to use hotels for all of the aforementioned negotiations.

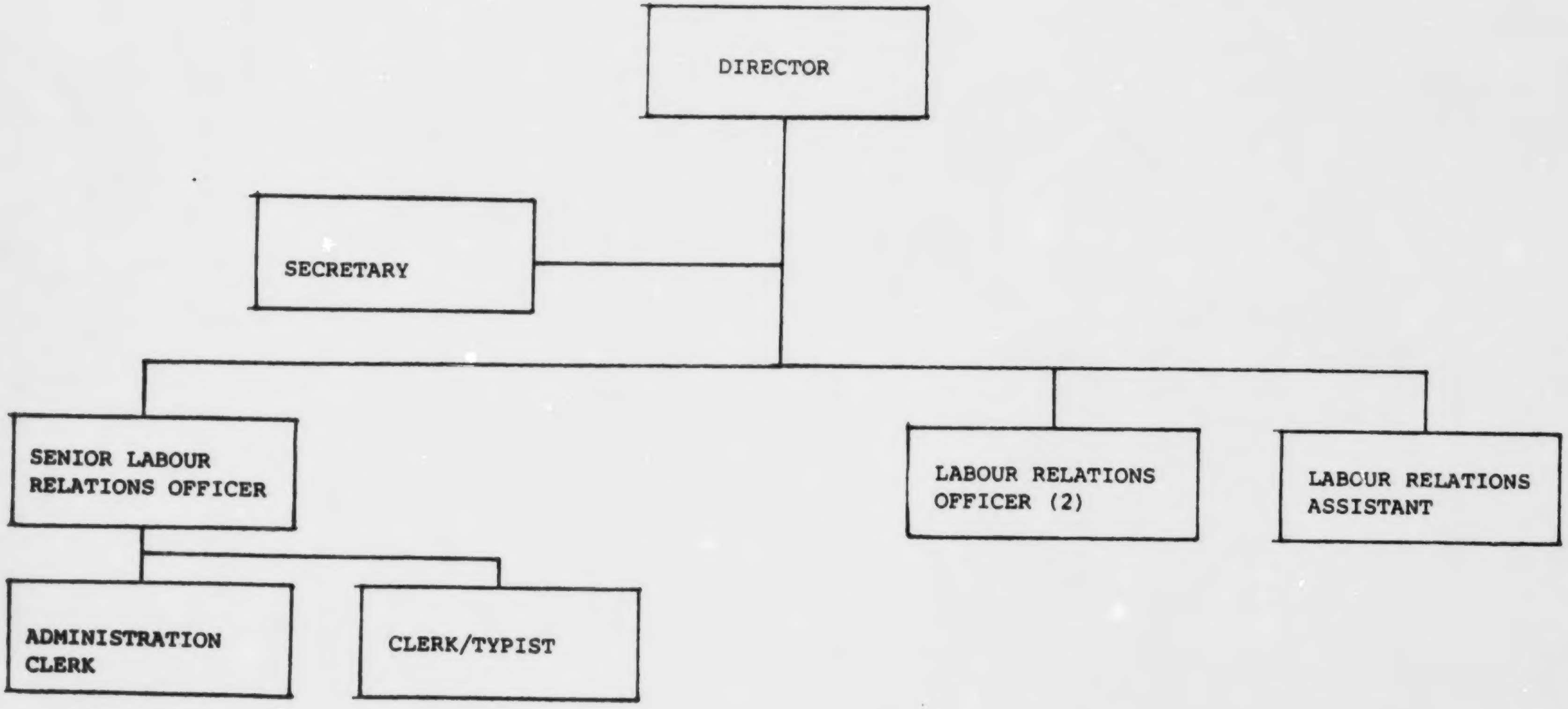
B. BUDGET OVERVIEW STATEMENT (Continued)

3. Plans that will Impact on Future Years' Budgets

We will continue to work with Departments on a case-by-case basis as well as develop training sessions for management and supervisors designed specifically to their departmental needs.

We will now be providing departments with a monthly detailed summary of the arbitration decisions for all City departments. I believe this sharing of information will curtail the occurrence of similar grievances within different departments.

C. ORGANIZATION CHART


DIRECTOR
SECRETARY
SENIOR LABOUR RELATIONS OFFICER
LABOUR RELATIONS OFFICER (2)
LABOUR RELATIONS ASSISTANT
ADMINISTRATION CLERK
CLERK/TYPIST

1988 OPERATING BUDGET
OFFICE OF LABOUR RELATIONS

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
ADMINISTRATION	535,463	517,238	548,475	532,883	15,645	3.0
TOTAL:	535,463	517,238	548,475	532,883	15,645	3.0
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	408,452	397,677	421,080	414,330	16,653	4.2
MATERIALS, SUPPLIES AND EQUIPMENT	14,140	16,491	13,709	13,709	2,782-	16.9-
CONTRACTED SERVICES	112,871	103,070	113,686	104,844	1,774	1.7
TOTAL:	535,463	517,238	548,475	532,883	15,645	3.0

1988 OPERATING BUDGET
OFFICE OF LABOUR RELATIONS

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $532,883 is up $15,645 or 3.0 per cent over the 1987 budget. The major changes include:

- Negotiated salary & benefits increases	$	16,653

F. SUMMARY OF NEW REQUESTS

No new requests in 1988.

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $532,883 represents a reduction of $15,592 from the original request of $548,475. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on previous experience	$	6,750
- Agreed to reductions in contracted services (consultant's fees)		8,842

1988 OPERATING BUDGET
TORONTO ARTS COUNCIL

A. STATEMENT OF BASIC FUNCTION

The Toronto Arts Council advises the City of Toronto on the allocation of cultural grants and on municipal policy regarding arts and culture in general.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE TORONTO ARTS COUNCIL, NOVEMBER 1987

The Toronto Arts Council's submission recommends an increase of $1.20 per capita in the cultural grants budget for 1988, to $3.122 million, a base support level recommended as a minimum appropriate for Toronto.

As Toronto approaches a reasonable level of support, the City continues to provide historically-based generous assistance to the larger producing bodies operating in City-owned premises, while continuing its three-year strategy of bringing formerly underfunded small and mid-size organizations up to reasonable levels of support.

Awaiting the recommendations of the Mayor's 1985 Task Force on Tourism and the Arts, Toronto Arts Council has relied on the professional expertise of its Board and Committee members and representatives of Toronto's arts and culture community.

BUDGET SUMMARY

Total 1987 Cultural Grants		$2,402,000
1988 Additions:		
Performing Arts	219,626	
Interdisciplinary	25,220	
Loans/Creators Fund	7,065	
Visual/Film and Video	55,588	
Literary Arts	29,000	
Festivals/Special Initiatives/Tours	75,501	
Interim Cultural Grants & Special Opportunities	54,000	
Individual Artists	190,000	
Grants Management and Support	64,000	720,000
	-------	----------
		$3,122,000

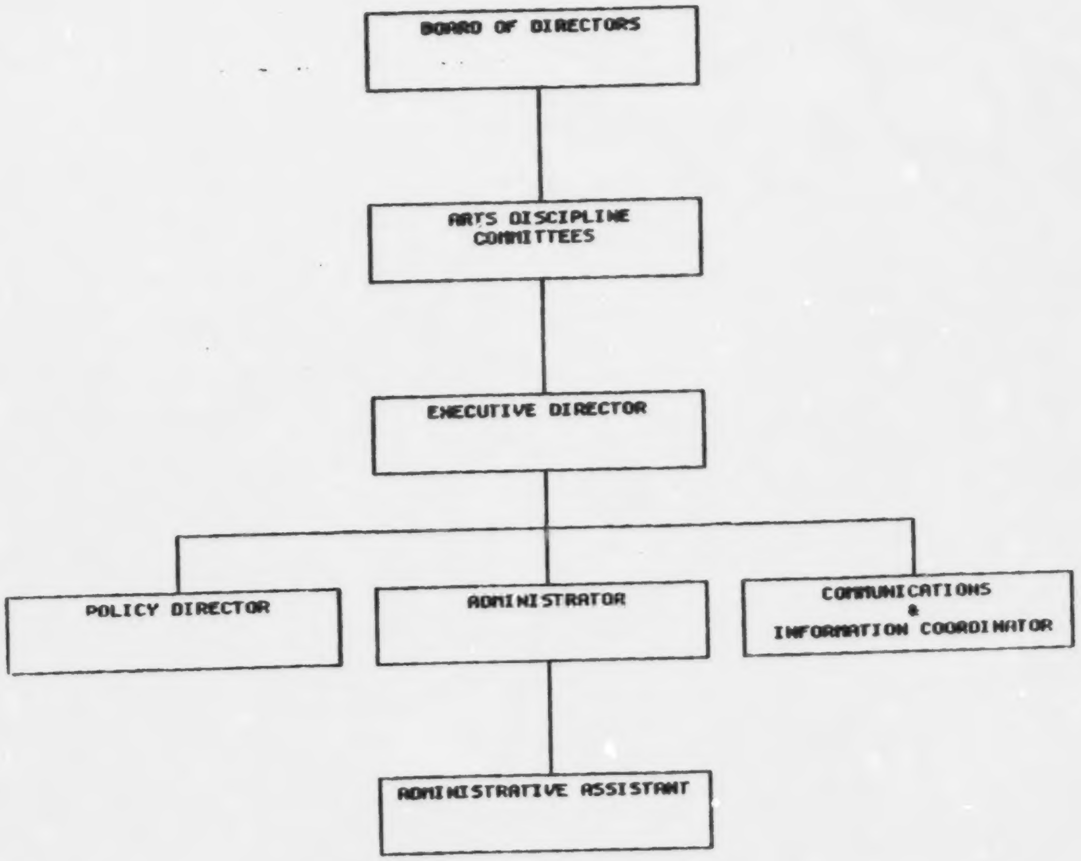
B. BUDGET OVERVIEW STATEMENT (Continued)

With this budget, Toronto achieves a balanced funding profile and reaches the bare minimum support base appropriate to a city of its size and unique importance. Beginning in 1989, it will be possible to implement a three-year approach to base growth and to apply agreed-upon guidelines relating to community growth. We foresee, in this context, using 1987 dollars as a constant:

1989 Base Growth Guideline	14% to $3.55 million
1990 Base Growth Guideline	12% to $4.00 million
1991 Base Growth Guideline	10% to $4.40 million

With minimum basic support in place as of 1988, it will be possible, within the three-year framework to be discussed, to apply the principles of management by exception to the support of special and unique opportunities. These arise from time to time and must be dealt with on a one-time basis so that base support structures are neither inflated nor overloaded because of important but non-recurring cultural investment opportunities. This approach will permit City Council to exercise fully its responsibilities of scrutiny, review and approval.

C. ORGANIZATION CHART


BOARD OF DIRECTORS
ARTS DISCIPLINE COMMITTEES
EXECUTIVE DIRECTOR
POLICY DIRECTOR
ADMINISTRATOR
COMMUNICATIONS & INFORMATION COORDINATOR
ADMINISTRATIVE ASSISTANT

1988 OPERATING BUDGET
TORONTO ARTS COUNCIL

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
ADMINISTRATION	206,500	206,500	275,000	246,240	39,740	19.2
GENERAL CULTURAL GRANTS	855,172	855,172	1,213,040	917,449	62,277	7.3
COMMUNITY & NEIGHBOURHOOD CULTURAL	332,830	332,830	448,960	402,635	69,805	21.0
SENIOR ART ORGANIZATIONS	150,600	150,600	200,000	179,395	28,795	19.1
MAJOR THEATRE COMPANIES	657,400	657,400	710,000	636,784	20,616-	3.1-
FESTIVAL & SPECIAL CULTURAL GRANTS	84,499	84,499	180,000	88,217	3,718	4.4
RESERVE FOR POST-BUDGET ACTION	91,373	108,214	137,691	127,166	18,952	17.5
CONSISTENCY ADJUSTMENT	47,500	47,500			47,500-	100.0-
TOTAL:	2,425,874	2,442,715	3,164,691	2,597,886	155,171	6.4
2. BY FEATURE CATEGORY						
CONTRIBUTIONS, ETC.	2,425,874	2,442,715	3,164,691	2,597,886	155,171	6.4
TOTAL:	2,425,874	2,442,715	3,164,691	2,597,886	155,171	6.4

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $2,597,886 is up $155,171 or 6.4 per cent over the 1987 budget. The major changes include:

- Provision for inflation	107,480
- Provision for reappropriations	42,691
- Increase in base re: Creators' Fund	5,000

1988 OPERATING BUDGET
TORONTO ARTS COUNCIL

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Pilot program involving grants to individual artists.	190,000	0	Program recommended, but funds to be provided from other source at a reduced level.
1	Establishment of a Special Cultural Opportunities budget.	20,000	0	Program recommended, but funds to be provided from other source.
1	Hiring of grants administration officer.	28,000	0	Deferred to future year, given size of the Arts Council's 1988 budget increase.
	TOTAL	238,000	0	

1988 OPERATING BUDGET
TORONTO ARTS COUNCIL

G. HIGHLIGHTS OF BUDGET ADJUSTMENTS

The 1988 Recommended Budget of $2,597,886 represents a reduction of $566,805 from the original request of $3,164,691 (with reappropriations). This reduction arises out of the Budget Review Group's adoption of the following 1988 funding plan for the Toronto Arts Council:

1988 TORONTO ARTS COUNCIL FUNDING PLAN

The City's three-year funding plan for 1986-1988 recommended a 1987 budget of $2.3 million. The actual 1987 appropriation approved by City Council amounted to $2,442,715, which is $142,715 more than the amount projected in the plan. The variance from the original budget plan resulted from the following adjustments:

(a) Additions made during budget approval:		
Special staff stabilization allowance	20,000	
Special staff benefits package allowance	8,000	
Provision for rent of office space	29,000	
(b) Supplementary additions during 1987:		
Creators' Fund		45,000
(c) Reappropriations		40,715
TOTAL		142,715

The 1988 budget plan called for a 4.4 per cent increase over the 1987 budget. The increase amounts to 107,480. This addition to the 1987 budget (2,442,715 + 107,480) produces a base of 2,550,195 for 1988.

Budget Review Group addition to the base: $5,000 for the Creators' Fund.

G. HIGHLIGHTS OF BUDGET ADJUSTMENTS (Continued)

This addition of 5,000 brings the budget to 2,555,195. Approved reappropriations from 1987 increase the total budget to 2,597,886.

Recommendations for further arts funding:

Support to Individual Artists program (from At Large account)	$100,000
Festivals, Special Initiatives, Cultural Opportunities (from At Large)	*

* Amount to be determined. Based on the City's experience in recent years, one could expect an amount in the vicinity of $300,000.

ADMINISTRATION COMPONENT OF BUDGET

1987 budget as per three-year funding plan	$ 149,000
Adjustments for staffing and rent (as per (a) on previous page)	$ 57,000
Total 1987 budget	$ 206,000
4% increase for 1988 (as per funding plan)	$ 8,240
Subtotal	$ 214,240
Pension benefits package	$ 20,000
Incentive increase	$ 7,000
Approved reappropriation	$ 5,000
Total 1988 budget	$ 246,240

H. OTHER ISSUES WORTHY OF SPECIAL MENTION

1. Request For Supplement to 1987 Cultural Grants

Issue: The Budget Review Group had before it Clause 49 of Executive Committee Report No. 31, 1987, on the above-noted subject. City Council, at its meeting held on November 2, 1987, adopted the Executive Committee's recommendation that the report (October 27, 1987), from the Toronto Arts Council be adopted.

The recommendations in the report (October 27, 1987), from the Toronto Arts Council included the following:

"....that the Budget Review Group report back prior to the approval of the 1988 Budget regarding clarification and detail as to:

(1) the structure and intentions of the special fund suggested for Festivals, Special Initiatives and Cultural Opportunities and the relationship of this fund to the Toronto Arts Council; and,

(2) rationale for providing the program of support to Individual Artists from At Large rather than through the budget of the Toronto Arts Council, as is currently the practice."

Action: The Budget Review Group decided to respond as follows to the request for clarification and detail on the foregoing:

(1) Festivals, Special Initiatives and Cultural Opportunities

Since the original request for a supplement to the Cultural Grants budget, the Toronto Arts Council and Budget Review Group have had several meetings and there is now a better understanding of how this new fund will work. Briefly put, the new fund seeks to improve upon the existing practice of funding from the At-Large Account, those special cultural activities that can not be accommodated within the existing Cultural

H. OTHER ISSUES WORTHY OF SPECIAL MENTION (Continued)

Grants budget, by involving the Toronto Arts Council in a much more formalized way than has been the case up until now.

The Executive Committee and the Budget Review Group have, from time to time, received requests to fund special cultural events such as the Bach Piano Competition, the International Festival, and the Toronto Workshop Production's recent China tour. After consultation with the Toronto Arts Council, a recommendation has gone forward to City Council from the Executive Committee,.

It is now proposed that such requests should go directly to the Toronto Arts Council for recommendation to the Neighbourhoods Committee. The Executive Committee, on the advice of the Budget Review Group, would provide the necessary funds from the Contingency Account to the At-Large Account on a case by case basis.

Since recent experience has been that some of these requests are very large, in comparison to other grants, and that the total can vary greatly from year to year, it is not intended that an annual budget allocation will be established in advance. Instead, the budget would start out at zero each year and increase depending upon whatever special, one time only, needs emerge and upon the level of resources the City can make available.

The fund is intended to provide for large non-recurring festivals, such as the upcoming International Choral Festival, for tours and exchanges, and for other unique, one-time-only opportunities. It should also be noted that funding might be warranted on grounds other than purely artistic ones such as when an activity promotes Toronto or has some other economic development benefits.

The Toronto Arts Council's role in this process is as an advisor on how the City can respond to such special and unusual requests as they arise. The Budget Review Group is not intending to set aside a new fund which would be thought of as an addition to the current cultural grants budget recommended by TAC.

I. OTHER ISSUES WORTHY OF SPECIAL MENTION (Continued)

(2) Individual Artists

At present City Council makes awards to cultural organizations, not individuals. However, one of those organizations is the Toronto Arts Council itself, which has established small funds for writers, for loans to individuals and for a Creator's Fund.

The proposed new program is for a one year pilot project of $100,000. This is not necessarily a permanent addition to the cultural grants program and is subject to an evaluation after the year is ended.

Applications would go directly to TAC which would make a single report to the Neighbourhoods Committee dealing with the entire 1988 allocation. The fund would function as outlined in section (ii, d) of the report (August 20, 1987) of the Toronto Arts Council in E.C.R. 31, cl. 49, 1987.

Funding is provided for in the At-Large budget for 1988 since this is a trial project whose potential size and duration are unknown, and also so that Council may be informed about which individual artists are recommended to receive City funds.

1988 OPERATING BUDGET
MISCELLANEOUS GRANTS

A. STATEMENT OF BASIC FUNCTION

This municipality, together with all municipalities in Ontario, has authority from the Province under general legislation to make grants for different purposes. In addition, the City of Toronto has authority to make grants in aid of institutions, associations and persons carrying on or engaged in work which in the opinion of City Council is for the general advantage of the inhabitants of the City, but where no authority to grant aid is conferred by other statutes.

There are nine funding programs covered under the general heading Miscellaneous Grants, administered by various bodies as follows:

Grant Category	Review Body
General and Recreational Grants	Grant Review Board
Toronto Health Care Fund	Evaluation Committee/Public Health Department
Commercial Research Program	Planning & Development Department
Housing Pre-Start-up and Management	Housing Department
Community Economic Development	
- Original Program	Planning & Development Department
- Employer Outreach	Planning & Development Department
Veterans' Club Houses	Finance Department
Grants in Lieu of Rent	Grant Review Board/City Property Department
Daycare Centres	Daycare Grant Committee/Planning & Development Department

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE EXECUTIVE DIRECTOR, MANAGEMENT SERVICES, NOVEMBER 1987

Highlights of the Miscellaneous Grants Budget

General and Recreational Grants

The total 1988 recommended budget of $790,000 for General and Recreational Grants provides for an inflationary increase of 4 per cent over last year's total budget of $665,647, in addition to an amount of $97,727 to enable the Grant Review Board to respond to new requests during 1988.

Total 1988 budget increase over last year is $124,353 or 18.7 per cent. The rationale used for determining an augmented budget for General and Recreational Grants is detailed in Section H - Other Issues Worthy of Special Mention.

Toronto Health Care Fund

In 1987, a new grant program called the Toronto Health Care Fund was established by Council, with an appropriation for that year of $300,000.

The general purpose of the Toronto Health Care Fund is to assist hospital institutions/health care organizations whose primary goal is the health care of Toronto residents. Funds are intended to assist these organizations with start-up and institutional building costs associated with improving the health of Torontonians.

In 1987, grants of $150,000 each were awarded to the Hospital for Sick Children and the Toronto East General and Orthopaedic Hospital for their respective 1987 Building Programs.

The 1988 recommended budget of $1 million for the Toronto Health Care Fund represents an increase of $700,000 or 233.3 per cent over the 1987 budget of $300,000. This year's budget allocation is in accord with City Council's decision on April 21, 1987 (E.C.R. No. 12, Cl. 56):

"That the Budget Review Group in processing the Budget for 1988, consider the allocation of $1 million to the Health Care Fund for that year ..."

1988 OPERATING BUDGET
MISCELLANEOUS GRANTS

B. BUDGET OVERVIEW STATEMENT (Continued)

Other issues respecting the Health Care Fund are addressed in Section H - Other Issues Worthy of Special Mention.

Housing Pre-Start-up and Management

In 1987, no grants were recommended under this program which was subsequently terminated by City Council in response to recommendation of the report, "LIVINGROOM II: A CITY HOUSING POLICY REVIEW" (which was first before Council on December 1, 1986; E.C.R. No. 39, N.C.R. No. 22, Cl. 1) which stated:

"That City Council terminate the Pre-Start-up and Management Grant Program, and endorse the establishment of a City of Toronto Start-up Loan Program, to provide repayable loans of up to $15,000 to co-operative and private non-profit housing companies to assist them in site acquisition and planning activities for which they are ineligibile to receive start-up funding from Canada Mortgage and Housing Corporation; and that the Commissioner of Housing be requested to report on the total budget which should be assigned to this program; and further that the Commissioner of Housing be requested to consult with affected groups and report on the administration and related criteria to be used for this program."

Although no budget provision has been made for this program in 1988, any subsequent funding may be provided from the Contingency Account, pending the report from the Commissioner of Housing respecting the proposed Start-up Loan Program.

Community Economic Development - Original Program

In 1987, grants of $30,000 each were awarded under this program to two groups: Partners for Employment and Pro Link Inc. A further amount of $30,000 was expended on a consultant study on the effectiveness of the program.

No budget provision has been made for this program in 1988, pending a report from the Commissioner of Planning and Development respecting a proposed new program, resulting from the Consultant Study initiated in 1987. Any subsequent funding may be provided from the Contingency Account, should the requested report result in funding requirements for 1988.

B. BUDGET OVERVIEW STATEMENT (Continued)

Grants in Lieu of Rent

In 1987, a grant program was established to reflect in the accounting system instances where organizations in City-owned buildings receive rent subsidies or where community groups holding events at the St. Lawrence Market Complex are exempted from related charges outside the existing rent-free policy at the Market Complex.

No funds are actually disbursed to an organization. Any grant in lieu of rent awarded would be in the form of a journal entry from a Miscellaneous Grants Account to a City Property Revenue Account.

In 1987, such "grants" amounting to $117,087 were made.

Daycare Centres

The 1988 recommended budget of $1,164,249 for Daycare Centres provides for only one grant installment in 1988. This installment represents the second half of the 1987/88 Daycare Grant and will likely be disbursed this May. The first half of the 1987/88 Daycare Grant, for an equal amount of $1,164,249, was disbursed in December 1987.

The 1988 Operating Budget requested for Daycare Centre Grants has been reduced by eliminating the $25,000 for new centres and by taking the amount requested for the December 1988 installment (representing the first of two installments for the 1988/89 grant program) and placing it in the City's Contingency Account, pending advice from the Daycare Grant Committee concerning initiatives by the Province in this area and the effect on the City's role in daycare.

Issues concerning the Daycare Centre Grants Program are addressed further in Section H - Other Issues Worthy of Special Mention.

1988 OPERATING BUDGET
MISCELLANEOUS GRANTS

C. SUMMARY OF EXPENDITURES

	1987 ACTUAL	1987 BUDGET	1988 REQUEST	1988 RECOMMENDED BUDGET	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
GENERAL	511,738	511,738	614,259	607,492	95,754	18.7
TORONTO HEALTH CARE FUND GRANTS	300,000	300,000	1,000,000	1,000,000	700,000	233.3
COMMERCIAL RESEARCH PROGRAMME	35,000	35,000	35,000	30,250	4,750-	13.6-
HOUSING		45,820			45,820-	100.0-
RECREATION	153,974	153,909	184,517	182,508	28,599	18.6
COMMUNITY ECONOMIC DEVELOPMENT	208,600	209,178	213,568	113,568	95,610-	45.7-
VETERAN'S CLUB HOUSES	121,370	125,064	131,080	131,080	6,016	4.8
GRANTS IN LIEU OF RENT	112,787	117,087	4,300	4,300	112,787-	96.3-
DAY CARE CENTRES	2,248,430	2,668,541	2,697,128	1,164,249	1,504,292-	56.4-
TOTAL:	3,691,899	4,166,337	4,879,852	3,233,447	932,890-	22.4-
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS						
CONTRACTED SERVICES	30,000	30,578			30,578-	100.0-
CONTRIBUTIONS, ETC.	3,661,899	4,135,759	4,879,852	3,233,447	902,312-	21.8-
TOTAL:	3,691,899	4,166,337	4,879,852	3,233,447	932,890-	22.4-

1988 OPERATING BUDGET
MISCELLANEOUS GRANTS

D. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $3,233,447 is down $932,890 or 22.4 per cent from the 1987 budget. This decrease is attributable primarily to the following major reductions (see also Section F - Highlights of Budget Review Adjustments and Section H - Other Issues Worthy of Special Mention):

- Housing Pre-Start-up and Management	$ 45,820-
- Community Economic Development	$ 95,610-
- Grants in Lieu of Rent	$ 112,787-
- Daycare Centres	$1,504,292-

In spite of an overall reduction in the 1988 Miscellaneous Grants budget from 1987, there were significant increases in 1988 in the following two categories (see also Section E - Summary of New Requests and Section H - Other Issues Worthy of Special Mention):

- General and Recreational Grants	$124,353*
- Toronto Health Care Fund	$700,000**

* This increase is to provide for an inflationary increase in addition to an added amount to address new grant requests in 1988.

** This increase is in accord with City Council's decision on April 21, 1987 (E.C.R. No. 12, Cl. 56).

1988 OPERATING BUDGET
MISCELLANEOUS GRANTS

E. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
0	GENERAL GRANTS: Supplementary budget to allow augmented funding for new applicants and/or new programs.	82,051	75,284	Reduction of $6,767 to reflect Budget Review Group's decision to reduce 1988 Total General and Recreational Grants budget from $798,776 to $790,000.
0	RECREATION GRANTS: Supplementary budget to allow augmented funding for new applicants and/or new programs.	24,452	22,443	Reduction of $2,009 to reflect Budget Review Group's decision to reduce 1988 Total General and Recreational Grants budget from $798,776 to $790,000.
TOTAL		106,503	97,727	

1988 OPERATING BUDGET
MISCELLANEOUS GRANTS

F. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $3,233,447 represents a reduction of $1,646,405 from the original request of $4,879,852. This reduction is accounted for by the following Budget Review Adjustments:

- Reductions in New Requests for General and Recreational Grants (per detail in Section E - Summary of New Requests; see also Section H - Other Issues Worthy of Special Mention)	$ 8,776
- Reduction in Commercial Research Grants Program to reflect reduced requirement	$ 4,750
- Reduction in Community Economic Development - Original Program pending a report from the Commissioner of Planning and Development	$ 100,000*
- Reduction in Daycare Grants Program pending a report from the Daycare Grants Committee (see also Section H - Other Issues Worthy of Special Mention)	$1,532,879**

* Any subsequent funding may be provided from the Contingency Account.

** An amount has been placed in the Contingency Account should funding be required at a later date.

1988 OPERATING BUDGET
MISCELLANEOUS GRANTS

H. OTHER ISSUES WORTHY OF SPECIAL MENTION

1. Augmented 1988 Budget for General and Recreational Grants

Issue: The Budget Review Group had before it the following "Rationale For Augmented 1988 Budget For General And Recreational Grants", submitted by the Grant Review Board in support of their "new requests" for this purpose:

1. An appropriate target for new programs (i.e. programs not funded in 1987) as a per cent of total grant award is 25 per cent. This represents an increase from the per centages in previous years as follows:

		NEW AWARDS AS A PER CENT OF TOTAL AWARDS (DOLLAR VALUE)
	1985	14.7%
	1986	15.0%
	1987	13.7%
Proposed	1988	25.0%

2. The target budget for existing programs (i.e. those funded in 1987) should be a four per cent increase over the 1987 budget.

Final Total 1987 General & Recreation Grants Budget	$665,647
% Existing Programs	86.3%
Final Budget Relating to Existing Programs	$574,453
4% Increase	22,978
Proposed 1988 Budget for Existing Programs	$597,431

H. OTHER ISSUES WORTHY OF SPECIAL MENTION (Continued)

3. To allow total target budget of 75% of existing, 25% of new, the budget calculates as follows:

	$	% of Total
Existing (per no. 2, above)	$597,431	75.0%
New (25% of total)	199,143	25.0%
Total	$796,574	100.0%

4. In terms of increase over 1987, this target budget calculates as follows:

	1987 Budget	Proposed 1988 Budget	Increase $	Increase %
Existing	$574,453	$597,431	$ 22,978	4.0%
New	91,194	199,143	107,949	118.4%
Total	$665,647	$796,574	$130,927	19.7%

5. This increase should be rounded to an even 20%. The budget comparison would thus be as follows:

1988 Request	$798,776
1987 Budget	665,647
$ Increase	$133,129
% Increase	20.0%

1988 OPERATING BUDGET
MISCELLANEOUS GRANTS

H. OTHER ISSUES WORTHY OF SPECIAL MENTION (Continued)

Action: The Budget Review Group decided to recommend that the 1988 Budget for General and Recreational Grants be at the level of $790,000, a reduction of $8,776 from the $798,776 requested. This level will permit the significant increase in awards to new applicants and/or new programs sought by the Grant Review Board.

2. Toronto Health Care Fund Grants

Issue: The recommended 1988 Budget provision of $1 million for Toronto Health Care Fund Grants is in accord with City Council's decision on April 21, 1987 (E.C.R. No. 12, Cl. 56):

"That the Budget Review Group in processing the Budget for 1988, consider the allocation of $1 million to the Health Care Fund for that year and also consider a move over a three year period to the provision of $3 million or a 1 mill levy."

With respect to the $1 million allocation for 1988, the Budget Review Group noted that no time limit appears to have been established for the Grant Evaluation Committee to report to Council on the recommended grants for 1988.

With respect to the projected allocation for future years, the Budget Review Group noted that it is not clear from the foregoing whether it was Council's intent to provide $2 million or $3 million in 1989 and whether the provision in 1990 and thereafter is to be $3 million annually or the dollar equivalent of a 1 mill tax levy.

Action: The Budget Review Group decided to recommend:

a) that the Grant Evaluation Committee be requested to report its grant recommendations to City Council no later than for the Council meeting on September 6, 1988; and,

b) that City Council recommend to the 1989 Council that the projected budget allocation for Toronto Health Care Grants for 1989 be established at $3 million and at $3 million annually thereafter.

H. OTHER ISSUES WORTHY OF SPECIAL MENTION (Continued)

3. Daycare Centre Grants

Issue: There is some uncertainty as to what degree the recently announced Provincial daycare grants program will replace the City's program. The goal of the City's program has been to raise daycare workers' salaries to the level of the Metro operated centres. The original 1988 budget request for the City's program was prepared on the assumption that the City's program would continue on a similar basis as last year.

Action: The Budget Review Group decided to recommend:

a) that the 1988 Operating Budget for Daycare Centre Grants be reduced by taking the amount requested for the December 1988 instalment (representing the first of two instalments for the 1988/9 grant program) and placing it in the City's Contingency Account;

b) that the Daycare Grants Committee be requested to report to the Executive Committee on the updated 1988 budget requirements for the City's Daycare Grants Program as soon as the details of the impact of the Provincial program are known; and,

c) that City Council indicate its intent to maintain the original goals of the City's Daycare Grants program, notwithstanding the prospective change in funding arrangements.

1988 OPERATING BUDGET
AT LARGE

A. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
EMPLOYEE BENEFITS	10,206,090	10,179,106	12,544,085	12,544,085	2,364,979	23.2
FINANCIAL ITEMS	2,508,982	3,010,796	2,691,460	2,370,820	639,976-	21.3-
MISCELLANEOUS ITEMS - A	2,788,910	3,567,510	3,935,436	3,853,175	285,665	8.0
MISCELLANEOUS ITEMS - B	7,846,076	8,166,005	8,269,058	8,115,308	50,697-	0.6-
CONTINGENCIES	1,776,586	5,314,785	16,651,753	16,651,753	11,336,968	213.3
ADDITIONAL AUTOMOTIVE EQUIPMENT	542,160	540,853	962,261	962,261	421,408	77.9
TOTAL:	25,668,904	30,779,055	45,054,053	44,497,402	13,718,347	44.6

2. BY FEATURE CATEGORY

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
SALARIES AND BENEFITS	13,268,062	15,500,843	15,263,586	15,184,886	315,957-	2.0-
MATERIALS, SUPPLIES AND EQUIPMENT	787,833	796,097	1,611,041	1,607,480	811,383	101.9
CONTRACTED SERVICES	4,019,639	4,919,616	6,024,865	5,787,426	867,810	17.6
CONTRIBUTIONS, ETC.	9,679,376	13,492,268	23,684,524	23,458,774	9,966,506	73.9
RECOVERIES	2,086,106-	3,929,769-	1,529,963-	1,541,164-	2,388,605	60.7
TOTAL:	25,668,804	30,779,055	45,054,053	44,497,402	13,718,347	44.6

1988 OPERATING BUDGET
AT-LARGE

B. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $44,497,402 is up $13,678,566 or 44.4 per cent over the 1987 budget. The major changes include:

- Full year impact medical benefits for pensioners	$2,300,000
- Increase in provision, South Riverdale Soil Replacement	$ 400,000
- Annual Report	$ 125,000
- Election Expenses	$ 698,000
- Innovations Program	$ 100,000
- Toronto Islands Rent	$ 750,000
- Support to Individual Artists	$ 100,000
- Events Program: Nathan Phillips Square	$ 150,952
- Additional Automotive Equipment	$ 421,000
- Recommended new requests (see attached Section F)	$ 527,301
- Foreign Exchange	$ (500,000)
- Tax Prepayment Discount	$ (161,000)
- Special Contribution to Capital Budget	$ (391,000)
- Municipal Enterprise Training Program	$ (423,000)
- Decrease in reappropriations	$ (346,731)
- Contingencies/Non-recurring items	$9,900,000

1988 OPERATING BUDGET
AT LARGE

C. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
	Purchase of translation services - Mayor's Committee on Community & Race Relations	4,000	4,000	
	Senior Management Development	25,000	25,000	
	International Economic Summit	304,000	304,000	
	Reproduce City documents in braille and on tape and to hire sign language interpreters for public meetings	10,000	10,000	
	Supplementary pension plan for members of council E.C.R. # 5(59) January 11, 1988	1	68,500	Based on updated information.
	Medical and health services to the homeless (Street Health)	22,000	22,000	
	Performing Arts Development Fund of Toronto	15,000	15,000	
	Grant to help finance the Toronto Mendelssohn Youth Choir 1988 Australian tour	10,000	10,000	
	One-time grant to enable school to attend the Aberdeen International Youth Festival (Toronto Dance Theatre)	10,000	10,000	
	Study - Economic barriers to women	58,800	58,800	
	TOTAL	458,801	527,301	

D. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $44,497,402 represents a reduction of $556,651 from the original request of $45,054,053. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reduction in the provision for tax prepayment discounts and foreign exchange	$320,640
- Additional gapping based on past experience	$ 82,000
- Provision for Toronto Island bus and ferry deficit reduced to zero	$128,000
- Reductions in contracted services/contributions	$ 20,000

1988 OPERATING BUDGET
AT LARGE ACCOUNT

E. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1988 OPERATING BUDGET

1. Architectural Conservancy of Toronto Exhibit - Request For Funds

Issue: The Budget Review Group had before it the communication (April 22, 1987) from the Architectural Conservancy of Toronto requesting funds from the City to mount an exhibit and publish a booklet detailing the history of the existing structures in the Theatre Block bounded by Shuter, Victoria, Queen and Yonge Streets. On June 24, 1987, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1988 Operating Budget.

Action: The Budget Review Group decided to include $2000 for this purpose in the recommended 1988 Operating Budget, At Large Account and to recommend that a grant in this amount be authorized to the Architectural Conservancy of Toronto.

2. 1988 Book Awards Budget

Issue: The Budget Review Group had before it the communication (September 8, 1987) from the Chair, Book Awards Committee recommending an increase in the prize money awarded to recipients of the Toronto Book Awards. On September 16, 1987, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1988 Operating Budget.

Action: The Budget Review Group decided to include an increased amount of $15,000 (from the previous $5,000) in the recommended 1988 Operating Budget, At Large Account and to recommend that the prize money be allocated as follows:

fiction: $5,000;
non-fiction: 5,000; and
other: 5,000.

E. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1988 OPERATING BUDGET (Continued)

3. Supplement To Environmental Assessment Documents for the New Refuse Fired Steam Plant

Issue: The Budget Review Group had before it Clause 1 of Report No. 3 of the City Services Committee, on the above-noted subject. City Council, at its meeting held on January 11 and 15, 1988, approved, in principle, the following motion of Councillor Layton and referred it to the Budget Review Group for analysis and report:

"That City Council undertake to provide any funding for the Citizens for a Safe Environment Intervenor Group for the assessment of this proposal which are not provided for by the Provincial Government and subject to analysis and report by the City Solicitor on the costs that have been submitted by that organization".

Action: The Budget Review Group decided to allocate $50,000 in the City's Contingency Account as part of the recommended 1988 Operating Budget, At Large Account, for this purpose. It is contemplated that the authorization of specific grant amounts will be the subject of a future report from the City Solicitor.

F. OTHER ISSUES WORTHY OF SPECIAL MENTION

1. Nathan Phillips Square - Events Program

Issue: The Budget Review Group had before it Clause 47 of Executive Committee Report No. 8, or the above-noted subject. City Council, at its meeting on February 22, 1988, adopted the recommendations of the Budget Review Group that an interim budget of $97,000 for the Events Program be provided as a prior authorization. The report from the Budget Review Group indicated that the balance of the request for 1988 would be reported on with the 1988 Operating Budget.

Action: The Budget Review Group decided to recommend a total 1988 budget for the Events Program of $150,952, a reduction of $57,000 from the $207,952 requested.

1988 OPERATING BUDGET
BUILDINGS AND INSPECTIONS DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The Buildings and Inspections Department operates under the direction of the Commissioner, Buildings and Inspections and consists of three divisions: Administration, Inspections and Plan Examination.

The primary function of the Department is one of enforcing a variety of Municipal by-laws and laws of Ontario. To administer the Ontario Building Code Act, the Commissioner has been appointed as the Chief Building Official for the City. These regulations exist to ensure that buildings, heating plants and plumbing are safely and properly erected or installed and that buildings are properly used and located.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE COMMISSIONER OF BUILDINGS AND INSPECTIONS, NOVEMBER 1987

1. 1987 In Review

For the Department of Buildings and Inspections, 1987 has been an extremely busy year. The following are comparative statistics for the end of the third quarter of 1986 and 1987.

	1986	1987	%inc/(Dec.)
Total No. of Permit Applications	11,940	13,696	15%
Total No. of Permits Issued	11,136	13,356	20%
Site Office Activity	1,386	1,912	38%
Enforcement Activity	785	966	23%
Lawyers Letters	21,215	22,513	6%
Zoning Request	44,740	46,405	4%
Net Revenue ($ Millions)	$ 7.15	$10.93	53%

In addition, the total value of applications for permits was just under $1 billion at the end of September 1987. This represents an 80% increase over the 1986 third quarter.

1988 OPERATING BUDGET
BUILDINGS AND INSPECTIONS DEPARTMENT

B. BUDGET OVERVIEW STATEMENT (Continued)

These increases have continued to place the staff of this Department under extreme pressure and have necessitated the freezing of five establishment positions in the Inspections Division in order to hire additional staff in the Plan Examination Division. In order to continue to provide the support that is necessary to provide efficient and effective service to the public, additional temporary staff were hired. As a result, the Department's Salary and Fringe Benefits will be overspent by approximately $134,830, or 1%; however, this over-expenditure is more than offset by the increased revenues.

2. Highlights of the 1988 Budget

The major increases are in the following categories:

1) Personal Services-Permanent
2) Fringe Benefits
3) Equipment
4) New Requests

It is expected that the volume of activity experienced in 1987 will continue to increase in 1988, further impacting on the Plan Examination Division.

Once the work for which a permit is issued begins, regular inspections must be made to ensure compliance with applicable laws and approved plans. The Inspections Division is now feeling the impact of the increased permit activity. In 1988, the demands on this Division's resources will be greater than ever before.

The increase of 8.6% over the base request in Salaries and Fringe Benefits, is necessary in order that the Department have the necessary staff to be able to provide the level of service expected and required by the public and Members of Council.

The increased equipment costs are due to a number of factors. Carpeting on the 17th Floor is now a safety issue. There are a number of work areas where the carpet has worn very thin and others where City Property has attempted to repair it with tape. Not only is this unsightly, but it is extremely dangerous to staff and visitors.

B. BUDGET OVERVIEW STATEMENT (Continued)

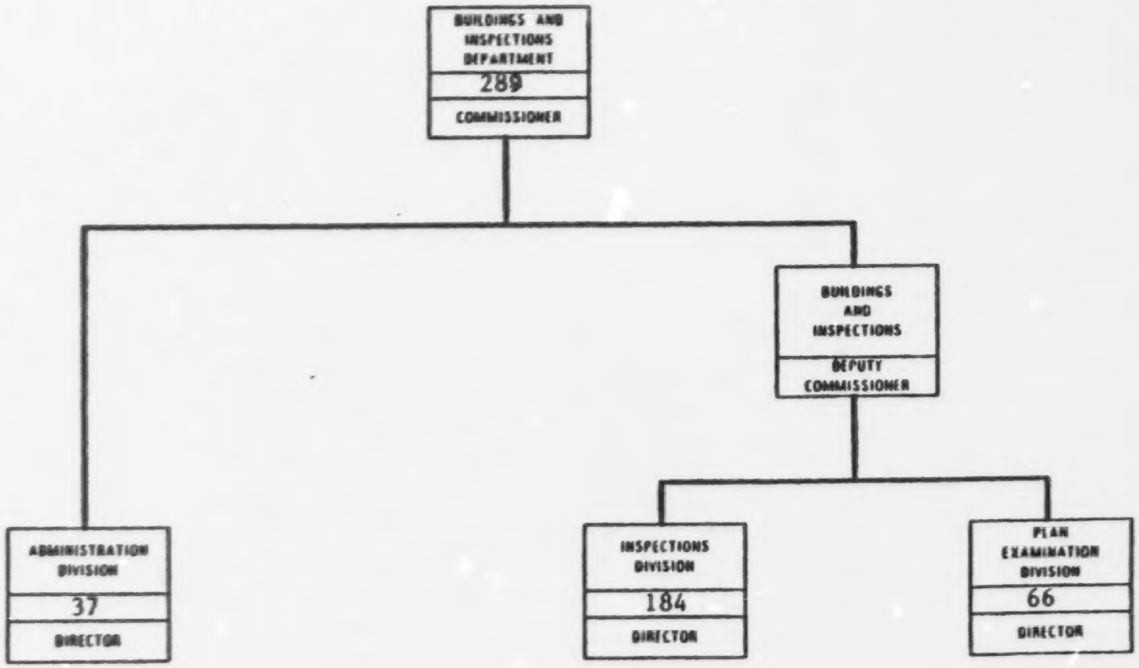
Other major items include setting up a proper reception area in the East District Office acquiring additional furniture required in connection with the relocation of Short Stream and Zoning Information to the main floor.

There are 14 New Requests proposed for 1988. All of them are necessary to enable the Department to provide better service to the public and, in some cases, to meet statutory requirements.

3. Plans That Will Impact on Future Years' Budgets

A number of new programs will have an impact on future years' budgets. This Department is always looking at current systems, procedures, human resources management, training, etc. with a view to its efficiency and effectiveness in achieving the Mission of the Department of Buildings and Inspections.

C. ORGANIZATION CHART


BUILDINGS AND INSPECTIONS DEPARTMENT
289
COMMISSIONER
BUILDINGS AND INSPECTIONS
DEPUTY COMMISSIONER
ADMINISTRATION DIVISION
37
DIRECTOR
INSPECTIONS DIVISION
184
DIRECTOR
PLAN EXAMINATION DIVISION
66
DIRECTOR

1988 OPERATING BUDGET
BUILDINGS & INSPECTIONS DEPARTMENT

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
ADMINISTRATION DIVISION	1,747,009	1,918,340	2,352,609	2,031,905	113,565	5.9
INSPECTIONS DIVISION	8,623,366	8,847,940	9,644,069	9,087,119	239,179	2.7
PLAN EXAMINATION DIVISION	3,397,366	3,344,058	4,096,465	3,828,354	484,296	14.5
SPECIAL ITEMS	52,032	46,210	283,737	64,490	18,280	39.6
TOTAL:	13,819,773	14,156,548	16,376,880	15,011,868	855,320	6.0

2. BY FEATURE CATEGORY

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
SALARIES AND BENEFITS	13,109,334	13,312,341	15,087,762	14,087,414	775,073	5.8
MATERIALS, SUPPLIES AND EQUIPMENT	222,873	258,460	574,550	310,220	51,760	20.0
CONTRACTED SERVICES	437,019	570,997	651,342	538,508	32,489-	5.7-
CONTRIBUTIONS, ETC.	105,471	103,500	119,976	119,976	16,476	15.9
RECOVERIES	54,924-	88,750-	56,750-	44,250-	44,500	50.0
TOTAL:	13,819,773	14,156,548	16,376,880	15,011,868	855,320	6.0

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $15,011,868 is up $855,320 or 6.0 per cent over the 1987 budget. The major changes include:

- Provision for negotiated salary and benefits increases	$500,000
- Increase in premium pay	$165,000
- Reduction in staff turnover/additional temporary resources	$110,000
- Recommended new requests (see attached Section F)	$ 45,950
- Full-year impact of grants for low income individuals Re: drain claims	$ 15,000

1988 OPERATING BUDGET
BUILDINGS & INSPECTIONS DEPARTMENT

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Micrographics Programme	168,050	0	Deferred pending further report; funds will be provided from Contingency, if required.
2	Maintenance and Programming Costs for Minicomputer	24,000	0	Deferred pending further report; funds will be provided from Contingency, if required.
3	Procedures and information to assist the Public with the Permit Application/Plan Examination/Permit Issue process.	14,550	14,550	
4	Computer Programmer.	20,963	0	Referred to Management Services for further study.
5	1988 Draftstop Programme	219,247	0	Deferred pending further report; funds will be provided from Contingency, if required.
6	Inspection of High Rise Buildings for Window Latching Devices.	92,960	0	Referred to Management Services for further study.
7	Inventory of Signs.	37,566	0	Referred to Management Services for further study.
8	Spring Beautification Program.	39,196	0	Program recommended but funds to be provided from other source.
9	Mail Clerk.	20,685	0	Referred to Management Services for further study.
10	Improved Communications to the Public.	28,000	14,000	Program recommended at reduced level of funding.
11	Multi Lingual Publication of Brochures and Expanded Ethnic/ Community Advertising.	14,400	14,400	
12	Purchase of Socode CCS24 Equipment (Computerized Call Sequencer)	25,000	0	Referred to City Property for futher study.
13	Residential Standards Clerk	28,632	0	Referred to Management Services for futher study.
14	Purchase of Telecommunications Devices for the Deaf (T.D.D.)	3,000	3,000	
	TOTAL	**736,249**	**45,950**	

1988 OPERATING BUDGET
BUILDINGS AND INSPECTIONS DEPARTMENT

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $15,011,868 represents a reduction of $1,365,012 from the original request of $16,376,880. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on previous experience	$470,000
- Reductions in new requests per Section F (Summary of New Requests)	$690,299
- Reductions in equipment & space recommended by SPODS	$ 95,000
- Reduction in premium pay request	$ 33,000
- Agreed to reductions in temporary resources	$ 58,000

1988 OPERATING BUDGET
COMMITTEE OF ADJUSTMENT

A. STATEMENT OF BASIC FUNCTION

The Committee of Adjustment consists of nine members appointed by Council pursuant to the Planning Act of Ontario. The staff of the Committee consists of fourteen people. The Committee of Adjustment has jurisdiction to authorize minor variances from the strict application of the Zoning By-law, and to deal with land divisions and legal non-conforming uses. The Committee of Adjustment is required to process applications in accordance with the Planning Act and the Regulations made thereunder. Its conduct is also governed by the Statutory Powers Procedures Act.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE ADMINISTRATOR AND SECRETARY TREASURER, COMMITTEE OF ADJUSTMENT, NOVEMBER 1987

1. 1987 in Review

During the year 1986, the volume of applications to the Committee of Adjustment rose by approximately 300 applications over either of the previous two years, being approximately 20 per cent. During 1987, this upward trend has increased and it is expected that 1987 will equal or surpass the Committee of Adjustment's heaviest volume on record which occurred in 1981 when 2,505 applications were processed. This volume has placed a considerable demand upon the resources of the Committee of Adjustment office. This situation was compounded by the absence of the Administrator and Secretary-Treasurer due to a maternity leave and the loss of key personnel in the Committee office; particularly, the Supervisor of Information and Processing and the most senior Applications Assistance Clerk.

The volume, coupled with these absences, created a critical situation; both in terms of the office supervision and management function and, in having experienced and qualified personnel to properly assist the public. These difficulties required a number of measures to be taken:

1) The Department of Planning and Development arranged for an official of that department to be available to assist the Committee of Adjustment for a temporary period of approximately six months. The co-operation of the Planning Department is sincerely appreciated in this regard.

B. BUDGET OVERVIEW STATEMENT (Continued)

2) Existing staff members had to be alternate-rated to positions of greater responsibility based on their knowledge and expertise,

3) Temporary staff had to be recruited and trained to fill the vacancies created by the better utilization of the available permanent staff and to assist with the increased workload, and

4) A considerable increase in the volume of overtime was necessary in order to fulfill the responsibilities of the office.

The vacancies in permanent staff have now been filled through the appointment of permanent staff members and the situation is rapidly becoming more stabilized. As a result of these factors, however, the costs for overtime and alternate rating were much higher than what had been contemplated. These increased expenditures, however, are largely offset by the savings accrued from the vacancies in the permanent establishment.

Due to the unusually high volume of applications, during this year over-expenditures have occurred in the Materials and Supplies accounts. This over-expenditure is primarily related to the increased printing costs resulting from the volume of applications.

2. Highlights of 1988 Budget

Due to the fact the 1987 expenditures were above what had been anticipated, similar increases are reflected in the 1988 budget. As a result, wherever possible, anticipated costs have been held to the level of the 1987 expenditures; however, these expenditures are generally above the guidelines proposed for 1988.

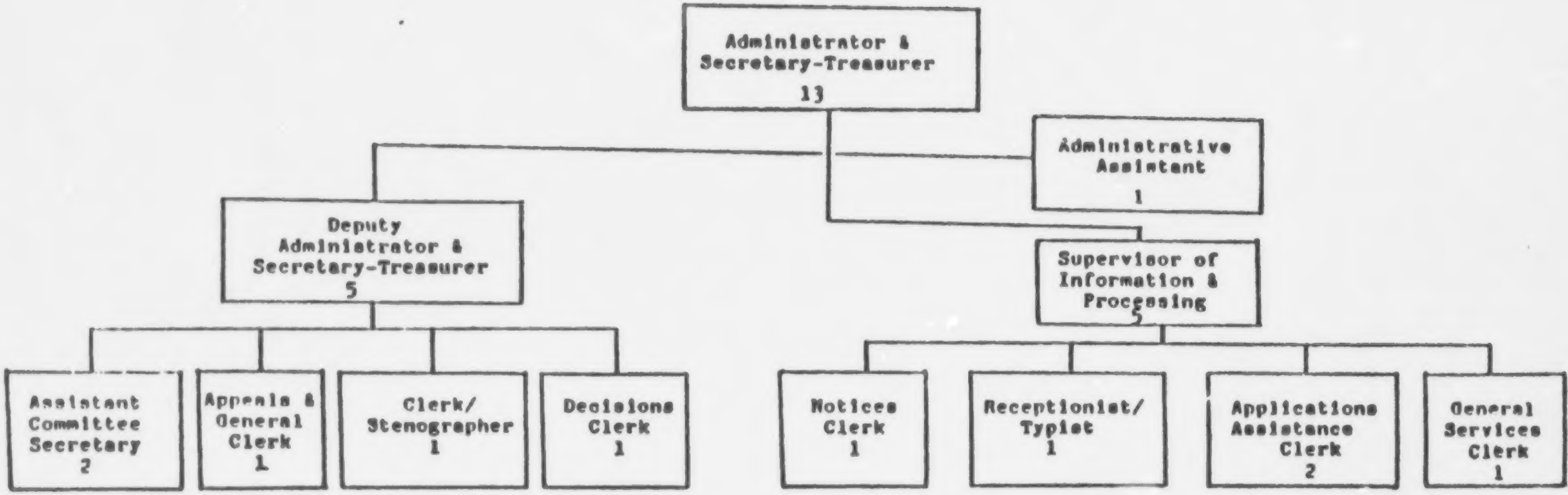
The year 1987 saw the first full-year impact of the new fee structure for the Committee of Adjustment, as enacted by By-law No. 593-86. The new fee structure, together with the increase in applications, combined to produce a revenue which was approximately $90,000 greater than originally anticipated. Further revenues were derived from charging for photocopies of material from Committee of Adjustment files. The demand for such copies has proven to be larger than expected and this has also resulted in higher revenues than predicted. These additional revenues will be maintained during 1988 and will, in part, offset the increased costs resulting from the higher volume of applications.

B. BUDGET OVERVIEW STATEMENT (Continued)

3. Plans That Will Impact on Future Years' Budgets

At the present time, the organization of the Committee of Adjustment office is being studied by the Department of Management Services with a view to recommending changes to better equip the Committee office to handle the increased volume which is now being experienced. At the present time, the final impact of these changes has not been determined, however, it is expected a report on this matter will be forwarded to City Council in the near future.

C. ORGANIZATION CHART


Administrator & Secretary-Treasurer 13
Administrative Assistant 1
Deputy Administrator & Secretary-Treasurer 5
Supervisor of Information & Processing 5
Assistant Committee Secretary 2
Appeals & General Clerk 1
Clerk/ Stenographer 1
Decisions Clerk 1
Notices Clerk 1
Receptionist/ Typist 1
Applications Assistance Clerk 2
General Services Clerk 1

1988 OPERATING BUDGET
COMMITTEE OF ADJUSTMENT

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
ADMINISTRATION	730,920	723,965	766,633	763,133	39,168	5.4
TOTAL:	730,920	723,965	766,633	763,133	39,168	5.4
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	672,267	668,699	706,255	703,755	35,056	5.2
MATERIALS, SUPPLIES AND EQUIPMENT	44,301	37,936	40,903	40,903	2,967	7.8
CONTRACTED SERVICES	14,352	17,330	19,475	18,475	1,145	6.6
TOTAL:	730,920	723,965	766,633	763,133	39,168	5.4

1988 OPERATING BUDGET
COMMITTEE OF ADJUSTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $763,133 is up $39,168 or 5.4 per cent over the 1987 budget. The major changes include:

- Negotiated salary & benefits increases	$26,747
- Increases due to higher level of activity	$12,421

F. SUMMARY OF NEW REQUESTS

No new requests in 1988.

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $763,133 represents a reduction of $3,500 from the original request of $766,633. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Agreed to reductions in premium pay and convention travel	$3,500

1988 OPERATING BUDGET
PROPERTY DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The purpose of the City Property Department is to provide client groups of the City Corporation with property resources sufficient in quantity and quality to meet program needs, taking into consideration the need to obtain optimum value in the use of property resources and expenditures.

The Department will base its allocation decisions on the principle of equity, and will maintain quality standards to enhance the dignity of municipal government.

The City's property resources include real property and professional services. Real property includes buildings, leased space, office furniture and telecommunications equipment. Professional services (e.g. architecture, construction management, real estate brokerage) are those required to deliver the real property.

The major client groups served by the Department are:

- City Council and its committees
- City of Toronto departments
- Certain local boards
- Certain Metropolitan Toronto departments, and
- Community groups, tenants and users of City-owned property.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE COMMISSIONER OF PROPERTY, DECEMBER 1987

1. 1987 in Review

The number and dollar value of the Department's CAPITAL PROJECTS continues to increase. Last year, for the first time in recent memory, we implemented a capital budget in excess of $10 million, not counting projects done on behalf of Parks & Recreation. In 1987 we:

- reached the mid-point in a five-year, $3 million program of fire code retrofits to City-owned buildings

B. BUDGET OVERVIEW STATEMENT (Continued)

- carried out a major re-waterproofing of part of Nathan Phillips Square: year one of a five-year $4 million project
- in the continuing process of City Hall renovations:
    - made the west mall (permit alley) fully operational
    - renovated the Mayor's office
    - renovated the West Tower's 14th & 15th floors
    - expanded and redecorated the Fitness Centre
- completed the Masaryk Hall renovation project, as well as designing and carrying out over $3 million worth of other capital projects for the Parks & Recreation Department
- provided new or expanded offices for the newly re-organized Parks & Recreation Department at four locations
- created six new dental clinics for the Public Health Department
- renovated 16,000 square feet of downtown office space for the Public Health Department at 10 Shuter Street
- renovated part of 666 Eglinton Ave. West for "Play N' Learn", and co-operated in the installation of a new workplace daycare project in the Garment District, and
- carried out several hundred thousand dollars' worth of minor alterations for other City departments, on a work order basis.

In our ongoing PROPERTY MANAGEMENT & OPERATIONS responsibilities, we:

- received ASHRAE's International Energy Conservation Award in recognition of our energy conservation initiatives at City Hall

1988 OPERATING BUDGET
PROPERTY DEPARTMENT

B. BUDGET OVERVIEW STATEMENT (Continued)

- continued our efforts towards energy conservation, including the installation of overhead emissivity curtains at three arenas
- managed the City's 1100 property, 1800 acre real estate portfolio
- were responsible for maintaining 430 buildings with a gross floor area of 4.5 million square feet
- continued a high quality cleaning program covering more than 900,000 square feet of City-owned floorspace
- supervised the $2 million de-contamination of the Berkeley-Esplanade development site
- arranged leases which increased the City's overall rented office space by 37,000 square feet, in accordance with the needs of various civic departments
- moved the offices of almost 800 City office workers, in response to changing needs, renovation programs, etc.
- continued our telephone systems improvement program, using a lease/purchase plan to get more and better equipment than we had been renting
- installed Christmas lighting at Nathan Phillips Square which was the highlight of last winter's Festival of Lights program
- initiated a new security program for City Hall, and
- played a major role in behind-the-scenes work for the Royal visit and the New Year's Eve gala celebration.

More businesslike and financially sound management of the corporation's **REAL PROPERTY ASSETS** has been a hallmark of the last couple of years. 1987 was the second year in a row in which revenue from disposal of surplus property hit $17 million; a big part of this came from Langstaff Farm, where the sale of residual lands to the Province increased total revenue by $5 million. We also worked to

B. BUDGET OVERVIEW STATEMENT (Continued)

increase the City's revenues as a result of lane closings in the downtown area. Of course, the City bought land as well as selling it, spending over $4 million for that purpose in 1987. This included numerous purchases and expropriations for the City's Laneway Improvement Program. And as usual, our appraisers carried out hundreds of appraisals for civic departments and agencies.

At the St. Lawrence Market the operating deficit was further reduced, with the number of events up 50% and revenue from these "occasional uses" almost double 1985 levels.

And the Department carried out a series of MAJOR STUDIES in 1987:

- the St.Lawrence Market Redevelopment Study was released and publicly debated
- an in-depth review of the City's future needs for downtown office space was completed
- the St.Patrick's Market redevelopment proposal was put before Council
- working with the Management Services Department, we determined the need and specifications for a new Computer Centre and began the site acquisition process
- with Parks & Recreation, we recommended a Community Centres Improvement Program, and
- played a major role in the City's Risk Management Task Force.

COMPUTERS are a valuable efficiency tool. In 1987 the Department continued its recent initiatives to increase computer literacy and usage wherever it is cost effective. Achievements included:

- completion of the CITYPROP information system, now available on City's mainframe computer
- preparation of our 1988 Capital Budget using customized Lotus 123 spreadsheets
- inauguration of computer graphics in the department; an Intergraph work station and an IBM PS/2 work station were installed and staff were trained

B. BUDGET OVERVIEW STATEMENT (Continued)

- implementation of a computerized booking & records system for Occasional Uses at the St. Lawrence Market.

Finally, Phase II of the Department's RE-ORGANIZATION became a reality in 1987 as the newly created Facilities Management Division, under its new Director, settled into operation in the face of heavy day-to-day pressures. In other staff-related initiatives, the Department has carried out an English as a Second Language program for the cleaning staff, and played a major role in rehabilitating injured workers through provision of light-duty jobs that provide a transition back into the regular workforce.

Of all these programs, only two had a serious impact on the Department's operating costs. Rental of additional office space added half a million dollars, while the telephone program added $400,000. Through resource re-allocation and added efficiency, the Department was able to deliver the other initiatives described above within a budget envelope that increased by less than four per cent. This achievement, however, placed considerable stress on existing resources, reflected in our need for a larger operating budget in 1988.

2. 1988 Objectives & Budget Highlights

The main thrust of the City Property Department's activities for 1988 is a continuation of the transformation which has been underway since 1985.

The Department's approved CAPITAL PROJECTS budget of $8.5 million will allow us to:

- continue our Fire Code retrofit, Disabled Accessibility, Energy Conservation and City Hall Asbestos Removal programs

- continue the Nathan Phillips Square waterproofing

- continue the renovation work in City Hall, with expansion of the computer room as the biggest single project in 1988

B. BUDGET OVERVIEW STATEMENT (Continued)

- renovate the Council Chamber
- do a major upgrade of Fire Hall #7 (at Dundas and Parliament)
- carry out a major renovation of the Public Works Operations and Sanitation offices at 505 Richmond Street West, and
- continue the five-year, $3 million renovation of 10 Shuter Street for the Public Health Department.

We will also design and carry out about five million dollars worth of capital projects on behalf of the Parks and Recreation Department, including the full scale $2.4 million renovation of the John Innes Community Centre.

In PROPERTY MANAGEMENT & OPERATIONS, we expect to:

- continue our high standard of cleaning and maintenance for all buildings which fall within the Department's responsibility
- extend our twenty-year major maintenance planning program to take in all the City's buildings of significant size
- further increase the amount of office space rented to meet the growing needs of civic departments
- continue our telephone systems improvement program at City Hall and Dundas/Edward, including new wiring for data networking
- continue to upgrade security at City Hall
- play a major role in the hosting of the Economic Summit

The City's REAL PROPERTY ASSET portfolio will be managed in an increasingly cost effective way as the Department:

B. BUDGET OVERVIEW STATEMENT (Continued)

- further reduces the deficit at the St. Lawrence Market complex, substantially improving revenues by renovating the South Market basement
- completes a proposal call on the City's surplus King Street East properties across from St. James Cathedral
- obtains new long-term tenants for 95 Lavinia Ave. as a result of proposal call process, guaranteeing community space at minimal cost to the City
- continues to be a major player in the Theatre Block Improvement project
- completes site acquisition for the City's new Computer Centre and for the Harbourfront Fire Hall
- publishes a comprehensive review of the Corporation's real property assets.

MAJOR STUDIES scheduled for 1988 include:

- a design competition for Nathan Phillips Square (with Planning & Development)
- design work for a new Fire Department garage and expansion of the Fire Academy south of Eastern Avenue
- with other departments, a study of the need for a new Records Storage Centre
- with Public Works, an environmental assessment of the new Western Works Yard project at 289 Sorauren Avenue
- a review of the future capital improvement needs of the City's arenas
- implementation of the proposed new Community Centres Improvement Program.

We will continue to extend use of COMPUTERS throughout the department wherever it is cost-effective, and in 1988 will:

B. BUDGET OVERVIEW STATEMENT (Continued)

- start to achieve productivity improvements through computer graphics
- implement a computerized property management system for rented properties, using software that was pilot-tested at the St. Lawrence Market in 1987
- implement computer-based scheduling of our annual maintenance program
- improve and extend the CITYPROP information system.

The third and final phase of the Department's RE-ORGANIZATION will be going to Council for approval in the next few weeks. A rebuilt management team should be in place this spring.

The NEW REQUESTS in this budget point up the few areas in which extra funds are required for the Department to carry out these programs. They include:

- nearly $800,000 for rental of additional office space, as predicted in the office needs study;
- $168,000 for lease negotiations at the St. Lawrence Market, as part of the deficit-reduction strategy
- $100,000 for new furniture and partitions at 505 Richmond Street West, in conjunction with the renovation work
- $55,000 for a new position in the hard-pressed Facilities Management Division
- $50,000 for architectural feasibility studies under the planned Community Centres Improvement Program, to be directed mainly to University Settlement House and Scadding Court
- $50,000 for consulting work in connection with the Theatre Block improvement program
- $48,000 for new Property Department furniture - some for new staff, the rest for staff members who have for several years been using damaged items discarded by other departments

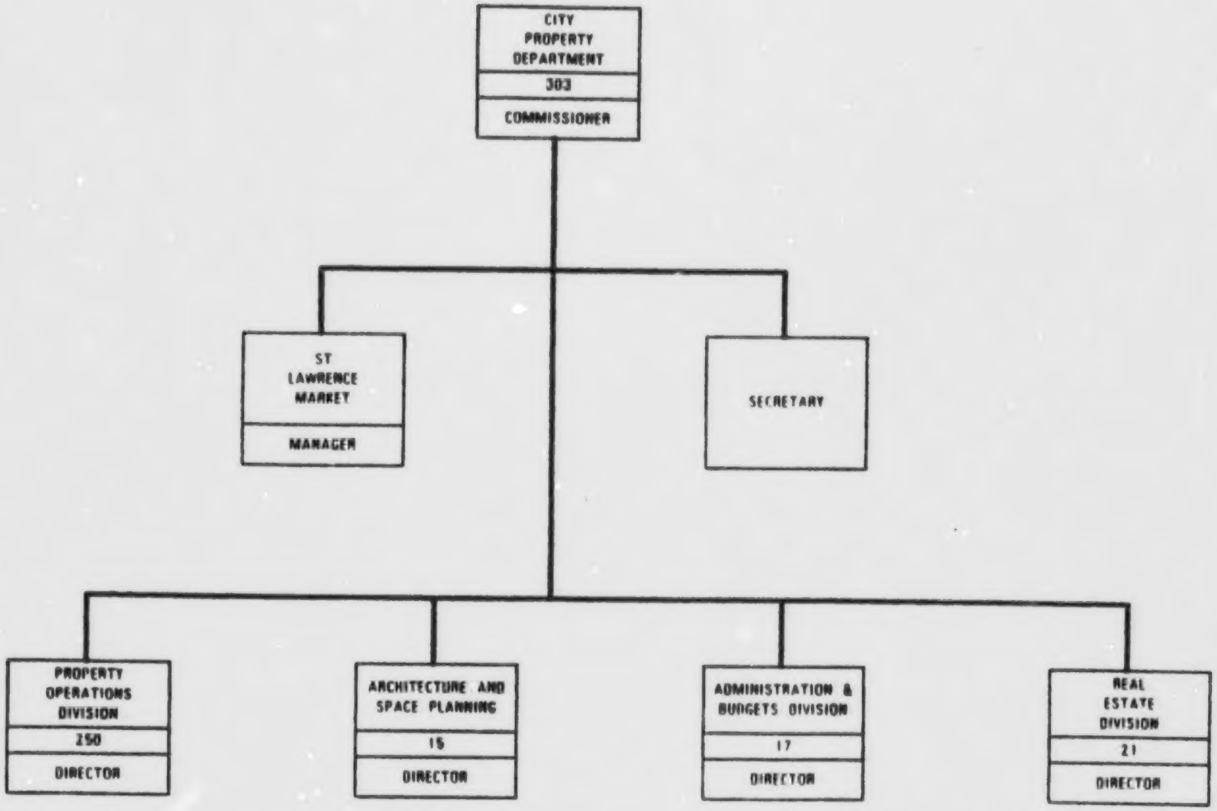
1988 OPERATING BUDGET
PROPERTY DEPARTMENT

B. BUDGET OVERVIEW STATEMENT (Continued)

- $38,000 for data wiring which will pave the way for computer networking using the telephone system

plus additional sums for new drafting staff in response to the capital projects workload, added maintenance costs for the new space at 10 Shuter Street, a temporary Events Co-ordinator for the St. Lawrence Market, extra staff to improve the standard of landscape maintenance at various City-owned properties, and various smaller projects.

C. ORGANIZATION CHART


CITY PROPERTY DEPARTMENT
303
COMMISSIONER
ST LAWRENCE MARKET
MANAGER
SECRETARY
PROPERTY OPERATIONS DIVISION
250
DIRECTOR
ARCHITECTURE AND SPACE PLANNING
15
DIRECTOR
ADMINISTRATION & BUDGETS DIVISION
17
DIRECTOR
REAL ESTATE DIVISION
21
DIRECTOR

1988 OPERATING BUDGET
CITY PROPERTY DEPARTMENT

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
ADMINISTRATION	946,236	1,005,400	1,087,778	1,023,177	17,777	1.8
PROPERTY OPERATIONS	19,807,864	19,395,653	20,857,629	20,445,978	1,050,325	5.4
ARCHITECTURAL AND SPACE PLANNING DI	2,782,774	2,731,095	3,339,519	3,025,470	294,375	10.8
ST. LAWRENCE MARKET COMPLEX	2,456,325	2,403,335	2,866,349	2,667,691	264,356	11.0
REAL ESTATE DIVISION	3,653,041	3,745,560	5,293,493	4,461,060	715,500	19.1
SPECIAL ITEMS	400,537	589,060	681,007	283,363	305,697-	51.9-
TOTAL:	30,046,777	29,870,103	34,125,775	31,906,739	2,036,636	6.8
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	16,211,573	16,155,308	17,386,876	16,820,101	664,793	4.1
MATERIALS, SUPPLIES AND EQUIPMENT	1,411,267	1,304,945	1,504,895	1,293,467	11,478-	0.9-
CONTRACTED SERVICES	12,125,900	12,211,231	14,915,541	13,474,708	1,263,477	10.3
CONTRIBUTIONS, ETC.	728,268	609,294	703,980	703,980	94,686	15.5
RECOVERIES	430,231-	410,675-	385,517-	385,517-	25,158	6.0
TOTAL:	30,046,777	29,870,103	34,125,775	31,906,739	2,036,636	6.8

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $31,906,739 is up $2,036,636 or 6.8 per cent over the 1987 budget. The major changes include:

- Negotiated salary and benefits increases	$ 544,324
- Decrease in reappropriations	$ (144,912)
- Utility increases	$ 534,370
- New requests (see attached detailed table)	$ 217,442
- Full year impacts (especially rent)	$1,059,713
- Provision for inflation in other categories	$ 203,786
- Cafeteria business tax	$ 71,034
- Summit	$ 22,000
- Non-recurring items	$ (407,630)
- Decrease in equipment base request	$ (98,533)

1988 OPERATING BUDGET
CITY PROPERTY DEPARTMENT

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Additional emergency lighting systems	5,000	3,500	Only 60% of the lights will be installed in 1988.
2	Provision of vehicle	23,750	0	Referred to the Equipment Advisory Committee.
3	Maintenance - 586 Lakeshore Blvd. East	4,000	0	To be absorbed in base budget.
4	Maintenance - Esplanade/Berkeley Block	4,000	0	To be absorbed in base budget.
5	Maintenance - 197/201 Yonge Street	2,000	0	To be absorbed in base budget.
6	Maintenance - 107 King Street East	2,000	0	To be absorbed in base budget.
7	Harbourfront - Bathurst Quay - Field house operating costs	14,000	0	Deferred until City acquires property.
8	Maintenance - 10-12 Shuter Street	38,200	20,000	Reduce: given the size of the Department's overall budget.
9	Rental Estate consultant - St. Lawrence Complex	168,000	0	Program recommended but funds to be provided from other sources.
10	Maintenance - Good Neighbours Club 170 Jarvis Street	15,000	0	If required, fund from Capital Budget allocation.
11	Rental of additional offICE space.	774,234	103,225	Deferred pending further report; funds will be provided from Contingency Account, if required.
12	Xerox 2520 copy machine	9,700	7,700	$2,000 savings by being in-house.
13	Computerized work - Loading System	15,000	0	To be provided from Capital Budget.
14	Installation of data wiring	13,529	0	Deferred pending further report; funds will be provided from Contingency Account, if required.
15	Temporary Events Supervisor	34,980	11,660	Fund one position, half-time, for 8 months.
15	Temporary Events Supervisor	34,980	11,660	Fund one position, half-time, for 8 months.
16	Temporary Draftsman/Woman	36,104	0	Referred to Management Services for further study.
17	Re: Furniture for 9th Floor, East Tower	48,610	0	Referred to SPODS for possible funding from SPODS Contingency.
18	Electrostatic Plotter	1,985	0	Referred to SPODS for possible funding from SPODS Contingency.
19	Fire Safety Education Program	10,000	0	Referred to Fire Department.

1988 OPERATING BUDGET
CITY PROPERTY DEPARTMENT

F. SUMMARY OF NEW REQUESTS (Continued)

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
20	Various Community Centres - Feasibility Scadding Court, University Settlement etc.	50,000	0	Deferred pending further report; funds to be provided from Contingency Account, if required.
21	Theatre Block - 197 Yonge Street - Consultant (Rear of 197 and 201 Yonge Street)	50,000	25,000	Only 1/2 is necessary.
22	Addition of temporary personnel - increased maintenance of city-owned property.	30,772	30,772	
23	Vacant land improvements	25,000	0	Deferred to future year; given low priority.
24	Towing charges for abandoned vehicles	3,925	3,925	
25	Co-ordinator of Facilities Management	55,088	0	Referred to Management Services for further study.
26	Eastview Nieghbourhood Community Centre - maintenance	9,644	0	If required, fund from Capital Budget allocation.
27	Ralph Thornton and Jimmie Simpson Community Centres - outside lighting	6,000	0	Deferred to future year; given low priority.
28	Maintenance of telephones	24,088	0	Deferred to future year; given low priority.
29	505 Richmond Street West - furnishings (Department of Public Works)	100,000	0	Referred to SPODS for possible funding from SPODS Contingency.
30	Employee Identification Card Program	12,225	0	Deferred to future year; given low priority.
	TOTAL	1,621,614	217,442	

1988 OPERATING BUDGET
CITY PROPERTY DEPARTMENT

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $31,906,739 represents a reduction of $2,219,036 from the original request of $34,125,775. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on previous experience	$ 381,950
- Reductions in new requests per Section F (Summary of New Requests)	$1,402,372
- Agreed to reductions in materials & contracted services	$ 373,110
- Reductions in equipment & space recommended by SPODS	$ 31,604
- Deferral additional funds Union Station Arbitration	$ 30,000

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1988 OPERATING BUDGET

1. Purchase of Technical Assistance and Computerized Workloading System for Custodial Management

Issue: The Budget Review Group had before it the report (January 15, 1988), from the Executive Director, Management Services and the Commissioner of City Property, on the above-noted subject. On February 3, 1988, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1988 Operating Budget.

The report recommended approval for an outside consultant to install a software package and the provision of $15,000 for this purpose.

Action: The Budget Review Group decided to recommend that this report be referred to the Executive Director, Management Services for consideration with the departmental computer equipment requests as part of the allocation for this purpose in the 1988 Capital Budget.

1988 OPERATING BUDGET
PUBLIC HEALTH DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The Department of Public Health is under the direction of the Medical Officer of Health. The Department is organized in a decentralized management model and consists of the Office of the Medical Officer of Health, four Health Area operations and a Central Resources Group.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE MEDICAL OFFICER OF HEALTH, NOVEMBER 1987

1. 1987 in Review

In 1987, gross expenditures rose by 8.4% over 1986 compared to a budgeted increase of 9.8%. The Department saw the establishment of the Environmental Protection Office during the year and the commencement of the AIDS Operational Plan. In both these programs the Department was proceeding to fill its staffing positions and anticipated being up to full strength in the last quarter of the year.

2. Highlights of the 1988 Budget

The base budget of the Department of Public Health, after adjusting for approved programs and negotiated wage increases, falls slightly under the guidelines set for the 1988 Operating Budget by the Budget Review Group. The full year impact of the already approved programs in 1987 of the AIDS Operational Plan and the Environmental Protection Office are substantial and are essentially the driving forces behind the increase in the gross operating budget of the Department.

The full year impact of the Environmental Protection Office is in the order of $180,000 and for the AIDS Operation Plan, $1,725,000 gross. At this time the recoveries from the Province of Ontario for the AIDS program are not known. Included in the budget projections are Provincial recoveries of 50% as indicated at the time the AIDS Operation Plan was presented. The Department has also committed to absorb within its existing resources a staff allocation equivalent to 44 positions ($2 million) for the AIDS prevention effort.

Also included in this budget is the full year implementation of the Dental Services reorganization. This has been accomplished as projected with a net savings of approximately $100,000 over the base

B. BUDGET OVERVIEW STATEMENT (Continued)

1987 budget, while providing for an improved dental program for the children of the City of Toronto, targeted at those in need, and for seniors in collective living centres.

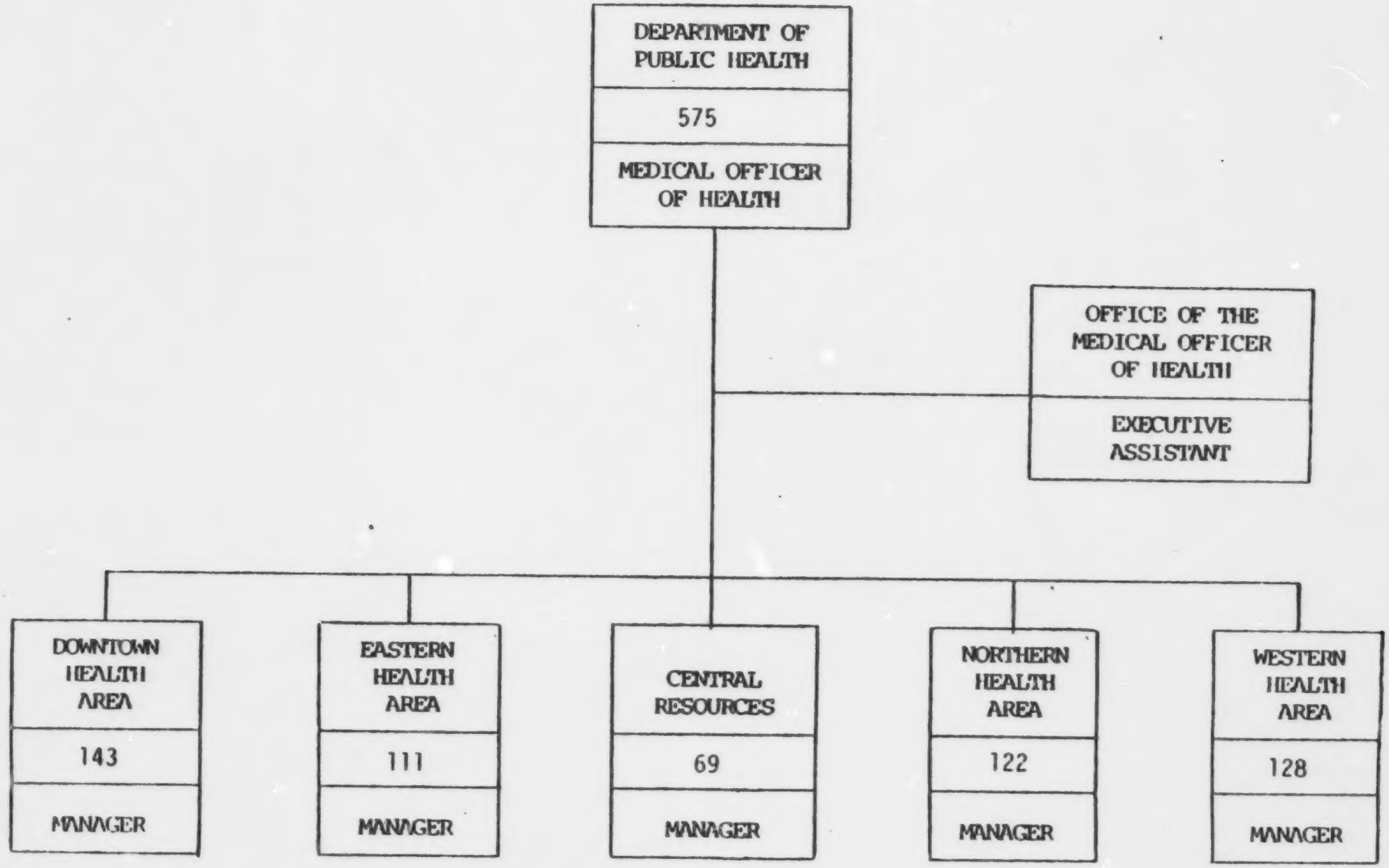
Given the significant impact of the AIDS program not only upon the budget of the Department of Public Health, but also upon the workload of staff, the requests for new or expanded items to be funded are limited with a total net cost increase of $131,700 over the 1987 base. These include a small increase to the Parents Helping Parents program; the development of alternative programs for high risk prenatal groups at a cost of $22,000; the development of new health education and promotion material for use by Public Health Inspectors at a cost of $15,500; two items for interpreter services at a total cost of $12,500; and the development of a workplace program at a cost of $75,700.

3. Future Budgets and Other Issues

The impact of the AIDS problem in future years is unknown. The current Operational Plan is projected for thirty months after which time an assessment will be made as to future needs.

A report is now before the Board of Health concerning a by-law dealing with smoking in the workplace. The costs associated with this proposal are $530,000 in the first year, funds for which are not included in this budget.

C. ORGANIZATION CHART


DEPARTMENT OF PUBLIC HEALTH
575
MEDICAL OFFICER OF HEALTH
OFFICE OF THE MEDICAL OFFICER OF HEALTH
EXECUTIVE ASSISTANT
DOWNTOWN HEALTH AREA
143
MANAGER
EASTERN HEALTH AREA
111
MANAGER
CENTRAL RESOURCES
69
MANAGER
NORTHERN HEALTH AREA
122
MANAGER
WESTERN HEALTH AREA
128
MANAGER

1988 OPERATING BUDGET
DEPT. OF PUBLIC HEALTH

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
CENTRAL RESOURCES	3,348,934	3,839,278	4,251,979	4,063,815	224,537	5.8
EASTERN HEALTH AREA	4,872,368	5,116,507	5,104,349	5,079,181	37,326-	0.7-
NORTHERN HEALTH AREA	5,087,661	5,363,130	5,756,300	5,661,867	298,737	5.6
WESTERN HEALTH AREA	5,470,783	5,704,519	5,874,283	5,772,969	68,450	1.2
DOWNTOWN HEALTH AREA	5,590,691	5,976,655	6,433,691	6,265,746	289,091	4.8
FAMILY PLANNING SERVICES	29,055	81,912	36,343	36,343	45,569-	55.6-
SPECIAL ITEMS	1,137,090	815,906	3,503,062	3,466,142	2,650,236	324.8
TOTAL:	25,536,582	26,897,907	30,960,007	30,346,063	3,448,156	12.8

2. BY FEATURE CATEGORY

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
SALARIES AND BENEFITS	24,143,876	25,355,169	27,727,163	27,412,589	2,057,420	8.1
MATERIALS, SUPPLIES AND EQUIPMENT	949,295	1,287,124	1,595,767	1,338,383	51,259	4.0
CONTRACTED SERVICES	2,173,127	2,603,807	3,643,503	3,674,017	1,070,210	41.1
CONTRIBUTIONS, ETC.	8					
RECOVERIES	1,729,724-	2,348,193-	2,006,426-	2,078,926-	269,267	11.4
TOTAL:	25,536,582	26,897,907	30,960,007	30,346,063	3,448,156	12.8

1988 OPERATING BUDGET
DEPARTMENT OF PUBLIC HEALTH

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $30,346,096 is up $3,448,156 or 12.8 per cent over the 1987 budget of $26,897,907. The major changes include:

- Negotiated salary & benefits increases	$1,014,000
- Full year impact of AIDS Operational Plan	$2,190,000
- Workplace Smoking By-law	$ 380,000
- Reduction in equipment expense	$ (126,000)
- New requests (see attached detailed table)	$ 22,180

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Parents Helping Parents will be decentralized to 1 temp. Home Visitor per area covering 16 clients/wk.	6,000	0	To be absorbed in base budget.
2	Alternative Programs for High Risk Prenatal Groups	22,180	22,180	
3	Development and implementation of health education and promotion teaching modules to be used by Public Health Inspectors.	15,500	0	Deferred pending further report; funds will be provided from Contingency Account if required.
4	Home Visiting Interpreter Services	6,500	0	To be absorbed in base budget.
5	Interpreter Services for Portuguese, Spanish and Vietnamese	6,000	0	To be absorbed in base budget.
6	Workplace Program Development Project	75,703	0	Deferred to future year, given size of Departmental budget increase.
	TOTAL	131,883	22,180	

1988 OPERATING BUDGET
DEPARTMENT OF PUBLIC HEALTH

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $30,346,063 represents a reduction of $613,944 from the original request of $30,960,007. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on past experience	$239,404
- Reductions in equipment or space recommended by SPODS or pending SPODS review	$234,837
- Agreed-to reductions in dental equipment	$ 30,000
- Reductions in New Requests (per detail set out in Section F)	$109,703

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1988 OPERATING BUDGET

1. The Mobile Health Unit Project - Immigrant Women's Health Centre: A Report of an Evaluation

Issue: The Budget Review Group had before it Clause 5 of Report No. 1 of the Board of Health, on the above-noted subject. City Council, at its meeting held on January 11 & 15, 1988, adopted the Executive Committee's recommendation that recommendation 1 of the Board of Health be struck out and referred to the Budget Review Group for consideration with the 1988 Operating Budget.

Recommendation 1 of the Board of Health was to delete Recommendation 2 in the report (October 29, 1987) from the Medical Officer of Health (viz.: " 2. The MHUP emphasis in the workplace should be on education; preventative health screening and other counselling and clinical services should be provided at the Immigrant Women's Health Centre and no longer in the mobile unit.") and insert in lieu thereof:

"2. The Mobile Unit Clinic be retained for clinical services as has been in the past, for a further 12-month period, and that a further assessment be submitted prior to the termination of that period, subject to City Council providing the necessary funding out of the 1988 Budget".

Action: The Budget Review Group decided to recommend that the Mobile Health Clinic be retained only if the Ministry of Health agrees to provide 100 per cent funding. The recommended 1988 Operating Budget of the Department of Public Health includes the funds necessary to continue operations, together with a full recovery from the Ministry. It is intended that the funds not be expended unless and until the Ministry agrees to full funding.

1988 OPERATING BUDGET
FIRE DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The Fire Department operates under the direction of the Fire Chief and consists of an Administration Division, Fire Prevention Division, Training Division, Firefighting Platoons, Communications Division, Apparatus Maintenance Division, Technical Services Division, Fire Planning and Operations Research Division, and a Medical Division.

The primary functions of the Department are to extinguish and prevent fires and to provide rescue services in any emergency. In support of these functions, the Department operates and maintains a Communication System, maintains and repairs all fire apparatus and equipment, and carries out home and building inspections and Fire Department personnel training programs.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE FIRE CHIEF, OCTOBER 1987

In 1987, the Toronto Fire Department continued developing programs and addressing issues that allowed us to maintain our position as a leading Firefighting service.

A major project in 1987 was a complete review of the services provided by the Fire Department. Resulting from this review was a new Master Fire Plan, providing recommendations for a direction that the Fire Department could follow in the 1990's.

The 1987 budget provided for several programs, among them:

(1) A delegation of Fire Department officials travelled to Chongqing, China, to train their Fire Department counterparts in auto-extrication techniques.

(2) Our training programs continued with the purchase of several audio-visual devices for in-station training.

(3) Telephones connected to our dispatch system were installed outside every Fire Station.

(4) With the co-operation of the City Property Department a program to upgrade our Fire Stations both in the capital and operating budgets was continued.

B. BUDGET OVERVIEW STATEMENT (Continued)

For 1988, there are several new areas for which the Fire Department has requested funding:

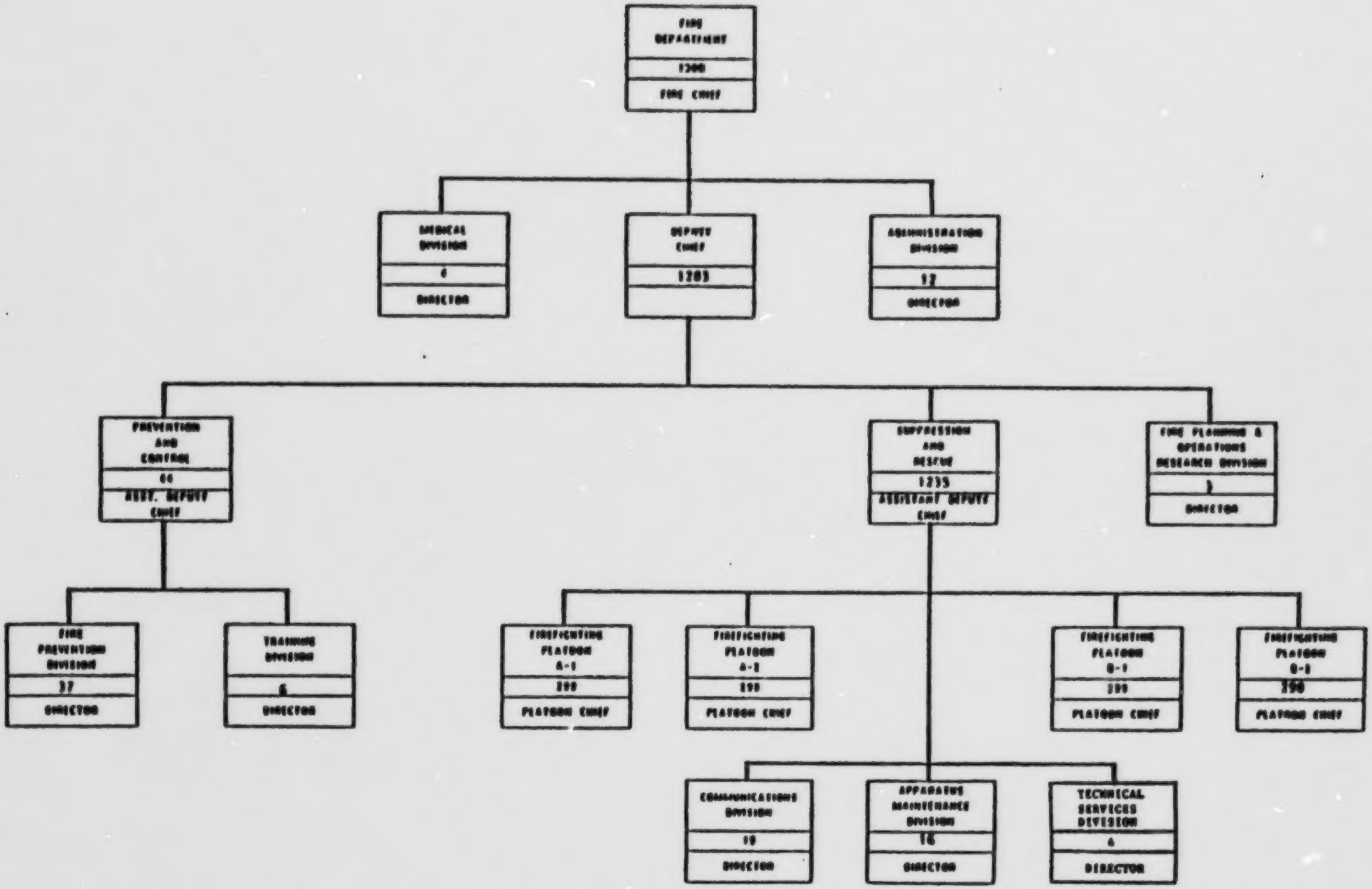
(1) Purchase of Hepatitis vaccines to innoculate firefighters - $25,000

(2) Status Control Message System to improve efficiency of the dispatch system - $68,500

(3) Relocation of the Hazardous Materials Vehicle to Station #15 - $36,455

(4) Protective Clothing Pilot Project - to obtain protective clothing that will meet appropriate standards - $50,000

C. ORGANIZATION CHART


FIRE DEPARTMENT
1300
FIRE CHIEF
MEDICAL DIVISION
4
DIRECTOR
DEPUTY CHIEF
1283
ADMINISTRATION DIVISION
12
DIRECTOR
PREVENTION AND CONTROL
44
ASST. DEPUTY CHIEF
SUPPRESSION AND RESCUE
1235
ASSISTANT DEPUTY CHIEF
FIRE PLANNING & OPERATIONS RESEARCH DIVISION
3
DIRECTOR
FIRE PREVENTION DIVISION
37
DIRECTOR
TRAINING DIVISION
6
DIRECTOR
FIREFIGHTING PLATOON A-1
299
PLATOON CHIEF
FIREFIGHTING PLATOON A-2
299
PLATOON CHIEF
FIREFIGHTING PLATOON B-1
299
PLATOON CHIEF
FIREFIGHTING PLATOON B-2
298
PLATOON CHIEF
COMMUNICATIONS DIVISION
19
DIRECTOR
APPARATUS MAINTENANCE DIVISION
16
DIRECTOR
TECHNICAL SERVICES DIVISION
4
DIRECTOR

1988 OPERATING BUDGET
FIRE DEPARTMENT

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
ADMINISTRATION	668,314	598,962	664,609	648,937	49,975	8.3
FIRE PREVENTION	1,791,694	1,960,647	1,949,524	1,939,699	20,948-	1.1-
TRAINING	264,789	322,563	408,190	416,650	94,087	29.2
OPERATIONS DIVISION	61,535,297	61,492,314	62,165,223	61,987,689	495,375	0.8
WATER SUPPLY	1,755,220	1,802,790	1,771,356	1,771,356	31,434-	1.7-
MEDICAL DIVISION	238,526	281,812	429,562	376,162	94,350	33.5
TOTAL:	66,253,840	66,459,088	67,388,464	67,140,493	681,405	1.0

2. BY FEATURE CATEGORY

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
SALARIES AND BENEFITS	61,011,106	60,950,591	61,334,226	61,329,029	378,438	0.6
MATERIALS, SUPPLIES AND EQUIPMENT	1,562,073	1,452,011	1,693,281	1,527,149	75,138	5.2
CONTRACTED SERVICES	2,832,892	3,299,151	3,364,092	3,280,050	19,101-	0.6-
CONTRIBUTIONS, ETC.	847,769	789,965	1,004,865	1,004,265	214,300	27.1
RECOVERIES		32,630-	8,000-		32,630	99.9-
TOTAL:	66,253,840	66,459,088	67,388,464	67,140,493	681,405	1.0

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $67,140,493 is up $681,405 or 1.0 per cent over the 1987 budget. The major changes include:

- Provision for negotiated salary and benefits increases	$ 378,438
- Recommended New Requests	$ 134,800
- Increased vehicle depreciation provision	$ 213,000
- Provision for inflation for materials and contracted services	$ 98,000
- Decrease in reappropriations	$(175,000)
- Non recurring recovery provision	$ 32,630

1988 OPERATING BUDGET
FIRE DEPARTMENT

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Purchase of hepatitis vaccines.	26,000	26,000	
2	Status Control Message System.	68,500	68,500	
3	Relocation of the hazardous materials vehicle.	36,455	0	Deferred pending further report; funds will be provided from Contingency Account, if required.
4	Fire protective clothing - new standard that will be regulated under Ontario Occupational Health and Safety legislation.	50,000	0	Program approved; but Department to encourage suppliers to provide use of test uniforms.
5	Purchase of disposable face masks.	15,300	15,300	
6	Creation of video and photographic facility at Fire Academy.	25,000	25,000	
7	Smoking Control Program.	20,000	0	Deleted; program will be provided by Occupational Health and Safety Division of Management Services.
	TOTAL	241,255	134,800	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $67,140,493 represents a reduction of $247,971 from the original request of $67,388,464. The major categories of reductions include:

- Reductions in new requests (per detail in Section F)	$106,455
- Reduction in equipment as recommended by SPODS	$ 9,000
- Agreed to reductions in materials, equipment and contracted services	$132,500

1988 OPERATING BUDGET
PARKS AND RECREATION DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

To provide, operate and maintain public park and recreation facilities in the City of Toronto. The Department is also responsible for the planting, removal and care of all trees on City streets.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE COMMISSIONER OF PARKS AND RECREATION, DECEMBER 1987

1. 1987 in Review

1987 was an ambitious year for the department with objectives being set for a wide range of activities that included three divisional re-organizations, enhanced programmes for seniors, the disabled and volunteers, more proactive planning for future park and open space development throughout the city including the waterfront area, needed improvements to the existing stock of facilities and parklands, assumption of operating responsibility for various new facilities such as the Masaryk Community Recreation Centre and the pursuit of operational efficiencies including the application of computer technology to a number of areas of current operations.

While the pursuit of this wide range of objectives has certainly taxed the human resources of the department, significant results have been achieved. Three re-organizations were approved by council, highly skilled staff are now in place and benefits to operations are being clearly realized. Noticeable improvements to the quality of our aquatics programmes are evident and enhanced services to the disabled and seniors are being well received. I also believe that the resources now in place for a more aggressive and proactive role in parks and open space planning are already producing benefits for the long-term quality of city life.

2. Highlights of the 1988 budget

In many respects, my 1988 operating budget represents a consolidation of the 1987 achievements and a focusing upon a number of the new initiatives begun in 1987. In large measure, the increase in the 1988 base budget request over 1987 authorization reflects the full-year impact of initiatives approved by council in 1987 including the three divisional re-organizations. My 1988 operating budget submission also reflects the efficiency-related reductions and cost targets as set-out in the re-organization reports to council.

B. BUDGET OVERVIEW STATEMENT (Continued)

In addition to the organizational consolidations, the 1988 submission reflects the department's continued support of needed recreation programmes in community agencies and our own centres, completion of required reviews of major facilities such as ravines, High Park, Allan Gardens and a more proactive role in future park facilities including the railway lands, the downtown core and the waterfront. The submission also relects the ongoing need for various minor improvements to neighbourhood parks, playgrounds and recreation facilities that are important to local residents.

Even though the 1988 budget submission had to incorporate the full-year impact of a number of approved initiatives in 1987, the base budget as submitted only exceeds the 4% guideline by an additional 1.5%. Furthermore, the total of my 1988 new requests is significantly below that of previous years in recognition of this being a transition year. Consequently, only high priority new requests have been included in the department's submission, with many proposals and requests deferred to future years. The total of all new requests adds a further 1.7% to my 1988 operating budget submission.

3. Plans that Impact on Future Years' Budgets

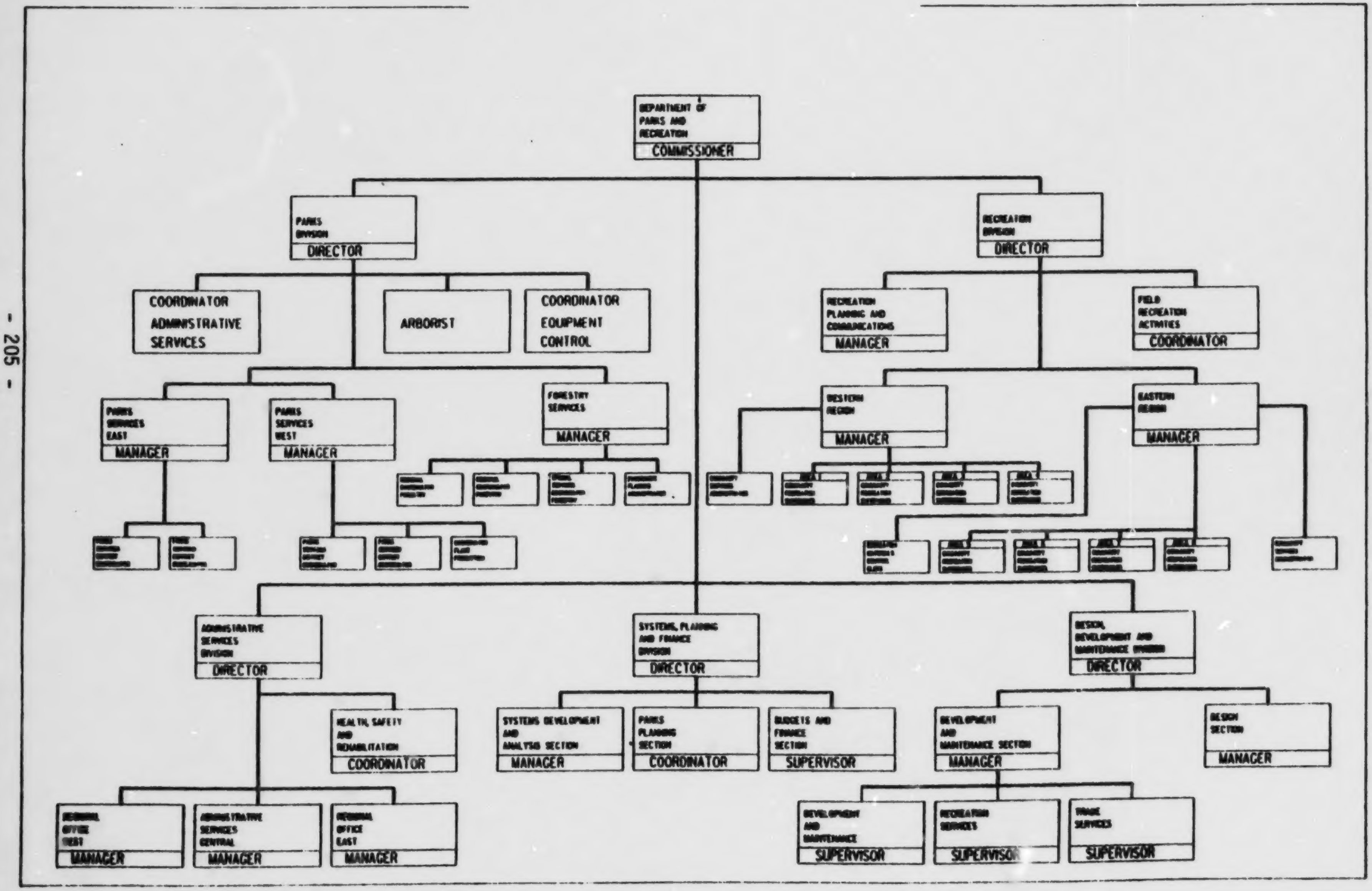
The most significant impact on future years' budgets will arise from two sources. The first is the assumption of operating responsibility for new facilities as contained in my capital budget such as the new recreation facilities planned for in St. Lawrence and North Toronto and the new park facilities in the railway lands.

The second source will be the assumption of maintenance responsibilities for lands conveyed from Harbourfront and other parks and open space resources that will hopefully be created in the broader waterfront area of the city.

At the same time, the department remains committed to the realization of the future cost reduction targets as set-out in various re-organization reports and others that may be achieved as the new organization settles into place.

1988 OPERATING BUDGET
PARKS AND RECREATION DEPARTMENT

C. ORGANIZATION CHART


DEPARTMENT OF PARKS AND RECREATION
COMMISSIONER
PARKS DIVISION
DIRECTOR
RECREATION DIVISION
DIRECTOR
COORDINATOR ADMINISTRATIVE SERVICES
ARBORIST
COORDINATOR EQUIPMENT CONTROL
RECREATION PLANNING AND COMMUNICATIONS
MANAGER
FIELD RECREATION ACTIVITIES
COORDINATOR
PARKS SERVICES EAST
MANAGER
PARKS SERVICES WEST
MANAGER
FORESTRY SERVICES
MANAGER
WESTERN REGION
MANAGER
EASTERN REGION
MANAGER
ADMINISTRATIVE SERVICES DIVISION
DIRECTOR
SYSTEMS, PLANNING AND FINANCE DIVISION
DIRECTOR
DESIGN, DEVELOPMENT AND MAINTENANCE DIVISION
DIRECTOR
HEALTH, SAFETY AND REHABILITATION
COORDINATOR
SYSTEMS DEVELOPMENT AND ANALYSIS SECTION
MANAGER
PARKS PLANNING SECTION
COORDINATOR
BUDGETS AND FINANCE SECTION
SUPERVISOR
DEVELOPMENT AND MAINTENANCE SECTION
MANAGER
DESIGN SECTION
MANAGER
REGIONAL OFFICE WEST
MANAGER
ADMINISTRATIVE SERVICES CENTRAL
MANAGER
REGIONAL OFFICE EAST
MANAGER
DEVELOPMENT AND MAINTENANCE
SUPERVISOR
RECREATION SERVICES
SUPERVISOR
TRADE SERVICES
SUPERVISOR

1988 OPERATING BUDGET
PARKS AND RECREATION DEPARTMENT

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
ADMINISTRATIVE SERVICES DIVISION	2,388,866	2,293,691	2,258,188	2,255,318	38,373-	1.7-
PARKS DIVISION	18,599,473	18,950,888	19,991,949	19,930,987	980,099	5.2
RECREATION DIVISION	13,615,806	13,959,709	14,534,064	14,355,602	395,893	2.8
DESIGN, DEVELOPMENT AND MAINTENANCE	4,475,905	4,801,692	5,263,013	5,167,943	366,251	7.6
GRANTS	562,110	573,752	592,653	592,653	18,901	3.3
SHARED USE	196,578	222,257	204,744	204,744	17,513-	7.9-
SYSTEMS, PLANNING AND FINANCE DIVIS			717,596	717,596	717,596	/////////
SPECIAL ITEMS	398,870	717,898	841,359	487,266	230,632-	32.1-
TOTAL:	40,237,608	41,519,887	44,403,566	43,712,109	2,192,222	5.3

2. BY FEATURE CATEGORY

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
SALARIES AND BENEFITS	30,529,911	31,120,610	33,330,914	32,938,580	1,817,970	5.8
MATERIALS, SUPPLIES AND EQUIPMENT	2,763,251	2,904,853	2,942,618	2,776,203	128,650-	4.4-
CONTRACTED SERVICES	6,924,784	7,120,748	7,836,365	7,703,657	582,909	8.2
CONTRIBUTIONS, ETC.	858,199	851,894	895,159	895,159	43,265	5.1
RECOVERIES	838,537-	478,218-	601,490-	601,490-	123,272-	25.7-
TOTAL:	40,237,608	41,519,887	44,403,566	43,712,109	2,192,222	5.3

1988 OPERATING BUDGET
PARKS AND RECREATION DEPARTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $43,712,109 is up $2,195,922 or 5.3 per cent over the 1987 budget. The major changes include:

- Negotiated salary & benefits increases	$1,175,040
- Full year impact of 1987 programmes	$ 200,000
- Full year impact of three divisional reorganizations (net of efficiency savings)	$ 760,000
- New requests (see attached detailed table)	$ 168,105

1988 OPERATING BUDGET
PARKS AND RECREATION DEPARTMENT

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Additional sportfield irrigation	4,312	4,312	
2	Improved irrigation systems	3,696	3,696	
3	Keele / Mulock Parkette	3,688	3,688	
4	Park Lighting	2,264	2,264	
5	Replacement of deteriorated park drainage systems	20,000	0	Deferred for possible consideration with the 1989 Capital Budget.
6	Typewriters	2,870	0	Referred to SPODS for possible funding from SPODS Contingency.
7	Outdoor pools - extended pool hours	4,796	0	Deferred pending report at end of summer on the costs incurred to operate this program in 1988.
8	Grant agencies - programme expansion	23,580	23,580	See Section H of this report for additional information.
9	Additional equipment	4,000	0	To be absorbed in base budget.
10	Exposed aggregate sidewalk benches	3,600	0	Deferred to future year, given size of departmental 1988 budget increase.
11	Programme expansion - various locations	60,548	0	Same as above.
12	Railway lands	42,770	33,266	Delay in filling position.
13	Training and educational funding	2,500	2,500	
14	Bedford Park Centre - Recreation Co-ordinator	41,895	0	Referred to Management Services for further study
15	Summer music festival - Increased Costs	6,000	0	Additional funds are not recommended pending departmental review of this programme.
16	Allan Gardens Greenhouse	8,138	8,138	
17	Mileage Allowance	3,600	0	To be absorbed in base budget.
18	Printing and promotion	25,000	0	Additional funds of $10,000 were already added to base budget in 1987.
19	Converted skateboarding facility	42,806	0	Deferred to future year, given low priority ranking.

1988 OPERATING BUDGET
PARKS AND RECREATION DEPARTMENT

F. SUMMARY OF NEW REQUESTS (Continued)

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
20	Personal protection equipment	18,947	18,947	
21	Booth Avenue service yard - material storage bins	27,192	27,192	
22	Kew Gardens - replacement of pedestrian pathways	23,530	0	Deferred to future year, given size of departmental budget increase.
23	John Innes Recreation Centre - equipment upgrading	40,000	0	Same as above.
24	Kew Gardens - reconstruction of patio area	24,287	0	Deferred to future year, given size of departmental budget increase.
25	Improvements to Community Recreation Centres	25,000	10,000	This amount continues programme at same funding level as in 1987.
26	Eglinton Park - baseball infield	10,100	10,100	
27	Irene Avenue Parkette - landscape improvements	23,658	0	Deferred pending completion of adjacent Cityhome Project.
28	Dupont Street Parkette - landscape improvements	27,862	0	Deferred to future year, given size of Departmental budget increase.
29	Norwood Park - reconstruction of retaining wall	10,618	0	Same as above.
30	Replacement of concrete planters	16,000	4,500	Reduction to account for funding of planters for Nathan Phillips Square from allocation for Economic Summit.
31	Earl Beatty School - lighting	6,250	0	Deferred to future year, given size of departmental budget increase.
32	Renovations to Earlscourt referee facility	5,000	0	Same as above.
33	Outdoor pools - various locations	20,000	0	Same as above.
34	Artificial respiration equipment	3,800	3,800	
35	Euclid Avenue Parkette - landscape improvements	25,798	0	Deferred to future year, given size of departmental budget increase
36	High Park irrigation - Hillside Gardens phase III	15,000	0	Same as above.
37	Dufferin Grove Park - installation of concrete walkway	23,718	0	Same as above.

1988 OPERATING BUDGET
PARKS AND RECREATION DEPARTMENT

F. SUMMARY OF NEW REQUESTS (Continued)

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
38	Summer music festival - data gathering	6,599	6,599	
39	Improvements to shared use community recreation centres	15,000	0	Deferred to future year, given size of departmental budget increase.
40	Pricefield Road playground - playground improvements	28,237	0	Same as above.
41	Edgewood Park - installation of fencing	24,975	5,523	Reduced amount provided for 50 metre chain link fence as recommended by the Neighbourhoods Committee.
	TOTAL	727,634	168,105	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $43,712,109 represents a reduction of $691,457 from the original request of $44,403,566. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reductions to the base budget to help meet staff savings outlined in 1987 reoganization reports	$118,928
- Reductions in new requests per Section F (Summary of New Requests)	$559,529
- Reduction from base budget pending report at end of summer on costs of extended pool hours	$ 13,000

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1988 OPERATING BUDGET

1. Departmental Recommendations for Grant Funds to Major Grant Receiving Agencies

Issue: The Budget Review Group had before it the communication (January 18, 1988) from the Secretary of the Neighbourhoods Committee, setting out the recommendations of the Neighbourhoods Committee on the report (December 8, 1987) from the Commissioner of Parks and Recreation, on the above-noted subject. On January 20, 1988, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1988 Operating Budget.

The Neighbourhoods Committee had recommended that the report be referred to the Budget Review Group and that the Commissioner of Parks and Recreation report to the Budget Review Group on the specific requests of the deputants, and that the priority rating as discussed in his report be reconsidered accordingly.

The Committee further recommended that the Budget Review Group report to the Neighbourhoods Committee on the application of zero base budgeting principles to the City's Budget process,

(a) on a one-time basis to provide a new starting point, or

(b) annually.

Action: The Budget Review Group decided to recommend that the report (January 18, 1988) from the Commissioner of Parks & Recreation be adopted, and that the grants as set out in the report in the table headed "Recommended Level of Support", under the column headed "Total Recomm. Alloc. (88/89)", be authorized. The recommended 1988 Operating Budget of the Department of Parks and Recreation includes the necessary funds to give effect to these recommendations.

The Budget Review Group decided to recommend also that the Commissioner of Parks Recreation be requested to report to the Budget Review Group on the recommendation of the Neighbourhoods Committee re: the application of zero based budgeting principles to the major recreational grants process.

1988 OPERATING BUDGET
DEPARTMENT OF PARKS AND RECREATION

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1988 OPERATING BUDGET (Continued)

2. Installation of Protective Barrier - Dundas Street East Frontage - Edgewood Park

Issue: The Budget Review Group had before it the report (January 12, 1987) from the Commissioner of Parks and Recreation, on the above-noted subject. On February 3, 1988, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1988 Operating Budget.

The report advises that the cost to fabricate and install the protective barrier is $5,523.

Action: The Budget Review Group decided to include the $5,523 required in the recommended 1988 Operating Budget, Department of Parks & Recreation.

1988 OPERATING BUDGET
ANIMAL CONTROL

A. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
ANIMAL CONTROL	992,292	1,002,420	1,104,116	1,084,066	81,646	8.1
ANIMAL CONTROL PROGRAM IMPLEMENTATI	2,130	31,624	27,878	27,878	3,746-	11.8-
TOTAL:	994,422	1,034,044	1,131,994	1,111,944	77,900	7.5
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	839,832	829,287	901,980	886,930	57,643	7.0
MATERIALS, SUPPLIES AND EQUIPMENT	39,978	73,842	91,784	86,784	12,942	17.5
CONTRACTED SERVICES	114,491	130,915	138,230	138,230	7,315	5.6
CONTRIBUTIONS, ETC.	236					
RECOVERIES	115-					
TOTAL:	994,422	1,034,044	1,131,994	1,111,944	77,900	7.5

1988 OPERATING BUDGET
ANIMAL CONTROL

B. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $1,111,944 is up $77,900 or 7.5 per cent over the 1987 budget of $1,034,044. The major changes include:

- Negotiated salary & benefits increases	$33,000
- Full year impact of 1987 programs (Control of Vicious Dogs)	$45,000

C. SUMMARY OF NEW REQUESTS

No New Requests in 1988.

D. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $1,111,944 represents a reduction of $20,050, or 1.8%, from the original request of $1,131,944. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on past experience	$15,050
- Reductions in equipment pending SPODS review	$ 5,000

1988 OPERATING BUDGET
HOUSING DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The Housing Department operates under the direction of the Commissioner of Housing and consists of an Administration Division, a Housing Development Division, a Property Management Division, and a General Services Division. The primary function of the Department is to further the Housing objectives of City Council by increasing the supply of housing in the City, particularly for people of low and moderate income.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE COMMISSIONER OF HOUSING, OCTOBER 1987

1. 1987 in Review

The Department's projected operating costs of $5,573,600 in 1987 against a budget of $5,361,800 result in an overage of $211,800 (3.9%). Salaries and Benefits make up the main element of this overage; accounting for $118,800 (2.2%).

2. Highlights of the 1988 Budget

Continued staffing demands from the decentralization of the Property Management Division, and the computerization of the Department's activities are reflected in an anticipated 13.0% increase in the costs of 1988 Salaries and Benefits over the 1987 operations. Salaries and Benefits represent 78% of the Department's total operating budget.

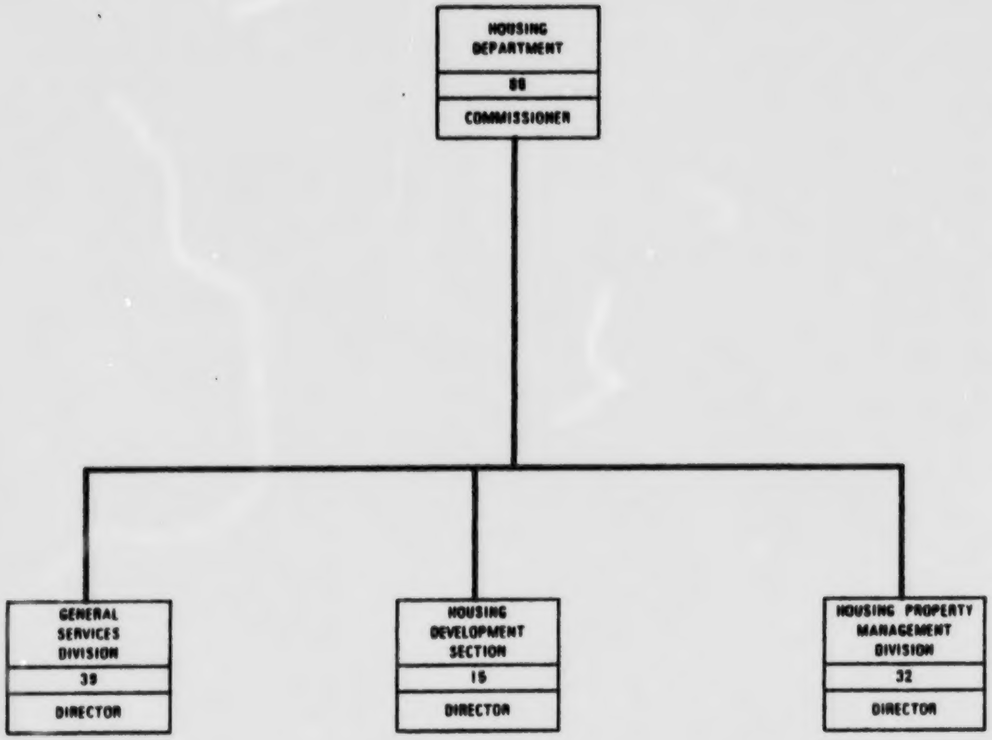
Supporting costs for Materials and Services in 1988, excluding Furniture and Equipment, are expected to be approximately 4.5% over 1987 estimated costs.

1988 Furniture and Equipment requirements of $87,935 increase the Department's total budget request in excess of the guidelines by $77,800 (1.4%).

The total 1988 Departmental request of $6,264,400 exceeds the guideline by 12.3%. However, it should be noted that the 1988 total guideline of $5,576,200 is only $2,600 greater than the Department's total 1987 operating estimate of $5,573,600.

C. ORGANIZATION CHART

1988 OPERATING BUDGET
HOUSING DEPARTMENT


HOUSING DEPARTMENT
86
COMMISSIONER
GENERAL SERVICES DIVISION
39
DIRECTOR
HOUSING DEVELOPMENT SECTION
15
DIRECTOR
HOUSING PROPERTY MANAGEMENT DIVISION
32
DIRECTOR

1988 OPERATING BUDGET
HOUSING DEPARTMENT

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
ADMINISTRATION	439,886	409,990	422,786	422,786	12,796	3.1
HOUSING DEVELOPMENT	860,181	950,469	1,157,477	1,014,872	64,403	6.8
PROPERTY MANAGEMENT	1,522,893	1,376,352	1,717,607	1,541,524	165,172	12.0
GENERAL SERVICES	1,641,193	1,595,529	1,890,968	1,615,109	19,580	1.2
PROPERTIES MANAGED	387,482	375,953	389,936	389,936	13,983	3.7
EMERGENCY SHELTERS	299,452	280,770	294,280	282,706	1,936	0.7
SPECIAL ITEMS	115,720	372,750	683,918	680,190	307,440	82.5
TOTAL:	5,266,807	5,361,813	6,556,972	5,947,123	585,310	10.9
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	4,271,019	4,202,852	4,920,406	4,445,571	242,719	5.8
MATERIALS, SUPPLIES AND EQUIPMENT	107,302	108,975	190,835	170,375	61,400	56.3
CONTRACTED SERVICES	599,619	500,180	614,645	500,091	89-	
CONTRIBUTIONS, ETC.	290,318	549,806	831,086	831,086	281,280	51.2
RECOVERIES	1,451-					
TOTAL:	5,266,807	5,361,813	6,556,972	5,947,123	585,310	10.9

1988 OPERATING BUDGET
HOUSING DEPARTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $5,947,123 is up $585,310 or 10.9 per cent over the 1987 budget of $5,361,813. The major changes include:

- Negotiated salary & benefits increases	$168,000
- Increase in Over-Establishment costs	$ 56,000
- Office equipment recommended by SPODS	$ 57,000
- Provision for inflation	$ 46,000
- Reappropriations	$257,000

F. SUMMARY OF NEW REQUESTS

No New Requests in 1988.

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $5,947,123 represents a reduction of $609,849, or 9.3%, from the original request of $6,556,972. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on past experience	$474,835
- Reductions in equipment recommended by SPODS	$ 20,460
- Reduction in request for outside consultants	$ 70,000
- Increase in Rooming House Subsidy limited to 4%	$ 3,728
- Reduction in contracted services	$ 29,252
- Increase in costs for 30 St. Lawrence St. Shelter limited to the amount reported to, and adopted by, the Neighbourhoods Committee	$ 11,474

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1988 OPERATING BUDGET

1. 1988 Budget - 30 St. Lawrence Street Shelter and Contract Outreach Organizer

Issue: The Budget Review Group had before it the report (November 12, 1987) from the Commissioner of Housing, on the above-noted subject. On December 3, 1988, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1988 Operating Budget.

The report recommended approval of the 1988 budget for the shelter and the amendment of the existing agreement with Dixon Hall to reflect the 1988 program.

Action: The Budget Review Group decided to revise the budget for the shelter based on updated estimates, to recommend adoption of the report as amended by the foregoing, and to include the necessary funds in the recommended 1988 Operating Budget of the Housing Department.

2. Interim Report on Progress of Living Room II Follow-up

Issue: The Budget Review Group had before it the report (November 13, 1987) from the Commissioner of Housing, on the above-noted subject. City Council, at its meeting held on December 14 and 18, 1987, adopted the recommendation of the Executive Committee that recommendation 2 in the report be referred to the Budget Review Group for consideration with the 1988 Operating Budget.

Recommendation 2 in the report was that recommendation 21 in Living Room II be adopted to approve the funds for the publication of the report. (Recommendation 21 in Living Room II was: " that City Council provide the necessary funds to the Commissioner of Housing to cover the costs of publishing Living Room II....which will include the final report from City Council, a preliminary estimate of such cost being $20,000.).

Action: The Budget Review Group decided to not include the $20,000 in the recommended 1988 Operating Budget of the Housing Department. It was concluded that this would be an unecessary expenditure, given the passage of time since the preparation of the report.

1988 OPERATING BUDGET
HOUSING DEPARTMENT

I. OTHER ISSUES WORTHY OF SPECIAL MENTION

1. Housing Department Recoveries from CityHome

Issue: The 1987 Operating Budget recommended that the Commissioner of Housing report to the Budget Review Group on how Cityhome project costs and rents would be affected if the City's recovery for Property Management Fees was adjusted annually for inflation. The requested report was never received and the 1988 Housing Department budget includes a recovery for Property Mangement Fees which remains unadjusted for inflation.

Action: The Budget Review Group decided to recommend that the Cityhome Board of Directors be requested to expedite this report and to report as well on: a) the property management expense per unit, as compared to the recovery to the City; and, b) a mechanism to adjust Property Management Fees annually, including consideration of establishing the fees as a percentage of the rental revenue.

1988 OPERATING BUDGET
PUBLIC WORKS DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

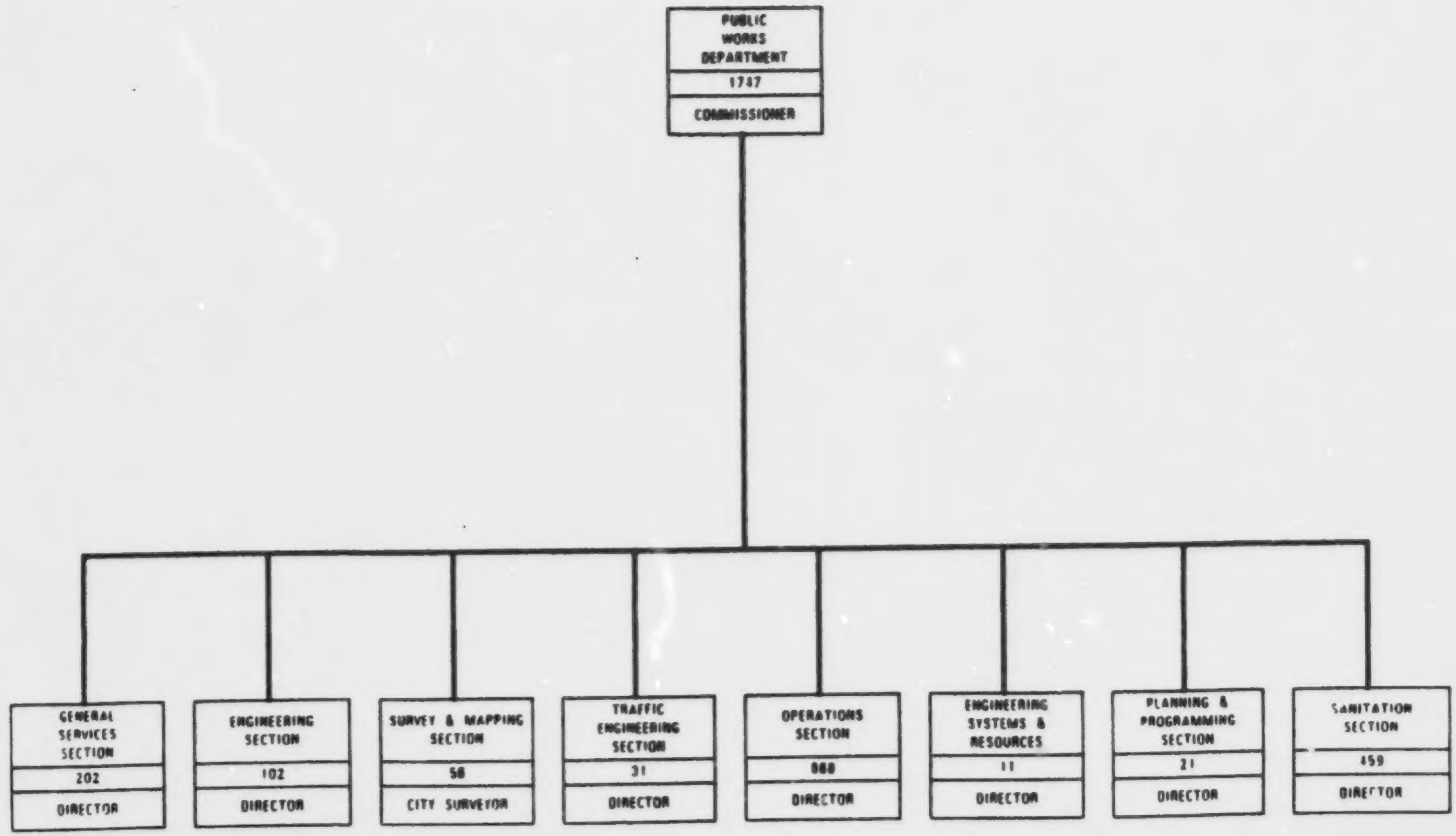
The Department of Public Works is comprised of the following Sections: General Services, Engineering, Planning and Programming, Survey and Mapping, Engineering Systems and Resources, Traffic Engineering, Operations and Sanitation, and has the following general responsibilities under the Commissioner of Public Works who is also the City Engineer.

Carries out design, construction, reconstruction and maintenance of public facilities within the street allowance including sidewalks, curbs, pavements, sewers, watermains, bridges and subways. Responsible for providing professional land surveying and mapping services for all Civic purposes. Performs administrative functions involved with the opening and closing of public streets and lanes. Initiates and co-ordinates local improvement projects. Administers the Refuse Collection, Street Cleaning and Snow Removal By-laws and consolidation of the Zoning By-law. Controls public use of the City Street Allowance through the issuance of permits and licences. Co-ordinates Traffic Planning and Control Matters coming under the jurisdiction of the City of Toronto including the installation and maintenance of parking meters and the collection of revenue therefrom. Administers the City of Toronto Permit Parking program.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE COMMISSIONER OF PUBLIC WORKS, DECEMBER 1987

No budget overview statement submitted.

C. ORGANIZATION CHART


PUBLIC WORKS DEPARTMENT
1747
COMMISSIONER
GENERAL SERVICES SECTION
202
DIRECTOR
ENGINEERING SECTION
102
DIRECTOR
SURVEY & MAPPING SECTION
58
CITY SURVEYOR
TRAFFIC ENGINEERING SECTION
31
DIRECTOR
OPERATIONS SECTION
868
DIRECTOR
ENGINEERING SYSTEMS & RESOURCES
11
DIRECTOR
PLANNING & PROGRAMMING SECTION
21
DIRECTOR
SANITATION SECTION
459
DIRECTOR

1988 OPERATING BUDGET
DEPARTMENT OF PUBLIC WORKS

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
ADMINISTRATION	1,201,171	1,257,221	1,322,127	1,299,027	41,806	3.3
GENERAL SERVICES	7,759,263	7,842,408	8,766,206	8,404,003	561,595	7.2
ENGINEERING	4,286,538	4,453,406	4,713,749	4,659,950	206,544	4.6
PLANNING AND PROGRAMMING	711,223	669,767	806,859	806,517	136,750	20.4
SURVEY AND MAPPING	2,697,375	2,894,653	2,983,241	2,927,524	32,871	1.1
ENGINEERING SYSTEMS & RESOURCES	547,538	545,911	560,143	559,493	13,582	2.5
TRAFFIC ENGINEERING	1,504,705	1,519,846	1,550,961	1,550,961	31,115	2.0
PUBLIC LIGHTING	54,819	523,710	531,858	531,858	8,148	1.6
PUBLIC LIGHTING ENERGY COSTS	5,142,895	6,632,310	7,210,776	7,210,776	578,466	8.7
OPERATIONS	30,876,479	32,520,583	35,721,289	35,024,752	2,504,169	7.7
SANITATION	20,874,231	21,171,464	22,194,366	21,572,676	401,212	1.9
HEALTH AND SAFETY ITEMS	367,489	197,840	243,401	243,401	45,561	23.0
SPECIAL ITEMS	1,322,908	2,610,326	2,564,734	2,155,234	455,092-	17.4-
TOTAL:	77,346,634	82,839,445	89,169,710	86,946,172	4,106,727	5.0

2. BY FEATURE CATEGORY

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
SALARIES AND BENEFITS	51,598,288	53,926,553	56,996,271	55,635,262	1,708,709	3.2
MATERIALS, SUPPLIES AND EQUIPMENT	3,138,728	3,209,940	4,028,027	3,666,901	456,961	14.2
CONTRACTED SERVICES	22,913,684	26,145,379	28,181,918	27,680,515	1,535,136	5.9
CONTRIBUTIONS, ETC.	2,553	1,885	1,994	1,994	109	5.8
DEBT SERVICES						
RECOVERIES	306,619-	444,312-	38,500-	38,500-	405,812	91.2
TOTAL:	77,346,634	82,839,445	89,169,710	86,946,172	4,106,727	5.0

1988 OPERATING BUDGET
PUBLIC WORKS DEPARTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $86,946,172 is up $4,106,727 or 5.0 per cent over the 1987 budget. The major changes include:

- Provision for negotiated salary and benefits increases	$1,455,500
- Impact of reorganizations authorized in 1987	$ 253,200
- Recommended new requests as adjusted for recurring Lighting Improvements (see attached Section F)	$ 455,000
- Provision for inflation for materials and contracted services	$1,137,300
- Increase in reappropriations	$ 400,000
- Non-recurring recovery provision	$ 405,800

1988 OPERATING BUDGET
DEPARTMENT OF PUBLIC WORKS

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
0	Lighting Improvement - Ridout Street from Parkside Drive to Indian Road.	2,500	2,500	
0	Lighting Improvement - St. Clair Avenue West from Caledonia Road to Dufferin Street.	38,100	38,100	
0	Lighting Improvement - Euclid Avenue from Dundas Street West to College Street.	5,100	5,100	
0	Lighting Improvement - Dundas Street West from Bathurst Street to Grace Street.	21,000	21,000	
0	Lighting Improvement - Mutual Street from Gerrard Street East to Carlton Street.	11,200	11,200	
0	Lighting Improvement - Yonge Street C.P.R. Underpass (vicinity of Shaftesbury Avenue).	3,000	3,000	
0	Public Lighting and Street Lighting Improvements - Various Locations.	300,000	300,000	
0	Public Lighting Improvement - Dufferin Street Underpass, north of Dupont Street.	5,000	5,000	
0	Public Lighting Improvement - King Street Underpass, under the Adelaide/Richmond Overpass.	5,000	5,000	
0	Public Lighting Improvement - Carlton Street from Yonge Street to Church Street.	6,000	6,000	
0	Public Lighting Improvement - Lakeshore Blvd. West from Yonge Street to York Street.	75,000	75,000	
0	Repairs to Imperial Street Bridge	25,000	25,000	
0	Repairs to Hillsdale Avenue Bridge	21,000	21,000	
0	Repairs to Crescent Road Bridge	20,000	20,000	
0	Purchase of Stat Camera	20,000	20,000	
0	Purchase of 2 New Crew Cab Trucks	37,000	0	Referred to Equipment Advisory Committee.
0	Purchase of Two Open Trucks	47,000	0	Referred to Equipment Advisory Committee.

1988 OPERATING BUDGET
DEPARTMENT CF PUBLIC WORKS

F. SUMMARY OF NEW REQUESTS (Continued)

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
0	Purchase of 10 New Two-Way Radios	10,000	10,000	
0	Purchase of Two New Compact Cars	15,076	0	Referred to Equipment Advisory Committee.
0	Truck Rodeo - Safety Programme	5,000	5,000	
0	Purchase of 100 Compactor Containers (New)	111,500	111,500	
0	Purchase of 100 Compactor Containers (Replacement)	111,500	0	Program recommended, but funds to be provided from other source.
0	Design of Rehabilitation Work - Gerrard Street Bridge	40,000	40,000	
0	Department of Public Works - Contingency Account for Special Items	50,000	50,000	
0	Area Traffic Control Plans - Various Locations	5,000	0	To be funded from Supplementary Special Items account 739-958.
0	Consultant's Study - Two-way Radio System	30,000	30,000	
0	Refinishing of Type II Ornamental Pillars	122,500	122,500	
	TOTAL	1,142,476	926,900	

1988 OPERATING BUDGET
PUBLIC WORKS DEPARTMENT

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $86,946,172 represents a reduction of $2,223,538 from the original request of $89,169,710. The major categories of reductions include:

- Additional gapping based on past experience	$385,400
- Reduction in premium pay estimates	$ 26,500
- Agreed to reductions in temporary estimates	$ 81,900
- Adjustment in fringe benefits	$800,000
- Reduction in New Requests (per detail Section F)	$215,576
- Reduction in Equipment as recommended by SPODS	$ 32,200
- Agreed to reductions in materials, equipment and contracted services	$512,000
- Contracted services to be funded from other sources	$170,000

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1988 OPERATING BUDGET

1. Catch Basin Gratings

Issue: The Budget Review Group had before it the report (December 23, 1987) from the Commisioner of Public Works, on the above-noted subject. On January 20, 1988, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1988 Operating Budget.

The report recommended the provision of $140,000 annually over the next five years to cover the cost of the replacement of non-bicycle-proof catch basin covers on high volume cycling routes.

Action: The Budget Review Group decided to recommend that the replacement program be extended over 10 years, rather than five, and to include $70,000 for this purpose in the recommended 1988 Operating Budget of the Department of Public Works.

1988 OPERATING BUDGET
PLANNING AND DEVELOPMENT DEPARTMENT

A. STATEMENT OF BASIC FUNCTION

The Planning and Development Department operates with a staff establishment of 172, under the direction of the Commissioner of Planning and Development.

The Department advises Council on planning and development matters involving the City, particularly with respect to land use, transportation, zoning and a wide range of social, economic job creation and environmental issues. The Department also co-ordinates and administers a capital budget program for physical improvements in various parts of the City. These improvements are carried out under the City's Neighbourhood, Commercial Area and Industrial Area Improvement Programs. Specific projects in the Yonge Corridor, the St. Lawrence Historic District and the Waterfront and Railway Lands, West Downtown, and Midtown Areas also make up part of the Department's capital budget program. The Department also provides assistance to the Planning Advisory Committee.

In carrying out its mandate, the Department undertakes comprehensive planning studies, processes development applications, reviews proposals for new projects and recommends amendments to the City's Official Plan and Zoning By-law. Interested individuals and special interest groups, such as resident and business associations, are encouraged to participate in the decision-making process. Their views are taken into consideration when policies are developed and reviewed by City Council. The Department consults with other City departments, senior levels of government, and a variety of agencies, organizations and other interested groups in developing social and economic policies. The Department also takes a leading role in co-ordinating the City's capital budget priorities.

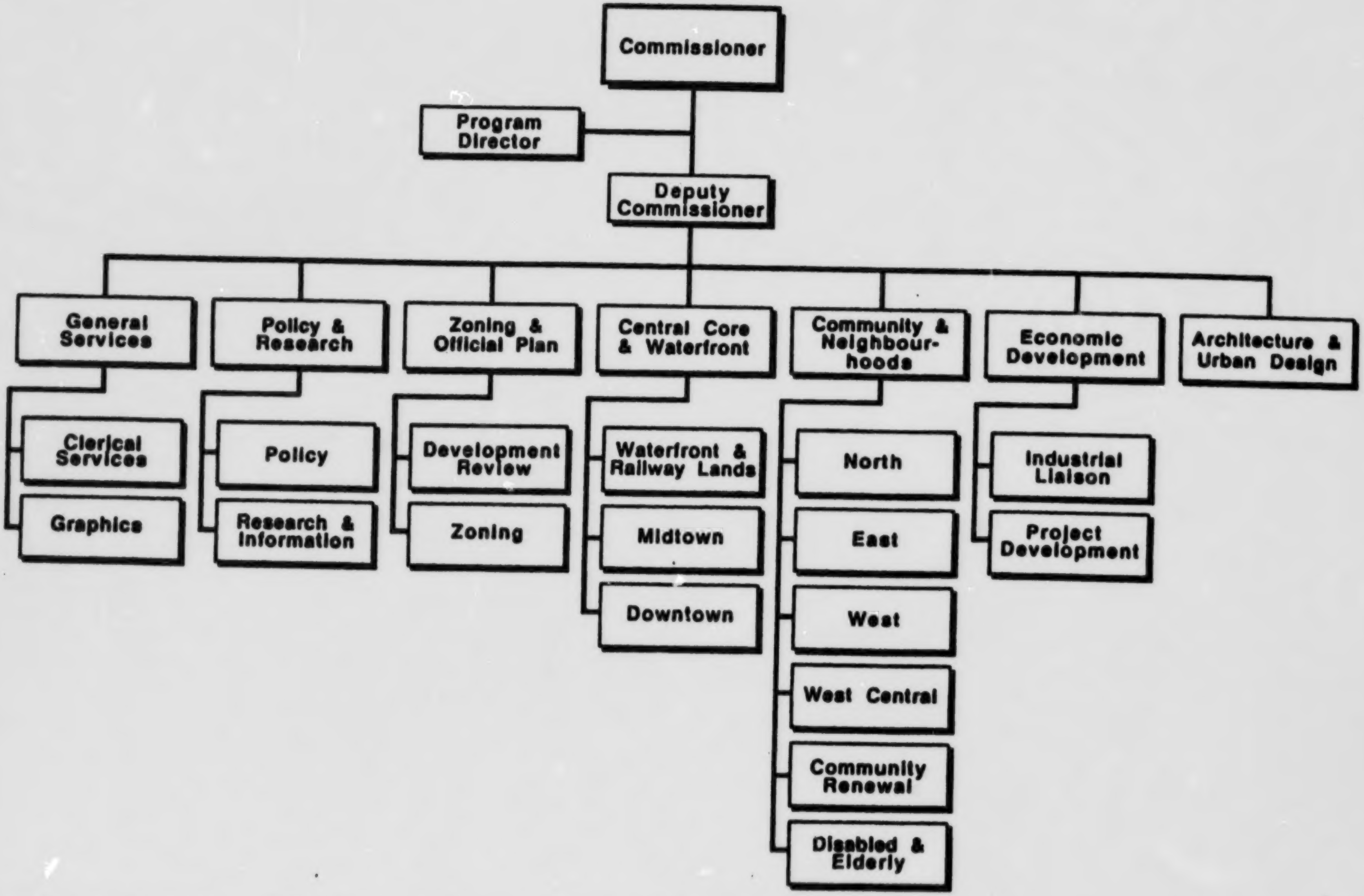
In 1987, the Department commenced operation of the International Office. The Office is responsible for facilitating program development in the following areas: sister city and friendship link activities; international business development; information about Toronto for international audiences; and providing support for City Council and City staff in conjunction with certain visitor groups to Toronto. The International Office will be evaluated in September 1988.

The Department is organized into seven divisions: General Services; Policy and Research; Zoning and Official Plan; Central Core and Waterfront; Community and Neighbourhoods; Economic Development; and Architecture and Urban Design.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE COMMISSIONER OF PLANNING AND DEVELOPMENT, NOVEMBER 1987

No budget overview statement submitted.

C. ORGANIZATION CHART


Commissioner
Program Director
Deputy Commissioner
General Services
Clerical Services
Graphics
Policy & Research
Policy
Research & Information
Zoning & Official Plan
Development Review
Zoning
Central Core & Waterfront
Waterfront & Railway Lands
Midtown
Downtown
Community & Neighbourhoods
North
East
West
West Central
Community Renewal
Disabled & Elderly
Economic Development
Industrial Liaison
Project Development
Architecture & Urban Design

1988 OPERATING BUDGET
PLANNING AND DEVELOPMENT DEPARTMENT

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
OFFICE OF THE COMMISSIONER	206,824	184,185	303,939	285,209	101,024	54.8
GENERAL SERVICES DIVISION	1,478,594	1,448,060	1,659,921	1,586,337	138,277	9.5
POLICY AND RESEARCH DIVISION	1,219,751	1,242,066	1,639,924	1,436,024	193,958	15.6
ZONING AND OFFICIAL PLAN	631,388	653,075	675,365	699,365	46,290	7.1
CENTRAL CORE AND WATERFRONT	1,427,568	1,626,622	1,508,767	1,393,727	232,895-	14.3-
COMMUNITY AND NEIGHBOURHOOD PLANNIN	2,631,156	2,807,432	2,800,960	2,793,610	13,822-	0.5-
ECONOMIC DEVELOPMENT DIVISION	1,111,859	1,209,566	1,262,154	1,255,189	45,623	3.8
ARCHITECTURE AND URBAN DESIGN DIVIS	343,705	378,374	397,420	359,460	18,914-	5.0-
SPECIAL ITEMS	453,104	484,889	782,477	729,421	244,532	50.4
TOTAL:	9,503,949	10,034,269	11,030,927	10,538,342	504,073	5.0
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	8,312,185	8,679,991	8,903,443	8,744,387	64,396	0.7
MATERIALS, SUPPLIES AND EQUIPMENT	447,882	382,927	626,055	591,145	208,218	54.4
CONTRACTED SERVICES	817,761	987,748	1,444,814	1,146,195	158,447	16.0
CONTRIBUTIONS, ETC.	72,036	48,600	61,537	61,537	12,937	26.6
RECOVERIES	145,915-	64,997-	4,922-	4,922-	60,075	92.3
TOTAL:	9,503,949	10,034,269	11,030,927	10,538,342	504,073	5.0

1988 OPERATING BUDGET
PLANNING AND DEVELOPMENT DEPARTMENT

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $10,538,342 is up $504,073 or 5.0 per cent over the 1987 budget. The major changes include:

- Decrease in recovery	$ 60,075
- Negotiated salary and benefits increases	$ 320,785
- Increase in reappropriations	$ 392,292
- International Office	$ 176,573
- New requests (see attached detailed table)	$ 76,000
- Small Business Centre	$ 39,135
- Film Liason Office	$ 25,000
- Fashion Industry Liason Committee	$ 18,500
- Additional gapping	$(335,802)
- Non-recurring items (mostly consultant studies)	$(290,991)

1988 OPERATING BUDGET
PLANNING AND DEVELOPMENT DEPARTMENT

F. **SUMMARY OF NEW REQUESTS**

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Add Bicycle Safety Coordinator Assistant	20,257	0	Referred to Management Services for further study.
1	Improve access for the visually and hearing impaired	20,000	40,000	Quote from consultant twice estimate.
2	Studies related to the QQR	90,000	0	Deferred pending futher report; funds will be provided from Contingency Account, if required.
3	Walk to work, elevator and part-time employment surveys	15,000	15,000	
4	Harbour Square Park Competition	10,000	0	Deferred pending further report; funds will be provided from Contingency Account; if required. Cost may be offset by recovery from contributions re: 1 York Quay.
5	Cineposium Reception	15,000	15,000	
6	Feasibility Study for the Re-use & Rehabilitation of the RCYC building on Queen's Quay	6,000	6,000	To be offset by recovery from contributions re 1 York Quay.
7	East Bay Front Design Guidelines	20,000	0	Deferred pending further report; funds will be provided from Contingency Account if required.
8	Study of Residential Parking Needs Outside the Central Area	100,000	0	Deferred pending further report; funds will be provided from Contingency Account if required.
	TOTAL	296,257	76,000	

1988 OPERATING BUDGET
PLANNING AND DEVELOPMENT DEPARTMENT

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $10,538,342 represents a reduction of $492,585 from the original request of $11,030,927. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on previous experience	$138,799
- Reductions in new requests per Section F (Summary of New Requests)	$220,257
- Agreed to reductions in materials & contracted services	$ 43,819
- Reductions in equipment & space recommended by SPODS	$ 63,710
- Deferral of Phase II - Gardiner/Lakeshore Study	$ 50,000
- Addition of Risk Storage Study	$(24,000)

1988 OPERATING BUDGET
PLANNING AND DEVELOPMENT DEPARTMENT

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1988 OPERATING BUDGET

1. Propane Storage - Funding For a Risk Assessment Study

Issue: The Budget Review Group had before it the communication (January 13, 1988), from the Secretary of the City Services Committee, on the above-noted subject. On January 20, 1988, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1988 Operating Budget.

The communication indicated that the City Services Committee recommended the provision of funds in the amount of $24,000 to proceed further with a risk assessment study on propane storage as set out in the reports (January 7, 1988 and June 4, 1987), from the Commissioner of Planning and Development, on the above-noted subject.

Action: The Budget Review Group decided to recommend adoption of the recommendations of the City Services Committee, as set out in the communication (January 13, 1988), from its Secretary and to include the necessary funds in the amount of $24,000 in the recommended 1988 Operating Budget of the Planning and Development Department.

2. Proposed Loan Program For Commercial Facade Improvements

Issue: The Budget Review Group had before it the communication (November 5, 1987), from the Secretary of the Neighbourhoods Committee setting out the recommendations of the Neighbourhoods Committee on the report (October 20,1987), from the Commissioner of Planning and Development, on the above-noted subject. The Budget Review Group also had before it the further report (November 9, 1987), from the Commissioner of Planning and Development on streamlining of the program. On November 25, 1987, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1988 Operating Budget.

The reports recommended the introduction of a commercial facade loan program and the provision of funds in the amount of $500,000 to establish a revolving reserve fund related thereto.

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1988 OPERATING BUDGET (Continued)

Action: The Budget Review Group decided to recommend that the initial funding for the program be a total of $100,000 in 1988, for which funds are available in the 1988 Capital Budget of the Planning and Development Department, and that the reports, as amended by the foregoing, be adopted.

3. Authorization to Retain Consultant Services re: R.C.V.C. Building

Issue: The Budget Review Group had before it the report (January 27, 1988), from the Commissioner of Planning and Development, on the above-noted subject. On February 3, 1988, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1988 Operating Budget.

The report recommended the engagement of consultants to carry out a building study on the R.C.V.C. building and the provision of funds in the amount of $6,000 therefor.

Action: The Budget Review Group decided to include the $6,000 required in the recommended 1988 Operating Budget of the Planning and Development Department and to fund the expenditure from the contribution to the City from No. 1 York Quay. The Budget Review Group decided to recommend adoption of the report, as amended by the foregoing.

4. Hiring of Consultants - Access to Municipal Infomation and Services for People with Visual and Hearing Impairments

Issue: The Budget Review Group had before it the report (January 26, 1988), from the Commissioner of Planning and Development, on the above-noted subject. On February 3, 1988, the Executive Committee referred this matter to the Budget Review Group for consideration with the 1988 Operating Budget.

The report recommends the engagement of consultants to carry out an access study and the provision of funds in the amount of $40,000, therefor.

Action: The Budget Review Group decided to include the $40,000 required in the recommended 1988 Operating Budget of the Planning and Development Department and to recommend that the report, as amended by the foregoing, be adopted.

1988 OPERATING BUDGET
PLANNING AND DEVELOPMENT DEPARTMENT

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1988 OPERATING BUDGET (Continued)

5. Fashion Industry Liaison Committee 1987 Annual Report and Proposed 1988 Budget

Issue: The Budget Review Group had before it Clause 1 of Report No. 1 of the Economic Development Committee, on the above-noted subject. City Council, at its meeting held on February 8, 1988, as recommended by the Executive Committee, referred this Clause to the Budget Review Group for consideration with the 1988 Operating Budget.

The Clause included the recommendation of the Economic Development Committee that the proposed 1988 budget for the Fashion Industry Liaison Committee, in the amount of $101,500 be approved.

Action: The Budget Review Group decided to include the $101,500 requested in the recommended 1988 Operating Budget of the Planning and Development Department and to recommend that the Clause be adopted.

1988 OPERATING BUDGET
BOARD OF HEALTH

A. STATEMENT OF BASIC FUNCTION

The Board of Health for the City of Toronto Health Unit is a corporation without share capital, established by and with the powers and duties set out in the Health Protection and Promotion Act, 1983, a provincial statute.

Seciton 60 of the Act states that "every Board of Health shall superintend and ensure the carrying out of Parts I, III and IV and the regulations relating to those Parts in the health unit served by the Board of Health".

The Board of Health currently has a membership of 16. Thirteen members are appointed by City Council and three are appointed by the Province of Ontario.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE BOARD OF HEALTH, NOVEMBER 1987

1. 1987 in Review

1987 was a year of significant Board activity. The number of Board meetings remained stable at 14 in 1987. Sub-Committees of the Board have been active, particularly in the areas of AIDS and Healthy Toronto 2000.

2. 1988 Highlights

Provision for budget funds have been made for the holding of 14 formal Board meetings and 28 sub-committee meetings in 1988. This reflects significant continuing activity by the Board and its sub-committees not only in the subject areas of 1987 but also in dealing with homelessness.

1988 OPERATING BUDGET
BOARD OF HEALTH

C. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
ADMINISTRATION	37,943	47,836	54,092	51,336	3,500	7.3
TOTAL:	37,943	47,836	54,092	51,336	3,500	7.3
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	24,731	29,678	33,072	31,616	1,938	6.5
MATERIALS, SUPPLIES AND EQUIPMENT	117	984	1,030	1,030	46	4.7
CONTRACTED SERVICES	13,095	17,174	19,990	18,690	1,516	8.8
TOTAL:	37,943	47,836	54,092	51,336	3,500	7.3

1988 OPERATING BUDGET
BOARD OF HEALTH

D. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $51,336 is up $3,500 or 7.3 per cent over the 1987 budget of $47,836. The major changes include:

- Increased remuneration costs	$1,900
- Increased cost of Accreditation Project	$1,600

E. SUMMARY OF NEW REQUESTS

No New Requests in 1988.

F. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $51,336 represents a reduction of $2,756 or 5.1%, from the original request of $54,092. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Revised estimate for Board remuneration	$1,456
- Corrected amount for Accreditation Project	$1,300

1988 OPERATING BUDGET
BOARD OF HEALTH

G. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1988 OPERATING BUDGET

1. Increase in Per Diem Rate For Members of the Board of Health

Issue: The Budget Review Group had before it, the communication (January 5, 1988) from the Secretary, Board of Health, setting out the recommendations of the Board of Health on the 1988 Operating Budget submissions of the Department of Public Health and the Board of Health. On January 6, 1988, the Executive Committee referred this communication to the Budget Review Group for consideration with the 1988 Operating Budget.

Recommendation 4 of the Board of Health was that the Board's by-law be amended to increase the per diem rate by 4%, subject to approval by Council, and that the Ministry of Health be requested to set the rate at not less than $104.00.

Action: The Budget Review Group decided to include the necessary funds to cover the increase in the 1988 Operating Budget of the Board of Health and to recommend that the recommendation of the Board of Health respecting the increase be adopted.

1988 OPERATING BUDGET
TORONTO PUBLIC LIBRARY BOARD

A. STATEMENT OF BASIC FUNCTION

The Board's purpose is to provide a high standard of library service throughout the City and it is continuing its work to bring services in all areas closer to the standard provided in the North. Services include the provision of informational, informal educational, and recreational materials in a variety of media, reflecting Toronto's multilingual and multicultural character. The branch facilities, programs, and materials are made available in a strong community context. Cooperation with other agencies and groups is encouraged and identification with all sectors of the community is fostered.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE TORONTO PUBLIC LIBRARY BOARD, OCTOBER 1987

The Toronto Public Library Board has as its goal the provision of an excellent library service to all Toronto neighbourhoods. The 1988 budget request reflects the needs of providing this service as well as extending service to the Bracondale, Danforth-Coxwell, Mt. Pleasant, and King-Niagara areas. This year's mandatory new program requests include the operating costs for the opening of the above four branches. With these service extensions, four underserved areas will have improved access to library services enjoyed by most Toronto neighbourhoods.

The mandatory requests also reflect our move into the new Service Centre, which brings together administration and support services for the first time in over 20 years, and carries with it some savings as predicted in the original proposal for the new centre.

Included in the mandatory requests are costs associated with the automated circulation system. By the end of 1987, the Toronto Public Library will have 14 branches on its automated circulation system. The largest branch, Northern District, is due to come on line early in the new year, and a total of 11 branches are scheduled for automation in 1988. The automation project has proceeded smoothly, with only the transfer of operations to the new Service Centre slowing the pace somewhat.

Also included as mandatory are the annualizations of programs approved in 1987, which attest to the planning for full service in the College-St. George area; the pressing need for answering requests for relief staffing in our branches; the technical support for automation of materials circulation; and the need for increased maintenance of facilities.

B. BUDGET OVERVIEW STATEMENT (Continued)

The discretionary new program requests include the phased increase to our repair and maintenance budget - much needed in an expanded system of neighbourhood facilities - and an increase in our conference budget. Both of these requests were submitted and approved by Budget Review in 1986, for the increases to be phased in over three years.

Requests for additional staffing are largely in service support, and are a result of extreme workload pressures in these areas. In the Human Resources Department, activities have burgeoned to an unprecedented level. The Planning function has been identified as an area where there is a real need for more studies to measure the output and effectiveness of our services, and for completing studies of neighbourhood needs and use of library facilities. In the Chief Librarian's Office, system-wide co-ordination of projects respecting the Library's Goals and Objectives and improved communications has increased this office's workload dramatically.

Among the discretionary programs is the implementation of a Literacy Project in support of community efforts for Literacy. This new project, which will be phased in over the next two to three years, has been proposed to address the literacy problem.

The constant rise of costs for books and periodicals and the inability of keeping up with these increases within budget guidelines has meant a request for an increase in the materials base budget, which has been greatly reduced during the 1987 budget process.

Increased demands by shut-in/handicapped citizens for additional resources result in a request for infusion of new funds in this area.

New funding is sought to extend the opening hours of the High Park and College-Shaw Branches. The demands for more library services are documented in the studies on the use of these branches.

In 1987, three Staff Development Days were held for all staff. Staff's feedback is overwhelming on the need for opportunities to interact and share educational experiences through a series of staff development days. It is therefore necessary to seek an ongoing increase in our Staff Training Budget to accommodate this activity, which was not otherwise funded in our base budget.

Other discretionary requests involve increased services to groups and individuals: the request for a budget for information videos - which serve a serious community educational function but are much more

B. BUDGET OVERVIEW STATEMENT (Continued)

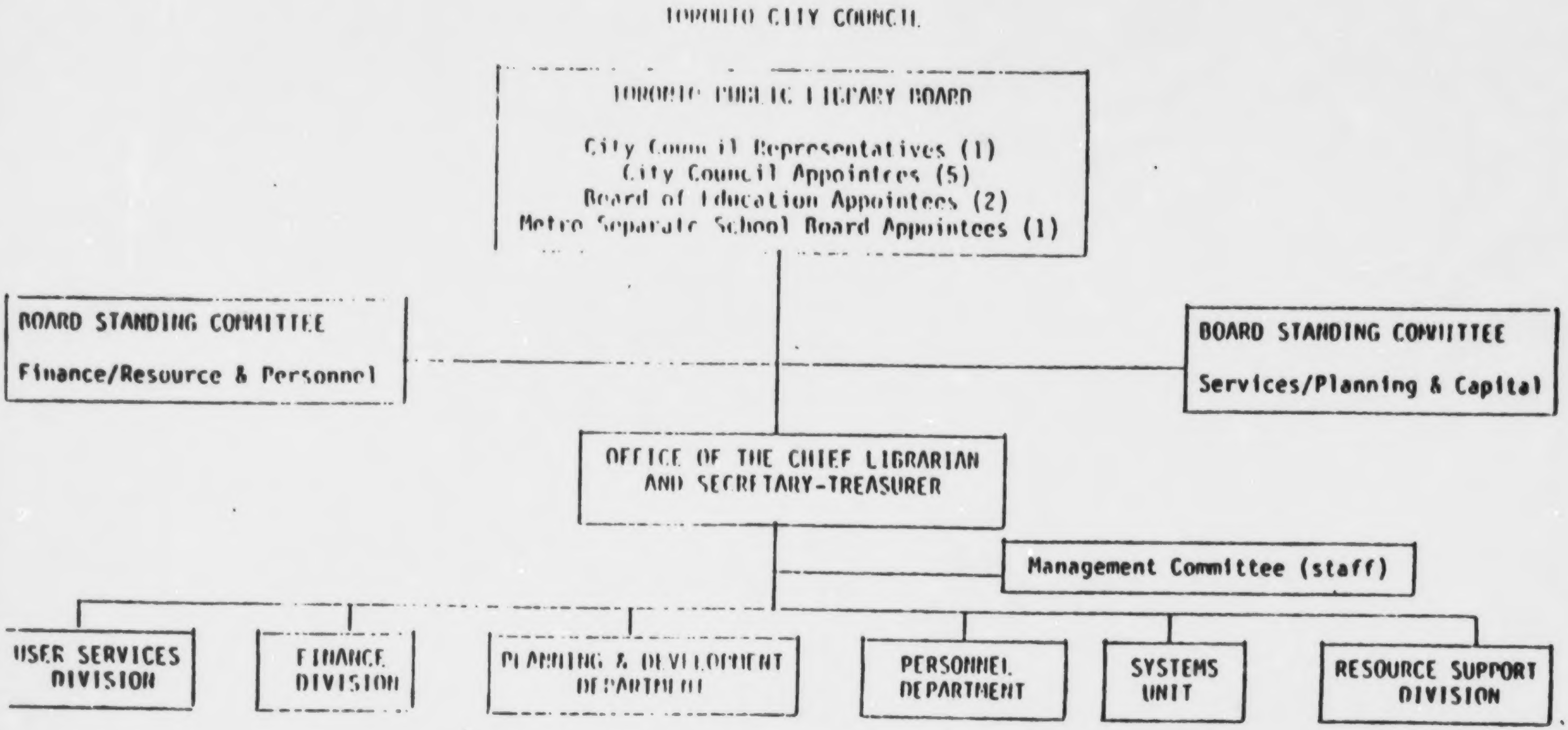
expensive than the average video; and the request for increased staffing for the Spaced Out (Science Fiction) Collection, which is now at a minimal level.

Finally, there is recognition in the budget submission that Board members, while serving without remuneration, make sacrifices to serve on the Board and bear expenses for which they were not reimbursed. In order that such expenses do not represent a deterrence for any citizen in participating on the Board, it is recommended that Board members be reimbursed a flat rate per year for expenses incurred.

While the 1988 budget submission is higher than that proposed in the City guidelines, it is a legitimate reflection of the expansion of library services to new neighbourhoods which have not had the same access to service as others. It is also a recognition of the very pressing demands for support of services in the areas of human resources, administrative support, and maintenance of a growing number of facilities. Finally, the budget reflects the needs of our diverse community for support of literacy, needs of the shut-ins and the handicapped, and the changing technology required to serve our city.

C. ORGANIZATION CHART

TORONTO PUBLIC LIBRARY SYSTEM ORGANIZATION PROFILE


TORONTO CITY COUNCIL
TORONTO PUBLIC LIBRARY BOARD
City Council Representatives (1)
City Council Appointees (5)
Board of Education Appointees (2)
Metro Separate School Board Appointees (1)
BOARD STANDING COMMITTEE
Finance/Resource & Personnel
BOARD STANDING COMMITTEE
Services/Planning & Capital
OFFICE OF THE CHIEF LIBRARIAN AND SECRETARY-TREASURER
Management Committee (staff)
USER SERVICES DIVISION
FINANCE DIVISION
PLANNING & DEVELOPMENT DEPARTMENT
PERSONNEL DEPARTMENT
SYSTEMS UNIT
RESOURCE SUPPORT DIVISION

1988 OPERATING BUDGET
TORONTO PUBLIC LIBRARY BOARD

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
OFFICE OF THE CHIEF LIBRARIAN	4,953,175	4,662,109	4,769,833	4,670,680	8,571	0.2
USERS SERVICES DIVISION	15,105,837	15,274,681	16,667,095	16,269,585	994,904	6.5
RESOURCES SUPPORT DIVISION	3,480,827	3,305,050	3,274,542	3,251,468	53,582-	1.6-
FINANCE DIVISION	1,311,472	1,489,694	1,903,373	1,819,669	329,975	22.2
REVENUE	2,573,191-	2,496,202-	2,696,050-	2,716,050-	219,848-	8.7-
TOTAL:	22,278,120	22,235,332	23,918,793	23,295,352	1,060,020	4.8

2. BY FEATURE CATEGORY

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
SALARIES AND BENEFITS	16,727,192	16,703,485	18,223,137	17,869,518	1,166,033	7.0
MATERIALS, SUPPLIES AND EQUIPMENT	4,344,408	4,332,002	4,753,026	4,584,505	252,503	5.8
CONTRACTED SERVICES	3,668,064	3,582,259	3,512,840	3,432,039	150,220-	4.2-
CONTRIBUTIONS, ETC.	111,647	113,788	125,840	125,340	11,552	10.2
RECOVERIES	2,573,191-	2,496,202-	2,696,050-	2,716,050-	219,848-	8.7-
TOTAL:	22,278,120	22,235,332	23,918,793	23,295,352	1,060,020	4.8

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $23,295,352 is up $1,060,020 or 4.8 per cent over the 1987 budget. The major changes include:

- Provision for negotiated salary and benefits increases	$ 821,000
- Recommended New Requests (see attached Section F)	$ 413,435
- Provision for inflation for materials and equipment	$ 122,000
- Inflation on recoveries and additional rental income	$(220,000)

1988 OPERATING BUDGET
TORONTO PUBLIC LIBRARY BOARD

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Bracondale Library Branch	133.044	105 070	Opening delayed until June 1988.
1	Danforth East Library Branch	188.521	170,027	Delay in filling position and revised lease.
1	Mt. Pleasant Library Branch	84.298	0	Deferred as site has not been determined
1	915 King Street West	128.754	0	Deferred to 1989 in accord with Capital deferral.
1	Overtime re Systems Development	7.424	0	To be absorbed in base budget.
2	Human Resources Staffing	55.851	53.040	Delay in filling position
3	Planning Resources	27.361	18.781	Delay in filling position
4	Clerk/Typist	18,747	16,681	Delay in filling position.
5	Reimbursement of Board Members	4.000	4.000	
6	Increase in base budget - Books	83,000	27.000	Agreed to reduction.
7	Secretary - Area Librarians	6,593	6,593	
8	Staffing re Literacy Program	45.789	0	If TPL desires additional staff as an add on to the budget, it is recommended that the request be referred to Management Services Department for study and report.
9	Travelling Branch Service Improvements	7,243	7.243	
10	Staff Development Day	5,050	0	To be absorbed in base budget.
11	Extended Library Hours - High Park and College/Shaw Branches	44,018	0	Request deferred to 1989.
12	Purchase of Informational Videos	20,000	5,000	Approved at a reduced level of funding.
13	Spaced-Out Library Staffing	8,671	0	Deleted given its low priority rating.
	TOTAL	**868,364**	**413,435**	

1988 OPERATING BUDGET
TORONTO PUBLIC LIBRARY BOARD

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $23,295,352 represents a reduction of $623,441 from the original request of $23,918,793. The major categories of reductions include:

- Reduction in New Requests (per detail in Section F)	$454,929
- Reduction in increased benefits request	$ 67,000
- Reductions in materials and contracted services	$ 82,000
- Increase in anticipated recoveries	$ 20,000

1988 OPERATING BUDGET
TORONTO PUBLIC LIBRARY BOARD

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1988 OPERATING BUDGET

1. Recommendations of the Neighbourhoods Committee on the 1988 Operating Budget of the Toronto Public Library Board

Issue: The Budget Review Group had before it the communication (January 23, 1988), from the Secretary of the Neighbourhoods Committee, on the above-noted subject. On February 3, 1988, the Executive Committee referred this communication to the Budget Review Group for consideration with the 1988 Operating Budget.

The Neighbourhoods Committee recommended that the budget be referred to the Budget Review Group with the following requests:

1) that the Toronto Public Library report on extending Sunday service to the East End Beach Branch; and,

2) that the Budget Review Group review the staffing of the Literacy Program.

The Neighbourhoods Committee also expressed its support of the Toronto Public Library Board's Literacy Program and urged Council to approve the funds.

Action: With respect to the first request re: extended hours, the Budget Review Group decided to recommend deferral of consideration of all requests for extended hours (the budget submission included requests for extended hours in two other branches) to 1989. Thus, the recommended 1988 Operating Budget of Toronto Public Library Board does not include funds for extended hours of service.

With respect to the second request re: the staffing of the Literacy Program, the Budget Review Group decided to recommend that in accord with the recommendations contained in the "Literacy Study", the Library Board should reassess existing staff positions in relation to its priorities and consider that:

- staff time might be released from various positions if job descriptions were reviewed and revised;

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1988 OPERATING BUDGET (Continued)

- staff time will be released as the Library operation becomes automated, and these staff resources could be redirected to literacy programing.

Thus, the recommended 1988 Operating Budget of the Library Board does not include the funds requested for the Literacy Program.

The Budget Review Group decided to recommend further that if the Library Board decides to seek authorization in 1989 for additional staff for the Literacy Program as an add-on to the budget, the request be referred to the Executive Director, Management Services for study and report.

1988 OPERATING BUDGET
TORONTO HISTORICAL BOARD

A. STATEMENT OF BASIC FUNCTION

Originating with a quasi-official Historical Society formed following the City's Centennial in 1934 as a means of looking after Fort York and other historic concerns, The Toronto Civic Historical Committee was formally established by City Council on April 4, 1949. After a few years, the work of the Committee had grown beyond its legal authority and provincial legislation was obtained under the City of Toronto Act 1958 to establish a Historical Board, the first of its kind in Canada.

The Toronto Historical Board was incorporated July 1, 1960 by the City of Council of Toronto under By-law No. 21006, later repealed and replaced by By-law No. 84-67, February 1, 1967 and amended by By-law No. 97-79, January 22, 1979. The Toronto Historical Board also performs, for the City of Toronto, the duties and functions of the Local Architectural Conservation Advisory Committee as prescribed in the Ontario Heritage Act.

The Board's role is to contribute to the improvement of the quality of life in the city through the identification and preservation of the heritage of the City of Toronto for the use and benefit of all of its citizens.

It advises City Council on all matters relating to the history of Toronto and develops and implements strategies for the preservation and use of features of the city's natural and built environment which have archaeological, historical, architectural or contextual significance.

The Board is concerned with the promotion of an awareness, understanding and appreciation of Toronto's history for the education and enjoyment of citizens and visitors. Research programmes, the conservation and use of historical collections, operations and interpretation of historic sites, publications, educational programming and other public extension services are vehicles used by the Board to these ends.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE TORONTO HISTORICAL BOARD, JANUARY 1988

1. Operating Budget Highlights - 1988

The 1988 Toronto Historical Board budget represents a continuation of the on-going process of planned change begun in 1984.

1988 OPERATING BUDGET
TORONTO HISTORICAL BOARD

B. BUDGET OVERVIEW STATEMENT (Continued)

This change has concentrated in three key areas: (i) modern management systems (staff training and development, computerization, records management and strategic planning) to increase the effective use and control of resources; (ii) standards of care and maintenance of the Board's collections, historic sites and structures (long-term care, maintenance and restoration, cataloguing, registration, storage and conservation); and (iii) the level and quality of service to the Board's clients (public accessibility, professional standards, museum interpretation, community outreach, co-ordination of local heritage network, Musem of Toronto).

2. 1988 Highlights

A number of requests continue the general Board-wide programme of providing the urgently required level of support staff and related equipment and materials and supplies (Request Nos. 3, 19, 92, 93, 94, 95, 97). Costs associated with the Board's Equal Opportunity Action Plan are also included (Request No. 1) as well as its Health and Safety Programme (Request No. 2) and the phased programme of rationalizing the Board's employment policies (Request No. 90). It should also be noted that the Board's request for funding for payment of overtime to its staff has been deferred pending completion of the personnel policy and procedures manual and will be brought forward as part of the 1989 requests. An increase in the level of funding for resale goods at the Board's museums has been offset with an increase in anticipated revenues (Request No. 96).

Four areas of activities, all of which have been the subject of careful and independent study, have been selected for special emphasis in the 1988 budget:

A) Communiciations and Marketing

B) Collections Management/Conservation

C) Heritage Buildings and Archaeology

D) Museum Operations

B. BUDGET OVERVIEW STATEMENT (Continued)

A. COMMUNICATIONS

Whether in the area of museum programming or support for heritage preservation, the Board's effectiveness is directly related to public awareness of its role and ready accessibility to its services. The Communications and Marketing audit undertaken in 1986 by outside consultants identified a number of necessary major improvements in public profile and credibility and in the delivery and organization of communications and marketing services for the Board. The subsequent re-organization and establishment of a Communications Division with a professional Head was completed in 1987. Programmes in 1988 continue the gradual implementation of the recommendations of the study with upgraded advertising and public relations programmes and continued support for community programming. (Request Nos. 7, 8, 9, 10).

B. COLLECTIONS MANAGEMENT/CONSERVATION

Following the review of the Board's collection needs by outside conservation staff, the appointment of a Board Conservator was undertaken in 1986 with the support of the Museums Assistance Programme, National Museums of Canada. The Conservator has completed an outline of the policies and procedures for the Board to care properly for the extensive and growing collections which it holds on behalf of the City of Toronto.

The 1988 budget reflects the development of the in-house conservation and care and handling programme (Request No. 16), and a Board-wide co-ordinated approach to the preparation, mounting and maintenance of public exhibitions and improved public accessibility to collections. (Request No. 5).

Provision has also been made for a phased (two-year) plan for completing the work necessary to meet provincial standards of collections cataloguing. (Request No. 15).

C. HERITAGE BUILDINGS AND ARCHAEOLOGY

The Board is under strong pressure to play a more active role in heritage preservation and in archaeology. This is a result both of the high level of development activity in Toronto and of increasing public interest.

B. BUDGET OVERVIEW STATEMENT (Continued)

To respond to this need the Board in 1987 created an archaeology section and began to use specialized contracted services to assist the existing small architectural staff. These programmes are seen to work well and are being further developed. (Requests Nos. 12, 13).

Raising public awareness of the importance of heritage preservation through educational and informational tools is considered essential. (Request No. 14).

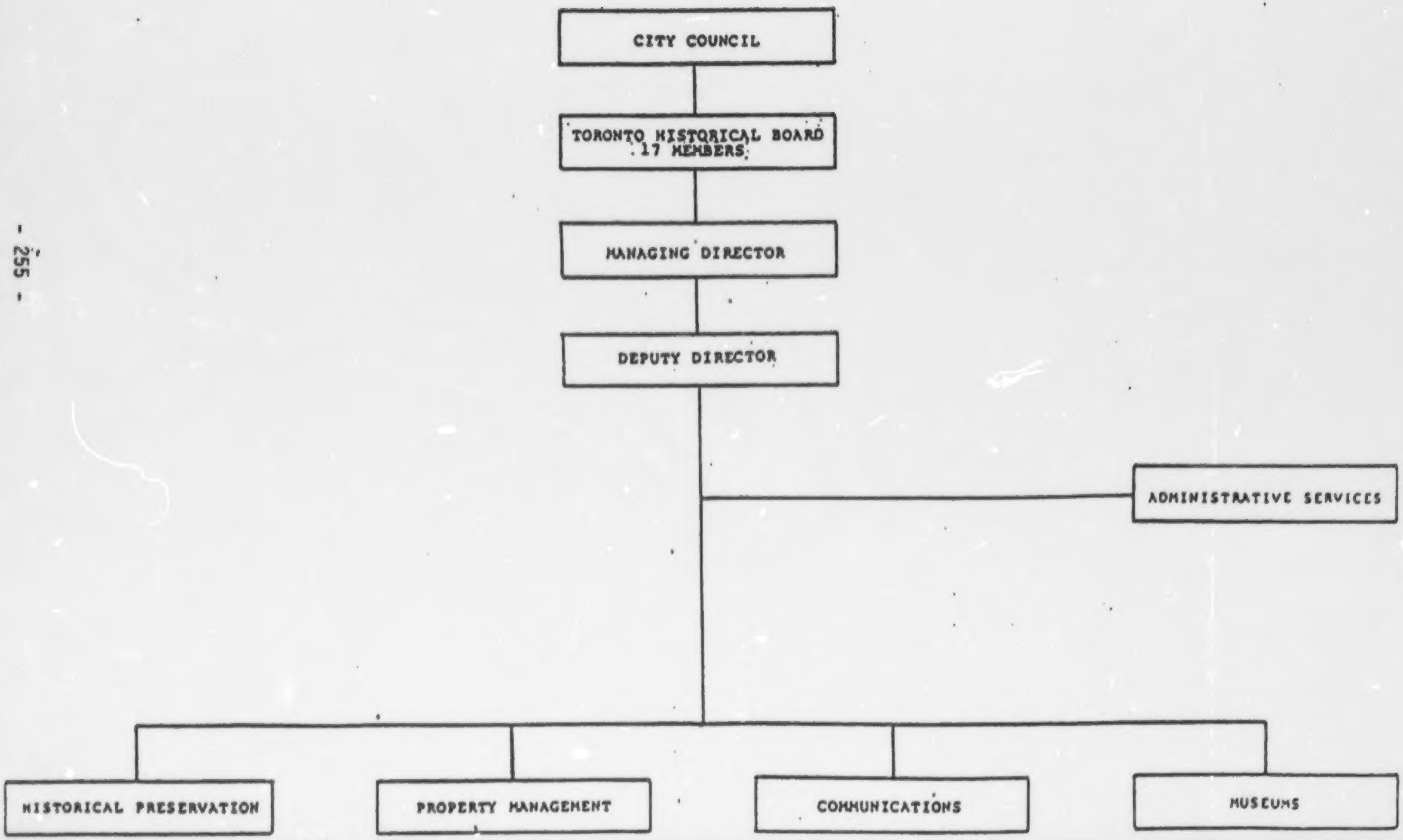
D. MUSEUM OPERATIONS

The 1987 Operating Budget of the Board addressed the priority given at that time to Fort York related matters and noted future requirements for similar approaches at all of the sites. The 1988 museum priorities of the Board address sepcifically the urgent need for the revitalization of the Marine Museum (Request No. 4); and a low net cost internship programme at Mackenzie House (Request No. 17).

Increased revenue was realized at Spadina during 1987 and is anticipated to increase again as a result of the joint co-operative promotions with Casa Loma.

The Board will also be reporting early in 1988 on the recently submitted consultant's report on the proposed Museum of Toronto. (Request No. 18).

C. ORGANIZATION CHART


CITY COUNCIL
TORONTO HISTORICAL BOARD 17 MEMBERS
MANAGING DIRECTOR
DEPUTY DIRECTOR
ADMINISTRATIVE SERVICES
HISTORICAL PRESERVATION
PROPERTY MANAGEMENT
COMMUNICATIONS
MUSEUMS

1988 OPERATING BUDGET
TORONTO HISTORICAL BOARD

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
GENERAL BOARD & SITE OPERATIONS	3,460,447	3,458,423	4,105,021	3,714,222	255,799	7.4
REVENUE	565,292-	567,628-	568,181-	581,880-	14,252-	2.4-
TOTAL:	2,895,155	2,890,795	3,536,840	3,132,342	241,547	8.4
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	2,685,728	2,686,329	3,243,269	3,005,877	319,548	11.9
MATERIALS, SUPPLIES AND EQUIPMENT	342,205	317,504	402,336	362,771	45,267	14.3
CONTRACTED SERVICES	462,400	454,250	596,228	444,792	9,458-	2.1-
CONTRIBUTIONS, ETC.	588	340	610	610	270	79.4
RECOVERIES	595,766-	567,628-	705,603-	681,708-	114,080-	20.0-
TOTAL:	2,895,155	2,890,795	3,536,840	3,132,342	241,547	8.4

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended net budget of $3,132,342 is up $241,547 or 8.4 per cent over the 1987 budget. The major changes include:

- Negotiated salary & benefits increases	$107,761
- Full year impact of salaries & benefits	$165,518
- New requests (see attached detailed table)	$(13,629)
- Net revenue increase	$(14,252)

1988 OPERATING BUDGET
TORONTO HISTORICAL BOARD

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
0	Equal opportunity programme -- production of Personnel Policy literature for employee distribution.	-4,000	-4,000	
0	Health and Safety Programme -- part time assistance to Health and Safety Officer to support Quartermaster functions.	11,000	0	Referred to Management Services for further study.
0	Museum of Toronto interim cost (non-recurring) and related 1988 Operating Budget implications.	-25,000	-25,000	
1	Administrative support services -- appointment of two Clerk-Typists to permanent staff.	29,400	0	Referred to Management Services for further study.
2	Ongoing upgrading of communications programme -- advertising, public relations, travelling exhibitions and promotional videos.	20,400	0	Increase base budget by $13,406 with revenue offset.
3	Temporary staff to meet provincial cataloguing of collections standards.	48,200	0	Referred to Management Services for further study.
4	Appointment of permanent staff Assistant Curator, Marine Museum.	27,700	0	Referred to Management Services for further study.
5	Contracted services for specialized consultants -- Historical Preservation.	15,300	8,000	Reduced in 1/2 given priority.
6	Printing of promotional, educational and informational heritage preservation materials.	10,000	0	Deferred for future year; given low priority.
7	Transfer to Perm. Staff -- Assist. Registrar, Acctg. Clerk (GB); Sr. Interp. (MH); Interp. Super. (Sp); and Groundskeeper (FY).	22,944	0	Referred to Management Services for further study.
8	Summer and weekend temporary staff and increased contracted maintenance Property Management costs.	20,176	0	Referred to Management Services for further study.
9	Development of in-house Conservation Programme.	18,531	0	Deferred to future year; given low priority.
10	Improvement of exhibitions at Toronto Historical Board Sites.	10,000	5,000	Reduced in 1/2 given priority.
11	Increase in funding for staff training and development.	2,000	2,000	
12	Additional funding for plaques programme.	3,500	3,500	
13	Appointment of additional interpretive staff.	39,531	0	Referred to Management Services for further study.
14	Funding for support of community programming.	23,500	1,500	Provide $2,000 grant to the Ontario Historical Society and $5,000 for work on exhibit re Toronto Purchase ($5,000 in base budget).

1988 OPERATING BUDGET
TORONTO HISTORICAL BOARD

F. SUMMARY OF NEW REQUESTS (Continued)

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
15	Research internship, Mackenzie House.	7,200	3,600	Delay filling position until July.
16	Upgrading of costumes for interpretive staff and replacement.	9,825	9,825	
17	Additional funding for reference materials.	1,375	1,000	Reduction to be absorbed in base budget.
18	Continuation of support for urban archaeological programme.	-200	-11,000	Deferred to future year; given low priority.
19	Programme development at historic sites.	-819	- 8,054	Deferred to future year; given low priority.
20	Increased contracted services costs -- Fort York.	3,580	0	To be absorbed in base budget.
21	Expansion and publication of material on "The Torontonians" travelling exhibit.	10,000	0	Deferred pending further report; funds will be provided from Contingency Account, if required.
22	Appointment of permanent staff Preparator to provide tech. assistance to registration, conservation and design.	19,236	0	Referred to Management Services for further study.
23	Increased cost for resale goods -- museum sites.	0	0	Increase base budget by $70,755 with revenue offset.
	TOTAL	323,378	- 13,629	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $3,132,342 represents a reduction of $404,498 from the original request of $3,536,840. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping based on previous experience	$ 31,210
- Reductions in new requests per Section F (Summary of New Requests)	$337,008
- Agreed to reductions in materials & contracted services	$ 22,581
- Additional revenue	$ 13,699

1988 OPERATING BUDGET
ST. LAWRENCE CENTRE FOR THE ARTS

A. STATEMENT OF BASIC FUNCTION

A Board of Management and its professional staff operate the St. Lawrence Centre for the Arts, a facility housing two auditoriums in which presentations of English and ethnic theatre, children's theatre, music, public forums and film screenings take place.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE ST. LAWRENCE CENTRE FOR THE ARTS, NOVEMBER 1987

The budget and the subsidy requested represent an increase over the guideline indicated to us at the commencement of the budget process. We are cognizant of the constraints imposed upon City finances and of the need to limit our expenditures.

The operation of the Centre had stabilized last year with respect to programming. Our biggest problem involved the shortfall in revenues resulting from the lack of a producing company performing in the Bluma Appel Theatre during the summer period.

The Board considers 1988 a transition year and the changes are evident in the programming projected for the Bluma Appel Theatre and the Jane Mallett Theatre. Last year's budget estimated 508 performances in the two theatres. The number of performances estimated for 1988 based on bookings at this time will amount to 658. This is an increase of 29.5% and we do have a summer show booked for the Bluma Appel Theatre.

The projection is for a significant increase in usage. The reality of expenditures to facilitate this increase is that our support services and operational costs must also increase. While we expect an increase in revenues from licensees, this does not fully cover our increased operating costs. As indicated in previous submissions and studies in connection with the issue of market rent, the revenue we receive is approximately one-third the hard cost of operating the facilities.

More performance nights mean increased costs in staffing for box office, front of house, production services and computer systems. This presently is not fully recoverable from the non-profit performing organizations which rent both theatres. If it were, those companies would not be able to afford to perform here, bearing in mind the additional cost of a facility committed to union contracts.

1988 OPERATING BUDGET
ST. LAWRENCE CENTRE FOR THE ARTS

B. BUDGET OVERVIEW STATEMENT (Continued)

Our operational cost increases are based upon the following considerations. Our Systems equipment requires a major upgrade to deal with the considerable growth of user needs. This matter has been examined by the City's Computer and Information Systems Division, which supports our request for the upgrade. Service to users and to patrons alike is deteriorating without this improvement. In addition, we must increase operator and programmer salary levels to reflect the current market for experienced staff.

In our Box Office, a new position was necessary to deal with group orders and special ticketing arrangements. In direct relation to the increased programming, we must increase the staffing level and compensation for front-of-house personnel and our production-support staff. This entails increasing part-time staff, upgrading some part-time staff to full time, and establishing equitable pay on a salaried basis for equitable work.

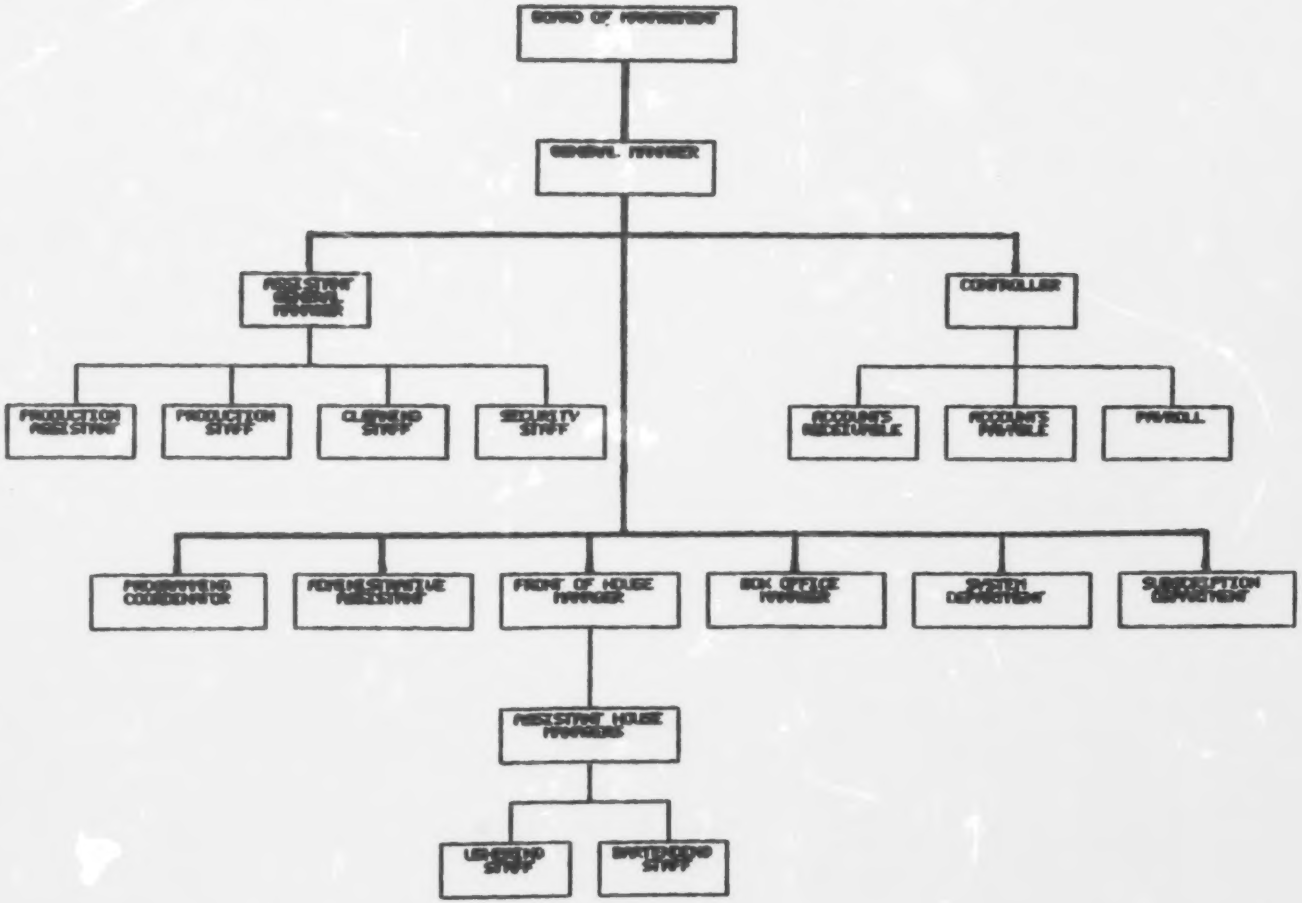
We have re-evaluated the existing benefits package in effect for full-time employees and after market research and review with the City, we find that we need to make changes incorporating improved life insurance and long-term disability coverage.

A major increase in our budget reflects the intent and the desire by the Board to continue to improve the promotion of the two theatres at the Centre. This can only have a beneficial effect on all users of the facilities and will reflect the importance and accessibility of this civic cultural centre.

It is recognized that the changes in effect and those planned for the coming year have a major impact on the subsidy requirement. It is strongly felt by the Board and the Management, however, that these changes are extremely important and in fact necessary for the effective functioning and promotion of the more than thirty-five performing arts organizations and individuals who present cultural attractions to the residents of Toronto.

C. ORGANIZATION CHART

1988 OPERATING BUDGET
ST. LAWRENCE CENTRE FOR THE ARTS


BOARD OF MANAGEMENT
GENERAL MANAGER
ASSISTANT GENERAL MANAGER
CONTROLLER
PRODUCTION ASSISTANT
PRODUCTION STAFF
CLEANING STAFF
SECURITY STAFF
ACCOUNTS RECEIVABLE
ACCOUNTS PAYABLE
PAYROLL
PROGRAMMING COORDINATOR
ADMINISTRATIVE ASSISTANT
FRONT OF HOUSE MANAGER
BOX OFFICE MANAGER
SYSTEM DEPARTMENT
SUBSCRIPTION DEPARTMENT
ASSISTANT HOUSE MANAGERS
USHERING STAFF
BARTENDING STAFF

1988 OPERATING BUDGET
ST. LAWRENCE CENTRE FOR THE ARTS

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
ST. LAWRENCE CENTRE FOR THE ARTS	1,272,903	1,207,704	1,427,335	1,345,089	137,385	11.4
TOTAL:	1,272,903	1,207,704	1,427,335	1,345,089	137,385	11.4
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	936,232	929,350	1,078,425	1,074,825	145,475	15.7
MATERIALS, SUPPLIES AND EQUIPMENT	209,613	206,100	266,480	255,864	49,764	24.1
CONTRACTED SERVICES	835,605	874,004	982,430	914,400	40,396	4.6
CONTRIBUTIONS, ETC.	60,000	10,000	10,000	10,000		
RECOVERIES	768,547-	811,750-	910,000-	910,000-	98,250-	12.0-
TOTAL:	1,272,903	1,207,704	1,427,335	1,345,089	137,385	11.4

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $1,345,089 is up $137,385 or 11.4 per cent over the 1987 budget. The major changes include:

- Provision for salary and benefits increases	$ 77,000
- Provision for temporary personnel associated with increased theatre bookings in 1988	$ 68,000
- Provision for computer upgrade recommended by the Computer Information Systems Division	$ 50,000
- Provision for inflation in purchase of services	$ 35,000
- Recommended new requests (see Section F)	$ 17,550
- Increase in anticipated revenues	$(100,000)

1988 OPERATING BUDGET
ST. LAWRENCE CENTRE FOR THE ARTS

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Requesting $50,000 for purchase of promotional services.	50,000	0	Deferred to future year, given size of the board's 1988 budget increase.
1	Coordinator of special box office orders.	17,550	17,550	
	TOTAL	67,550	17,550	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $1,345,089 represents a reduction of $82,246 from the original request of $1,427,335. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reduction in New Requests per Section F	$50,000
- Agreed-to reductions in materials and contracted services	$27,646
- Additional gapping based on previous experience	$ 3,600
- Reduction in office equipment	$ 1,000

1988 OPERATING BUDGET
PLANNING ADVISORY COMMITTEE

A. STATEMENT OF BASIC FUNCTION

The Planning Board is appointed by City Council pursuant to the Planning Act of Ontario. The Board advises Council on overall Policy recommendations as it relates to the official plan, monitors change and advises on alternative futures for the City with respect to growth and change in the Metropolitan and regional context.

B. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
ADMINISTRATION	39,384	39,437	41,817	39,817	380	1.0
TOTAL:	39,384	39,437	41,817	39,817	380	1.0
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	35,544	37,141	36,837	36,837	304-	0.8-
MATERIALS, SUPPLIES AND EQUIPMENT	2,396	366	380	380	14	3.8
CONTRACTED SERVICES	1,444	1,930	4,600	2,600	670	34.7
TOTAL:	39,384	39,437	41,817	39,817	380	1.0

1988 OPERATING BUDGET
PLANNING ADVISORY COMMITTEE

C. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $39,817 is up $380 or 1.0 per cent over the 1987 budget. The major changes include:

- Reduction of purchase of service	$(1,300)
- New request (see attached detailed table)	$ 2,000

D. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Outreach Program	2,000	2,000	
2	Annual PAC Awards Banquet	2,000	0	Reduced in view of the fact that members already receive an honourarium.
TOTAL		4,000	2,000	

E. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $39,817 represents a reduction of $2,000 from the original request of $41,817. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reductions in new requests per Section D (Summary of New Requests)	$2,000

1988 OPERATING BUDGET
CECIL STREET COMMUNITY CENTRE

A. STATEMENT OF BASIC FUNCTION

To operate, manage and maintain the premises at 58 Cecil Street as a community centre.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE CECIL STREET COMMUNITY CENTRE, DECEMBER 1987

1. 1987 in Review

A. Core Administration

The 1987 budget was well administered, with the original estimates adhered to and expenditures controlled within the budget. The six-month vacancy of a senior position and the change in major user group's need for photocopying facility, both beyond our anticipation, have accounted for the underspending on salaries and the overspending on advertising as well as office equipment servicing.

Centre has been progressing well with phase I of the office automation. We have become a partner of the AOCC collective project during the year.

B. Programming

Centre has increased its budget for more and better programmes. To this end, we have committed to bring in more revenues by raising $3,000. We succeeded in making close to $5,000, well above our set target.

We have improved our promotion material and are in the process of reviewing the salary range for our Toy Library Co-ordinator.

2. 1988 Highlights

A. Core Administration

No major changes projected. Increases that are above guidelines include the following:

1988 OPERATING BUDGET
CECIL STREET COMMUNITY CENTRE

2. BUDGET OVERVIEW STATEMENT (Continued)

- OMERS plan for the new Programme Co-ordinator
- office automation: entering phase II. Report and recommendations to be submitted by the consultant
- front desk re-design: to meet health standard and to house the computer and its accessories
- fundamental promotion material and staff development funds to be placed under City's responsibility.

B. Programming

Similar programme budget format had been adopted. Provisions were made to accommodate expansions in centre-funded services. To this end, we have committed to raise $5,000 again in 1988.

Objectives will remain unchanged as follows:

i) sustaining and enriching existing programmes/services

ii) launching programmes/services in conjunction with community individuals, groups or agencies

iii) providing assistance and support to community groups/individuals for the initiation of projects.

3. Plans that will Impact on Future Years' Budgets

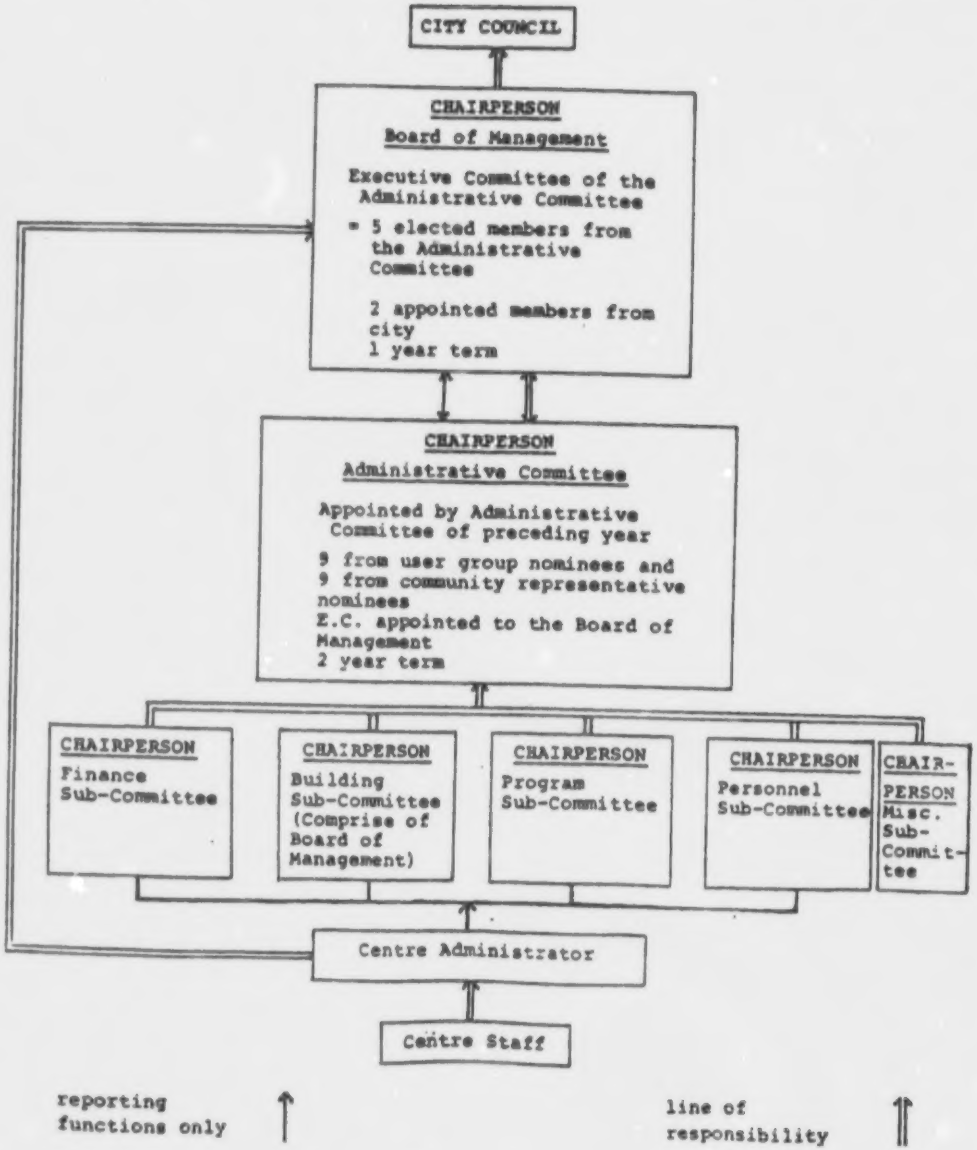
A. Core Administration

Centre will maintain similar service level over the next three years. Negotiation of first contract between centre and C.U.P.E. might lead to budgetary adjustments.

B. Programming

Budget for programming will be revised periodically, in response to the needs of the community and the availability of funding. Surplus accumulated in previous years will be used as reserve fund.

C. ORGANIZATION CHART


CITY COUNCIL
CHAIRPERSON
Board of Management
Executive Committee of the Administrative Committee
* 5 elected members from the Administrative Committee
2 appointed members from city
1 year term
CHAIRPERSON
Administrative Committee
Appointed by Administrative Committee of preceding year
9 from user group nominees and 9 from community representative nominees
E.C. appointed to the Board of Management
2 year term
CHAIRPERSON
Finance Sub-Committee
CHAIRPERSON
Building Sub-Committee (Comprise of Board of Management)
CHAIRPERSON
Program Sub-Committee
CHAIRPERSON
Personnel Sub-Committee
CHAIR-PERSON
Misc. Sub-Committee
Centre Administrator
Centre Staff
reporting functions only
line of responsibility

1988 OPERATING BUDGET
CECIL ST. COMMUNITY CENTRE

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
CORE ADMINISTRATION	228,822	243,435	258,687	258,628	15,193	6.2
TOTAL:	228,822	243,435	258,687	258,628	15,193	6.2
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	187,545	204,406	212,228	212,228	7,822	3.8
MATERIALS, SUPPLIES AND EQUIPMENT	7,049	6,474	11,780	11,242	4,768	73.6
CONTRACTED SERVICES	34,228	32,555	34,679	35,158	2,603	8.0
TOTAL:	228,822	243,435	258,687	258,628	15,193	6.2

1988 OPERATING BUDGET
CECIL STREET COMMUNITY CENTRE

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $258,628 is up $15,193 or 6.2 per cent over the 1987 budget. The major changes include:

- Negotiated salary & benefits increases	$	6,950
- Increase in materials (computer supplies)		1,000
- Increase in equipment (front desk/counter)		1,812
- Increase in contracted services (training/insurance/computer maintenance)		2,479
- Provision for inflation in materials and contracted services		1,664
- Increase in reappropriations		1,288

F. SUMMARY OF NEW REQUESTS

No new requests in 1988.

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $258,628 represents a reduction of $59 from the original request of $258,687. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Agreed to reductions in equipment	$	538
- Increase in contracted services (insurance)		479

1988 OPERATING BUDGET
519 CHURCH STREET COMMUNITY CENTRE

A. STATEMENT OF BASIC FUNCTION

To provide for the overall administrative, maintenance and programme aspects of The 519 Church Street Community Centre.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE 519 CHURCH STREET COMMUNITY CENTRE, DECEMBER 1987

1. 1987 in Review

1987 brought a number of major changes to the "519", not all of which are reflected in major changes in the year's operating results.

A memorandum of agreement with C.U.P.E. Local 2998 was finally approved by the union, the centre's Board, and the City. This has brought some minor cost increases in the current year. The arrival of our first microcomputer in September also has had a minor cost impact this year.

We have experienced some gapping in permanent positions due to resignations of our Volunteer Coordinator and Executive Director. In the case of the Executive Director position, alternate staffing arrangements have been made, so the actual variance is not large.

Temporary Personnel expense is expected to be very close to budget, as are benefits for it. However, as could be expected, benefit categories for permanent positions are underspent due to turnover in staff.

We anticipate 2 - 3% over-budget results in Materials and Supplies and Purchase of Services. As can be seen, Electrical Maintenance and Advertising and Promotion are over-budget, because the current level of funding is inadequate.

2. 1988 Highlights

Our 1988 request shows full-year phase-in of some cost items related to the union settlement, and computer support. Full year phase-ins are also completed for 1987 change items - Finance clerical and Contract bookkeeping. There are some adjustments due to increased services requirements (such as

B. BUDGET OVERVIEW STATEMENT (Continued)

inspections of fire extinguisher system) and the need for the Advertising budget to cover the costs of advertising an average annual number of staff vacancies.

Our new requests this year are directed in two areas, staffing and building security. We are experiencing a problem in the maintenance area due to the fact that we had depended upon Metro Youth Job Corps and other placements to achieve a minimum level of caretaking given higher usage levels of the last several years. This "placement" labour is not sustainable on a permanent basis and extra part-time caretaking hours are required. We are also requesting an increase to full-time in the Volunteer Coordinator position as of September 1, 1988. Our security concern arises from the current impossibility of controlling the use of our back verandah as free residential accommodation.

A very important 1988 request is not included in our budget submission pages. We expect the AOCC Computerization Report to be presented at the same time as this budget. Our Centre has been making very active use of the IBM AT we received in mid-October ond our staff is very enthusiastic about the automation process. We have very quickly reached the point where we must book its use each day; several staff who could make use of the machine, have no real access because of its workload. We are looking forward to the introduction of more capacity, as is recommended in the report of our consultant, Victor Cheng.

In the Temporary Personnel Services category, either phase-in of last year's changes or union settlement factors have caused over-budget requests. Benefits include extra costs for the same reasons.

In the Materials and Supplies category, if computer supplies are separated out, our increment is just over 4%.

In Equipment, we are requesting to exceed the guideline by $435 in order to begin a systematic replacement of chairs in the auditorium.

In Purchase of Services a number of items are over the guideline due to situtations not within our control, such as the Property Department's evaluation of repairs required to the building, and an increased premium for liability insurance. Also there are several new items, again due to the union contract and computer support.

1988 OPERATING BUDGET
519 CHURCH STREET COMMUNITY CENTRE

B. BUDGET OVERVIEW STATEMENT (Continued)

This summary of guideline impact does not include our change requests. They represent a total of 12.5% over the 1987 base. In an agency of our size we would submit that any significant new request cannot be contained in the guideline, while the current level of services is maintained.

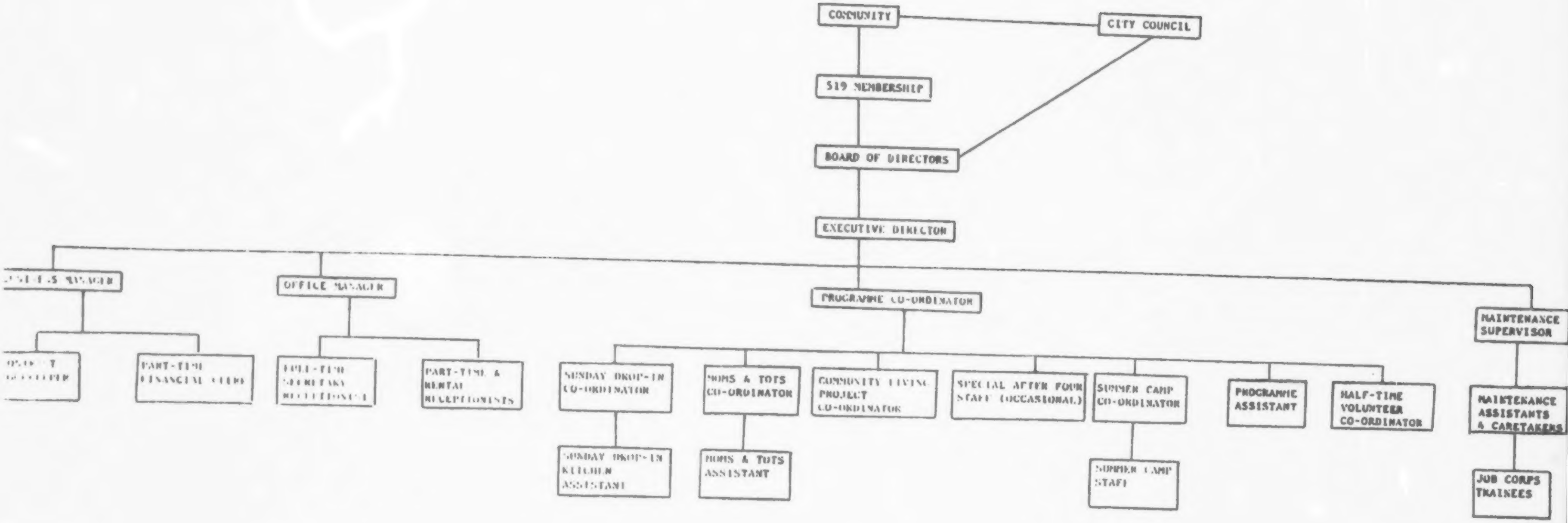
3. Plans that will Impact on Future Years' Budgets

We will be having a Job Evaluation process in the coming year as a result of the collective agreement with C.U.P.E. local 2998. The effective date for implementation of any salary adjustments resulting from bargaining of the results and salary adjustment due to job evaluation is February 14, 1988. This process will likely have budget impact in 1988 and successive years.

The computerization process will likely have ongoing minor impact as we become responsible for supply purchase and maintenance in this area.

It is reasonable to expect, as a projection of pas experience, that our building use and traffic will increase in the future. In addition, handicapped accessibility, which will come with fire code retrofit this year, will likely increase usage.

C. ORGANIZATION CHART


COMMUNITY
CITY COUNCIL
519 MEMBERSHIP
BOARD OF DIRECTORS
EXECUTIVE DIRECTOR
SS MANAGER
OFFICE MANAGER
PROGRAMME CO-ORDINATOR
MAINTENANCE SUPERVISOR
KEEPER
PART-TIME FINANCIAL CLERK
FULL-TIME SECRETARY RECEPTIONIST
PART-TIME & RENTAL RECEPTIONISTS
SUNDAY DROP-IN CO-ORDINATOR
MOMS & TOTS CO-ORDINATOR
COMMUNITY LIVING PROJECT CO-ORDINATOR
SPECIAL AFTER FOUR STAFF (OCCASIONAL)
SUMMER CAMP CO-ORDINATOR
PROGRAMME ASSISTANT
HALF-TIME VOLUNTEER CO-ORDINATOR
MAINTENANCE ASSISTANTS & CARETAKERS
SUNDAY DROP-IN KITCHEN ASSISTANT
MOMS & TOTS ASSISTANT
SUMMER CAMP STAFF
JOB CORPS TRAINEES

1988 OPERATING BUDGET
519 CHURCH ST. COMMUNITY CENTRE

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
CORE ADMINISTRATION	373,753	375,479	454,643	417,050	41,571	11.1
TOTAL:	373,753	375,479	454,643	417,050	41,571	11.1
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	292,657	296,302	333,521	322,123	25,821	8.7
MATERIALS, SUPPLIES AND EQUIPMENT	34,467	33,573	36,175	35,740	2,167	6.5
CONTRACTED SERVICES	46,629	45,604	84,947	59,187	13,583	29.8
TOTAL:	373,753	375,479	454,643	417,050	41,571	11.1

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $417,050 is up $41,571 or 11.1 per cent over the 1987 budget. The major changes include:

- Negotiated salary & benefits increases	$	13,172
- New requests (see attached detailed table)		10,000
- Full year impact of 1987 changes		3,689
- Increase in materials (computer supplies)		800
- Increase in contracted services (computer/insurance/building repairs)		10,475
- Provision for inflation in materials and contracted services		3,435

1988 OPERATING BUDGET
519 CHURCH STREET COMMUNITY CENTRE

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Night Maintenance Assistant and Additional weekend hours (Starting 1 April 1988)	16,030	10,000	Additional temporary caretaking hours only, instead of new permanent position.
2	Expansion of Volunteer Co-ordinator position to Full-time as of September 1, 1988.	5,368	0	Deferred to future year, given size of Board's 1988 budget increase.
3	Security Enclosure east side of building	25,760	0	Deferred pending further report; funds will be provided from Contingency Account, if required.
	TOTAL	47,158	10,000	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $417,050 represents a reduction of $37,593 from the original request of $454,643. This reduction is accounted for by the following recommended Budget Review Adjustments:

-	Reductions in new requests per Section F (Summary of New Requests)	$ 37,158
-	Agreed to reductions in equipment	435

1988 OPERATING BUDGET
COMMUNITY CENTRE 55

A. STATEMENT OF BASIC FUNCTION

To provide for the maintenance, management and operation of 97 Main Street as a community centre and to provide social and recreational services and activities for the community of Ward Nine in the City of Toronto.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY COMMUNITY CENTRE 55, DECEMBER 1987

ADMINISTRATION BUDGET

1987 (1) The committment of City Council to purchase the building at 97 Main Street from Metro in early 1989 is the most important event for the centre this year. The Board of Management will now be able to plan programmes to meet the needs of its host community without concern of housing the organization.

(2) Joint funding from City Council and the Ministry of Tourism and Recreation have enabled both this centre and other A.O.C.C. centres to begin the process of computerizing particular functions of both administration and programme of the centre. The process has been divided into three phases, and while inevitably, the 'learning' phase has incurred a larger workload for the current staff complement, it is anticipated that computerization of particular tasks will increase both the efficiency and productivity of the organization.

1988 (1) Phase 2 of the computerization plan will be presented to budget review with a request for 25% funding to match funding provided by the Ministry of Tourism and Recreation. In phase 2 it is anticipated that both a database and financial programme will be introduced to the centres, along with more intensive training of staff.

(2) Increased use of the centre and changes in the patterns of volunteer availability have indicated the need for part-time reception. Currently the centre uses the 35 hours of reception funded by the City to staff the centre during its evening and weekend hours.

(3) A request has also been made for a Facility Coordinator. The centre currently has one programme director to coordinate 83 hours per week of services/programmes. In order to meet the needs of

B. BUDGET OVERVIEW STATEMENT (Continued)

our programmes and services, with the programme day divided into 3 segments, morning/afternoon/evening, the centre is requesting a Facility Coordinator to manage the physical plant and to schedule the programming of the centre. This position would be at a level of approximately $18,000 and the Job Audit Division would be requested to evaluate the position in order to place it on an appropriate salary scale.

PROGRAMME BUDGET

1987 (1) Nursery school enrollment did not allow for the reinstatement of the afternoon programme in 1987, while the morning programme is extremely healthy, a number of more specialized nursery programmes have begun in the area, and while it remains one of the only participating nursery schools we do not anticipate any enrollment increase in the future. The changing population in the area and the increase in families with young children indicates however that the programme as it is presently constituted will remain viable.

(2) The youth programme did not obtain full funding in 1987, however, the centre has been working with a local health service organization and, with the help of a local doctor and psychologist committed to the programme, hopes to obtain funding from the Ministry of Health in 1988. The centre would provide the 'recreational' aspects of the programme while the health service organization would provide the 'youth counselling' aspects.

(3) The four agency bingo events continue to provide over 50% of the centre's local fund-raising goal; the Vacation-of-a-Lifetime event brought in approximately $2,500 and we anticipate that it will improve in 1988.

(4) The young offenders programme hired a second staff person through its own fund-raising events in 1987.

(5) The Board of Management's decision to become less involved in the day-to-day management of the organization and to concentrate on development and direction has proved extremely productive. The fund-raising committee has established the third of its events to rationalize this work and has been working on a Trade Fair for the early summer of 1988. The marketing committee has produced an excellent multi-purpose brochure for the centre and both an audio-visual and video of the centre and its programmes to market us more widely in the community.

1988 OPERATING BUDGET
COMMUNITY CENTRE 55

B. BUDGET OVERVIEW STATEMENT (Continued)

(6) The day camp funding was a major issue this year; the Budget Review Group very generously provided one years' funding to allow the programme to continue in spite of severe cutbacks in federal funding. The programme committee continues to work on alternate sources to continue the programme in 1988.

1988 (1) The Board of Management and the Volunteer Coordinator plan to continue the work of the marketing committee to advertise our services more widely in the community. We plan to work within local high schools this year, both to increase our volunteer roster immediately, and to introduce young people into the world of volunteerism.

(2) Day camp funding both at the provincial and federal levels will be a major concern in 1988. While the Department of Parks and Recreation has filled part of the gap by providing a free programme to a portion of the community in 1987, our enrollment in the smaller programme (60) was still at maximum and we don't anticipate any change in the need for such a programme in 1988.

(3) The introduction of the third fundraiser in 1988 will complete the committee's plan to increase the dollars raised and make the local fund-raising more efficient and productive. The Treasurer of the Board is concerned that the centre provide itself with a 'programme reserve' to allow the centre to provide its own seed monies for new programmes and services as the need arises, while searching for funds from other levels of government. These funds would not form part of the annual programme budget but would be set aside for new initiatives as the Board planned for changing needs and services for the community. The Board is also cognizant of the increasing strains on government, foundations, corporations and individual donors for recreational, social and educational programmes and services and it is the Board's goal to provide on-going support for at least part of the programme roster through such a fund.

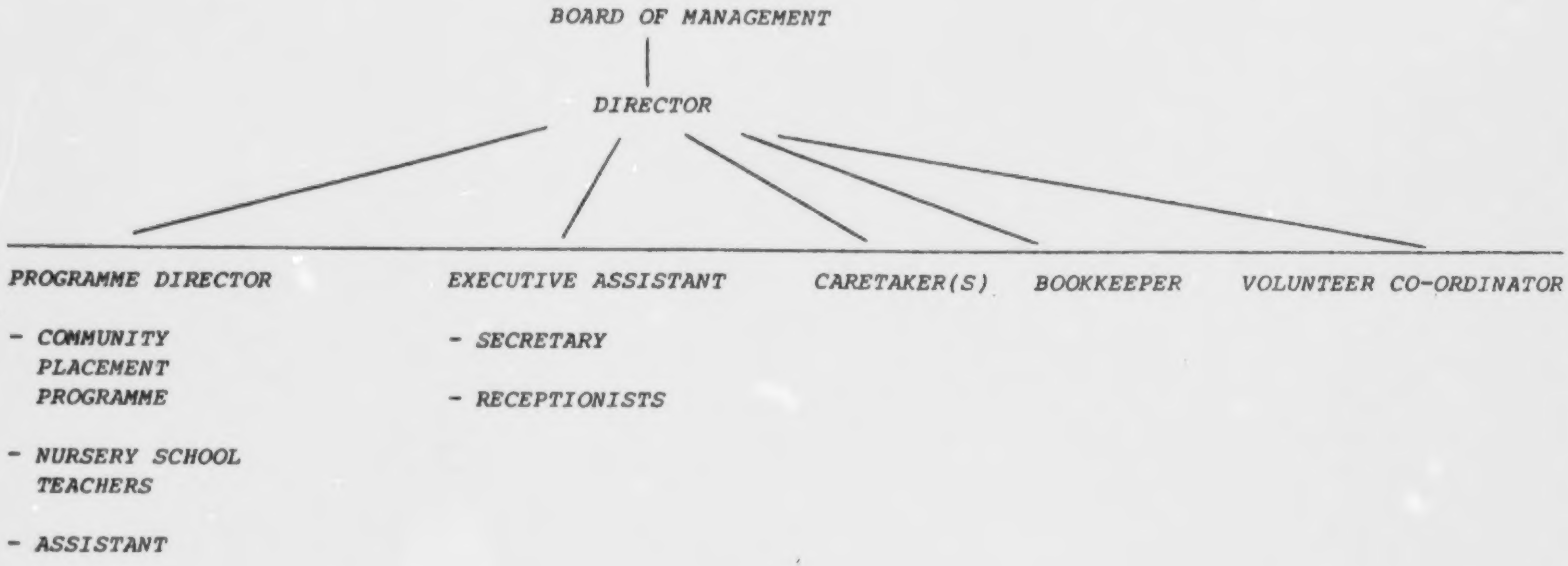
(4) The Policy and Planning Committee has begun the task of providing the Board with a renewed mandate and strategic plan for the next 5 to 10 years. In 1988 the committee will be designing and administering a questionnaire in the community as well as hosting workshops for local agencies/organizations and key individuals to gain a wider understanding of both plans for the future and the perceived gaps in service to aid the committee in designing its strategic plan. It is likely that once the strategic plan is complete, the agency will undergo an organizational review.

B. BUDGET OVERVIEW STATEMENT (Continued)

The 1987 report and the plans for 1988 reflect important steps for Community Centre 55.

The major concern of all Board members is to maintain a programme roster which will meet the needs of the host community, and to provide the Board with a strategic plan which will allow the centre to provide relevant programmes and services.

C. ORGANIZATION CHART


BOARD OF MANAGEMENT
DIRECTOR
PROGRAMME DIRECTOR
- COMMUNITY PLACEMENT PROGRAMME
- NURSERY SCHOOL TEACHERS
- ASSISTANT
EXECUTIVE ASSISTANT
- SECRETARY
- RECEPTIONISTS
CARETAKER(S)
BOOKKEEPER
VOLUNTEER CO-ORDINATOR

1988 OPERATING BUDGET
COMMUNITY CENTRE 55

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
CORE ADMINISTRATION	245,513	242,830	300,514	264,676	21,846	9.0
TOTAL:	245,513	242,830	300,514	264,676	21,846	9.0
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	207,277	206,311	252,433	223,765	17,454	8.5
MATERIALS, SUPPLIES AND EQUIPMENT	8,387	8,012	12,986	10,786	2,774	34.6
CONTRACTED SERVICES	29,849	28,507	35,095	30,125	1,618	5.7
TOTAL:	245,513	242,830	300,514	264,676	21,846	9.0

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $264,676 is up $21,846 or 9.0 per cent over the 1987 budget. The major changes include:

- Negotiated salary & benefits increases	$ 11,183
- New requests (see attached detailed table)	7,271
- Increase in materials (computer supplies)	1,000
- Increase in contracted services (computer/insurance/advertising	618
- Provision for inflation in materials and contracted services	1,774

1988 OPERATING BUDGET
COMMUNITY CENTRE 55

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Addition of temporary Receptionist / Typist position.	6,406	5,446	Delay in filling position.
2	Addition of temporary position - Facility Co-ordinator	21,048	0	Deferred to future year, given size of Board's 1988 budget increase
3	Casual Staff re Vacation Replacement	825	825	
4	Education Assistance	2,000	1,000	Reduced amount considered sufficient
	TOTAL	30,279	7,271	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $264,676 represents a reduction of $35,838 from the original request of $300,514. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reductions in new requests per Section F (Summary of New Requests)	$ 23,008
- Agreed to reductions in salaries and benefits	6,660
- Agreed to reductions in equipment	2,200
- Reduction in contracted services (advertising)	3,970

1988 OPERATING BUDGET
SCADDING COURT COMMUNITY CENTRE

A. STATEMENT OF BASIC FUNCTION

To provide for the establishment, maintenance and operation of the building forming part of the premises No. 707 Dundas Street West, Toronto, as a community recreation centre under the Community Recreation Centres Act, 1974, and for the management and control of the said community recreation centre by a committee pursuant to the said Act.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY SCADDING COURT COMMUNITY CENTRE, DECEMBER 1987

1. Overview of 1987

The year 1987 was a very good one for the Centre. The following are some of our highlights:

- Our children's after-school programs grew in quality and attendance through the team work of our Children's Worker and the Community Education Development Worker.

- The summer camp was a quality program this year with good counsellor-camper ratios. The majority of our counsellors were local youth and this work experience served to provide excellent leadership training. Our revamped Counsellor-In-Training program was highly successful, backed by our full-time Youth Worker.

- The year saw a major step forward in the development of programs for the disabled. An additional evening for a swim and social program was introduced and response was very high. And, for the first time, we are serving people with mental as well as physical disabilities.

- The benefits of our full-time Volunteers Co-ordinator are expressed in our ever-growing volunteer program. We have more volunteers, offering more programs, and providing more hours of service than ever before. Improvements in our Student Placement Program have also been introduced successfully.

1988 OPERATING BUDGET
SCADDING COURT COMMUNITY CENTRE

B. BUDGET OVERVIEW STATEMENT (Continued)

- Networking with other agencies has grown during the past year with our active involvement in TANS, through a youth forum, and increased contact with other program directors.

- We have been given the opportunity to test a Special Case Co-ordination project thanks to Provicial funding. And, a foundation grant has enabled us to expand our emergency child care services to high risk families.

- With Provincial funding assistance, the Centre was able to hold a staff-board retreat. This is seen as an important step in our team building process.

- With the assistance of Provincial and City funding, we have begun to computerize at the Centre. Staff training has just begun and we are excited about the prospects for improved information management.

- Previous areas of strength were maintained. We continued to provide a high quality athletic program for the community. A large number of community groups were provided space for important activities and events. Women's multicultural groups continued to thrive. Our Saturday Family Club has prospered.

We did have a few areas of disappointment:

- The public swim program dropped in attendance. Efforts to improve programming were impeded by staff turnovers within the Parks and Recreation Department.

- We did not proceed with our building expansion design plans. These plans were "put on ice" while the Department of Parks and Recreation responded to our Needs and Resourcs Study and for the completion of the Capital Funding Report.

- Our youth program was influenced by the departure of our half-time Youth Worker. The year has been an exploratory one and has resulted in a decline in the number of youth attending programs at the Centre.

B. BUDGET OVERVIEW STATEMENT (Continued)

2. Administrative Overview

The Centre has a capable administrative staff team. Finances are in good shape. Program development and co-ordination are showing increased sensitivity to community and staff needs. Our receptionists handle a very difficult and demanding job in the face of difficult conditions. The security staff have ensured a safe and secure building in spite of their minimum wage levels. And, our Board of Management is a hard-working group of caring individuals committed to improving the quality of life in this community.

Last year, the Budget Review Group members' rushed schedules did not permit the Centre to present its case for clerical support. As stated in our submission, we have an urgent need for clerical support. Scadding Court is a complex corporation with an annual budget of more than half a million dollars. It is responsible for overseeing operations of close to 200 employees and total budgets in excess of a million dollars without the assistance of a single clerical support employee. The volume of work at the front desk permits only a minimum of typing support. Reception staff are responsible for 25 different functions including telephone, answering enquiries from the public, registering program participants, selling and processing memberships and maintaining membership records, providing referrals, directing the public, issuing room keys and parking lot permits, updating bulletin boards, issuing pay cheques, controlling fees collected, monitoring lobby activities, being courteous, resourceful and helpful to the up to 750 people who walk through our doors every day. As a result, well-paid senior staff spend hours typing, photocopying, stuffing envelopes, filing, and providing lunch-hour relief for the receptionist. We estimate some $26,800 of City funds now go towards clerical tasks. The Board feels this is not an efficient way to manage our operations.

We have negotiated the first contract with the Union. Discussions to date have been fruitful.

We are pleased with the introduction of our first computer with word processing and spreadsheet functions. Our report including future needs will be submitted separately with the Association of Community Centres (A.O.C.C.).

The financial implications of our current administrative position include: funds for the upgrading of the security staff salaries; funds for, at least, a half-time clerical support person; and cost increases (as yet unknown) related to the union contract signing.

B. BUDGET OVERVIEW STATEMENT (Continued)

3. Financial Overview

With the exception of bookkeeping costs, the Centre has lived within the administrative budget allocation from the City. The Finance Committee and the Board found that its need to properly conduct and oversee the finances of the Centre could not occur without additional hours of service. We are requesting an increase for bookkeeping services in 1988. We are looking forward to the introduction of a computer accounting system which will enable the Centre to shift, the following year, to an in-house bookkeeper. This should substantially improve speed and accuracy of information and will enable the Board to fulfill the auditor's recommendation to have an on-site bookkeeper to work more closely with the Financial Administrator. Living within other budget allocations would not have been possible without significant financial support towards ongoing administrative costs for printing and supplies from project funds provided by other levels of government.

On the program side, the Centre has maintained a surplus position. We have been fortunate to have received short-term project funding to develop new programs and expand existing ones. Stable growth, however, continues to elude us. We continue to fund half the salary of the Volunteers Co-ordinator. No funding for our youth worker position has been found and we are falling between Provincial and Metro funding priorities. Only our membership, program fees and rental revenues remain strong. But, given the fact we are programmed to capacity, no expansion can be expected in this area. The prompt action and response of the City's Job Evaluation section is requested. The Centre needs to complete the contract negotiations with the Union in order to budget and raise funds for 1988. This is critical on the program side where we do not have the benefit of the City's contingency fund to cover retroactive or unanticipated costs.

4. Our Expectations for 1988

In addition to our efforts to maintain and improve the quality of our programs and administration, the upcoming year promises to be an active one. Proposed activities include:

- Introducing the use of, and procedures, safety and policies for, the new sauna; developing schedules for use; experimenting with combined program possibilities made possible with the introduction of a sauna;

1988 OPERATING BUDGET
SCADDING COURT COMMUNITY CENTRE

B. BUDGET OVERVIEW STATEMENT (Continued)

- Expanding our programming for people with disabilities particularly integrated programs; orienting and training staff and volunteers to assist them to provide and develop such programs; utilizing new co-ed change area;
- Staff training in the use of the computer for both word processing and spreadsheet functions; adjustment in work styles, and procedures in relation to computer; begin to consolidate information and plan for information needs in relation to upcoming data base management;
- Complete contract negotiations; make necessary adjustments to supervision, procedures, and policies relating to Union contract; staff training in relation to union contract implementation;
- The development of a proposed business network to improve the Centre's communication with and relationship to local business;
- Establishment of a Day Care Committee to improve program planning, development and evaluation;
- Selection of architects and overseeing of the architectural feasibility study for building expansion including public participation; preliminary work on capital funding source identification;
- Renewed efforts to develop fund-raising strategies for program areas;
- Increased networking on new proposed program developments; development of key new concepts in our programming for children and youth.

Financial considerations for 1988:

- Increases in costs for program resulting from Union negotiations requiring new funding searches, modifications of programs;
- Staff replacement costs and training costs for computer training;
- Staff replacement costs for the introduction of the 1987 equal opportunity training plan;
- Funding for the architectural feasibility study.

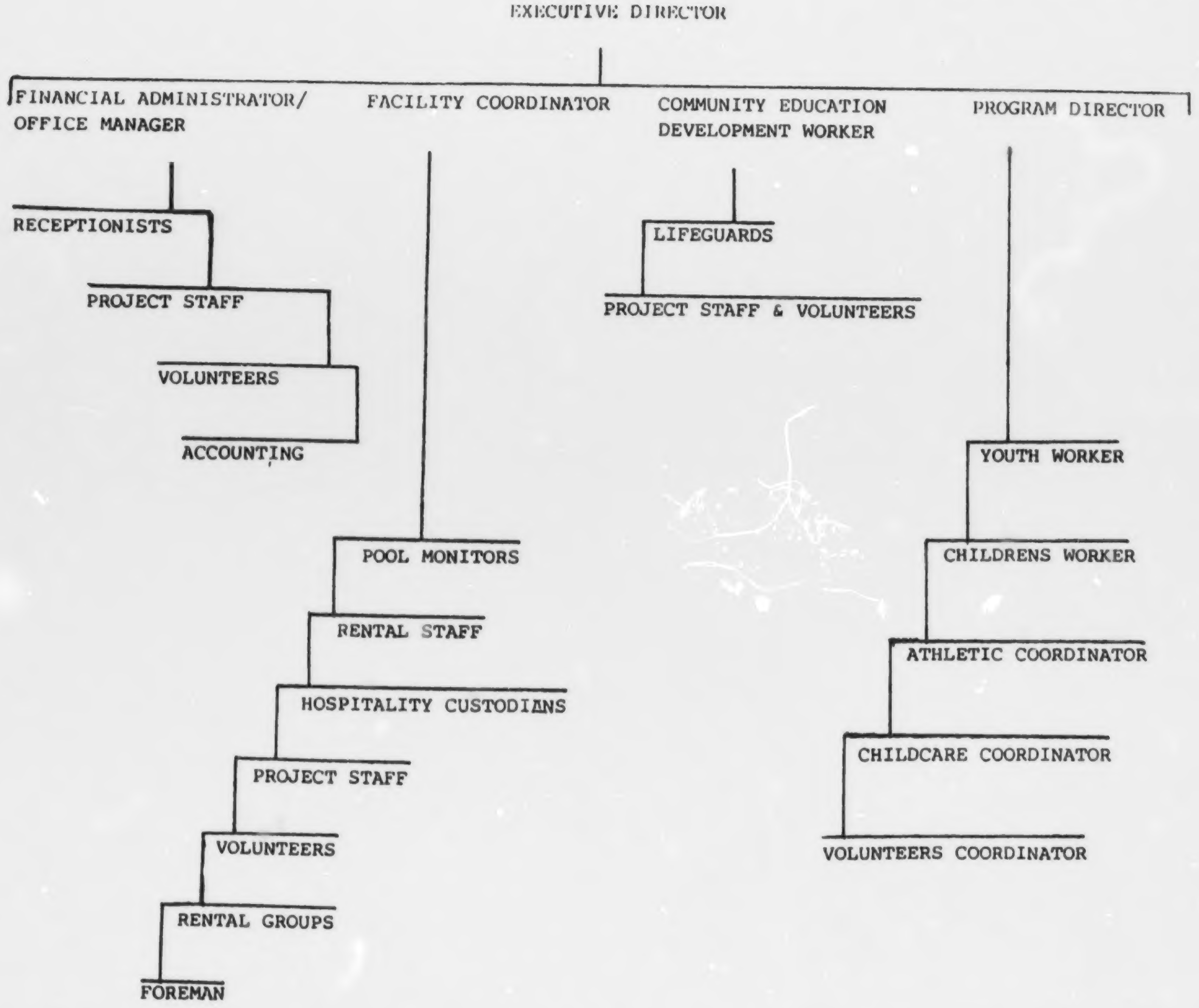
B. BUDGET OVERVIEW STATEMENT (Continued)

5. Projections for 1989 and Beyond

It is very difficult to predict more than a year in advance. However, some developments are likely:

- Careful planning around anticipated program disruption resulting from capital expansion plans;
- Computerization of a number of functions at the Centre -- probably mailing lists, membership and program data;
- Production of regular newsletters for members in addition to our current seasonal brochures requiring additional printing and postage funds;
- Continued building modifications particularly to enhance use by disabled people;
- The development of key mission statements for the organization and adjustments in policies and procedures in relation to that definition;
- Improvements in the quality of our publicity materials in part achieved by utilization of computer graphics capabilities;
- Adjustments to staff turnovers likely in the administrative area.

C. ORGANIZATION CHART


EXECUTIVE DIRECTOR
FINANCIAL ADMINISTRATOR/ OFFICE MANAGER
RECEPTIONISTS
PROJECT STAFF
VOLUNTEERS
ACCOUNTING
FACILITY COORDINATOR
POOL MONITORS
RENTAL STAFF
HOSPITALITY CUSTODIANS
PROJECT STAFF
VOLUNTEERS
RENTAL GROUPS
FOREMAN
COMMUNITY EDUCATION DEVELOPMENT WORKER
LIFEGUARDS
PROJECT STAFF & VOLUNTEERS
PROGRAM DIRECTOR
YOUTH WORKER
CHILDRENS WORKER
ATHLETIC COORDINATOR
CHILDCARE COORDINATOR
VOLUNTEERS COORDINATOR

1988 OPERATING BUDGET
SCADDING COURT COMMUNITY CENTRE

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
CORE ADMINISTRATION	257,310	257,880	337,073	290,215	32,335	12.5
TOTAL:	257,310	257,880	337,073	290,215	32,335	12.5
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	220,516	222,413	263,288	247,539	25,126	11.3
MATERIALS, SUPPLIES AND EQUIPMENT	14,759	14,622	18,240	17,131	2,509	17.2
CONTRACTED SERVICES	22,035	20,845	55,545	25,545	4,700	22.5
TOTAL:	257,310	257,880	337,073	290,215	32,335	12.5

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $290,215 is up $32,335 or 12.5 per cent over the 1987 budget. The major changes include:

- Negotiated salary & benefits increases	$ 9,377
- New requests (see attached detailed table)	13,978
- Increase in materials & supplies (computer, printing)	1,836
- Increase in contracted services (computer/insurance/bookkeeping)	4,070
- Provision for inflation in materials and contracted services	3,074

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Addition of half-time clerical/office staff position	8.408	8.408	
2	Architechtural Feasibility Study - Building Expansion	10.000	0	Deferred pending further report; funds will be provided from Contingency Account, if required.
3	Expansion of halftime Volunteer Co-ordinator position to full-time	15.749	0	Deferred to future year, given size of Board's 1988 budget increase.
4	Vacation Replacement	5.570	5.570	
	TOTAL	39,727	13,978	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $290,215 represents a reduction of $46,858 from the original request of $337,073. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reductions in new requests per Section F (Summary of New Requests)	$ 25,749
- Agreed to reductions in equipment	1,109
- Reduction in contracted services (building alterations)	20,000

H. MATTERS REFERRED TO THE BUDGET REVIEW GROUP FOR CONSIDERATION WITH THE 1988 OPERATING BUDGET

1. Additional Submissions: Civic Agency Equal Opportunity Action Plans - 1987

Issue: The Budget Review Group had before it the report (October 23, 1987) from the Chair, Equal Opportunity Advisory Committee, to the Personnel Committee,on the above noted subject. The Personnel Committee referred recommendation 2 in the report to the Budget Review Group for consideration with the 1988 Operating Budget.

Recommendation 2 in the report was that the Budget Review Group be requested to provide $5.570 to the Scadding Court Community Centre in order to implement the staff development and training plan in 1988, and that the training plan be implemented for members of the designated groups.

Action: The Budget Review Group decided to include the $5.570 requested in the recommended 1988 Operating Budget of the Scadding Court Community Centre.

1988 OPERATING BUDGET
CENTRAL EGLINTON COMMUNITY CENTRE

A. STATEMENT OF BASIC FUNCTION

To research social and recreational needs in the Central Eglinton community, to plan and implement programs and services which meet need and to provide outreach to encourage the broadest scope of community participation.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY CENTRAL EGLINTON COMMUNITY CENTRE, DECEMBER 1987

1. 1987 in Review

City Funded Administration

- Personal Services - permanent reflected a full year impact of the Secretary/Receptionist position

- Personal Services - temporary was expanded to allow for coverage of four evenings a week and Saturdays. This has allowed for the Centre to accommodate space requirements for programming and user groups and to assist in the increasing secretarial responsibilities as well as increasing accessibility to the community.

- Centre Staffing requirements have been under review, particularly in the areas of Secretary/Reception. (see 1988 Budget Highlights)

- The allocation of funds to provide for property management and general maintenance has proven to be adequate for centre needs at this time.

- The purchase of computer equipment has added a new component to the centre administration although the cost implications for 1987, with the exception of the actual purchase, have been minimal. The cost was funded partially through a grant to the Association of Community Centres (A.O.C.C.) from the Ministry of Tourism and Recreation.

1988 OPERATING BUDGET
CENTRAL EGLINTON COMMUNITY CENTRE

Self-Sustaining Programs from Revenue

- Overall the Program Budget reflects little change from 1986. The Centre carried over a $15,474 contingency fund generated from surplus revenue. In 1987 the Board allocated funds for new toys (Toy Library), subsidizing staffing (Parent/Child Centre & Toy Library), subsidies for programs to families in need of financial assistance, volunteer recognition and some maintenance expenses not requested in the Administrative budget.

Highlights of 1988 Budget

- On average statistics reflect the centre is facilitating between 1,000 and 2,000 participants per month through programs, services and user groups offered by the centre in our three locations.

- The co-ordination of growing programs and services has indicated an increased demand for office/administrative responsibilities.

- The Board has requested the implementation of an Administrative Assistant to co-ordinate the day-to-day office administration.

- The Board has also requested a job audit of all administrative positions relevant to staff growth and wage equity of Secretary/Reception staff.

- Program staffing has also been reviewed and the Board is pursuing alternative sources of funding for various programs and services.

- The material and supply budget has been increased to accommodate additional supplies for the computer.

- Purchase of Services reflects an increase in the cost of Insurance and the purchase of a maintenance contract for the computer equipment.

Impact on Future Budgets

- The implementation of an administrative assistant would involve a full year impact in 1989 plus benefit packages.

1988 OPERATING BUDGET
CENTRAL EGLINTON COMMUNITY CENTRE

- The Job Audit will assist in the formalization of the current staffing level and the Board does not project the addition of future administrative staff. The staffing structure reflects what the Board has reviewed and determined to be an adequate administrative staff component to service the needs for programs and services in the community.

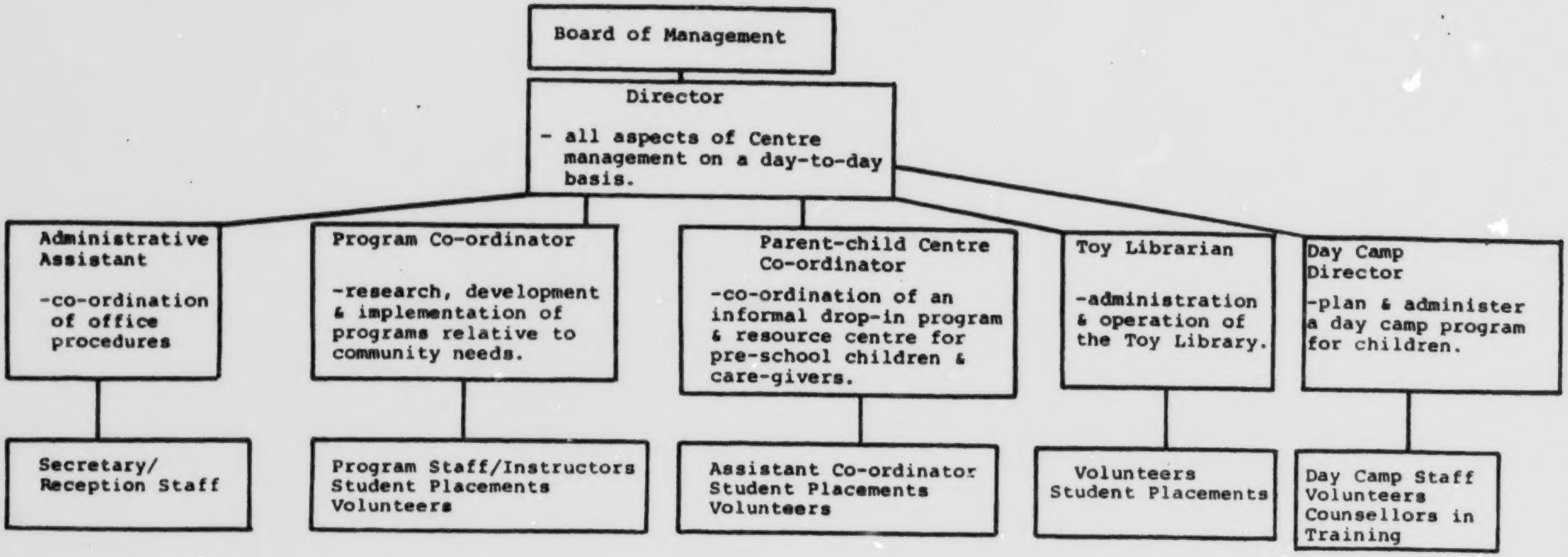
- The impact of computer use should over time assist in the efficiency of administration and the centre's ability to fund-raise and better facilitate outreach to the community.

- Cost implications would be reflected in staff training and materials and supplies. Shared funding for training is being pursued by A.O.C.C.

- The Centre's projected move into a library building on Mt. Pleasant Road has been considered in our long term plans and capital costs indicated are being facilitated through the Toronto Public Library Board's capital funding budget. Maintenance costs will be determined at a later date in the process.

C. ORGANIZATION CHART

Staff Structure 1988


Board of Management
Director
- all aspects of Centre management on a day-to-day basis.
Administrative Assistant
-co-ordination of office procedures
Program Co-ordinator
-research, development & implementation of programs relative to community needs.
Parent-child Centre Co-ordinator
-co-ordination of an informal drop-in program & resource centre for pre-school children & care-givers.
Toy Librarian
-administration & operation of the Toy Library.
Day Camp Director
-plan & administer a day camp program for children.
Secretary/ Reception Staff
Program Staff/Instructors
Student Placements
Volunteers
Assistant Co-ordinator
Student Placements
Volunteers
Volunteers
Student Placements
Day Camp Staff
Volunteers
Counsellors in Training

1988 OPERATING BUDGET
CENTRAL EGLINTON COMMUNITY CENTRE

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
CORE ADMINISTRATION	109,501	116,067	143,426	134,734	18,667	16.1
TOTAL:	109,501	116,067	143,426	134,734	18,667	16.1
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	98,203	104,834	129,728	121,036	16,202	15.5
MATERIALS, SUPPLIES AND EQUIPMENT	3,921	3,853	4,640	4,640	787	20.4
CONTRACTED SERVICES	7,377	7,380	9,058	9,058	1,678	22.7
TOTAL:	109,501	116,067	143,426	134,734	18,667	16.1

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $134,734 is up $18,667 or 16.1 per cent over the 1987 budget. The major changes include:

- Negotiated salary & benefits increases	$ 9,074
- New requests (see attached detailed table)	6,000
- Full year impact 1987 change in reception	1,128
- Increase in materials (computer supplies)	800
- Increase in contracted services (computer servicing / insurance)	1,685

1988 OPERATING BUDGET
CENTRAL EGLINTON COMMUNITY CENTRE

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Addition of new permanent position - Administrative Assistant	15,112	6,000	Additional temporary support only, instead of new permanent position.
	TOTAL	15,112	6,000	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $134,734 represents a reduction of $8,692 from the original request of $143,426. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reductions in new requests per Section F (Summary of New Requests)	$	8,692

1988 OPERATING BUDGET
RALPH THORNTON CENTRE

A. STATEMENT OF BASIC FUNCTION

To provide for the overall administration and maintenance of the Ralph Thornton Centre, 765 Queen Street East.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY RALPH THORNTON CENTRE, OCTOBER 1987

1. 1987 in Review

Hoped for levels of activity were actually achieved even before the beginning of 1987. A comprehensive evaluation completed mid year showed that more than 80% of available "space/time" was accounted for by regular programmes and users alone. Special events on Friday and Saturday evenings brought the figure to almost 90%, leaving only 10% for major cleaning and floor care. (The building is open and in use from 9 a.m. to at least 10 p.m. seven days a week).

In that respect, the Board was very disappointed that this level of activity was not recognized by the Job Evaluation Unit in its recommendation regarding the appropriate wage grade for our Administrator. We are still awaiting a decision by the Personnel Committee on our strong appeal that the issue be reconsidered.

All planned maintenance items will have been taken care of by year end, several at less than the budgeted amounts, thanks to the skill and ingenuity of our maintenance staff. However, these savings were more than offset by unforeseen and costly emergency repairs to heating and air conditioning equipment. The $2000 allocated for minor contingencies was not enough.

Once again, the actual figure charged for property taxes was higher than the amount budgeted.

Office computers have been installed just this month, and training has begun. Initially supplies will be purchased with funds held by Management Services for start-up.

The half-time Programme Assistant position was filled at the beginning of July. The demands on her attention (summer programme, student placements, planning After School programme, developing responses to women's needs) have already forced her to work an inordinate amount of overtime.

B. BUDGET OVERVIEW STATEMENT (Continued)

Our willingness last year to voluntarily drop our requests for increased hours for security, night reception, and extra caretaking have put a severe strain on the whole system.

2. Highlights of 1988 Budget

The Board respectfully urges the upgrading of the Programme Assistant position to full time starting January 1, 1988.

We have decided again not to increase day reception to 40 hours, but increases for security, night reception and caretaking help are essential now that the Centre includes all day Saturday and Sunday in its regular operating hours.

The addition of an office computer will require $1500 in computer supplies (software, paper, etc.), and $1000 for a maintenance service contract.

The Programme Budget is simply tailored to the expected revenues from space rentals, etc. We have increased the amount spent from programme funds on security to minimize the request for extra hours. Room rates and rental fees are currently under review.

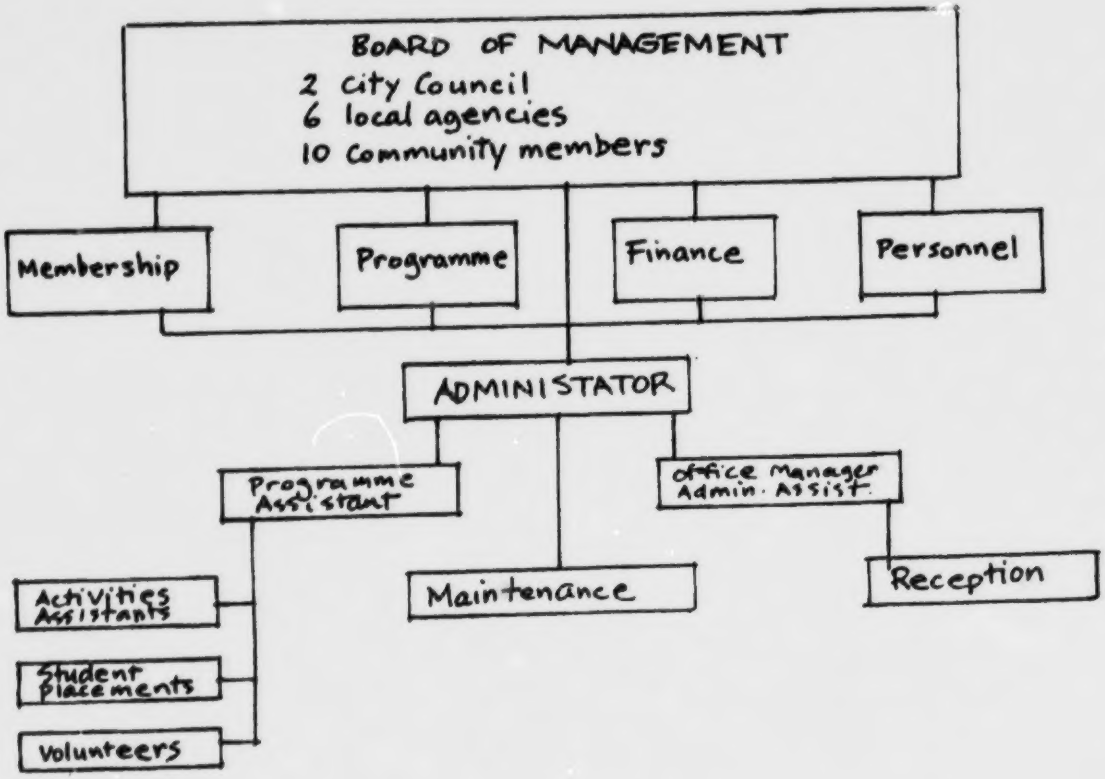
3. Plans That Will Impact on Future Years' Budgets

The new computer in the office will result in the need for funds for software, training, technical support and maintenance. (See AOCC computer report for further details.)

Apart from the items already mentioned, most of which are wage-related and will therefore increase each year at the rate negotiated with C.U.P.E., we have no further plans at this time for changes in the core administrative structure which will impact on future budgets.

Funding for new programme initiatives will be sought elsewhere, or will be self-sustaining.

C. ORGANIZATION CHART


BOARD OF MANAGEMENT
2 city Council
6 local agencies
10 Community members
Membership
Programme
Finance
Personnel
ADMINISTATOR
Programme Assistant
Maintenance
office Manager Admin. Assist.
Reception
Activities Assistants
Student Placements
Volunteers

1988 OPERATING BUDGET
RALPH THORNTON CENTRE

D. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
CORE ADMINISTRATION	254,264	256,782	303,001	282,055	25,273	9.8
TOTAL.	254,264	256,782	303,001	282,055	25,273	9.8

2. BY FEATURE CATEGORY

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
SALARIES AND BENEFITS	173,505	174,468	212,899	193,453	18,985	10.9
MATERIALS, SUPPLIES AND EQUIPMENT	10,732	10,050	11,544	11,544	1,494	14.9
CONTRACTED SERVICES	45,548	48,625	51,815	50,315	1,690	3.5
CONTRIBUTIONS, ETC.	45,281	44,441	47,545	47,545	3,104	7.0
RECOVERIES	20,802-	20,802-	20,802-	20,802-		
TOTAL:	254,264	256,782	303,001	282,055	25,273	9.8

1988 OPERATING BUDGET
RALPH THORNTON CENTRE

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $282,055 is up $25,273 or 9.8 per cent over the 1987 budget. The major changes include:

- Negotiated salary & benefits increases	$	6,024
- Full year impact of 1987 changes		6,925
- Increase in salaries and benefits (reception/security/caretaking)		6,036
- Increase in materials (computer supplies)		1,000
- Increase in contributions (1987 budget for property taxes understated)		3,104
- Provision for inflation in materials and contracted services		2,184

F. SUMMARY OF NEW REQUESTS

No new requests in 1988.

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $282,055 represents a reduction of $20,946 from the original request of $303,001. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reductions in salaries and benefits	$	19,446
- Agreed to reduction in contracted services - (building repairs)		1,500

1988 OPERATING BUDGET
APPLEGROVE COMMUNITY COMPLEX

A. STATEMENT OF BASIC FUNCTION

To develop, manage and control the administration and programming facilities and services under the Applegrove Board of Management as approved by City Council.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY APPLEGROVE COMMUNITY COMPLEX, OCTOBER 1987

1. 1987 in Review

Estimated actual expenditures for 1987 were in the amount of $129,304. The 1987 appropriated monies were in the amount of $129,457. During the Operating year 1987, few variances resulted.

2. 1988 Budget Highlights

Reflected in our 1988 request, Applegrove has allowed for an overall increase in temporary personal services 120 - to accommodate a level 1 to level 2, Wage Grade 9 - step for the Programme Co-ordinator's position. During the latter part of the 1988 operating year, this position will move from level 2 to level 3, Wage Grade 9.

Fringe Benefits 200 - increase reflects family benefit costs and all administrative staff entered into OMERS pension.

Equipment 400:

A request in the amount of $1,000 is required to accommodate the computerization, approved and implemented during the 1987 operating year. Applegrove office space requires room dividers and power outlets to accommodate the hardware. A possible moving of a telephone conduit is awaiting estimates from the Board of Education. This request is not reflected as (N) in that these items are directly required to accommodate the computer hardware, approved under the 1987 operating year.

1988 OPERATING BUDGET
APPLEGROVE COMMUNITY COMPLEX

B. BUDGET OVERVIEW STATEMENT (Continued)

Agency Priority - Statement of New Request: - 1988

Applegrove Board of Management is requesting a part time receptionist/typist position @ $9.46 per hour - 12 hours per week - $6,484, salary and benefits.

Purchase of Service 600:

A request in the amount of $482 has been added to provide for a maintenance contract for the computer system. Otherwise, our request in this regard does not reflect any major change.

Materials & Supplies 300:

The sum of $850 has been allowed for computer supply costs and file storage. Otherwise, request represents no new development. Dust covers for the equipment are required as well as lockable data storage units.

3. Plans That Will Impact on Future Years' Budgets:

Our new request for a part-time receptionist/typist will provide for the programme expansion currently evident. Our hours to accommodate community resident meetings; Saturday morning openings; extended evening hours; special events; has limited management time for priority management duties and responsibilities. Computerization will require staff training time. Day to day administrative responsibilities and direct service to the community will suffer without additional office coverage and co-ordination assistance. Expansion of volunteer participation requires development - future results could assist with some direct reduction impact. The implementation phase required to centralize our service will require administrative staff time and managment.

Future Years' Impact:

Our programming has been basically restricted to day time service. There is limited community space available on-site and caretaking services are available under a shared lease agreement with the Board of Education. Both space need and caretaking support services would require further negotiation to facilitate expanded programming hours and services to the community. Both the rental charges and

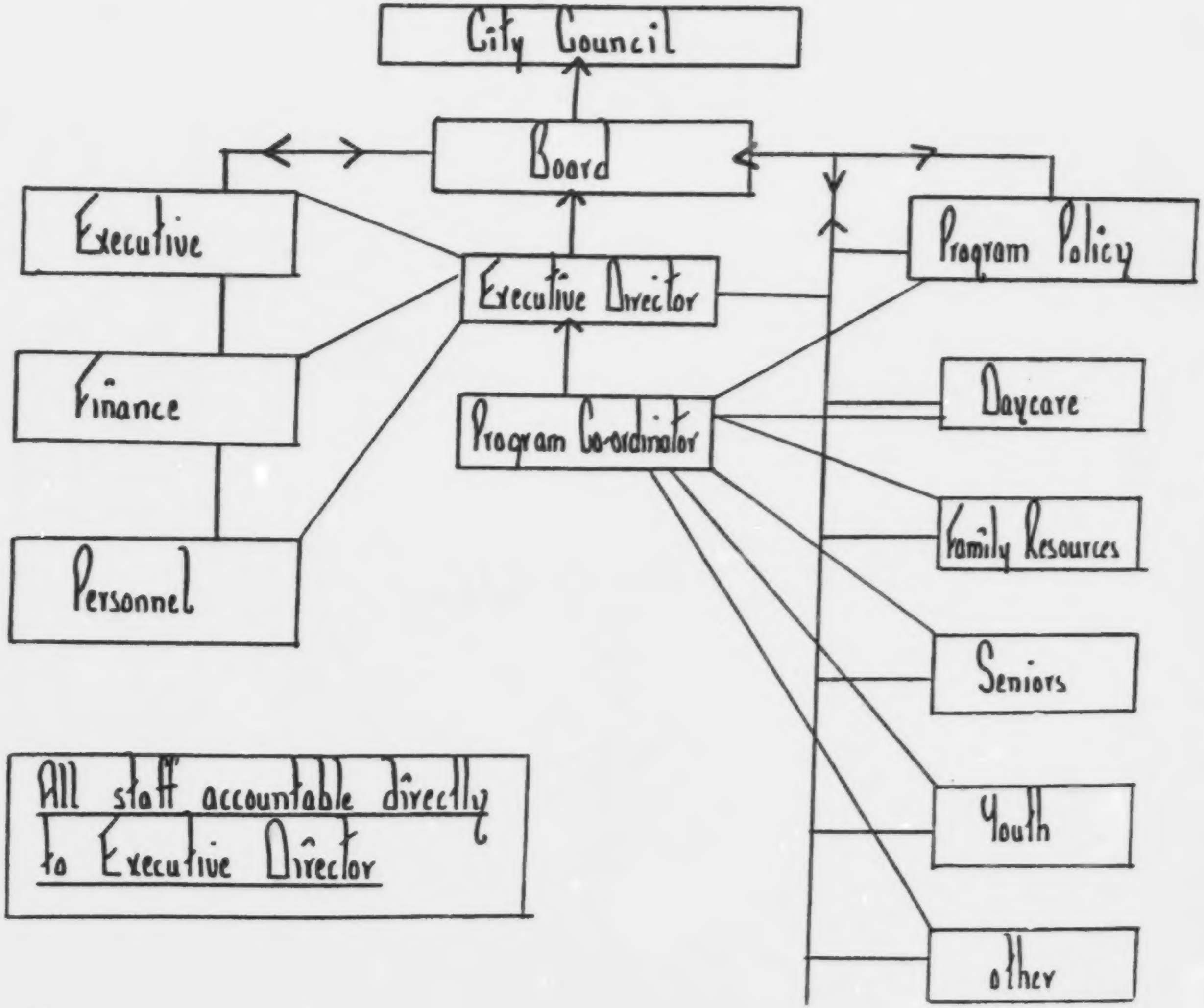
B. BUDGET OVERVIEW STATEMENT (Continued)

costs for caretaking services are costs accommodated in the core administrative budget. These cost factors would no doubt increase to meet the growing needs for programme expansion.

To extend our existing office hours, additional office personnel will be required to service the community and maintain the office.

We respectfully submit the above information together with copies of our Organization Chart and programme description sheet, for review and consideration.

C. ORGANIZATION CHART


City Council
Board
Executive
Finance
Personnel
Executive Director
Program Co-ordinator
Program Policy
Daycare
Family Resources
Seniors
Youth
other
All staff accountable directly to Executive Director

1988 OPERATING BUDGET
APPLEGROVE COMMUNITY COMPLEX

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
CORE ADMINISTRATION	129,304	129,457	150,086	143,602	14,145	10.9
TOTAL:	129,304	129,457	150,086	143,602	14,145	10.9
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	100,873	100,741	116,848	110,364	9,623	9.6
MATERIALS, SUPPLIES AND EQUIPMENT	5,843	5,394	7,926	7,926	2,532	46.9
CONTRACTED SERVICES	22,588	23,322	25,312	25,312	1,990	8.5
TOTAL:	129,304	129,457	150,086	143,602	14,145	10.9

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $143,602 is up $14,145 or 10.9 per cent over the 1987 budget. The major changes include:

- Negotiated salary & benefits increases	$ 9,623
- Increase in materials, supplies & equipment (computer supplies/partitions)	1,850
- Increase in contracted services (computer servicing / insurance)	1,841
- Provision for inflation in materials and contracted services	831

1988 OPERATING BUDGET
APPLEGROVE COMMUNITY COMPLEX

F. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Addition of Part-time Reception-Typist Position	6,484	0	Deferred to future year.
	TOTAL	6,484	0	

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $143,602 represents a reduction of $6,484 from the original request of $150,086. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Reductions in new requests per Section F (Summary of New Requests)	$ 6,484

1988 OPERATING BUDGET
ARENA BOARDS

A. STATEMENT OF BASIC FUNCTION

To develop, manage and control the administration and programming facilities and services under the Board of Management as approved by City Council.

B. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
MOSS PARK ARENA	11,120	6,259-	14,253	253	6,512	103.9-
MCCORMICK ARENA	6,756-	20,294-	3,704-	3,704-	16,590	81.6
WILLIAM H. BOLTON ARENA	16,411	21,940	87,753	56,126	34,186	155.8
FOREST HILL MEMORIAL ARENA	17,159-	5,233-	5,994-	5,994-	761-	14.4-
GEORGE BELL ARENA		6,751			6,751-	100.0-
TED REEVE AREMA	9,406	14,272	21,789	21,789	7,517	52.7
NORTH TORONTO MEMORIAL ARENA	13,660-	20,992-	2,670-	25,953-	4,961-	23.5-
TOTAL:	638-	9,815-	111,427	42,517	52,332	533.1-

2. BY FEATURE CATEGORY

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
SALARIES AND BENEFITS	1,041,907	1,160,037	1,280,575	1,251,665	91,628	7.9
MATERIALS, SUPPLIES AND EQUIPMENT	332,679	345,689	361,451	361,451	15,762	4.6
CONTRACTED SERVICES	574,788	600,495	709,553	674,553	74,058	12.3
CONTRIBUTIONS, ETC.						
RECOVERIES	1,950,012-	2,116,036-	2,240,152-	2,245,152-	129,116-	6.0-
TOTAL:	638-	9,815-	111,427	42,517	52,332	533.1-

1988 OPERATING BUDGET
ARENA BOARDS

C. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budgets reflect expenditures in the amount of $2,287,669 which are off-set by revenues of $2,245,152, resulting in a net City contribution of $42,517. This represents an increase of $52,332 over 1987. The major changes include the following:

- Bill Bolton Arena, additional staff	$32,560
- McCormick Arena, increased provision for maintenance, equipment and benefits	$15,000
- Moss Park Arena, additional temporary staffing	$ 8,000
- Ted Reeve Arena, increased provision for maintenance	$10,000
- George Bell Arena, the Budget Review Group has recommended a net City contribution of zero, pending the submission and review of the Arena's budget	$ --

1988 OPERATING BUDGET
MOSS PARK ARENA

D. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Landscaping and Fencing	9,000	0	Deferred pending further report, funds will be provided from Contingency Account, if required
	TOTAL	9,000	0	

1988 OPERATING BUDGET
WILLIAM H. BOLTON ARENA

D. SUMMARY OF NEW REQUESTS

PRIORITY	REQUEST DESCRIPTION	1988 REQUEST	1988 RECOMMENDED	COMMENTS
1	Additional staff	39,942	32,560	Deferred to future year, given size of board 1988 budget increase.
2	Additional maintenance/upgrades	25,900	11,900	Deferred to future year, given size of board 1988 budget increase.
	TOTAL	65,842	44,460	

1988 OPERATING BUDGET
ARENA BOARDS

E. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budgets reflect a City contribution of $42,517. This represents a reduction of $68,910 from the original request of $111,427. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Moss Park Arena - deferred maintenance request ($9,000) and revenue increase ($5,000)	$14,000
- Bill Bolton Arena - deferred maintenance requests ($14,000) deferred wage upgrades ($8,645) and reduction for new seasonal maintenance staff ($6,682)	$31,627
- North Toronto Arena - gapping reduction ($11,283) and deferred maintenance ($12,000)	$23,283

1988 OPERATING BUDGET
ALLAN A. LAMPORT STADIUM

A. STATEMENT OF BASIC FUNCTION

The Committee of Management operates Allan A. Lamport Stadium with the goal of encouraging optimum use of the stadium by the community.

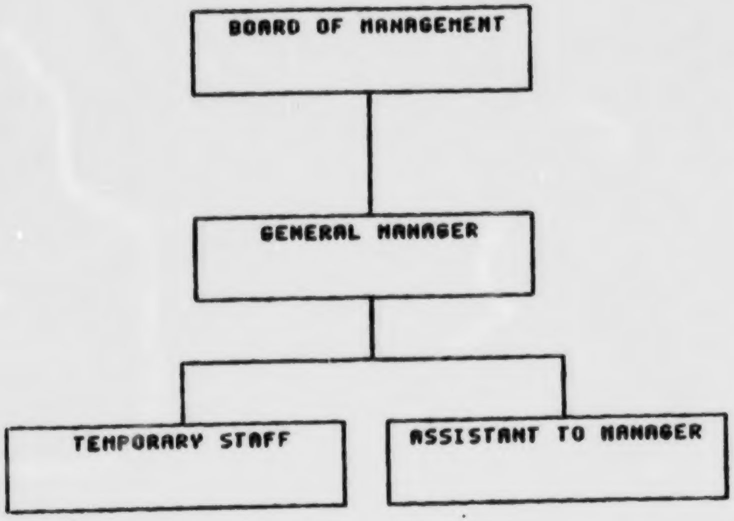
B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY ALLAN A. LAMPORT STADIUM, JANUARY 1988

The projected 1988 expenditures show a slight increase over the 1987 estimates, which themselves anticipated a full operating season. The actual 1987 expenditures, which were below budget, reflect the savings that were made during the shut-down period while the new artificial turf was being installed.

The 1988 expenditure projections anticipate the utilization of the facility to its full capacity during the current season. This increase in usage is directly attributable to the attractiveness of the new playing surface and the other improvements that have been made to the stadium.

Revenue projections provide our best estimates of the income that can be generated while maintaining the long-standing policy of setting user fees at levels that encourage optimum utilization of the stadium by amateur groups who are the principal target users of the facility.

C. ORGANIZATION CHART


BOARD OF MANAGEMENT
GENERAL MANAGER
TEMPORARY STAFF
ASSISTANT TO MANAGER

1988 OPERATING BUDGET
A. A. LAMPORT STADIUM

D. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
A. A. LAMPORT STADIUM	15,238	30,637	20,584	7,534	23,103-	75.4-
TOTAL:	15,238	30,637	20,584	7,534	23,103-	75.4-
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	92,027	91,987	101,512	101,115	9,128	9.9
MATERIALS, SUPPLIES AND EQUIPMENT	51,773	43,750	44,338	44,338	588	1.3
CONTRACTED SERVICES	60,351	62,200	70,259	64,999	2,799	4.5
CONTRIBUTIONS, ETC.						
RECOVERIES	188,913-	167,300-	195,525-	202,918-	35,618-	21.2-
TOTAL:	15,238	30,637	20,584	7,534	23,103-	75.4-

1988 OPERATING BUDGET
LAMPORT STADIUM

E. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $7,534 is down $23,103 or 75.5 per cent below the 1987 budget. The major change was:

- Increase in revenues	$35,618

F. SUMMARY OF NEW REQUESTS

There were no new requests for 1988.

G. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 Recommended Budget of $7,534 represents a reduction of $13,050 from the original request of $20,584. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Increase in anticipated field and parking revenues	$7,393
- Reductions in purchased services	$5,260
- Reduction of permanent salary to level of the City's negotiated salary increase	$ 397

1988 OPERATING BUDGET
TORONTO ECONOMIC DEVELOPMENT CORPORATION

A. STATEMENT OF BASIC FUNCTION

The City of Toronto Economic Development Corporation was established in 1986 to support job creation and economic development in the City of Toronto. To meet this objective, the TEDC concentrates on three interrelated programmes: project development and management (development and renovation of lands and buildings); marketing (of TEDC projects and the City as a whole); and facilitation (fielding enquiries from businesses and assisting in site location). At present, the TEDC is devoting attention to the industrial sector.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY TORONTO ECONOMIC DEVELOPMENT CORPORATION MARCH 1988

Current projects of the TEDC include:

- the development of the 64.5 acre Port Area Business Park at the foot of Leslie Street. Over one million square feet of facilities for industrial and ancillary commercial uses will be created;
- the creation of the Small Business Incubator which will house 40 to 50 small businesses in a renovated building on the former Massey Ferguson site at King Street West;
- a 200,000 square foot fashion centre to be built, in conjunction with a private developer, at Portland and Front Streets;
- The Toronto Centre for the Promotion of Fashion Design, which will feature 12 - 15 new designers at 401 Richmond Street West;
- evaluation of the "Artscape" proposal slated for a three-storey building at 53 Strachan Avenue;
- a review of all City owned properties which have commercial and/or industrial development potential or which can be sold to raise revenue.

1988 OPERATING BUDGET
TORONTO ECONOMIC DEVELOPMENT CORPORATION

C. SUMMARY OF EXPENDITURES

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
1. BY PROGRAM UNIT						
ADMINISTRATION	242,400	334,700	485,500	460,500	125,800	37.6
TOTAL:	242,400	334,700	485,500	460,500	125,800	37.6
2. BY FEATURE CATEGORY						
SALARIES AND BENEFITS	114,300	143,175	247,800	232,800	89,625	62.6
MATERIALS, SUPPLIES AND EQUIPMENT	21,300	13,000	27,000	27,000	14,000	107.7
CONTRACTED SERVICES CONTRIBUTIONS, ETC.	106,800	178,525	210,700	200,700	22,175	12.4
TOTAL:	242,400	334,700	485,500	460,500	125,800	37.6

1988 OPERATING BUDGET
TORONTO ECONOMIC DEVELOPMENT CORPORATION

D. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budget of $460,500 is up $125,800 or 37.6 per cent over the 1987 budget. The major changes include:

- New Staff costs	$98,898
- Occupancy costs	$22,000

E. SUMMARY OF NEW REQUESTS

No new requests in 1988.

F. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budget of $460,500 represents a reduction of $25,000 from the original request of $485,500. This reduction is accounted for by the following recommended Budget Review Adjustments:

- Additional gapping	$15,000
- Reductions in purchase of service	$10,000

1988 OPERATING BUDGET
PARKING AUTHORITY OF TORONTO

A. STATEMENT OF BASIC FUNCTION

The Authority is responsible for the establishment, operation and management of all municipal off-street parking facilities throughout the City.

B. BUDGET OVERVIEW STATEMENT AS SUBMITTED BY THE PARKING AUTHORITY OF TORONTO, NOVEMBER 1987

Overall Parking Authority operations for calendar year 1987 will result in an estimated net profit of $14,346,000, an increase of $2,176,000 (17.7%) over 1986 actual results, and $1,161,000 (8.8%) over approved budgeted levels.

The share of Parking Authority surplus which will be paid to the City of Toronto is estimated to be $4,798,000 for calendar year 1987, an increase of 11.5% over 1986 actual. In 1986 the amount paid was $4,305,000.

Our 1988 operating budget submission reflects the complete closing of four carparks and the partial closing of a fifth during the year to facilitate construction activities. It is anticipated that one new carpark will open during the year.

The closing of various carparks for this purpose will result in a decreased net income in 1988 and a decrease in the City of Toronto's share of Parking Authority surplus. In 1989 and subsequent years, as the new facilities closed in 1988 come on stream with more spaces than at present, the City of Toronto will benefit with higher tax levies and increased Parking Authority profits.

It is projected in 1989 that the City's share of the Parking Authority surplus will increase to $4,800,000 and in 1990 be $5,400,000.

Summary of 1988 Budget Request

Municipal taxes	$4,502,200
City's share of 1988 income	4,212,000
Total amount paid to the City	$8,714,200

1988 OPERATING BUDGET
PARKING AUTHORITY

C. SUMMARY OF EXPENDITURES

1. BY PROGRAM UNIT

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
OPERATIONS	15,030,397	15,336,781	16,084,784	16,084,784	748,003	4.9
ADMINISTRATION	2,337,085	2,294,895	2,328,572	2,328,572	33,677	1.5
REVENUE	31,713,829-	30,816,773-	31,302,637-	31,902,637-	1,085,864-	3.4-
TOTAL:	14,346,347-	13,185,097-	12,889,281-	13,489,281-	304,184-	2.2-

2. BY FEATURE CATEGORY

	1987 ACTUAL $	1987 BUDGET $	1988 REQUEST $	1988 RECOMMENDED BUDGET $	INCREASE 1987-8 $	INCREASE 1987-8 %
SALARIES AND BENEFITS	7,941,895	8,180,224	8,639,231	8,639,231	459,007	5.6
MATERIALS, SUPPLIES AND EQUIPMENT	1,005,478	1,222,763	1,076,199	1,076,199	146,564-	12.0-
CONTRACTED SERVICES	3,957,178	3,820,015	4,025,707	4,025,707	205,692	5.4
CONTRIBUTIONS, ETC.	4,287,931	4,228,674	4,502,219	4,502,219	273,545	6.5
DEBT SERVICES	175,000	180,000	170,000	170,000	10,000-	5.6-
RECOVERIES	31,713,829-	30,816,773-	31,302,637-	31,902,637-	1,085,864-	3.4-
TOTAL:	14,346,347-	13,185,097-	12,889,281-	13,489,281-	304,184-	2.2-

1988 OPERATING BUDGET
PARKING AUTHORITY

D. HIGHLIGHTS OF CHANGES IN BUDGET FROM 1987

The 1988 recommended budgeted surplus of $13,489,281 is up $304,184 or 2.2 per cent over the 1987 budgeted surplus. The major changes include:

- Sundry revenue increase	$ 1,454,079
- Negotiated salary & benefits increases	$ (368,000)
- Full year impact of changing staff complement	$ (65,588)
- Parking revenue decrease (re: temporary closing of lots during construction)	$ (368,215)
- Tax increases	$ (273,545)

E. SUMMARY OF NEW REQUESTS

No new requests in 1988.

F. HIGHLIGHTS OF BUDGET REVIEW ADJUSTMENTS

The 1988 recommended budgeted surplus of $13,489,281 represents an addition of $600,000 from the original request of $12,889,281. This addition is accounted for by the following recommended Budget Review Adjustment:

- Additional parking revenue	$600,000

Reports Referred to the Budget Review Group
for Consideration with the
1988 Operating Budget

The Executive Committee also submits the report (January 13, 1988) from the City Services Committee:

Origin: City Services Committee (c92exec88009:60)

Comments: At its meeting held on Tuesday, January 12, 1988, the City Services Committee had before it a report from the City Solicitor (December 10, 1987) respecting the 1974 Drain Blockage Rebate Policy.

The Committee also again had before it the communication (August 4, 1987) from the Executive Committee.

The Committee recommends the adoption of the foregoing report (December 10, 1987) from the City Solicitor.

(Report (December 10, 1987) addressed to the City Services Committee from the City Solicitor)

Subject: 1974 Drain Blockage Rebate Policy

Origin: Letter dated August 18, 1987, from the Secretary of the City Services Committee. (c06csc87616:76)

Comments: The above letter stated:

> "At its meeting held on Tuesday, August 11, 1987, the City Services Committee had before it a communication (August 4, 1987) from the Secretary, Executive Committee, respecting the claim of Mrs. Betsy Bray for damages caused by roots of a City-owned tree at 41 Highview Crescent.
>
> The Committee noted that the Executive Committee referred this matter back to the City Services Committee with the request that, in view of the fairness and equality provisions in Section 15 of the Charter of Rights and Freedom, exceptions to the policy should not be allowed but rather revised criteria should be considered.
>
> The Committee requested the City Solicitor to report on this matter."

At its meeting of January 26, 1987, City Council adopted, as amended, the proposal contained in Alternative III of the report (December 9, 1986) from the City Solicitor as found in Clause 48 of Executive Committee Report No. 3 and thereby authorized certain amendments to the drain blockage rebate policy including the following:

> To amend the claims portion of the policy so that it applies only to claims from occupants. This amendment will reduce the number of eligible claims by allowing only tenants or owner/residents, not landlords to claim.

As a result of this policy amendment the claim of Mrs. Betsy Bray, submitted on February 17, 1987, with respect to a property owned but not occupied by her, does not qualify for assistance.

I have been asked to submit revised criteria which would permit Mrs. Bray to receive assistance having regard to the fairness and equality provisions of the Charter of Rights and Freedoms. Having consulted with the Supervisor of Claims, I am of the view that the only practical amendment to the policy, which would permit claims such as Mrs. Bray's to be approved, is to repeal the above noted amendment to the policy retroactive to January 26, 1987, and to apply the policy equally to all properties regardless of whether or not the owner resides in the property.

Since the policy was amended on January 26, 1987, I have received claims from 67 owners who did not occupy the properties in question for claims which would otherwise have been eligible for assistance in the approximate amount of $68,000.00. Should Council repeal the said policy amendment it should be noted that there may well be other claims submitted for damages sustained after January 26, 1987. Funds would have to be made available from the contingency account as there are no funds presently available in the claims account to pay any of these claims.

Should your Committee wish to amend the existing policy to permit claims such as Mrs. Bray's to be processed, it may wish to adopt Recommendations 1 and 2 below.

I also note that in adopting the various amendments to the 1974 Drain Blockage Rebate Policy, on January 26, 1987, Council requested the City Solicitor, in consultation with the Commissioner of Public Works, the Commissioner of Parks & Recreation and the Commissioner of Buildings and Inspections, to report in 12 months on the impact of the policy. This report will still be forthcoming and shall deal with all aspects of the policy including the $1,500.00 capping provision and the grant provisions which can apply in certain circumstances.

Recommendations:

1. That the amendment to the 1974 Drain Blockage Rebate Policy stipulating that only claims from tenants or owner/residents be eligible, effected by Clause 48 of Executive Committee Report No. 3 adopted as amended on January 26, 1987, be repealed and that all claims submitted after January 26, 1987, be eligible notwithstanding they are submitted by owners in respect of properties which they do not occupy.
2. That funds be provided in the amount of $85,000.00 for the above.

(Communication (August 4, 1987) addressed to the City Services Committee from the Executive Committee)

Origin: Executive Committee (c91csc87120:4)

At its meeting on July 29, 1987, the Executive Committee had before you your Committee's report (July 16, 1987) in respect of the claim of Mrs. Betsy Bray for damages caused by roots of a City-owned tree at 41 Highview Crescent.

The Executive Committee referred this matter back to the City Services Committee with the request, that in view of the fairness and equality provisions in Section 15 of the Charter of Rights and Freedom, exceptions to the policy should not be allowed but rather revised criteria should be considered.

(Communication (July 16, 1987) addressed to the Executive Committee from the City Services Committee)

On July 14, 1987, the City Services Committee had before it a communication (June 25, 1987) from the Executive Committee, respecting Mrs. Betsy Bray's claim for damages caused by roots of a City-owned tree at 41 Highview Crescent.

The Committee decided to recommend to the Executive Committee that an exception be made under the existing Drain Blockage Policy to accommodate Mrs. Bray's claim.

(Communication (June 25, 1987) addressed to the City Services Committee from the Executive Committee)

At its meeting on June 24, 1987, the Executive Committee had before it a report (June 22, 1987) from the Budget Review Group, as requested, on the cost implications of revising the Drain Blockage Policy to accommodate Mrs. Betsy Bray's claim in respect of damages caused by roots of a City-owned tree at 41 Highview Crescent.

The Executive Committee also had before it the previous material with respect to Mrs. Bray's claim:

- report (May 28, 1987) from the City Solicitor
- communication (May 6, 1987) from Alderman Disero

The Executive Committee referred this matter to the City Services Committee for consideration.

(Report (June 22, 1987) addressed to the Executive Committee from the Budget Review Group)

Origin: Alderman Dale Martin, Acting Chairman, Budget Review Group (c10exec87171:509)

Comments: At its meeting held on June 16, 1987, the Budget Review Group had before it the communication (May 6, 1987) from Alderman Disero respecting the claim of Mrs. Betsy Bray, 41 Highview Avenue, for damages caused by roots of a City-owned tree. The Budget Review Group also had before it the report (May 28, 1987) from the City Solicitor on the above-noted subject. At its meeting held on June 10, 1987, the Executive Committee referred this matter to the Budget Review Group and requested that it report back on the cost implications if the current Drain Blockage Rebate Policy were revised to accommodate Mrs. Bray's claim or other claims of this nature.

The Budget Review Group was advised the estimated annual cost to accommodate Mrs. Bray's claim or other claims of this nature would be $36,000.

The Legal Department also advised that this policy change could be accommodated within the existing budget allocation for tree root claims and that they would be in a position to report back to the Budget Review Group on the actual claims experience related to a revised assistance policy when their 1988 Operating Budget is being considered.

The Budget Review Group decided to recommend the following.

Recommendation: That the Executive Committee give consideration to referring this matter to the City Services Committee for the purpose of revising the existing policy in order to accommodate Mrs. Bray's claim or other claims of this nature.

(Report (May 28, 1987) addressed to the Executive Committee from the City Solicitor)

Subject: Claim of Betsy Bray - Drain Blockage Policy

Origin: City Solicitor (c06exec87437:134)

Comments: The Budget Review Committee at its meeting held on August 9, 1986, requested that I consult with the Commissioners of Parks and Recreation, Public Works and Buildings and Inspections and report back on possible ways to reduce or contain the escalating expenses relating to the 1974 Drain Blockage Rebate Policy. This was in response to expenditures for this program that reached $500,000.00 for 1985 claims. City Council at its meeting on January 26, 1987, amended and approved the new policy which included in part the recommendation, "To amend claims portion of the policy so that it applies only to claims from occupants. This amendment will reduce the number of eligible claims by allowing only tenants or owner/residents, not landlords to claim."

This recommendation was based on the position that the City of Toronto should not subsidize landlords or people who were fortunate enough to own revenue generating properties separate from their own residences. It was framed in such a manner as to allow tenants who require under their lease to provide maintenance or homeowners renting a portion of their house to be protected by this program. Since the policy was instituted 12 non-occupier claims totalling $7,708.97 have been presented and denied on the basis outlined. Other telephone enquiries have been made to the Claims Section and such possible claims discouraged.

On February 17, 1987, a claim was received from Mrs. Bray concerning 41 Highview Crescent with the return address for her as Suite 20, 465 King Street East. As the address status was unclear the claim was acknowledged, reports requested and a member of my staff contacted Mrs. Bray regarding this matter. At that time it was ascertained that she and her husband reside at the King Street address and we were advised that her son lives at her house, No. 41 Highview Crescent. The invoices, dated February 9, 1987, totalling $2,447.00, was for work performed at 41 Highview Crescent on behalf of Mrs. Bray. She was advised at that time that she did not qualify for assistance under the policy.

Recommendation: That this report be received.

(Communication (May 6, 1987) addressed to the Executive Committee from Alderman Disero)

I have been contacted by Mrs. Betsy Bray, owner of 41 Highview Crescent, who submitted a claim to the City, on February 10, 1987, for costs incurred re: damages caused by roots of City-owned tree, totalling to $2,400.

Mr. and Mrs. Bray have been forced to go into early retirement without pension benefits. They rent said proprty in order to be able to pay daily expenses, etc. so that they will not be forced to go on welfare assistance.

In February, 1987, Council adopted a policy not to acccept claims from property owners who do not reside at the residence they are claiming damages for. I believe this was approved because Council felt an obligation to provide relief from the City policy not to remove trees only to people whose principal residence was being vandalized. It was felt that if the property was rented, then the need for reimbursement was not as great.

In view of the fact that they have no other source of income, could you please request the Legal Department the possibility of considering making an exception on the one guideline of owner/occupancy.

The Executive Committee also submits the report (December 22, 1987) from Councillor Pantalone, Chairperson, Occupational Health & Safety Co-ordinating Committee:

Subject: Hypertension Screening Program

Origin: Councillor Pantalone, Chairperson, Occupational Health and Safety Co-ordinating Committee (c10exec87379:583)

Comments: As you are aware hypertension is a major known risk factor for heart, stroke and kidney diseases. Through education and early detection significant prevention and control of hypertension can be achieved with a corresponding reduction of related illness.

On the recommendation of the Occupational Health & Safety Co-ordinating Committee, Council in 1985 approved a hypertension screening program operated by the Mount Sinai/Toronto General Hospital and co-ordinated by the Occupational Health, Safety and Rehabilitation Division of the Management Services Department. The resulting two hypertension screening programs held in 1985 and March 1987 were well received by employees and jointly supported by management and unions.

The attached report from the Occupational Health & Safety Co-ordinating Committee requests that a premanent hypertension/blood pressure screening program be developed and implemented for City workers based on the same principles of the Mount Sinai/Toronto General Hospital Hypertension studies.

I hope this worthwhile program will continue to receive support.

(Report (December 23, 1987) from the Occupational Health & Safety Co-ordinating Committee)

Subject: Hypertension Screening Program

Origin: Occupational Health and Safety Coordinating Committee (c10exec87379:583)

Comments:

1.0 Background

Hypertension is one of the major causes of death and disability in North America today. It is a major known risk factor for heart, stroke and kidney diseases. A number of recent surveys indicate that 10 - 15% of adult Canadians are hypertensive. Through education and early detection, significant prevention and control of hypertension can be achieved with a corresponding reduction of related illness and mortality in the population. There is great potential for the workplace to function as a forum to deliver hypertension education and screening programs. An increasing number of public and private sector organizations are now developing and operating hypertension programs for their employees.

2.0 Hypertension Programs at the City of Toronto - 1985 and 1986

In 1985, Mount Sinai and Toronto General Hospitals approached the Public Health Department to implement a Hypertension Control Study for City of Toronto employees. On the recommendation of the Occupational Health and Safety Coordinating Committee, Council approved a hypertension screening program operated by the Mount Sinai/Toronto General Hospitals and coordinated by the Occupational Health, Safety and Rehabilitation Division, Management Services Department in consultation with Public Health. Two hypertension screening programs were conducted. The first was held in 1985, reaching 701 City employees, primarily in City Hall. In March 1987, a second program was offered, reaching 715 employees, outside City Hall. Both programs were well received by employees and jointly supported by management and unions. The Occupational Health and Safety Coordinating Committee subsequently requested that a permanent hypertension/blood pressure screening program be developed and implemented for City workers.

3.0 Proposed Program

It is proposed to establish a blood pressure screening program, based on the same principles of the Mount Sinai/Toronto General Hospitals Hypertension studies. The program will have the following objectives:

- to raise employee awareness of the importance of high blood pressure as a health risk factor and about the various means of prevention and control
- to provide a direct service for employees to identify if they have high blood pressure and other risk factors pertinent to hypertension and cardiovascular disease
- to assist employees with high blood pressure to be aware of and use available community resources for treatment
- to encourage self-care through provision of health education and counselling on cardiovascular risk factors

4.0 Basic Approach

The proposed blood pressure screening program will be based on the following principles:

- it will include both an educational and screening component
- education and screening will be available on an ongoing basis and also offered as an outreach program for both City Hall and selected outside work locations
- the Employee Health Services Section of the Occupational Health, Safety and Rehabilitation Division will be responsible for administering this program. Input from Departments and representatives of unions/employee Association will be obtained to assist in the Program's implementation
- participation will be entirely on a voluntary basis and strictly confidential. Any follow-up will be on a voluntary basis for those employees who wish to use EHS rather or in addition to their family doctor. EHS records are strictly confidential and under no circumstances will be made available to any individuals or departments of the Corporation.
- only employees with elevated blood pressure will be referred to Employee Health Services (EHS)

5.0 Program Design

In order to implement this program, it will have the following components:

5.1 Education

Information on hypertension and cardiovascular health will be disseminated through multilingual pamphlets, brochures, posters and films. Information targeted to specific individual or groups needs will be provided through individual counselling and health education seminars.

5.2 Screening Service

Blood pressure screening will be available through organized clinic schedules as well as on a drop-in basis.

5.2.1 Drop-in

Employee Health Services will be available to employees who request blood pressure checks and through organized screening clinics at City Hall.

5.2.2 Outreach

Organized scheduled screening clinics will be conducted at City Hall and selected major worksite locations with the cooperation of the respective departments involved. Each location will be provided such a service approximately once every two years. Scheduling will be flexible, and, where feasible, arranged for times during both working and non-working hours.

Initial blood pressure screening measurements will be conducted by nurses (preferably multilingual) at the various worksite locations, using automated digital sphygmanometers. Individuals with diastolic blood pressure readings of 84 mm/mercury or more will be confirmed using the more precise technique of a standard mercury sphygmanometer following the blood pressure measuring techniques specified by the 1984 Canadian Hypertension Society. Those individuals with diastolic blood pressure of 90 mm/mercury or more will be further screened by the Employee Health Services nurses. The guidelines and criteria for second stage screening, referral and follow-up will be the same as those used by the Mount Sinai/Toronto General Hypertension Study program (Appendix A.) Participants will be asked to sign consent forms permitting nurses to refer and communicate with their family physicians if their blood pressure is above the normal criteria. Caution will be exercised so as not to label those with elevated blood pressure readings as hypertensive until otherwise confirmed by their physicians. Where employees do not have family physicians, a list of hospitals/physicians in the employee's geographical area will be provided.

6.0 Operating Budget

All drop-in education and screening and overall program development and management will be undertaken by the nursing staff of the Employee Health Services Section.

Initial screening for the outreach programs will be conducted by contracted nurses and the secondary screening will be conducted by the nursing staff of the Employee Health Services Section.

Estimated contracted nursing services required is $6,000.00 (300 hours x $20.00/hour).

Educational materials, brochures, posters and audio visual aids are estimated at $3,000.00

Transportation, equipment, and miscellaneous costs are estimated at $1,000.00.

Total costs will be $10,000.00

Recommendations:

1. That Council approve the proposed hypertension/blood pressure education and screening program.
2. That funding of $10,000.00 be authorized for the operation of the program in 1988.
3. That the Program be reviewed after a year of operation.
4. That the Executive Director of Management Services be authorized to implement these recommendations.

Appendix A

Guideline For Blood Pressure Screening

I Initial Screening

- If diastolic blood pressure (DBP) is 90 mm/mercury for all age groups:
    - advise yearly blood pressure checks
    - no further action
- If DBP is greater than 90 mm/mercury
    - Employee Health Services nurses will recheck one month later (secondary screening)
- If DBP is 120 mm/mercury or more
    - refer immediately to family physician or physician of individual's choice. Nurse will arrange appointment.
    - Employee Health Services nurses will follow-up after a month

II Secondary Screening

- Employee Health Services nurse will recheck blood pressure a month later if DBP is 90 mm/mercury and or more at the initial screening
- If DBP is less than 90 mm/mercury
    - no further action
    - advise to have blood pressure monitored yearly
- If DBP is still 90 mm/mercury or more with medication or 100 - 114 with or without medication
    - refer to family physician or physician of his/her choice
    - follow-up by Employee Health Services after one month and if non-compliant to treatment, encourage to do so

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Guideline For Blood Pressure Screening

Initial Screening at Workplace
by paid screeners

if less than 90 mm/mercury
- advise yearly BP check
- no further action

if greater than 120 mm/mercury
- refer to family physician
immediately

If greater than 90 mm/mercury
but less than 120 mm/mercury
secondary screening by EHS
nurses one month later

if less than 90 mm/mercury	if greater than 90 mm/mercury
- advise yearly BP check	- refer to family physician for re-check and/or treatment
	- EHS nurses will contact one month later for follow-up

The Executive Committee also submits the report (June 19, 1987) from the Budget Review Group:

Subject: Architectural Conservancy of Toronto Exhibit - Request for Funds

Origin: Alderman Dale Martin, Acting Chairman, Budget Review Group (c10exec87164:509)

Comments: At its meeting held on June 16, 1987, the Budget Review Group had before it the communication (April 22, 1987) from the Architectural Conservancy of Toronto on the above-noted subject. The Executive Committee, at its meeting on April 29, 1987, referred this matter to the Budget Review Group for consideration and report.

As well, the Budget Review Group had before it the attached reports (June 1, 1987 and May 12, 1987) from the Managing Director of the Toronto Historical Board and the Deputy City Clerk, respectively, on the same subject.

The Budget Review Group decided to recommend the following.

Recommendation: That the request for funds by the Architectural Conservancy of Toronto be referred back to the Budget Review Group for consideration with the 1988 Operating Budget of the Toronto Historical Board.

(Communication (April 22, 1987) addressed to the Budget Review Group from the Architectural Conservancy of Toronto)

Re: Request for funds to mount an exhibition and publish a booklet detailing the history of the existing structures on the block bounded by Yonge, Shuter, Victoria and Queen Streets.

Our public volunteer organization with over 50 years of experience in the field has mounted over the past several months an extensive research project. We have attempted to document completely the architectural evolution of the structures on this parcel of land. Working with the Toronto Historical Board we have completed this process and are now seeking a venue to bring our effort before the public. It was with great satisfaction that we witnessed recent announcements by the City about the proposed parkland to be created between 199 and 205 Yonge Street.

Discussions have taken place with the following groups:

Urban Design - commented that ideally this exhibit could be timed to coincide with the dedication of the parkland.

Toronto Historical Board - would welcome this venture positively as a means of publicizing the retention of key elements of the block.

Market Gallery - we hope the market gallery staff would assist in the mounting of this exhibition.

Alderman Gee, Alderman Martin and Councillor Layton - the enthusiasm that they have voiced in the past for a redevelopment scheme in part encouraged our effort to document the block.

Mr. Wm. Cousintine - Superintendent of Massey Hall - has been approached and is very optimistic of his organizations involvement.

Location: 199 Yonge Street, the former Bank of Commerce or the lobby of the Elgin Theatre.

Exhibition Time: possibly the launch of the exhibition could revolve around the transfer of the deed to the City from the Bank of Commerce and should run around one month.

The exhibit will contain no fewer than 50 images, comprising of: Contemporary photographs; Historical photographs; Plans of the front elevations (Planning Department); and Proposed Guidelines of the Block (Urban Design).

Captions of the photographs to be provided by professionals in Architecture and related fields.

Booklet: will not be less than 20 pages with approximately 1 photograph and 1 page of description for each building. Also included will be an index and maps reflecting the evolution of the block.

Staffing: we will assist with providing volunteers to act as curators.

We request permission to co-ordinate this project with the different levels of City government.

Cost: booklet 100 copies - $4,000

Equipment: clean the location, portable display partitions, desk and chairs.

Our aim in undertaking this exhibit is to completely and accurately assess this block's composition, tracing its gradual evolution over the past century.

Once the documentation is complete we will all be aware of the potential of the existing buildings. We are confident that then the normal redevelopment process will be enhanced and the best decisions about urban renewal will be made.

Our volunteer organization welcomes this opportunity to make a positive and meaningful contribution in the renaissance of our City.

(Report (June 1, 1987) addressed to the Budget Review Group from the Managing Director, Toronto Historical Board)

Subject: Architectural Conservancy of Toronto Exhibit - Request for Funds

Comments:

1. Background

At its April 29, 1987, meeting the Budget Review Group had before it a communication (April 22, 1987) from the Architectural Conservancy of Toronto, which had been referred to it by the City Executive Committee, on April 29, 1987, for a report. The Architectural Conservancy of Toronto had requested funds to mount an exhibit and publish a booklet detailing the history of the existing structures in the Theatre Block bounded by Shuter, Victoria, Queen and Yonge Streets. The Budget Review Group decided to request comments from the City Clerk and the Managing Director of the Toronto Historical Board on this request for funding.

2. Discussion

The proposed exhibit is to consist of more than 50 images with captions, and is to be on display for approximately 1 month, either at 197 Yonge Street (the former Bank of Commerce) or in the lobby of the Elgin Theatre.

The proposed booklet is to contain photographs and descriptions of each building, maps and an index. One thousand copies would be printed at an estimated cost of $4,000.00.

The Theatre Block contains the following properties included on the Inventory of which 4 are already designated under the Ontario Heritage Act:

1.	Massey Hall	15 Shuter Street (By-law 501-75)
2.	Bank of Montreal	173-5 Yonge Street
3.	Elgin Theatre	189 Yonge Street (By-law 12-79)

4.	Heintzman Hall	193-5 Yonge Street (By-law 260-85)
5.	Bank of Commerce	197-9 Yonge Street
6.	Site of Colonial Tavern	201-3 Yonge Street
7.	Bank of Toronto	205 Yonge Street (By-law 505-75)
8.	Commercial Building	221-3 Yonge Street (at corner)

An exhibit documenting the architectural evolution of the block could serve to heighten public awareness of its potential and aid in achieving the most appropriate development outcome on this highly important site.

Brief, informal, exploratory discussions have taken place between representatives of the Architectural Conservancy of Toronto and the Board's staff regarding the proposed exhibit and brochure. It is felt that this type of exhibit, by a local group of citizens, would be a valuable contribution to public education in the City.

The Toronto Historical Board would like to review the proposed texts for the exhibit and brochures prior to publication and display.

Recommendation: That the Budget Review Group give favourable consideration to the request from the Architectural Conservancy of Toronto for funding for an exhibit and booklet detailing the architectural evolution of the Theatre Block.

(Communication (May 12, 1987) addressed to the Budget Review Group from the Deputy City Clerk)

Thank you for your letter of May 5, 1987, regarding a request for funds by the Architectural Conservancy of Toronto. Their proposal to mount an exhibition and publish a booklet on the Theatre Block is, in my opinion, a good one. Although it is not clear from the project outline what the total budget requirements are, the Records and Archives Division could provide curatorial guidance and, if desired, the exhibit could be installed on the Market Gallery's mezzanine. We could also provide a limited number of historical images for the exhibit.

The Executive Committee also submits the communication (February 2, 1988) addressed to Alderman Gee from Jean Wright, Chair, Toronto Book Awards Committee:

You will have received my letter of yesterday regarding the proposed increase in the amount of the Toronto Book Awards.

If the awards prize money is to be increased, would it be possible to speed its approval through City Council as soon as possible?

The reason for speed is the tight production schedule of the Communications Department. Press releases of the short list winners will be mailed February 23. This would be the ideal opportunity to announce increased awards.

If you can facilitate this matter we would greatly appreciate it.

(Communication (February 1, 1988) addressed to Alderman Gee, Chair, Budget Review Group from Jean Wright, Chair, Toronto Book Award Committee)

As promised, here is a breakdown of the entries in the Toronto Book Award for the past five years. You can see the difficulty of categorizing these books.

The unusually large number of entries in history and biography in 1984 was due of course to the Sesquicentennial. This bumper crop also caused some publishers to postpone a number of novels until the following year; hence the unusually large fiction entry in 1985.

If there is any other information you need, please let me know.

Toronto Book Awards Entries

Analysis - 1983-87

	1987	1986	1985	1984	1983
Fiction					
Novels	4	4	10	3	3
Thrillers/Detective	2	1	2	1	1
Short Fiction	1	1	-	-	-
Non-fiction					
History	5	8	6	13	6
Biography	6	6	1	10	4
Autobiography	7	4	1	3	3
Sociology	2	2	-	4	4
Letters	1	-	-	-	-
Self-Help	1	-	-	-	-
Humour/Essays	1	-	-	-	2
Cook Book	-	1	-	-	1
Photography	-	-	-	2	4
Art	1	2	-	3	3
Architecture	-	2	1	2	-
Poetry	2	1	-	2	1
Children's					
Fiction	4	2	-	1	2
Non-fiction	1	-	-	2	-
Total	38	34	21	47	34
Non-fiction Total	24	25	9	38	27

(Report (September 8, 1987) addressed to the Budget Review Group from Jean Wright, Chair, Toronto Book Awards Committee)

Comments: The City of Toronto Book Awards is the most prestigious literary award in Toronto and is second in rank only to the Governor-General's Awards in Canada.

Yet the $5,000 prize money has remained unchanged since 1979 and is usually shared between two or more winners. The Governor-General's Awards total $20,000 and the Toronto Arts Awards $25,000.

The winner(s) of the Toronto Book Awards is chosen from a short list of five to seven books which include fiction, history, art and photography, children's books, poetry, cook-books, etc. Because the winner(s) is chosen from such a broad spectrum, the Committee regards all authors on the short list as "winners" and each winner deserves an award. At present, however, the runners-up receive only a poster.

To increase recognition and respect for the awards and to reward adequately all short-list winners, the Toronto Book Awards Committee recommends:

1. The prize money be increased to $15,000.

2. Each of the authors selected for the short list receive $1,000 and the remainder of the award money go to the winner if there is but one, or be divided equally among multiple winners.

The Executive Committee also submits the communication (January 18, 1988) from the Deputy City Clerk:

City Council, at its meeting held on January 11 and 15, 1988, gave consideration to Clause 1 of Report No. 3 of the City Services Committee, entitled "Supplement to Environmental Assessment Documents for the New Refuse Fired Steam Plant."

Council also gave consideration to the following:

- report (January 8, 1988) from the Commissioner of Public Works
- communication (January 8, 1988) from Harry D. Roberts, Gardiner Roberts, Barristers and Solicitors
- communication (January 14, 1988) from Dennis Long, Chairperson, Eastern Health Area Community Advisory Board, 244 Monarch Avenue
- Press Statement from Pollution Probe
- Revised Table 3.8 contained in the report (September 8, 1987) from the Commissioner of Public Works

Council amended this Clause by striking out the recommendation of the City Services Committee and inserting in lieu thereof the following:

1. That the Minister of the Environment, The Honourable James Bradley, be requested to accept and review the report entitled New Refuse Fired Steam Plant - Enhanced Emmission Control, as a Supplement to the Environmental Assessment New Refuse Fired Steam Plant dated December 1982, which was submitted to the Minister of the Environment in April 1983.
2. That the Commissioner of Public Works be requested to report to City Council on the responses of the Minister of the Environment to the complete Environmental Assessment submission for the Refuse Fired Steam Plant project.
3. That the appropriate City Officials be authorized to take whatever action is necessary to give effect to the foregoing.

Council also requested the Metropolitan Council to have prepared a comprehensive analysis of the role of the proposed refuse-fired steam plant in Metro's plans for waste management during the next few decades, and to submit the analysis in time for City Council to authorize designation of it as a further supplement to its environmental impact statement at its meeting of May 30, 1988.

Council also approved, in principle, the following motion of Councillor Layton and referred it to the Budget Review Group for analysis and report:

> "That City Council undertake to provide any funding for the Citizens for a Safe Environment Intervenor Group for the assessment of this proposal which are not provided for by the Provincial Government and subject to analysis and report by the City Solicitor on the costs that have been submitted by the organization."

The Executive Committee also submits the report (January 15, 1988) from the Executive Director of Management Services and the Commissioner of City Property:

Subject: Purchase of Technical Assistance and Computerized Workloading System for Custodial Management

Origin: Executive Director of Management Services and Commissioner of City Property (c10exec88017:100)

Comments: For some time now, efforts have been underway to assess the effectiveness and efficiency of the custodial operations in City Hall. The eventual hoped for outcomes of this review are:

1. Clear statements of expected custodial standards, tasks and procedures;
2. A method of work assignment that ensures:
   a. The job gets done according to standards
   b. Equitable distribution of workload
   c. More satifaction on the part of custodians
3. Improved supervision.

Pilot Test:

Recently, over a period of four months, a pilot test of a new method of work assignment was conducted on the afternoon shift. During the pilot, custodians were given total responsibility for completing routine and periodic tasks in a defined cleaning area according to specific standards.

The pilot was successful in terms of custodian preference, quality of cleaning, efficiency and potential for more effective monitoring.

As a result, there is a desire to consider adopting this approach throughout City Hall. However, the evaluation also indicated that the success of this method depends upon a careful assessment and designation of equitable cleaning areas taking into account the following factors:

- Size of the area
- Extent of carpeting
- Quantity and type of furnishings
- Expected standards and frequencies
- Number of people working in the area

Computerized Workloading System:

Considerable data regarding City Hall facilities is therefore required to make these decisions regarding cleaning areas. At the same time, it would be extremely valuable to organize this data in the computer such that as the building changes - witness present renovations and expansion of carpeting - it can be easily modified and manipulated to assist in the future management of custodial services.

Daniels Associates of Canada Inc., have developed a software package to achieve the above. In addition, they have the technical expertise in custodial management to assist in the assessment of cleaning requirements and the collection and loading up of the relevant data. Therefore, it is recommended that the City purchase the technical assistance of Daniels Associates and their software package.

Daniels Associates will work closely with managers in City Property Department and a Management Consultant from Management Services Department. City staff will be instructed on how to use the computerized workloading system and the software package. All data entered will remain in the City's possession. This program and its various Work Standards Information Reports will serve in the future as a management tool for evaluating specifications, size of cleaning areas, employee workloads, etc.

Recommendations:

1. That Daniel Associates of Canada Inc. be contracted to install and implement their Housekeeping Computerized Workload package.
2. That approval be given for the expenditure of the $15,000 included in the proposed 1988 City Property Department budget to give effect to the above recommendation.

The Executive Committee also submits the report (January 18, 1988) from the Neighbourhoods Committee:

At its meeting held on January 18, 1988, the Neighbourhoods Committee had before it a report (December 8, 1987) from the Commissioner of Parks and Recreation respecting departmental recommendations for grant funds to major grant receiving agencies (1988-89) - City-wide.

The following persons addressed the Committee with specific requests:

- Elizabeth Logie, Woodgreen Community Centre, requesting that the priority rating for funding the Isolated Adult Programme be increased to reflect a larger portion of their new programme funding request.
- Mr. Kevin Lee, St. Stephen's Community House, requesting that the priority rating for funding the Latin American Youth Programme be changed from "medium" to "high" or at least a portion be considered a high priority.
- Mr. Byron Stevenson, Central Neighbourhood House, requesting that the priority rating for funding the Street Outreach programme be changed from "medium" to "high".
- Mr. Peter Oliver, Programme Co-ordinator, Scadding Court Community Centre, requesting that the priority rating for funding the disabled coordinator position be increased to reflect a larger portion of their new programme.

Alderman O'Donohue indicated his support for the request from St. Stephen's Latin American Youth Programme priority rating change.

The Neighbourhoods Committee recommends that the Executive Committee refer this matter to the Budget Review Group and requested the Commissioner of Parks and Recreation to report to the Budget Review Group on the specific requests of the deputants, and that the priority rating as discussed in his report be reconsidered accordingly.

The Neighbourhoods Committee further requested the Budget Review Group to report to the Neighbourhoods Committee on the application of zero base budgetting principles to the City's Budget process,

(a) on a one-time basis to provide a new starting point, or

(b) annually.

(Report (December 8, 1987) addressed to the Neighbourhoods Committee from the Commissioner of Parks and Recreation)

Subject: Departmental Recommendations for Grant Funds to Major Grant Receiving Agencies (1988-89) - City-wide

Origin: Commissioner of Parks and Recreation (c36nhc87181:456)

Comments: The purpose of this report is to enable your Committee and the Major Grant Receiving Agencies (exclusive of grants to lawn bowling clubs) to readily identify my recommendations for the provision of Grants for the period June 1, 1988 - May 31, 1989.

I have brought forward recommendations in my 1988 Base Operating Budget which will allow for an inflationary increase up to 4% for the various agencies which requested such an increase. In addition, I have requested funding for a number of new Recreation programmes.

Process of Developing 1988 Grant Recommendations

With respect to inflationary increases for existing programmes, I have provided a ceiling of a 4% inflationary increase for all agencies which have requested such increases. With respect to Centre 55, funding for the youth counsellor in 1987/88 was contingent on support from Metro Social Services. Centre 55 has not been able to secure funding support from Metro but has indicated that Provincial funding avenues will be coming available which could be applied towards the social service component of this position. I would recommend that City funding of the leisure/community service aspect of their request continue to be contingent on the receipt of support for the social service component.

In preparing this report, the new programme requests of the various agencies were placed in priority ranking of high, medium and low. This is in keeping with the remainder of my Operating Budget. Upon reviewing these requests, I am recommending the funding of all the high priority new requests and $23,580.00 has been included in my 1988 Operating Budget for this purpose. The remaining medium and low priorities are listed for purposes of clarity in this report.

The following is a listing of the new programme requests as reviewed by the Department and the 1988/89 recommended level of support.

Description Listing of New Programme Requests and Priority Ranking

Agency	Total Request $	High Priority $	Medium Priority $	Low Priority $
Central Neighbourhood House	7,000			
1. Increased Share (admin - Adult Drop In)	2,000	2,000		
2. Street Outreach	5,000		5,000	
Dixon Hall	7,687			
1. Teen Girls Prevention Prog.	3,843	3,843		
2. Pre-teen Catering Club	3,844			3,844
Dream in High Park	58,987			
1. Programme Expansion	17,787		8,893	8,894
2. Audience Comfort	41,200			41,200
St. Alban's	2,159			
1. Early Bird Prog. - Expansion	2,159	2,159		
St. Christopher House	26,012			
1. The Meeting Place	26,012	3,000		23,012
St. Stephen's	11,160			
1. Latin American Youth Programme	11,160		11,160	
Scadding Court	11,600			
1. Disabled Co-ordinator	11,600	2,500		9,100

University Settlement House	5,200			
1. Creative Arts	5,200			5,200
Woodgreen Community Centre	20,577			
1. Isolated Adult Programme	20,577	3,000		17,577
Y.M.C.A.	13,510			
1. Olser Youth Centre - add'l night	7,078	7,078		
2. Youth Co-ord. add'l day	6,432			6,432
Total:	163,892	23,580	25,053	115,259

Recommended Level of Support

Agency	1987/88 Allocation $	1988/89 Request $	1988 Base Recomm. $	1988 New Req. Recomm. $	Total Recomm. Alloc. (88/89) $
Central Neighbourhood House	34,525	37,181	35,906	2,000	37,906
Centre 55	12,000	12,000	12,000		12,000
Dixon Hall	23,342	24,385	24,276	3,843	28,119
Dream In High Park	45,600	50,000	47,424		47,424
Eastview Neighbourhood Association	55,463	59,385	57,682		57,682
St. Alban's Boys & Girls Club	30,488	31,866	31,708	2,159	33,867
St. Christopher House	49,898	52,143	51,894	3,000	54,894
St. Stephen's Community House	63,389	66,558	65,925		65,925
Scadding Court	41,376	43,240	43,031	2,500	45,531

University Settlement	60,798	63,745	63,230		63,230
Woodgreen Commmunity Centre	49,033	51,239	50,994	3,000	53,994
Youth Centres:					
Y.M.C.A.	38,184	41,994	39,711	7,078	46,789
Bloor C.I.	9,000	10,382	9,360		9,360
Gen. Mercer/ Osler	12,636	14,319	13,141	7,078	20,219
Parkdale C.I.	16,548	17,293	17,210		17,210
S.H.A.R.E. Riverdale C.I.	15,667	16,294	16,294		16,294
Total:	519,763	550,030	540,075	23,580	563,655

Recommendations:

1. That funding for the Centre 55 youth counsellor be contingent on the receipt of funding support for the social service component of the position.
2. That this report on the recommendations for funding of the major Grant receiving agencies for 1988-89 be endorsed.

The Executive Committee also submits the report (January 12, 1988) from the Commissioner of Parks and Recreation:

Subject: Installation of Protective Barrier - Dundas Street East Frontage - Edgewood Park (Ward 9)

Origin: Neighbourhoods Committee - December 17, 1987 (c36exec88500:12)

Comments: The Neighbourhoods Committee, at its meeting held on December 17, 1987, authorized the installation of a protective barrier approximately 50 metres in length in the vicinity of the pedestrian crossover at Dundas Street East, east of Maughan Crescent, and requested the Commissioner of Parks and Recreation to report to the Executive Committee on the proposed design and cost of the barrier for subsequent consideration by the Neighbourhoods Committee in February of 1988.

I have reviewed this matter and am of the opinion that the standard design iron picket fencing which is normally used by this Department would provide the most practical and aesthetically acceptable barrier for the Dundas Street frontage of Edgewood Park.

Twenty-five metre long sections of this fencing could be installed immmediately back of the sidewalk to the east and west of an opening to be provided in line with the Dundas Street East crossover.

The cost to fabricate and install the aforementioned fencing is $5,523.00.

A copy of this report has been forwarded to the Secretary of the Neighbourhoods Committee for its consideration.

This report is submitted for the consideration of your Committee.

The Executive Committee also submits the report (December 21, 1987) from the Neighbourhoods Committee:

At its meeting held on December 17, 1987, the Neighbourhoods Committee had before it a report (December 2, 1987) from the Commissioner of Parks and Recreation, in response to a request (November 5, 1987) from Councillor Jakobek respecting the installation of a fence on the Dundas Street East frontage of Edgewood Park.

The Committee:

1. authorized the installation of a protective barrier approximately 50 metres in length, beside the crosswalk; and
2. requested the Commissioner of Parks and Recreation to report to the Executive Committee on the proposed design and cost of the barrier for subsequent consideration by the Neighbourhoods Committee in February, 1988.

(Report (December 2, 1987) addressed to the Neighbourhoods Committee from the Commissioner of Parks and Recreation)

Subject: Installation of Fence - Dundas Street East Frontage - Edgewood Park

Origin: Neighbourhoods Committee - November 19, 1987 (c36nhc87521:12)

Comments: Your Committee, at its meeting held on November 19, 1987, requested that I design a compatible fence for the Dundas Street East frontage of Edgewood Park that will prevent children from running directly from the said park onto the adjacent roadway.

The standard design iron picket fence, which has been installed by this Department at many parks throughout the City, would provide a suitable barrier between Edgewood Park and Dundas Street East. Such a fence would cost $23,975 to fabricate and install.

As funds are not available in this Department's Operating Budget for the installation of such a fence, they would have to be provided by City Council.

This report is submitted for the consideration of your Committee.

(Communication (November 5, 1987) addressed to the Neighbourhoods Committee from Councillor Jakobek)

I have attached for your consideration a copy of a letter from the Commissioner of Parks and Recreation regarding fencing at Edgewood Park. Unfortunately this park is located beside one of the most busy Metro roads in the East End of the City and is therefore very unsafe.

Many residents are concerned over the lack of a buffer between the Park area and the roadway because of a recent fatality involving a young child. I would therefore recommend that the Commissioner of Parks and Recreation be requested to design a compatible fence that would prevent children from running directly onto the roadway from the park. Thank you for your consideration of this request.

(Communication (October 28, 1987) addressed to Councillor Jakobek from the Commissioner of Parks and Recreation)

I wish to acknowledge receipt of your communication of October 5th, 1987, regarding the subject matter.

My staff have reviewed the pedestrian traffic patterns in the park and it would appear that park users, including area residents who use the park as a short-cut between Queen Street East and Dundas Street East enter and leave the park at the Orchard Park Boulevard entrance and from Dundas Street at the north-west and north-east corners of the park and at the pedestrian crossover east of Maughan Crescent.

Many of the people who enter at Orchard Park Boulevard and leave at the north-west corner of the park proceed westerly along the south side of Dundas Street. Children and adults utilizing the facilities in the park enter and leave at all of the aforementioned locations.

This Department has many parks on busy thoroughfares throughout the City and we have not attempted to fence the frontages of such parks to restrict park users to enter and exit at pedestrian crossovers.

The suggested installation of a fence along the entire Dundas Street East frontage of Edgewood Park, with an opening only at the pedestrian crossover, would be very undesirable from a park user point of view as it would force such users to walk out of their way. As well, children (being children), would continue to enter and leave the park at the north-east and north-west corners by climbing the fence, which might result in injuries.

In view of the foregoing, I am not in favour of fencing the Dundas Street East frontage of Edgewood Park to direct all pedestrian traffic to an opening at the pedestrian crossover.

(Communication (October 5, 1987) addressed to the Commissioner of Parks and Recreation from Councillor Jakobek)

I have attached for your perusal copies of correspondence between my office and the Metro Roads and Traffic Department.

These letters stress a severe need for upgraded measures to ensure the safety of pedestrians on or crossing Dundas Street between Coxwell Avenue and Maughan Crescent. The suggestion made by Metro Roads and Traffic regarding the installation of a fence or barrier on the perimeter of Edgewood Park located on the south side of Dundas, may just be a great start in the prevention of further fatal situations.

I would appreciate your looking into the feasibility of erecting this fence and providing me with an update on this matter as soon as possible.

(Communication (September 10, 1987) addressed to Councillor Jakobek from the Director of Traffic, Department of Roads and Traffic, Municipality of Metropolitan Toronto)

Please refer to your letter of July 17, 1987, requesting an investigation of the feasibility of relocating the subject pedestrian crossover further west towards Coxwell Avenue. Our Department has completed a review of this matter.

At present, the pedestrian crossover is located on the midpoint of the horizontal curve of Dundas Street East. Although any point on a curve would not be ideal for visibility, its present location is visible to both eastbound and westbound motorists from a safe distance. If the crossover was to be moved further west, visibility for eastbound motorists would be improved; however, the visibility of the crossover to westbound motorists would suffer. Therefore, I feel that the present location of the pedestrian crossover is optimum for all approaches.

According to a study conducted by my staff on August 17, 1987, 98 pedestrians crossed Dundas Street at the pedestrian crossover during the normal eight hour study period. It was noted however, that twenty per cent of these pedestrians crossed the roadway outside of the designated crossover area. In an attempt to prevent this from occurring I am requesting, by copy of this letter, that the City of Toronto Parks Department consider erecting a fence or barrier on the perimeter of Edgewood Park, located on the south side of Dundas Street East. This would serve to direct pedestrians to the pedestrian crossover and improve their safety.

Finally, the unfortunate incident that recently occurred at this location involved the death of a six year-old boy who was riding his bicycle in the pedestrian crossover. The motorist, an inexperienced driver who was travelling eastbound on Dundas Street at a high rate of speed, was charged with careless driving.

In conclusion, I do not recommend that the pedestrian crossover on Dundas Street East near Maughan Crescent be relocated further west. However, I am requesting that the City of Toronto consider the erection of a fence or barrier on the perimeter of Edgewood Park.

I trust I have satisfactorily conveyed our thoughts on this matter.

(Communication (September 3, 1987) addressed to the Commissioner of Metro Roads and Traffic from Councillor Jakobek)

I refer to my letter to you of July 27, 1987, concerning a very tragic accident which happened on Dundas Street just east of Coxwell Avenue where a child was killed in a pedestrian crosswalk.

Would you please provide me with an update on your investigation into the possibility of moving this crosswalk further west to eliminate the blind spot to motorists created by the curve in Dundas Street, east towards Kingston Road. Your prompt attention to this matter would be much appreciated.

(Communication (July 27, 1987) addressed to the Commissioner of Metro Roads and Traffic from Councillor Jakobek)

A very tragic accident happened on Dundas Street this weekend just east of Coxwell Avenue. As you may have read in the newspapers, a young child was crossing with his bicycle at the pedestrian crossing on Dundas Street at Maughan Crescent when he was hit by a car and subsequently died from his injuries. My office has received many calls from concerned parents and residents of the area who feel that the vicinity of this crosswalk is dangerous, as well as the fact that vehicles speed along this portion of Dundas Street.

I would like to request that your Department investigate the possibility of moving the crossing further west towards Coxwell Avenue to eliminate the blind spot to motorists created by the curve in Dundas Street, east towards Kingston Road. This action should provide clearer vision for motorists or pedestrians who are crossing the street. By copy of this letter, I am also requesting that the Police Department monitor this portion of Dundas Street for speeding vehicles. Any further comments or suggestions that you may have that might help to alleviate the danger created at this location would be very much appreciated.

The Executive Committee also submits the report (December 7, 1987) from the Neighbourhoods Committee:

At its meeting held on December 3, 1987, the Neighbourhoods Committee had before it the report (November 12, 1987) from the Commissioner of Housing respecting the 1988 Budget - 30 St. Lawrence Street Shelter and Contract Outreach Organizer, which recommends:

1. That City Council approve the budget as outlined in Appendix I for the 30 St. Lawrence Street shelter under the operation of Dixon Hall.
2. That the City Solicitor be requested to amend the existing agreement with Dixon Hall to reflect the 1988 program for the 30 St. Lawrence shelter including the Contract Outreach Worker and the four staff people as outlined.

The Neighbourhoods Committee recommends the adoption of the foregoing report.

(Report (November 12, 1987) addressed to the Neighbourhoods Committee from the Commissioner of Housing)

Subject: 1988 Budget - 30 St. Lawrence Street Shelter and Contract Outreach Organizer

Origin: Commissioner of Housing (c38nhc87023:128)

Background: For the past five years the Dixon Hall Community Centre under contract with the City of Toronto has successfully operated 30 St. Lawrence Street as a shelter for homeless men. This shelter is the entry level accommodation for an integrated approach to assisting homeless people to re-establish themselves in the community. This process has sheltered thousands of people and assisted more than 100 to regain their dignity, stable housing, income, employment and friends.

Comments: The City has supported the operation of the shelter since 1981. It was originally opened as a shelter to accommodate 45 men and as an entry point to long-term housing. It has become an integral part of the City's housing policies to enable the homeless to re-enter society. This shelter continues to provide essential emergency accommodation for homeless single men. It is a basic shelter of last resort that is filled to capacity every night of the year. Because these homeless men are chronically hard to house, a slow process of enabling them to move into permanent housing has been developed. This transitional process is successful because it provides both outreach and support services. It is also important to support the growing demand for outreach services.

In the past the City has funded the full operation including:

a) four full time shelter staff

b) a contract outreach worker

c) administrative expenses

d) building maintenance and utilities.

In order to fulfill the increasing demand for outreach services without increasing our commitment, Dixon Hall has negotiated with Metropolitan Community Services to fund the full-time shelter staff. I am requesting that the City redirect these funds for four outreach staff.

In the past there have been separate contracts for the outreach worker and the operation of the shelter. Now for coherence we are suggesting including this function in the contract with Dixon Hall. The total budget of $175,309 is an increase of approximately 3.5 per cent over the 1987 allocation. The budget details, including the Housing Department budget for building maintenance and utilities is included as Appendix I.

This redirection of funds is therefore based on providing additional support for our permanent housing strategy. Its objectives will be to continue to support the movement of homeless men from the shelter into affordable housing through a progressive stepping stone approach. This is based on the provision of training towards employment, a program which will assist in developing social and life skills, and a group development program.

One worker will concentrate on assessing and co-ordinating services and resources such as identification, OHIP, medical access, birth certificates, banking, first and last month's rent and securing income. The men will also be involved in programs to assist in their integration into a wider community. One of the key components of this strategy is their inclusion in the planning and development of 30 new housing units which Dixon Hall is building with a Project 3000 allocation.

The present outreach staff support 42 men in permanent Cityhome housing in five different locations; continuing assistance to the development group presently housed in the School House; personal health; psychiatric and income support for minimum of 60 men in the shelter; opportunities for skills training, employment readiness and the case load for support services.

The amalgamation of the two contracts would include the Contract Outreach Worker and the redirection of the existing funding from four full-time shelter workers to four outreach workers:

1. Alternative Housing Support Co-ordinator
2. Social Assistance Housing Liaison Worker
3. Drop-In Program Worker
4. Worker for the Drop-In

Their descriptions and job responsibilities are included in Appendix II.

Recommendations:

1. That City Council approve the budget as outlined in Appendix I for the 30 St. Lawrence Street shelter under the operation of Dixon Hall.

2. That the City Solicitor be requested to amend the existing agreement with Dixon Hall to reflect the 1988 program for the 30 St. Lawrence shelter including the Contract Outreach Worker and the four staff people as outlined.

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Appendix I

5 Staff:	
1 Contract outreach organizer (2½ days/week)	$ 26,000
1 Alternative Housing Support Co-ordinator (full time)	25,922
1 Social Assistance Housing Liaison Worker (full time)	24,197
1 Drop-In Program Worker (full time)	24,197
1 Worker for Drop-In (full time)	24,197
Salary Total	$124,513
Benefits	11,821
Drop-In Supplies	3,000
Rental Space for Dro-In	8,000
Community Breakfast Supplies	3,000
Housing Fees, Transportation, Coffee	3,000
Payment for Trainees	2,500
Sub-Total	$155,834
Administrative Fee (15%)	19,475
Total Operating Contract with Dixon Hall (3.4% Increase 1987)	$175,309
City Housing Department Budget	
Building Maintenance (5% increase 1987)	8,858
Utilities and Insurance (5% increase 1987)	7,292
Total Budget for 1987	$191,459

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Appendix II

A. Contract Outreach Organizer - $26,000

Job Responsibilities

1. Creates links between the City and community support agencies for the creation of more permanent housing.
2. Provide technical support and training for City officials and interested agency staff to work with the homeless.
3. Develop a continuum of housing and services to enable the homeless to progressively become more independent and self-reliant.
4. Development self-managed alternatives for vocational opportunities and personal health care.
5. Develop a system for mutual support where permanent housing tenants can assist in their outreach functions with the homeless.
6. Assist in the co-ordination of day programs and crisis services.

B. Alternative Housing Support Co-ordinator - $25,922

Job Responsibilities

1. Co-ordinate and implement transitional long-term housing process
   a) Make contact with men wishing housing via shelter and community breakfast
   b) Development of person's lifeskills in preparation for housing, e.g. budgeting, alcoholism, etc.
   c) Formation of groups (self-help) in preparing for housing e.g. Schoolhouse weekly meetings.
2. Office hours at Dixon Hall for follow up, internal business, Shelter staff meetings, Dixon Hall meetings, special celebrations for Shelter residents, etc.
3. Provide Housing Support Services (regular personal contact and visits, counselling, lifeskills development, referrals, crisis intervention)
   a) South St. Jamestown (25 units)
   b) 123 Sackville Street (2 units)
   c) Homes First Society (9 units)
   d) Private housing
4. Provide voluntary follow up for those who transfer to housing in the open market or are evicted from the housing projects.
5. Project 3000 preparation (focus on user group meeting for men's input in planning, design, and management).

C. Social Assistance Housing Liaison Worker - $24,197

1. Provide information, liaison and advocacy on income maintenance programs (GWA, FBA, CPP, etc.) for shelter residents and those now housed.
2. Drop-in client caseload
   a) Assistance with income maintenance, employment referrals, medical referrals, private housing, etc.
3. Implementation of transitional long-term housing process
   a) Make contact with men wishing housing via shelter visits, drop-in caseload.

b) Formation of self-help groups in preparation for housing via Norman Brennan Residence tenants.

c) Arrange GWA for Norm Brennan Residence tenants.

4. Provide Housing Support Services (requires regular personal contacts, counselling, crisis intervention, referrals and liaise with property manager).

   a) 128 Havelock Street (4 units).

   b) 987 Dundas Street (4 units).

   c) Woodgreen

5. Office hours at Dixon Hall for follow up, internal business, Shelter staff meetings, Dixon Hall meetings, special celebrations for Shelter residents, etc.

6. Provide voluntary follow up for men who transfer or are evicted (and find more appropriate housing)

D. Drop-In Program Worker - $24,197

1. Art Drop-In Program

   a) Manage program, order supplies, set up and clean up.

2. Outreach for Program

   a) Regular visits to shelter for contracts.

3. Community Breakfast

   a) Secure additional donations/funds for breakfast.

   b) Purchase supplies.

   c) co-ordinate preparation of breakfast (men cooking).

   d) Co-ordinate set up/clean up.

E. Housing Support Worker - $24,197

1. Prepare people for housing (described above).

2. Co-ordinate support services (new projects).

3. Follow-up services for those who move to independent housing but to continue to use support services.

The Executive Committee also submits the report (January 13, 1988) from the City Services Committee:

At its meeting held on Tuesday, January 12, 1988, the City Services Committee had before it a report (December 23, 1987) from the Commissioner of Public Works respecting the replacement of non-bicycle-proof catch basin covers on high volume cycling routes as identified by the City Cycling Committee.

The Committee recommends the adoption of the foregoing report.

(Report (December 23, 1987) addressed to the City Services Committee from the Commissioner of Public Works)

Subject: Catch Basin Gratings

Origin: City Council, at its meeting of February 23, 1987, in considering Clause 42 of City Services Committee Report No. 5, requested me to report to your Committee, in consultation with the Chairman of the City Cycling Committee, on a strategy to accelerate the sewer grate replacement programme on high volume cycling routes. (c39csc871313:63)

Comments: As your Committee is aware, non-bicycle-proof catch basin covers are replaced with bicycle-proof catch basin covers in connection with my annual pavement reconstruction programme (some 500 catch basin covers per year) and under the annual programme for the replacement of reported dangerous catch basin covers (some 60 catch basin covers per year). At the present rate of replacement, I estimate that it will take some 35 years to replace all existing non-bicycle-proof catch basin covers throughout the City.

The Chairman of the City Cycling Committee has advised me that the replacement of all non-bicycle-proof catch basin covers on high priority bicycle routes with bicycle-proof catch basin covers, as determined by the City Cycling Committee will cost about $700,000 in 1988 dollars. Councillor Layton has suggested that these covers be replaced over a five year period. This programme would involve the replacement of an additional 350 catch basin covers per year at an annual expenditure of some $140,000 (1988 dollars) over the next five years.

Recommendation: That I be authorized to include, in my Department's Annual Operating Budget, an amount of $140,000 (1988 dollars) for each of the years 1988 to 1992 inclusive, to cover the cost of the replacement of non-bicycle-proof catch basin covers on high volume cycling routes as identified by the City Cycling Committee.

The Executive Committee also submits the report (January 13, 1988) from the City Services Committee:

Re: Propane Storage - Funding for a Risk Assessment Study

At its meeting held on Tuesday, January 12, 1988, the City Services Committee had before it a report (January 7, 1988) from the Commissioner of Planning and Development, as requested, respecting funding for a risk assessment study on propane storage.

The Committee also again had before it a report (June 4, 1987) from the Commissioner of Planning and Development.

The City Services Committee recommends:

1. That the Commissioner of Planning and Development be requested to proceed further with the Risk Assessment Study of Propane Storage Tanks, and that funds in the amount of $24,000.00 be made available from the City Contingency Account and transferred to the Planning and Development Department 1988 Operating Budget Account No. 771-420-600, and that the appropriate officials be authorized to prepare the necessary agreement.
2. That Professor Douglas Napier, Department of Chemical Engineering and Applied Chemistry, University of Toronto, be retained to carry out the study and associated work as described in Appendix A of the foregoing report from the Commissioner of Planning and Development, at a cost not to exceed $24,000.00.
3. That the Commissioner of Planning an Development be requested to prepare a submission to the Executive Director, Association of Municipalities of Ontario, for consideration by the City Services Committee.

(Report (January 7, 1988) addressed to the City Services Committee from the Commissioner of Planning and Development)

Subject: Propane Storage - Funding for a Risk Assessment Study.

Origin: City Services Committee, December 15, 1987. (c71csc88001:129)

Comments: At its meeting of December 15, 1987, your Committee requested the Commissioner of Planning and Development, in consultation with appropriate City officials, to report to the next meeting of the City Services Committee on Tuesday, January 12, 1988, on:

(a) their explorations regarding funding for the City's study from other levels of government;

(b) the status and scope of the Provincial Governments' study presently underway; and

(c) the status of other municipal by-laws regulating propane, e.g., City of York By-law No. 1116-87 respecting propane and compressed natural gas fuelling, conversion and repair facilities.

1. Funding for a Risk Assessment Study

Your Committee's recommendations of June 16, 1987, that a Risk Assessment Study as outlined in my report of June 4, 1987, be undertaken were deferred by the Budget Review Group pending an investigation by the Commissioner of Planning and Development as to possibilities for sharing the cost with the Province. I have corresponded with Mr. Robert Clendining, Director, Fuels Safety Branch, and Chairman of the Government Industry Committee on Siting of Propane and Natural Gas Transportation Fuel Facilities (GIC). In a letter dated October 14, 1987, Mr. Clendining declined the suggestion. I believe it is the position of the Provincial officials that prior research by other agencies has provided adequate data, and copies of a study by the Netherlands Organization for Applied Scientific Research (May, 1983) was provided to this office.

The City of York has also taken initiatives to have this same study funded. The City of York's proposal is, essentially, that the GIC itself undertake this study as part of its review program, and failing that, Metropolitan Toronto undertake the study independently. This proposal was rejected by the Metropolitan Licensing and Legislation Committee, a decision confirmed by Metropolitan Council at its meeting of December 8 and 11, 1987. Metropolitan Council did endorse some other resolutions as to actions of Provincial authorities on this issue (Report 15 of the Metropolitan Legislation and Licensing Committee).

2. Scope and Status of GIC Study

A letter from Mr. R. Clendining, Chairman, Government Industry Committee on Siting of Propane and Natural Gas Transportation Fuels to the City Clerk (November 6, 1987) informs the City of Toronto that the report will not be completed until sometime this winter and a definite date cannot be provided. From recent staff discussion with Branch staff I understand an announcement on some aspects of the GIC studies may be anticipated later this month.

The scope of the GIC study was described in an appendix to my report of June 4, 1987, to your Committee and was a comprehensive review of location standards and anticipated a 'model' municipal zoning by-law.

3. Status of Other Municipal By-laws

The City of York enacted By-law No. 1116-87 as an amendment to its zoning by-law on June 15, 1987, which introduced new, more restrictive provisions for propane and compressed natural gas (CNG) fuelling facilities and conversion/repair shops. The by-law did not prohibit these facilities but introduced setback requirements which would tend to preclude propane or CNG facilities at the typical auto service station on a commercial strip. Compliance with the requirements would have the practical effect of restricting propane facilities to large sites as might be found within industrial areas.

The City of York by-law is the subject of objections and appeals to the Ontario Municipal Board by every major propane industry group or distributor. York Council has, however, reaffirmed the by-law without changes. No date has yet been announced by the Ontario Municipal Board for a hearing on the appeals.

Other Metropolitan area municipalities are interested in this issue but seem to have adopted a wait-and-see approach pending (a) the report of the GIC; and (b) the eventual results of the City of York by-law. There have been no comparable restrictions enacted in other Metropolitan area municipalities.

Recommendation: That your Committee consider whether or not it would wish to again forward the recommendations of my report dated June 4, 1987, to the Budget Review Group together with the information contained in this report.

(Report (June 4, 1987) addressed to the City Services Committee from the Commissioner of Planning and Development)

Subject: Propane Storage Tanks - a Risk Assessment Study and other Regulatory Reviews.

Origin: City Services Committee, April 21, 1987. (c71csc87009:129)

Comments:

1. Introduction

At its meeting of April 21, 1987, your Committee requested the Commissioner of Planning and Development, in consultation with the Commissioner of Public Works, the Commissioner of Buildings and Inspections, the Medical Officer of Health, the City Solicitor, the Fire Chief and appropriate officials at other levels of government, to report on a study to assess the relative risks and the acceptability of the risks involved in the storage and handling of propane tanks in the City of Toronto as compared to conventional fuels. The study should assess and report on the implications of the risk assessment for residential neighbourhoods in the City. The study should also assess the engineering reliability of the installation and maintenance of propane facilities within the City.

The report on this study should include:

1. Terms of reference of study
2. Cost of study
3. Availability of funding, both City and other levels of government
4. Selection of appropriate consultant
5. Feasibility of preparing a catalogue of existing locations within the City of Toronto, as well as locations in other municipalities immediately adjacent ot the City.

Since your Committee considered this matter, there have been other actions to review propane standards, notably by the Ministry of Consumer and Commercial Relations, and I have expanded this report to inform your Committee of those actions.

2. Risk Assessment Study

(a) Terms of Reference

The study requested by your Committee is a risk analysis of propane storage and dispensing operations using computer models developed for risk assessment in large industrial (typical petrochemical) plants or facilities where accidental emissions or fire is hazardous. It attempts to show the statistical probability of various accidents and to identify factors which would reduce that probability. Details of a risk assessment study are developed in a proposal by Professor Douglas Napier attached to this report as Appendix A. This proposal would serve as a terms of reference, possibly subject to minor revision, if your Committee decides to proceed.

Anticipating that this issue may be under consideration by your committee for some time, these terms of reference include an allowance for general consultation with the staff of this Department.

(b) Cost of Study

The cost of the study is indicated as $20,000.00 plus a further sum of $4,000.00 to provide for unscheduled consulations at $100.00 per hour to a maximum of 40 hours over the next 12 months.

(c) Availability of Funding

Funding for this study is not available in the 1987 Planning and Development Department Operating Budget. If your Committee decides to proceed with the study this report should be forwarded to the Budget Review Group Committee to approve the necessary funding.

I am not aware of the availability of funding from any other level of government for this purpose.

(d) Selection of Appropriate Consultant

The study request by your Committee originated in large part with Professor Napier's deputation to your Committee's meeting of April 21, 1987. My subsequent discussions with him indicate that this work is a specialized form of analysis which, in addition to himself, may be undertaken by two consulting firms in the U.S.A. The Atomic Energy Commission (Canada) uses similar risk assessment techniques but they are, of course, oriented to nuclear power installations rather than petrochemical facilities. If your Committee decides to proceed with such a study, it would seem most expedient to retain Professor Napier.

(e) Catalogue of Existing Locations of Propane Storage Facilities

Existing locations, excluding those used internally for industrial processes, but including all bulk retail outlets, automotive and general, could be catalogued by staff on the basis of information available from the Fuels Safety Branch.

3. Provincial Fuels Location Committee

On May 11, 1987, Consumer Minister Monte Kwinter announced the creation of a government/industry committee to study questions related to the location of propane and natural gas storage tanks and dispensing facilities to be chaired by Mr. Robert H. Clendining, Director, Fuels Safety Branch, Ministry of Consumer and Commercial Relations.

Details of this study program, as established by May 22, 1987, have been provided by Mr. Clendining and are attached as Appendix B.

Municipal representation on this committee is organized through the Association of Municipalities of Ontario.

The study design recognizes the significance of land use controls by municipalities in this context, and also notes the importance of non-safety related issues to compatibility questions associated with fuel outlet operations.

The progress and results of this study will be, in my opinion, important to the City of Toronto and liaison with the Association of Municipalities of Ontario should be undertaken. Of particular interest would be the anticipated development of a "model municipal zoning by-law".

4. Propane Gas Association of Canada

The Propane Gas Association of Canada, Inc. Ontario Committee has initiated a program to study the reliability of storage tanks and dispensing equipment. The study would be carried out by the Ontario Research Foundation. I understand that Association will be informing your Committee directly as to the details of its study and safety program and for that reason have not included them in this report.

summary and conclusions The study requested by your Committee, the 'Risk Assessment Study', would appear an opportunity to add an independent analysis of the risks associated with propane storage for the City and others. This work does not seem a duplication of the review program announced by the Province because of the different techniques used.

It remains my view that safety issues, insofar as they relate to the physical plant of propane storage and handling facilities, are subjects beyond the competence of land use planning and outside the authority of the City to regulate independently. These aspects of the issue are engineering matters.

It is also my view that within the generality of this issue there are questions properly the concern of land use planning and potentially subject to different Zoning By-law requirements than we have today. The addition of propane storage and dispensing facilities is an intensification of land use at an automobile service station, and the small sites typical of the City may not all be suitable for conversion to a multi-fuels facility even though such conversion would comply with contemporary standards. More significantly, it may be that the Toronto Zoning By-law is simply too permissive on the subject of auto-related uses, as (a) commercial (C1 and CR) districts in Toronto are, in fact, commercial and residential districts; and (b) the typical commercial district is a linear one which adjoins low density residential districts which are affected by intensification of development within the commecial district. So there is a theoretical possibility that policy on the location of auto-related uses could be changed. Due to the operation of law for non-conforming uses, and the fact that auto service stations are declining in number, it would be many years before such a change in policy could produce any change in fact.

Engineering and land use planning controls overlap on one key factor - separation spaces between propane storage facilities and other development. Greater separation spaces could be required (by the Zoning By-law) because the noise, traffic and appearance inherent to a 24-hour vehicle fuelling facility is not compatible with nearby land uses, or could be required (by regulation under the Energy Act) because the damage from accidental emissions will be mitigated.

Your Committee may wish to determine how significant land use compatibility questions - noise, traffic and appearance - are in relation to express concern over safety issues, and, on the basis of that determination, could request me to report on reviewing planning policy on the location of all auto fuel outlets and similar uses.

Recommendations:

1. If your Committee wishes me to proceed further with the Risk Assessment Study of Propane Storage Tanks, this report be submitted to the Budget Review Group for approval of $24,000.00, such funds to be made available from the City Contingency Account and transferred to the Planning and Development Department 1987 Operating Budget Account No. 771-420-600, and that the appropriate officials be authorized to prepare the necessary agreement.
2. That Professor Douglas Napier, Department of Chemical Engineering and Applied Chemisty, University of Toronto, be retained to carry out the study and associated work as described in Appendix A of this report at a cost not to exceed $24,000.00.
3. That I prepare a submission to the Executive Director, Association of Municipalities of Ontario, for the consideration of your Committee.

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Appendix A

Automotive Propane: Proposed Study of Risks of Filling Station Installations, prepared by Professor Douglas Napier (June 2, 1987)

"1. Introduction

Risk is used to imply several meanings. The usage adopted here is that risk is the product of the magnitude (consequences) of a hazard and the frequency of occurrence of that hazard. It may be expressed in units pertaining to damage and/or injuries per annum.

The hazards pertinent to propane filling stations are asphyxiation, fire and explosion. These may occur at any stage of the sequence of events commencing with the production of the propane, through transportation and transfer to on-site storage and continuing with transfer to customer's containers and subsequent transportation and usage. It is suggested that the scope of this proposed study should commence with the arrival of the propane tank truck at the filling station and follow transfer and storage until the propane is removed from the site. Some of the other aspects of the total sequence of events are regulated in refinery operations and in the transportation of dangerous goods.

2. Hazardous Events

There are a number of events that may be hazardous to adjacent properties and to people in the vicinity of a release of propane. The consequences of these events depend upon both the rate and quantity of the release. The major events for consideration are set out below.

2.1 Asphyxiation

In operation at filling stations this event should be highly improbable. It is most likely to result from a sudden release of propane due to catastrophic failure of containment. The consequences of such an event can be set down in terms of concentration isopleths.

The most probable types of fire are:

a. jet fires: direct combustion of a leakage from pressurized storage.

b. fireball: combustion of a release, i.e., of a cloud of vapour.

c. flash fire: combustion of a layer of either flammable mixture or stratified gas that has formed prior to ignition.

2.3 Explosions

These may be divided into confined and unconfined explosions.

2.3.1 Confined explosions result from the leakage of propane into either a building or a vehicle where the gas is mixed with air and is subsequently ignited.

2.3.2 Unconfined explosions

a. Boiling Liquid Expanding Vapour Explosion (BLEVE's) are produced by a sudeen major release of propane wherein ignition occurs at releaes. The effects are of limited blast and severe thermal radiation.

b. Unconfined Vapour Cloud Explosions can be produced from catastrophic failure of containment when ignition is delayed until an airborne cloud of flammable mixture is produced which is subsequently ignited. The resulting damage is from blast.

3. Proposed Analysis

The consequences of the events listed in 2. can be determined using mathematical models. It is necessary to establish the rate and/or the magnitude of the release as may be appropriate. This constitutes the first part of the analysis; the second part is concerned with the frequency of occurrence of the hazards. The methodology is briefly outlined below:

3.1 Consequences of Hazards

a. Identify all credible failures in the system that may cause a release of propane. This is achieved by systematically examining the engineering drawings and engineering specifications.

b. Quantify the rate, magnitude and conditions of the resulting release.

c. Determine which hazard in 2. is applicable and the consequences of the event under appropriate meteorological conditions. The consequences will be expressed in terms of damage contours.

3.2 Frequency of Hazards

The frequency of failure of the system leading to release of propane can be computed from knowledge of:

a. failure rates of components in the system

b. quantificaiton of human reliability.

It is anticipated that fully appropriate information on these may not be presently available, but that values of acceptable accurancy can be employed.

4. Anticipated Information from the Study

   a. Assessment of risk whereby attention will be directed to the more vital aspects of the operations

   b. Provision of a sound basis for contingency planning

   c. Specification of requisite separation distances for safety between filling stations and other activities

   d. Identification of engineering revisions that would improve reliability and reduce risk

   e. Specification of the requisite of maintenance, testing and replacement of component parts of the system

   f. Establishment of a data bank relating to equipment used in the propane distribution industry in Metropolitan Toronto.

5. Estimate of Cost of the Study

The program of work outlined above has not been costed in detail. It seems likely that a figure of about $20,000 would be appropriate.

6. Duration of the Study

From the time of the availability of engineering drawings and specifications, a period of 6 months should be sufficient to do the work outlined. Clearly information will be available during this period and it is suggested that an active liaison should be maintained with the Planning and Development Department.

7. Consultancy

It is suggested that D. H. Napier should be retained as a consultant during the 12 months in which the development and implementation of the results of the study takes place. The fee basis for such consultancy could be charged on an hourly basis of $100 per hour. Expenses essential to the requirements of the Client would be chargeable at cost."

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Appendix B

News Release from Ministry of Consumer and Commercial Relations (May 11, 1987)

"Consumer Minister Monte Kwinter today announced the creation of a government/industry committee, with consumer representation, to study questions related to the locatoon of propane and natural gas storage tanks and dispensing facilities.

The committee, set up in cooperation with the Ontario Ministry of Energy, will examine not only factors dealing with general safety but also noise, air pollution and traffic congestion.

Mr. Kwinter said, "These concerns caused some municipalities to examine their zoning by-laws with a view to enacting tougher siting conditions, particularly in or near residential areas. As a result, a number of separate municipal by-laws are being contemplated. The government/industry committee will help us to retain regulatory uniformity across the province while avoiding potential conflict with other provincial regulations."

"The goal of the committee is to consider the drafting of a model zoning by-law for municipal consideration and to determine the extent to which revisions may be needed to Ontario regulations covering alternate transportation fuels safety."

The membership of the committee includes representatives of the provincial and municipal governments, the Consumer's Association of Canada and the propane and natural gas industry; and will be chaired by the Director of the Fuels Safety Branch of the Ministry of Consumer and Commercial Relations.

Mr. Kwinter has asked the committee to report back to him with their recommendations this fall."

(Attachment)

"Request for Proposals

1.0 Introduction

In November 1986, a propane explosion in a taxi repair garage located at a fuelling station on Weston Road caused widespread property damage. The garage was not licensed to do propane work. While the presence of propane storage and dispensing equipment on the site had no relationship to the explosion, the incident prompted concern among municipalities that the existing provincial safety code setback requirements do not provide sufficient separation from adjacent residential property. In response, some municipalities have initiated reviews of existing zoning by-laws governing the location, site plans, and hours of operation of fuel outlets and automobile service stations.

Residents have also expressed concern at the noise, odour, and traffic patterns associated with gaseous fuel outlets. It is not clear whether these issues apply exclusively to gaseous fuel outlets.

It is proposed that a working government/industry committee be established jointly by the Ministries of Consumer and Commercial Relations (MCCR) and of Energy (MENG). The committee will compare Ontario's safety codes for gaseous fuels to those in other jurisdictions in Canada and worldwide, will compare the treatment of gaseous fuels for transportation with the treatment of conventional liquid fuels, will compare the treatment of gaseous fuels for transportation with the treatment of the same fuels in other uses, and will examine the actual safety record of gaseous transportation fuels in Canadian and other jurisdictions. Draft terms of reference are enclosed as Appendix 1.

A consultant is required to provide support to the committee. The consultant will administer the process, including organizing meetings and taking minutes, and will provide technical input to the committee's deliberations. This technical input will take the form of analysis and presentation of the issues identified by the committee as well as presentations of working papers on relevant subjects.

2.0 Consultant Tasks

The consultant's tasks will include, but not be restricted to, the following:

2.1 Organize committee meetings.

2.2 Take minutes and circulate them within five working days of a meeting.

2.3 Draft the final report of the committee.

2.4 Prepare summary documents and working papers for the consideration of the committee to support the analysis detailed in Section 2 of the committee's terms of reference (see Appendix 1). Such documents will include the following:

- summary of relevant safety regulations in Ontario compared with those of the USA, the Netherlands, Italy, Japan, and New Zealand;
- summary of relevant safety codes compared to those for conventional liquid fuels;
- summary of municipal by-laws affecting zoning of fuel outlets and automobile service stations;
- comparative analysis of the actual incident records for gaseous and conventional liquid fuels for all jurisdictions where data are available, for both refuelling situations and vehicle conversion and repair centres.

3.0 Proposal

The proposal should include the following information:

3.1 Names of all personnel to be assigned to this contract.

3.2 Duties of each person to be assigned to the contract, and estimate of the amount of time to be spent.

3.3 Per diem rates for each person to be assigned.

3.4 Relevant experience of each person to be assigned to the contract.

3.5 Estimate of the probable total cost of the contract. It is recognized that the nature of the project precludes the letting of a fixed price contract, but an estimate of the total cost is needed for budgeting purposes.

It is not necessary that the proposal to be an exhaustive document, nor that it contain substantial detail on the expected process to be followed. It is expected that the process, work plan, and tasks will evolve as part of the project. What is required is an indication of the skills and experience that will be brought to the project in the areas of transportation, gaseous fuels, municipalities, regulations, and available data. Contracts that can be drawn upon will also be important.

The proposals will be reviewed by a team from MCCR and MENG. The team will review each proposal on its merits, and may call upon bidders to attend an interview. If an interview should be required, it will be important to the evaluators to meet all the individuals who would be assigned to the project.

4.0 Timing

Five copies of the proposals should be delivered to Mr. Ed Grzesik, 10th Floor, 56 Wellesley Street West, Toronto Ontario M7A 2B7 by the close of business on May 20th, 1987. The successful consultant will be notified by telephone on May 27th, and will be expected to begin work immediately.

Any questions may be referred to Mr. Grzesik at 965-0297."

(Attachment)

Appendix 1

"Government/Industry Committee on Siting Gaseous Transportation Fuel Facilities: Terms of Reference (Draft)

1.0 Background

In November 1986, a propane explosion in a taxi repair garage located at a fuelling station on Weston Road caused widespread property damage. The garage was not licensed to do propane work. While the presence of propane storage and dispensing equipment on the site had no relationship to the explosion, the incident prompted concern among municipalities that the existing provincial safety code setback requirements do not provide sufficient separation from adjacent residential property. In response, some municipalities have initiated reviews of existing zoning by-laws governing the location, site plans, and hours of operation of fuel outlets and automobile service stations.

Residents have also expressed concern at the noise, odour, and traffic patterns associated with gaseous fuel outlets. It is not clear whether these issues apply exclusively to gaseous fuel outlets.

The Ministry of Energy (MENG) continues to encourage the use of alternative transportation fuels (ATFs) as a means of securing Ontario's energy future, reducing transportation costs as well as Ontario's dependence on imported oil. The Ministry of Consumer and Commercial Relations (MCCR) continues to ensure the safe storage, handling, and utilization of hydrocarbon fuels; it administers regulations that are considered among the most stringent in the world. Both Ministries would like to ensure the continuing availability of ATFs with maximum public safety.

Of the ATF options, the gaseous fuels (auto-propane and natural gas for vehicles) are the only ones with any substantive marketplace presence at this time. Consequently, the term "ATF" used in these terms of reference or in the committee's work may be taken to refer to these gaseous fuels exclusively.

An entire industry has grown up around the provision of ATF technology and services. In addition to the $150 million provided by the Province in tax incentives, the propane and natural gas industries have invested a further $150 million or more in auto-propane and natural gas for vehicles (NGV), and have created thousands of permanent jobs.

It is proposed that a government/industry committee, with consumer participation, be established to examine the concerns of the municipalities, to review th pertinent safety codes in Ontario, and to assist municipalities to resolve their concerns.

The Ministry of Energy and the Propane Gas Association of Canada (PGAC) are commissioning a study of propane vehicle safety, which will complement the work of the committee. The PGAC study focuses exclusively on auto-propane and is concerned primarily with the vehicle. The work of the committee includes both auto-propane and NGV, and concentrates on the fuelling and service infrastructure and regulations. Participation by MENG and PGAC in both projects will ensure coordination.

2.0 Scope and Objectives

The goal of the committee will be (a) to consider the preparation of a draft model zoning by-law and guidelines for municipal use and (b) to determine the extent to which revisions are needed to Ontario's regulations covering ATF safety, including required setbacks from residential land uses and training and certification of personnel.

It is not intended that the members of the committee do the necessary analysis. A consultant will be retained for that purpose and the committee members will service in an advisory and decision making role. The consultant will gather and present to the committee such information as it requires to draw its conclusions and make its recommendations.

The scope of the committee is intentionally broad. Ontario has prided itself in having an ATF program that is exemplary in Canada, if not the world. In encouraging ATFs, public safety has been held to be paramount.

The first question to be resolved by the committee is whether the existing pertinent safety codes are adequate. The committee will consider the Ontario safety codes for gaseous fuels in comparison with those in other jurisdictions, and also in comparison with the codes for conventional fuels such as gasoline. To be fair to the industry, which has invested heavily and created thousands of jobs in Ontario, it is important to consider ATFs in the context of the level of risk that society accepts for other fuels (e.g. gasoline) and in other uses (e.g. natural gas space heating and propane barbecues).

The committee must consider both the exposure to risk and the consequences of an accident. Therefore, it will reivew the experience of various jurisdictions with actual incidents at fuel transfer facilities, conversion centres, and automobile service centres. It will be important to exclude minor infractions in this analysis.

In its report, the committee may recommend public education measures, technical training programs, additional research into safety standards and incident control, levels of enforcement required to make safety codes effective, and model by-laws and guidelines for their implementation by municipalities. While safety will be the primary focus, it is recognized that noise, odour, and traffic disruption are also issues of concern to municipalities that can be dealt with in the same forum.

Specifically, the committee shall:

2.1 Define the needs of municipalities, the Province, and the ATF industry.

2.2 Review the pertinent ATF safety regulations in other Canadian jurisdictions, the USA, Italy, the Netherlands, Japan, and New Zealand, comparing them to Ontario's regulations.

2.3 Review accident/incident records in the jurisdictions noted in point 2, and compare this experience with that of Ontario.

2.4 Review the training programs and technical qualifications required for handling AFTs in Ontario, compared to other jurisdictions.

2.5 Determine the need for a public education program on ATFs.

2.6 Review Ontario safety records and regulations governing conventional liquid fuels, and compare them to those for ATFs.

2.7 Define the need for further research and analysis of incident mitigation measures.

2.8 Review (a) the extent of noise and air pollution, (b) traffic disruption, and (c) other non-safety matters of municipal concern associated with ATF and other fuel outlets.

2.9 Draft a model by-law and guidelines for municipalities to regulate the siting control and subsequent operation of ATF outlets, conversion centres, and motor vehicle repair centres.

2.10 Recommend a course of action to the Minister of Consumer and Commercial Relations, including specific reference to:

(a) the implementation of the proposed model municipal zoning by-law;

(b) pertinent safety regulations in Ontario relating to ATF outlets, including setback distances for storage tanks;

(c) the need for public education programs about ATFs safety, and the need for revisions to existing technical training courses;

(d) any other matter agreed to by the committee.

3.0 Committee Composition

The committee should comprise all those with a stake in the outcome of its deliberations. This includes the Provincial Government, municipal government, and the ATF industry.

The following membership is recommended:

Ministry of Consumer and Commercial Relations (Fuels Safety Branch)
Ministry of Energy
Ministry of the Environment
Ministry of Municipal Affairs (Community Planning Branch)
Ministry of the Solicitor General (Office of the Fire Marshal)
Association of Municipalities of Ontario
Consumers' Association of Canada
Ontario Natural Gas Association
Propane Gas Association of Canada

4.0 Procedure

The committee will be chaired by the Ministry of Consumer and Commercial Relations. Assistance will be supplied by the Ministry of Energy. A consultant will be hired to manage the process, conduct appropriate reviews, and make proposals for the committee to consider.

It will be necessary for the consultant to provide concise but detailed information as input to meetings of the committee. In addition to managing the process, therefore, the consultant will provide the committee with information on each of the subjects discussed in Section 2. It will also be the consultant's job to prepare draft reports summarizing the committee's conclusions and recommendations to be forwarded to the Minister of Consumer and Commercial Relations.

The committee members will be of sufficient seniority to represent the views of their peers and to make decisions on behalf of their organizations. As time is critical, the group will meet as required.

5.0 Budget and Time Frame

The final report is expected from the committee by September 30th, 1987. The report will be presented to the Minister of Consumer and Commercial Relations, recommending steps to be taken by the Province. Copies of the report will be presented simultaneously to all the participating organizations.

The final report may recommend further analysis or research. The conduct of such work would form a subsequent project, possibly but not necessarily involving any or all of the committee members.

The budget for this project will be contributed by the Ministry of Energy (50%), the Ontario Natural Gas Association (25%), and the Propane Gas Association of Canada (25%). Other participants will be expected to cover only staff time and travel expenses."

(Attachment)

"Proposed Task Force Membership

Chairman

Mr. Robert H. Clendining, Director, Fuels Safety Branch, Ministry of Consumer and Commercial Relations, 4th Floor, West Tower, 3300 Bloor Street West, Etobicoke, Ontario M8X 2X4 (416)239-1279

Secretary

Mr. Ed Grzesik, Codes and Standards Adviser, Programs and Technology Division, Ministry of Energy, 56 Wellesley Street West, Toronto, Ontario M7A 2B7 (416)965-0737

Mr. Bill Balfour, Director, Environmental Approvals and Land Use Planning Branch, Ministry of the Environment, 8th Floor, 135 St. Clair Avenue West, Toronto, Ontario M4V 1P5 (416)323-4397

Mr. G. Milt Farrow, Assistant Deputy Minister, Community Planning, Ministry of Municipal Affairs, 14th Floor, 777 Bay Street, Toronto, rwnOntario M5G 2E5 (416)585-6600

Mr. John Bateman, Fire Marshal, Ministry of the Solicitor General, 3rd Floor, 7 Overlea Boulevard, Toronto, Ontario M4H 1A8 (416)965-4844

Mr. Mac Dunbar, Executive Director, Association of Municipalities of Ontario, Suite 805, 100 University Avenue, Toronto, Ontario M5J 1V6 (416)593-1441. (To be contacted by the Ministry of Municipal Affairs with suggested representation from two or three municipalities (York, Scarborough, and one from outside Metro Toronto.)

Mr. Andrew Cohen, Director General, Consumers' Association of Canada, P. O. Box 9300, Ottawa, Ontario K1G 3T9 (613)733-9450

Mr. Paul Pinnington, Managing Director, Ontario Natural Gas Association, Suite 1104, 77 Bloor Street West, Toronto, Ontario M5S 1M2 (416)961-2339. (To be asked to name industry representation, potentially Jim Fagan, Director, Marketing/Sales, Consumers' Gas, and Bruce Rogers of Union Gas (Chairman of the NGV Marketing Subcommittee).)

Mr. Bill Kurtze, Managing Director, Propane Gas Association of Canada, 1202, 500-4th Avenue Southwest, Calgary, Alberta T2P 2V6 (403)263-0450. (To be asked to name industry representation, potentially Don Edwards, Vice President, Marketing, Superior Propane and Mel Patterson, Vice President, ICG Liquid Gas.)"

The Executive Committee also submits the report (November 23, 1987) from the Budget Review Group:

Subject: Proposed Loan Programme for Commerical Facade Programme

Origin: Alderman Michael Gee, Chairman, Budget Review Group (c10exec87345:509)

Comments: At its meeting held on November 19, 1987, the Budget Review Group had before it the report (November 5, 1987) from the Neighbourhoods Committee and the report (November 9, 1987) from the Commissioner of Planning and Development, on the above-noted subject. At its meeting on November 10, 1987, the Executive Committee referred this matter to the Budget Review Group for consideration and subsequent report.

The Budget Review Group decided to recommend the following.

Recommendation: That the report (November 5, 1987) from the Neighbourhoods Committee and the report (November 9, 1987) of the Commissioner of Planning and Development be referred back to the Budget Review Group for consideration with the 1988 Operating Budget.

(Report (November 9, 1987) from the Commissioner of Planning and Development)

Subject: Streamlining of Commercial Facade Improvement Loan Programme

Origin: Economic Development Committee, October 23, 1987 (c71exec87128:24)

Comments:

1. Introduction

The Economic Development Committee adopted my report (October 20, 1987) recommending that the City of Toronto introduce a loan programme for commercial facade improvements at its meeting on October 23, 1987. It also requested that I report to the Executive Committee for consideration at its meeting on November 10, 1987, on:

- the possible streamlining of the procedures outlined in the report, and
- the inclusion of a requirement that the City must make its loan payments to the applicants under the programme within 30 days.

2. Possible Streamlining

Appendices B and C of the October 20th report set out the proposed administrative procedures for the programme and the responsibilities of the various parties that will be involved in its operation. These procedures were reviewed in consultation with staff in City Legal, Buildings and Inspections, and Finance Departments in response to the Economic Development Committee's request. A few technical amendments were made to clarify the intent of the procedures.

Many of the listed activities are required by the Programme's enabling legislation (Section 28 of the Planning Act). Others are needed to ensure that the loan funds are spent on eligible facade improvements and that the City has the ability to secure repayment of the loan funds. Some of the activities can be completed very quickly.

It would be possible to streamline the procedures in one respect. Instead of requiring that the individual loan applications be approved by City Council (Step 6 in Appendix B), this authority could be delegated to the Commissioner of Buildings and Inspections provided that administrative guidelines which would avoid the need for the Commissioner to exercise any discretion when considering any particular application are adopted. This would eliminate the approximate three week wait between the Commissioner's consideration of each application and its final approval by Council, and the staff time required to prepare and process the reports to the Neighbourhoods Committee.

If Council wishes to delegate the authority to approve the loans to staff, it should request the Commissioner of Buildings and Inspections, in consultation with the City Solicitor, to prepare appropriate guidelines for reviewing the loan applications, and to report back to the Neighbourhoods Committee on this issue.

It is suggested that the recommendations of the report dated October 20, 1987, also be adopted. This would allow the area designation process to begin concurrently with the preparation of the loan approval guidelines. When the guidelines are prepared, the Commissioner of Buildings and Inspections will recommend appropriate amendments to the programme's administrative procedures as set out in the October 20th report.

It may be easier to prepare the loan approval guidelines after gaining some experience with the programme. Council may wish to consider approving the administrative procedures as outlined in the report, and requesting that the possible delegation of the loan approval authority to staff be evaluated as part of the first annual review of the programme (as described in Section 3.6 of the October 20th report).

As is noted in the October 20th report, the Programme's staffing implications can be better evaluated after its first year of operation. The staff required will depend upon the scale of the programme, a factor which the City can control by adjusting the size of the Loan Fund and the number of "community improvement project areas" designated. It is anticipated that the scale of the programme being recommended probably can be accommodated by existing staff, although one additional body may be needed in the Buildings and Inspections Department depending upon property owner response and our evaluation of the Programme.

3. Loan Payment Period

It is recommended that the loans be paid out after the property owner has completed his renovations and sent his invoices to the Buildings and Inspections Department. A building inspector would then inspect the property and staff in the Legal Department would subsearch the property's title before authorizing the Finance Department to disburse a cheque for the loan. (Step 7 in Appendix B)

It should be possible to complete this process within thirty days in most cases, and this would be a reasonable target. However, longer delays may be experienced during periods when the Legal, Buildings and Inspections, or Finance Departments are experiencing particularily heavy workloads.

In cases where the cost of renovations exceeds the original estimate and the amount of the approved loan, the report recommends that the Commissioner of Buildings and Inspections seek Council approval for an increase to the loan (Appendix B, Step 7). A thirty day pay-out period will not be possible in these situations unless the Commissioner is given the authority to approve the loans himself.

Recommendations:

1. That the recommendations of my report dated October 20, 1987, be approved.
2. If Council wishes to delegate the authority to approve individual loan applications to staff, that it either:
    a) request the Commissioner of Buildings and Inspections, in consultation with the City Solicitor, to report to the Neighbourhoods Committee recommending appropriate guidelines for reviewing loan applications; or
    b) request the Commissioner of Planning and Development to include an evaluation of this issue in the first annual review of the programme.

(Report (November 5, 1987) from the Neighbourhoods Committee)

At its meeting held on November 5, 1987, the Neighbourhoods Committee had before it the report (October 20, 1987) from the Commissioner of Planning and Development respecting the Proposed Loan Program for Commercial Facade Improvements.

The Committee also had before it a report (October 23, 1987) from the Economic Development Committee recommending the adoption of the report from the Commissioner of Planning and Development, and further requesting that he report directly to the Executive Committee for its meeting to be held on November 10, 1987, as set out in the attached letter.

The Neighbourhoods Committee amended the report (October 20, 1987) from the Commissioner of Planning and Development by making the following changes to Appendix C:

1) adding to Item 2 - Property Owner, a further statement:

- "secures the necessary building permits."

2) changing Item 5 - Buildings and Inspections Department, by replacing the words "are obtained" with the words "have been obtained".

The Neighbourhoods Committee recommends the adoption of the foregoing report, as so amended.

(Report (October 20, 1987) addressed to the Neighbourhoods Committee and to the Economic Development Committee from the Commissioner of Planning and Development)

Subject: Proposed Loan Programme for Commercial Facade Improvements

Origin: City Council, November 17, 1986 (c71nhc87063:24)

Comments:

1. Introduction

The following report recommends that the City of Toronto provide loans to property owners in designated commercial districts for the purposes of upgrading the appearance of the commercial facade.

The report was initiated by a communication from Councillor Gilbert which was considered by City Council on November 17, 1986. Council requested the Commissioner of Planning and Development to report to the Neighbourhoods Committee on guidelines for a commercial facade programme and a budget, in consultation with the City Solicitor, the Commissioner of Finance, and the Commissioner of Buildings and Inspections.

The report is divided into the following sections:

1. Introduction
2. The need for Facade Improvement Loans
3. Overview of Proposed Programme
4. Enabling Legislation

Conclusions

Recommendations

Appendix A: Draft Guidlelines

Appendix B: Programme Administration

Appendix C: Role and Responsibilities of Involved Parties

2. The Need for Facade Improvement Loans

It has long been the City of Toronto's policy to maintain attractive commercial districts. This both improves the overall appearance of the City, and helps its commercial districts attract business. Toronto's Official Plan recognizes the desirability of attractive commercial districts in the following Community Improvement policies:

8A.12 "It is the policy of Council to encourage improvements in the general appearance and level of maintenance, the provision of public amenities, the efficient functioning and the economic viability of district and regional commerce centres and areas of permissible commercial use as delineated on Maps 1, 1A, 1B and 3 of this Plan."

8A.13 "Accordingly, Council will encourage the undertaking of programmes and other actions to assist the revitalization and promotion of these areas, which include, but are not limited to, the upgrading of streetscapes and pedestrian amenities, encouraging the renovation and upgrading of buildings and lands, and providing improved public transit, open space, and off-street parking facilities."

In accordance with these policies, considerable energies have been devoted to improving and maintaining the appearance of the public domain in Toronto's commercial districts. Trees are planted along the sidewalk, litter containers are provided for the public, and a regular sidewalk reconstruction programme is maintained. In addition, a special capital programme earmarked for improvements to commercial districts was established in 1980. The City spends about half a million dollars each year through this programme on decorative sidewalks, street furniture, and other improvements not otherwise provided for in its capital budget. Our twenty-eight B.I.A.'s (Business Improvement Areas) also have invested large amounts of money on streetscape improvements in their individual areas, all financed by the B.I.A. levies collected from local businesses.

However, the trees and flowers, brick sidewalks, and other attractive features which the City and B.I.A.'s have installed along the sidewalks in commercial districts have considerably less impact if the building facade itself is rundown or nondescript. This is a fairly prevalent condition in the City's commercial strips. Most commercial blocks seem to include at least a few buildings that detract from the area's overall appearance. They may have peeling paint or deteriorating brick work, dirty windows, or inappropriate signage. In addition, facades which are attractive when considered in isolation from neighbouring building sometimes create a jumbled, unappealing streetscape if the use of colour, signage and style are unco-ordinated.

Improving the appearance of the commercial facade would help the City's retail strips attract more customers. This was confirmed by a survey of Toronto residents which the Planning and Development Department undertook in 1983 (Survey of Shopping Attitudes and Behaviour by John C. Williams Consultants). Half of the Toronto residents interviewed considered a district's appearance to be important when they were deciding where to shop. Fourteen per cent of these people said that the retail strip they used most often had poor visual appeal. Two-thirds of this group indicated that storefront improvements were required to make the district more attractive.

In recognition of the importance of an attractive commercial facade, many of the City's B.I.A.'s have commissioned "facade improvement studies" in the past few years to provide guidance to property owners in upgrading their buildings' appearance. The City contributed grants to five such studies in 1986 and two in 1987 through the "Commercial Research Programme".

Facade Studies have helped to encourage improvements by providing an impetus to action, and concretely demonstrating what property owners can do to upgrade the appearance of their buildings and the overall district. However, the impact of the improvements often is diminished by owners who choose not to upgrade their buildings or who undertake renovations that are incompatible with the recommended guidelines. The level of participation would be increased if it were possible to offer owners a concrete incentive to undertake the desired facade improvements.

The ability of the BIA's to provide such an incentive is limited by their enabling legislation. This prohibits them from spending their levies on private property. They can promote facade improvements among their members, provide advice in planning the renovations, and offer prizes for attractive storefronts. However, they cannot upgrade the appearance of private property or provide financial assistance to their members to do so.

Municipalities are permitted to make loans or grants to individuals for specified purposes by Section 28 of the Planning Act, which governs Community Improvement. Municipal councils may pass by-laws designating "community improvement project areas" where it considers some form of physical improvement to be desirable. A "community improvement plan" is then prepared and approved. The municipality may then either acquire property and carry out the indicated rehabilitation itself, or make loans or grants to the assessed property owners undertaking the desired improvements.

Sarnia, London and Hamilton have used this legislation to introduce loan programmes for the purposes of undertaking commercial facade improvements. These programmes only have been in operation for one to two years, and experience with them is still limited. Nevertheless, early indications are that municipal loan programmes offer an effective incentive to property owners to implement facade improvements.

As is further described below, it is proposed that the City of Toronto also introduce a commercial facade improvement loan programme. Loans would be available at a below-market interest rate to the owners of properties in certain commercial districts which the City has designated "community improvement project areas". Owners upgrading their building facades in accordance with approved guidelines would qualify for the low interest loans. A revolving Reserve Fund would be set up to finance the programme.

The proposed programme is explained in general terms in the following section of the report. Refer to the Appendices for more precise descriptions of the programme guidelines and administration, and of the reponisibilities of the various parties involved in operating it. The proposed guidelines incorporate many provisions from the facade improvement loan programmes in Sarnia, London and Hamilton. The administrative procedures are similar to those followed in the OHRP Programme.

3. Overview of Proposed Programme

3.1 Objectives

The central objective in introducing a commercial facade improvement loan programme is to encourage the appearance of storefronts and building facades in the City's commercial districts to be upgraded. This will support the efforts of the City and its business associations to improve the overall appearance of Toronto's commercial districts. The general appearance of the City will be further improved, and more business will be attracted to its commercial districts.

There also will be an opportunity to achieve area-specific objectives such as enhancing a particular district's Victorian-style architecture, or increasing an area's distinctiveness through the use of a visual theme. Such objectives would be determined by the business associations involved in consultation with the Planning and Development Department and Historical Board, and would be reflected in the facade improvement guidelines developed for each area.

3.2 Area Specific Implementation

It is recommended that the commercial facade improvement loan programme be brought into effect gradually across the City. The programme would operate in a few districts at any one time. Districts would remain eligible for loans for only specified periods, and new districts would become eligible as they met the requirements outlined in Section 3.3 of the report.

An incremental approach is recommended because facade improvements are most effective if undertaken by a high proportion of property owners in an area, and if part of an overall strategy for an area's upgrading. If all the commercial property owners in the City were eligible for the programme at the same time, the loan funds would be widely scattered, diluting their impact considerably. It is considered more effective to channel the available funds to a small number of areas, and then to work intensively in those areas to secure a high level of participation.

The areas selected for the programme would be those able to benefit the most from the facade improvements - areas with active business associations. As is further described below, the business association would initiate the process required to become eligible for facade improvement loans, and would be active participants in the administration of the programme in each area.

3.3 Eligible Districts

The Commissioner of Planning and Development would be responsible for recommending the areas to become eligible for facade improvement loans. Such areas should have business associations which are actively attempting to strengthen their areas by undertaking projects such as streetscape improvements, promotions, and marketing initiatives. The application of the facade improvement loan programme in the area should support the association's overall revitalization strategy.

Business associations interested in having their areas become eligible for facade improvement loans would initiate the designation process by doing the following three things:

a) commissioning a facade improvement study which determines project objectives and guidelines, and identifies the improvements needed to each individual building;

b) promoting participation in the programme among its members, and providing a written statement of intent to make the recommended improvements from at least one-quarter of the properties identified as being in need of upgrading; and

c) providing a programme co-ordinator for the duration of the project. This person would be responsible for liaising between City Hall and the individual merchants and property owners, for encouraging people to participate in the programme, and for helping people apply the guidelines to their properties. The co-ordinator could either be an employee of the association, or one of its members.

The Commissioner of Planning and Development would consult with the business association, and would report on the designation of the area as a "community improvement project area" per Section 28 of the Planning Act. The City Solicitor would then prepare the designating by-law for adoption by City Council.

The Commissioner of Planning and Development would review the business association's facade improvement study, and would prepare a "Community Improvement Plan" in accordance with the requirements of Section 28 of the Planning Act, using it as a base. A public meeting would be held, and then City Council would pass a by-law adopting the Plan and forward it to the Minister of Municipal Affairs for approval. Anyone disagreeing with the Plan would have the opportunity to notify the Minister, who may then refer all or part of the Plan to the Ontario Municipal Board.

An area would remain a "community improvement project area" for only a specified period of time. The period should be long enough to permit people to plan for and complete the recommended renovations, but short enough to encourage prompt action. Three years probably would be an appropriate time frame in most cases. However, the time frame may vary depending on the scale of the project.

3.4 The Loans

Once the Minister of Municipal Affairs has approved the designated area's Community Improvement Plan, facade improvement loans would be available to the owners of the properties identified in the Plan as being in need of upgrading. The detailed provisions are described in Appendix A. The loans would cover the entire cost of exterior renovations to building faces and visible sidewalls which conform with the approved Community Improvement Plan. Renovations not in accordance with the Plan would be ineligible for commercial facade improvement loans.

The loan coverage would be subject to a recommended loan maximum ($15,000 per property and $50,000 per owner) and minimum ($1,000). The cost to the City of processing applications for minor renovations totalling less than $1,000 does not seem warranted. The loan maximums will ensure that a few large property owners do not deplete the fund. The studies completed to date suggest that $15,000 rarely will be required to implement the facade improvement guidelines; almost all the properties examined can complete the recommended renovations for less than $5,000.

It is recommended that the City provide an incentive to participate in the programme by providing interest-free loans for twelve months, and then charging an 8% interest rate for the remainder of the term. The interest-free component of the loan should be highly attractive to property owners. It may also encourage a high proportion to repay the loan at the end of the interest-free period, returning monies to the Reserve Fund more quickly than if a constant interest rate were charged.

It is recommended that the City disburse the loans to property owners only after the renovations have been completed. This provision will ensure that the work is done in accordance with the facade improvement guidelines, and that the loans cover the actual (rather than estimated) costs.

Consideration was given to requiring that buildings be brought up to building code standards before becoming eligible for facade improvement loans. However, this would have required that the City incur a substantial inspection function, and probably would have discouraged people requiring major interior renovations from improving the appearance of their building facade. Such buildings would continue to detract from the appearance of their neighbours, reducing the overall effectiveness of the facade improvement programme. Although "icing a burnt cake" is not an ideal solution, at least the negative impact of rundown buildings on the rest of the commercial district can be reduced by superficial facade improvements. Therefore, it is recommended that only the exterior of buildings be inspected and conform with the building code and by-laws before facade improvement loans are approved.

3.5 The Loan Fund

The loan programme would be financed by a revolving Reserve Fund. The repayment of loans would be returned to the Fund, providing money to extend the programme to other commercial districts. The majority of loans probably will have a three year amortization period.

A fund of $500,000 would be sufficient to operate the programme in two or three commercial districts simultaneously, and is suggested as the initial level of financing. If the loan programme attracts a high degree of participation, future additions to the fund can be considered. For example, Hamilton's fund is $800,000.

3.6 Programme Evaluation

The Commercial Facade Improvement Loan Programme should be evaluated on a regular basis to ensure: (a) that the mechanics of the programme are operating well; (b) that the level of funding is appropriate; and (c) that the programme is meeting its objectives. The following evaluation schedule is recommended:

- end of Year One and Year Two: a review of the mechanics of the programme and level of funding;
- end of Year Three: a full evaluation of the programme's contribution to the City's efforts to improve its commercial districts. The evaluation would recommend whether the programme should be continued or modified in any way.
- subsequent reviews: the programme should be subjected to a full evaluation at least once every three years. More frequent reviews may be undertaken if warranted, for example if the Ontario Government were to introduce a province-wide programme, or if the fund either became depleted or accumulated a large surplus.

The reviews would be undertaken by the Commissioner of Planning and Development Department in consultation with all the other parties involved in operating and administering the programme.

4. Enabling Legislation

The City's authority to undertake a loan programme for commercial facade improvements was investigated in consultation with the City Solicitor. He advises that Section 28 of the Planning Act pertaining to Community Improvement offers the only existing legislative vehicle available to implement the programme. The City's only other option would be to seek special legislation to undertake the programme, a process which could take several years.

Section 28(7) of the Planning Act permits the municipality to make loans or grants to the registered owners or assessed owners of lands and buildings within a designated "community improvement project area" to pay for the whole or any part of rehabilitating such lands and buildings in conformity with the "community improvement plan." The process required to designate Community Improvement Project Areas and approve Community Improvement Plans is described in Section 3.4 of the report.

Undertaking the Commercial Facade Improvement Loan Programme through Section 28 of the Planning Act places several limitations on the programme. The process involved in getting the Community Improvement Project Area designated, and the Plan prepared and approved is likely to take at least three to six months. The powers Section 28 gives to the municipality are very specific. For example, it does not allow loans to otherwise qualified tenants. If these, or other, limitations prove to be significant constraints on the Programme's effectiveness, the City may wish to consider seeking special legislation to enable it to expand the Programme. However, it is suggested that the City proceed with the programme under Section 28 of the Planning Act now and, if problems arise, seek special legislation over the longer term.

Conclusions: Lending property owners the money they require to upgrade the appearance of the commercial building facade at a low rate of interest would make a major contribution to the City's efforts to improve the aesthetics and the business environment of its commercial districts. Provincial legislation would allow the City to undertake such a programme under Section 28 of the Planning Act.

The loan programme would be financed by a revolving Reserve Fund. It is suggested that a Reserve of money large enough to permit the simultaneous participation of two or three commercial districts be provided. $500,000 would be an appropriate level of funding.

Administering the programme will require an allocation of staff resources in the Planning and Development, Buildings and Inspections, Finance and Legal Departments. The first year's experience with the programme will better indicate its staffing implications. However, it is not anticipated that additional staff will be required.

The cost of lien registrations and discharges will be included in the Legal Department's budget. There also will be an opportunity cost in providing loans at a low rate of interest. The actual amount of the opportunity cost depends upon the proportion of the Reserve Fund that is held in the interest-free first year of the loans.

The programme should be evaluated on a regular basis. The mechanics of the programme and the level of funding should be reviewed in each of the first two years of its operation. A full evaluation of the programme should be undertaken after three years, and then at least every three years thereafter.

The draft guidelines for the proposed commercial facade improvement loan programme are outlined in Appendix A. The procedures that would be followed in administering the programme are outlined in Appendix B. Appendix C describes the role and responsibilities required of the various parties involved in the Programme.

Recommendations:

1. That City Council approve the introduction of a commercial facade improvement loan programme, generally as described in this report.
2. That City Council recommend that funds be provided in 1988 for the establishment of a $500,000 revolving Reserve Fund to finance the Commercial Facade Improvement Loan Programme, and that the Budget Review Group be requested to consider the source from which such funds will be provided.
3. Subject to the provision of funds for the establishment of the Commercial Facade Improvement Loan Programme, that authority be granted for the introduction of the necessary Bill in Council to authorize the establishment of a Reserve Fund for the purposes described in this report.
4. That this report be forwarded to the Ministry of Municipal Affairs, the Toronto Historical Board, and to business associations throughout the City for information.
5. That the Commissioner of Planning and Development be requested to work with interested business associations to prepare facade improvement plans and to recommend the designation of Community Improvement Project Areas eligible to participate in the Commercial Facade Improvement Loan Programme.

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Appendix A

Guidelines for a City of Toronto Commercial Facade Improvement Loan Programme

Purpose of Loan: To provide financial assistance to property owners and businesses located in those commercial areas within the City of Toronto that have been designated Community Improvement Project Areas per Section 28 of the Planning Act for the purposes of undertaking facade improvements.

Funding: The programme will be funded by an interest-bearing revolving Reserve Fund. This account will receive loan repayments and accumulate interest. The cost of any defaults will be a charge to the fund.

Eligible Facade Improvements: All facade improvements must conform to the Community Improvement Plan approved for the designated area. Only exterior renovations to the building faces and sidewalls fronting onto a sidestreet or open space will be eligible. Improvements which may be undertaken include restoration of the brick work or cladding; replacement or repair of cornices, eaves and parapets; window and door repair and/or replacement; signage; repair, replacement or addition of awnings, marquees and canopies; exterior lighting; exterior painting; chemical cleaning; and entranceway modifications including provisions to improve accessibility for the handicapped. Other improvements and repairs that may be necessary to implement the approved Community Improvement Plan also may be undertaken subject to the approval of the Commissioner of Planning and Development.

Fees (i.e. architects, engineers, permits, etc.) associated with the facade improvements are an eligible expense. Labour contributed by the applicant is not an eligible expense.

Eligibility for Loan: The applicant shall be the registered owner of the property, and each property is eligible for one loan. The owner must have sufficient equity to cover outstanding commitments, including the amount of the facade improvement loan as evidenced by the certificate of the City Clerk registered on title. All taxes, water rates, and other sums owing to the City must be paid in full when the loan is approved and for the lifetime of the loan. Any exterior work to the building necessary to meet the City's buildings code and by-laws as may be determined by a City Building Inspector shall be completed in compliance with his direction.

Loan Details:

1. Amount: Loans will be available for the total cost of the eligible improvements up to the maximum of $15,000 per property, and $50,000 per property owner. Improvements that total less than $1,000 shall not be eligible for a loan.

2. Interest: Loans will be provided interest-free for a period of twelve months from the date the loan funds are drawn. Interest will then be charged at 8% per annum for the balance of the term.

3. Term: The amortization period for the repayment of the loan shall be an open term not to exceed:

   3 years for loan principals between $1,000 and $7,499;
   5 years for loan principals between $7,500 and $15,000.

4. Security: Loans will be secured through the registration on title of a certificate of the City Clerk setting out the loan particulars.

5. Resale: Loans will become repayable in full on the date of the property sale.

6. Payment: The loan will be paid to the applicant only upon: (i) receipt of invoices for the completed work; (ii) inspection of the completed improvements by staff of the Buildings and Inspections Department; and (iii) subsearch of title by the Legal Department. Loan approvals will lapse if the City is not notified that the work has been completed within 18 months of the date Council approves the loan.

7. Repayment: The loan shall be repaid on a quarterly basis commencing three months from its date of issuance. Repayment shall be by way of post-dated cheques or pre-authorized bank withdrawals. In the event of default in loan repayment in excess of thirty days from the date a quarterly payment was due, the outstanding principal and interest shall be due and payable.

   All outstanding principal and interest must be paid prior to the registration of a certificate indicating that repayment of the loan has been made.

Additional Rehabilitation and Demolition: Any additional rehabilitation work to the facade can be undertaken without City of Toronto approval subject to the obtaining of a building permit where required. There are no additional restrictions on demolitions except that any outstanding loans and any accrued interest must first be repaid to the municipality. Any necessary demolition permits and Historical Board permission must also be obtained.

Application Procedure: The applicant will be required to complete an application form, and to submit four copies to the Commissioner of Planning and Development. Accompanying the application will be three (if possible) estimates of the cost of undertaking the proposed improvements.

Upon receipt of the loan application, the building exterior will be inspected by the Buildings and Inspections Department. The applicant's security for the loan and any outstanding sums owed to the City will be reviewed. The Commissioner of Buildings and Inspections will then recommend loan approval to City Council, and will notify the applicant of Council's decision.

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Appendix B

Commercial Facade Improvement Loan Programme Administration

Phase I: Area Designation

1. Business Association undertakes a facade improvement study, in consultation with the Planning and Development Department and the Toronto Historical Board.
2. Planning and Development Department reviews the study, and reports to the Neighbourhoods Committee on the designation of the area as a Community Improvement Project Area. The City Solicitor prepares a by-law so designating the Area.
3. The Commissioner of Planning and Development prepares a Community Improvement Plan based on the business association's facade study. A public meeting is held to receive comments regarding the proposed Plan. The business association establishes a programme co-ordinator and collects letters of intent to proceed with the improvements recommended in the Plan from at least one-quarter of the affected properties. The Commissioner of Planning and Development recommends approval of a Community Improvement Area Plan to City Council. A by-law is passed, and forwarded to the Ministry of Municipal Affairs for approval.

Phase II: Loan Applications and Approvals

4. The business association's project co-ordinator, in consultation with the Planning and Development Department, works with district property owners to assist them in planning renovations.
5. After approval of the community improvement plan by the Minister, property owners send loan applications to the Planning and Development Department. After confirming that the proposed improvements meet the Plan's guidelines, copies of the application are forwarded to:
    i) the Finance Department for comments regarding any outstanding taxes, water rates or other sums owed to the City; and
    ii) the Buildings and Inspections Department.
6. The Buildings and Inspections Department reviews the application to ensure that the cost estimates are realistic, that the proposed renovations conform with the Building Code and City By-laws, that any necessary permits are obtained and that the applicant has adequate loan security. The building exterior is inspected to ensure compliance with the Code and by-laws. The comments received from the Commissioners of Planning and Development and Finance are checked. If everything is in order, the Buildings and Inspections Department recommends approval of the loan to the Neighbourhoods Committee, and notifies the applicant of Council's decision.

Phase III: Completion of Work and Loan Pay-Out

7. The property owner undertakes the renovations and then sends invoices and notification of the completed work to the Buildings and Inspections Department. If the eligible expenses exceed the original estimate and the approved loan, City Council approval for an additional loan amount

will be sought. The City Solicitor subsearches the property's title to ensure that it has not changed hands and that no outstanding taxes, water rates or other charges have been registered against it since the loan was approved by Council. The Buildings and Inspections Department inspects and approves the work, and prepares a disbursement voucher for the eligible expenses incurred.

8. The Finance Department forwards the property owner the loan principal and repayment schedule. A notation of the loan is made on the property's tax accounts, and the City Solicitor registers the City Clerk's Certificate respecting the loan on the property owner's title.

9. The Buildings and Inspections Department monitors the approved loans, and identifies cases where more than sixteen months have elapsed since Council gave its approval. The property owner is notified that the loan approval will lapse if the work has not been completed within eighteen months of the approval date. If notification of the completed work is not received by that date, the Buildings and Inspections Department reports to the Neighbourhoods Committee, recommending that City Council rescind the loan approval.

10. The property owner sends loan payments to the Finance Department according to the loan schedule. Once all outstanding principal and interest has been repaid, the City Solicitor registers a certificate on the property title indicating that the repayment of the loan has been made.

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Appendix C

Role and Responsibilities of Involved Parties

The operation of the commercial facade improvement loan programme will involve the participation of a number of City Departments as well as business associations and property owners. Their roles and responsibilities are outlined below:

1. Business Association:

- applies to have district become eligible for programme;
- undertakes facade improvement study;
- collects letters of intent to participate from at least one quarter of affected property owners;
- provides a programme co-ordinator for the lifetime of the project. This person promotes participation in the programme and assists property owners in planning their renovations and in applying for loans.

2. Property Owner

- plans renovations to the exterior of his building in conformity with the facade improvement guidelines and secures three cost estimates, if possible;
- sends loan application to City Planning and Development Department;
- undertakes renovations in accordance with Plan after obtaining the necessary permits, and notifies City Buildings and Inspections Department when work has been completed;
- repays loan in accordance with payment schedule.

3. Planning and Development Department

- co-ordinates programme initiation;
- consults with business association in undertaking facade improvement study;
- consults with the Toronto Historical Board regarding their interest in any building facades in the area;

- reports to the Neighbourhoods Committee on the designation of the area as a Community Improvement Project Area;
- prepares Community Improvement Plan, and holds public meeting; recommends approval of the Plan to the Neighbourhoods Committee;
- receives loan applications and ensures that the proposed renovations conform with the facade improvement plan;
- sends copies of loan applications to the Finance and the Buildings and Inspections Departments;
- assists in the implementation of renovations as required;
- co-ordinates programme evaluation.

4. Finance Department

- reviews loan applications and comments to the Buildings and Inspections Department regarding any outstanding monies owed to the City;
- distributes cheques for loans in accordance with disbursement vouchers, and advises owners as to terms of loans and repayment schedules;
- makes a notation of the loan on the property's tax account;
- receives loan repayments, and ensures that accounts are paid according to schedule;
- takes appropriate steps to recover the balance of the loan in such cases as the sale of the property or loan default;

5. Buildings and Inspections Department

- reviews loan applications to ensure that cost estimates are realistic, that the proposed renovations conform with Building Code and City By-laws, and that the applicant has obtained any necessary permits and has adequate loan security;
- inspects exterior of buildings applying for loans to ensure that they conform to building code and by-laws;
- reviews the comments made by the Planning and Development and Finance Departments;
- recommends loan approvals to the Neighbourhoods Committee and City Council, and notifies property owners of Council action;
- ensures that loan agreements are executed by loan recipients;
- monitors approved loans for completion of work, and notifies property owners who have not indicated that work has been completed sixteen months after City Council approved their loan; recommends that Council rescind loans if notification of completed work is not received within eighteen months of loan approval.
- inspects completed work and prepares disbursement vouchers for payment of loans.

6. City Solicitor

- prepares form of loan agreement to be entered into with programme participants;
- prepares by-laws designating appropriate commercial districts as community improvement project areas and prepares by-laws with respect to community improvement plans under the authority of Section 28 of the Planning Act;
- registers certificates on title in respect of approved loans;
- performs subsearches of title prior to the disbursement of loan funds;

- takes appropriate actions to recover outstanding loan balances in the event of property sale or loan default;
- registers certificates indicating that repayment of loans has been made.

7. Toronto Historical Board

- identifies buildings they are interested in in districts with facade improvement studies under way; informs the Planning and Development Department about any concerns or considerations they would like reflected in the facade improvement guidelines;
- reviews facade improvement studies and plans regarding the proposed treatment of historical buildings.

(Report (October 23, 1987) addressed to the Neighbourhoods Committee from the Economic Development Committee)

At its meeting on October 23, 1987, the Economic Development Committee had before it a report (October 20, 1987), addressed jointly to Neighbourhoods Committee and the Economic Development Committee from the Commissioner of Planning and Development, on a proposed Loan Programme for Commercial Facade Improvements.

The following addressed the Committee in support of the programme:

- Ms. Susan Tibaldi, Chairperson, Bloordale B.I.A., who submitted a written presentation.
- Mr. Albert Edelstein, Chairperson, Queen Broadview B.I.A.
- Alderman Hall

As a point of clarification, it was noted that the property owner would be responsible for obtaining the necessary permits. A statement to this effect will be included in Section 2, Appendix C of the report under the heading "Role and Responsibilities of Involved Parties".

The Economic Development Committee adopted the report (October 20, 1987) from the Commissioner of Planning and Development, and requested the Commissioner of Planning and Development, to report to Executive Committee on:

- the possible streamlining of the procedures outlined in the report, and
- the inclusion of a requirement that the City must make its loan payments to the applicants under the programme within 30 days.

The Commissioner of Planning and Development was requested to report to Executive Committee on November 10, 1987, for its consideration with your Committee's recommendation on his October 20, 1987, report.

(Communication (October 23, 1987) addressed to the Economic Development Committee from Susan Tibaldi, Chairman, Bloordale Village B.I.A.)

Subject: Proposed Loan Programme for Commercial Facade Improvements

On behalf of Bloordale Village B.I.A., we are greatly in favour in supporting this program. In the year 1986, our B.I.A. went through a Facade Improvement Study done by E. Berzin. The results were that the area needed upgrading on the appearance of the (some) buildings and also the area needed an identity to separate itself from the other B.I.A.'s in the area and also shopping malls (we have three). Our Co-ordinator for the Facade Study Program, Mr. Lou Sher went through many General Meetings where over 60% of our merchants (by the way own their buildings) are in favour of upgrading. As an identity, the B.I.A. would like to advertise itself by installing "Blue Awnings with its Logo" throughout the B.I.A. from Dufferin to Landsdowne (both south and north side).

The benefits of having such a Facade Improvement Loan at its low interest would enable and encourage the owners (which are Mom and Pop stores) to implement the improvement to their buildings at the same time, giving the area a visible improvement quickly.

If the B.I.A.'s would implement this program one by one, the general appearance of the City will be further improved.

The Executive Committee also submits the report (January 27, 1988) from the Commissioner of Planning and Development:

Subject: Authorization to Retain Consultant Services Re: R.C.Y.C. Building

Origin: Commissioner of Planning and Development (c71exec88011:563).

Comments: On September 8, 1987, City Council adopted my report entitled "Development Review Report on 77/99 Harbour Square" (August 12, 1987), wherein I recommended that I be requested to report, in consultation with the Toronto Harbour Commissioners and the Toronto Historical Board, on the details of a relocation and rehabilitation strategy for the R.C.Y.C. Building (No. 145 Queens Quay West).

As outlined in the aforesaid report, I have proposed that this historic, City-owned building be moved about 17 metres west of its present site, which is just east of the foot of York Street. Relocation is necessary to make way for the access driveway for the proposed condominium project at 77/99 Harbour Square (One York Quay), as approved by Council also at its meeting on September 8th. The Harbour Square Building Scheme Agreement requires the developer to pay for the cost of moving the building to this preferred site, or to some other location should it not prove feasible. The preferred site involves the Toronto Harbour Commissioners, since it forms part of their waterlot.

To assist in evaluating the feasibility of the preferred site, the General Manager of the Toronto Harbour Commissioners suggested to me that consulting services be retained, and offered to share in the cost of such services. I found this arrangement agreeable, and our respective staff developed a study programme involving analysis of the feasibility of the site in terms of engineering, zoning, and compatibility of use; and the preparation of conceptual design options.

In order to act expeditiously in completing the feasibility study so that the above-mentioned report may be prepared for Council's consideration within a time period that is reasonable with respect to the understood project construction schedule, consultants were retained by the Toronto Harbour Commissioners and the Planning and Development Department in 1987. The consulting team is comprised of the firms Natale Scott Browne (Architects) and Johnson Sustronk Weinstein + Associates (Engineers, Planners, Landscape Architects). Natale Scott Browne are the winners of the City-sponsored Waterfront Park Competition (1985), which addressed the relocation of the R.C.Y.C. Building in its terms of reference. Johnson Sustronk Weinstein + Associates has considerable experience in waterfront site planning and marine engineering, within Toronto and Ontario. The cost of the study, to the City, was $5,000.

Based on the findings of the feasibility study thus far, I am now recommending that the same consultants be retained to develop a plan for the rehabilitation and reuse of the R.C.Y.C. Building, including detailed design drawings, cost estimates for siting and renovations, and a financial strategy for specified uses. Terms of Reference are attached. Upon completion of this work, I will be in a position to prepare my report on the building, for Council's consideration.

The consultants' fee to complete the study is $12,000, which the Toronto Harbour Commissioners have agreed to share equally.

Recommendations:

1. That prior authorization be granted to retain the firms of Natale Scott Browne and Johnson Sustronk Weinstein + Associates to carry out the aforesaid R.C.Y.C. Building study, in accordance with the attached Terms of Reference, at a total cost to the City not to exceed $6,000. Funds to cover this expenditure are included in the 1988 Operating Budget Estimate of the Planning and Development Department, in Account No. 771-520-8-651.

2. That the Interim Estimates of the Planning and Development Department be adjusted accordingly.

3. That the City Solicitor be requested to take the necessary actions to prepare a contract between the City, the Toronto Harbour Commissioners and the aforesaid consultants.

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R.C.Y.C. Building

Terms of Reference

1. Concept Development (approximate duration 2 weeks)

1.1 Develop and refine a concept plan based on a review of the Feasibility Study with the Steering Committee, comprising representatives of the City of Toronto Planning and Development Department, the Toronto Historical Board and the Toronto Harbour Commissioners.

1.2 Prepare drawings illustrating the concept plan in detail.

1.3 Prepare detailed cost estimates for building relocation, upgrade, renovations/additions, including substructure and dockscape.

1.4 Prepare detailed financial pro-forma including (if appropriate to the final recommendations) private sector investment options and five year business plan.

1.5 Review of draft report with Steering Committee.

2. Final Report (approximate duration 2 weeks)

2.1 Preparation of final report including:

- Finalization of recommendations;
- Preparation of final drawings illustrating proposal;
- Formalization of financial pro-forma and recommendations for funding and financing;
- Preparation of recommendations for schedule and implementation.

The Executive Committee also submits the report (January 26, 1988) from the Interdepartmental Committee on the Disabled:

Subject: Hiring of Consultants - Access to Municipal Information and Services for People with Visual and Hearing Impairments.

Origin: Interdepartmental Committee on the Disabled (c71othr88002:48)

Comments:

1. Background

At its meeting of November 16, 1987, City Council approved the following recommendations:

> "2. That authority be granted to the Interdepartmental Committee on the Disabled to invite proposals for the development of a strategy to improve communication access to City information services and programmes to the visually and hearing impaired, in accordance with the following terms of reference.
>
> 3. That the Interdepartmental Committee on the Disabled be requested to report back to the Neighbourhoods Committee on the hiring of a consultant and the necessary funding which will have to be included in the Planning and Development Department's 1988 Operating Budget in a Special Item Account."

2. Consultant Selection

Four firms responded to the call to submit proposals and four were interviewed. A.R.A. Consultants submitted the proposal which most accurately met the intent of the attached Terms of Reference. They have considerable recent experience with other related studies and the staff allocated to the study have the expertise and interest required. The total estimated cost of the study is $40,000.

Funds in the amount of $20,000 are in the Planning and Development Department's 1988 Operating Budget in a Special Item Account No. 771-924.

Therefore, an additional $20,000 is required to complete the funding of the study.

Recommendations:

1. That authority be granted to retain the firm of A.R.A. Consultants to carry out the study for access to municipal information and services for people with visual and hearing impairments in accordance with the attached Terms of Reference at a total cost not to exceed $40,000.
2. That prior approval be granted and $40,000 be added to the Planning and Development Department's 1988 Interim Appropriations in Account No. 771-924.
3. That the City Solicitor be requested to take the necessary actions to prepare a contract between the City and A.R.A. Consultants for the purpose of undertaking the outlined study.

Appendix

Consultant
Interdepartmental Committee on Disabled

Terms of Reference
for Study to Increase Communication Access
for the Visually and Hearing Impaired

Study Objectives

1. To identify options to increase communication access for blind/visually impaired and deaf/hearing impaired persons to City of Toronto facilities and services.
2. To determine which options should be recommended to the Interdepartmental Committee on the Disabled and to appropriate Committees of City Council for adoption.
3. To recommend an implementation plan for improving communication access for visually and hearing impaired persons.

Components of the Study

1. A detailed breakdown of methods, costs, staffing requirements and equipment needs for those options including:
    - sign language programmes
    - installation of infra-red and other systems.
    - brailling and taping of print material
    - development of a tape library
    - implementation of City newsline(s)

- supportive mechanisms and assistive devices

2. Consultations with Departments and visually and hearing impaired persons to determine which facilities and services should be priorities in the implementation of a communications access program.
3. Consultation with departments and visually and hearing impaired persons to identify key documents for brailling and/or taping.
4. Liaison with disabled persons' groups to identify locations and communication media for the distribution of public information produced by the City.

Study Requirements

1. The consultant shall submit a draft of the final report for review by the Interdepartmental Committee on the Disabled.
2. An executive summary shall be included as part of the draft and final reports and in a form suitable for separate reproduction for public distribution.
3. The City of Toronto will be solely responsible for evaluation of the proposals and is under no obligation to proceed further with any proposal received.
4. Rights to the use of all information and materials collected and submitted will rest solely with the City of Toronto.

Process

The study will be coordinated by Earl Miller and supervised by an advisory group made up of staff from the Planning and Development Department and other departments represented on the Interdepartmental Committee on the Disabled.

The consultant shall be available for three public presentations after the final report is submitted.

The consultant shall commence the study within two weeks of formal approval and shall complete the study within 4 months of commencement.

Submissions from Consultants

Consultants interested in being considered for this study are requested to submit three (3) copies of their proposal to:

Mr. Earl Miller
Acting Coordinator, Human Services Section
Planning and Development Department
18th Floor, East Tower
City Hall
Toronto, Ontario.
M5H 2N2

No later than 4:30 p.m., Monday, January 4, 1988

The proposal should include a description of the study approach, the resumes of personnel who would be working on the study, a description of related experience in undertaking similar projects, an anticipated work program and schedule and cost. The proposals will be evaluated according to the competitiveness of the proposed fees (not to exceed $40,000), and the ability to achieve an acceptable result on schedule and within budget.

The Executive Committee also resubmits Clause 1 of Report No. 1 of the Economic Development Committee entitled "Fashion Industry Liaison Committee 1987 Annual Report and Proposed 1988 Budget", which City Council on February 8, 1988, referred to the Budget Review Group for consideration with the 1988 Operating Budget, as recommended by the Executive Committee:

—

The Economic Development Committee received the 1987 Annual Report of the Fashion Industry Liaison Committee (January 12, 1988), prepared by the Commissioner of Planning and Development, and submits the report to City Council for information.

The Economic Development Committee advises that it has approved the Fashion Industry Liaison Committee's proposed budget in the amount of $101,500, shown as Appendix "A" to the report of the Commissioner of Planning and Development (January 12, 1988), and has submitted same to Executive Committee for its consideration.

The Economic Development Committee points out that on January 25, 1988, Council adopted Clause 35 of Executive Committee Report No. 6, which approved $58,000 of the total proposed Budget to cover the Fashion Industry Liaison Committee's participation in the 1988 Festival of Canadian Fashion, as a prior authorization in the 1988 Operating Budget, Planning and Development Department, Account No. 771-710.

The following members of the Fashion Industry Liaison Committee addressed the Economic Development Committee:

Ms. Karyn O'Neill, Ontario Fashion Exhibitors

The Economic Development Committee congratulated and expressed its sincere thanks to the Chairman and Members of the Fashion Industry Liaison Committee, and to Ms. Beate Bowron, Co-ordinator of the Committee, on their outstanding accomplishments in furthering the fashion industry in Toronto.

The Economic Development Committee submits the report (January 12, 1988) from the Commissioner of Planning and Development:

Subject: Fashion Industry Liaison Committee 1987 Annual Report and Proposed 1988 Budget

Origin: Commissioner of Planning and Development (c/1exec88005:257)

Comments: Late in 1984, City Council established the Garment Industry Liaison Committee (renamed the Fashion Industry Liaison Committee six months later) and defined its mandate as follows:

"- to advise City Council on issues directly related to the garment industry and its workers in Toronto;

- to assist in improving the public image of the City's garment industry;
- where appropriate, to encourage and promote Toronto as a location for major trade fairs and garment industry exhibitions;
- to improve linkages between educational institutions and the industry to facilitate worker training and technological upgrading."

1987 was the Committee's most successful year yet. Many of its projects were implemented, new initiatives were launched and the industry's status as Toronto's largest industrial employer was confirmed.

In addition, recent building activity in the King-Spadina Fashion District suggests that the City's efforts in support of this industry are having the desired effect. At 555 Richmond Street West, the first phase of a 550,000 sq. ft. complex is under construction. Also, 275,000 sq. ft. of manufacturing and showroom space at 700 King Street West have been completed. At 425 Adelaide Street West, an 80,000 sq. ft. fur industry building is under construction and so is an 82,000 sq. ft. addition to a fashion building at 111 Peter Street.

1. 1987 Festival of Canadian Fashion

1987 was the second year of the City of Toronto's full participation in the annual Festival of Canadian Fashion. FILC sponsored a fashion show for new designers and co-hosted a reception for fashion buyers, manufacturers, designers and the media with the Ontario Ministry of Industry, Trade and Technology. The new designers, featured in the fashion show were selected through a public jurying process. They were also showcased in a set of City of Toronto booths on the exhibition floor of the Metro Convention Centre throughout the duration of the Festival. There was a great deal of interest and media exposure. Many of the designers established significant contacts with Canadian and U.S. buyers and wholesale sales agents. Of the eleven participants in the City of Toronto show, many have become well established in Toronto's fashion world since then.

The City of Toronto booths also featured an information post, manned by staff of the Economic Development Division of my Department. Here, buyers, the media and the public could get acquainted with Toronto's efforts to support its fashion industry. Taxi vouchers assisted buyers to get to Toronto area showrooms with ease.

It is appropriate to acknowledge the continuing assistance of the Communications Services Section and the Protocol Office of the City Clerk's Department in organizing these and other FILC events, as well as designing the exhibition space and assorted print materials.

2. Fashion District Day Care

A workplace day care centre for garment workers has been one of the high priority FILC objectives since the Committee was formed. After more than two years of preliminary work, arrangements were finalized in February, 1987. George Brown College agreed to become the operator of the day care centre. A working committee consisting of representatives from the College as well as City Planning and Development Department staff assumed the responsibility for the project. Industry representatives were briefed regularly.

In March, an architect was selected and the contract to renovate space in the City-owned building at 511 Richmond Street West was awarded in mid-July. In mid-October, the first children were accommodated and the Fashion District Day Care was officially opened on November 17, 1987.

This timetable was achievable because of highly effective co-operation between City and Metropolitan Toronto officials in various departments and staff of the provincial Ministry of Community and Social Services.

The Fashion District Day Care is unique in that a source of funding has been provided by the industry to subsidize fees of families not eligible for regular govenment subsidies, but unable to afford the full day care fees. Early in 1988 English-as-a-Second Language (ESL) classes for industry workers will be available at the day care centre.

3. Human Resources Workshop

On May 11, 1987 FILC held a workshop on human resources in the fashion industry hosted by Ryerson Polytechnical Institute. Manufacturers, union representatives and personnel from Canada Employment and Immigration discussed the existing labour shortages and ways of improving the situation through various measures such as immigration, retraining and attracting new workers into the industry. Currently, the possibility of a specialized employment centre in King-Spadina is being investigated.

4. Collections'88

At the beginning of September, 1987 FILC hosted the buyers' lounge at the first Collections '88 Spring and Summer trade show, in close co-operation with staff from the Ministry of Industry, Trade and Technology. Like the Festival of Canadian Fashion, this event offered opportunities to connect interested fashion buyers with Toronto's manufacturers and new designers. The support shown by the Province and the City of Toronto was a significant factor in making this trade show a permanent event.

5. Fashion Trademart

After more than five years of discussion and innumerable proposals for a variety of sites, a Fashion Trademart for Toronto finally appears to be close to reality. In February, 1988 construction is expected to begin at the north-east corner of King Street West and Peter Street of a 450,000 sq. ft. facility housing wholesale sales agents, a hotel, some retail space and temporary trade show space below ground. The major tenants will be the Ontario Fashion Exhibitors (O.F.E.) who are currently located in the King Edward Hotel.

The establishment of a Fashion Trademart is one of the cornerstones of the City's policy to strengthen and promote its fashion industry. Other cities with strong fashion sectors such as New York, Chicago and Los Angeles, have found such facilities to be a critical element in the development of their industries.

The location of the mart provides an excellent means to further anchor the industry in the King-Spadina Fashion District. Once completed, national and international fashion buyers will be able to do a major part of their business in this one location, close to downtown and easily accessible.

6. City of Toronto Awards for Excellence In Fashion Design

The second City of Toronto Awards For Excellence in Fashion Design were awarded at a reception on November 4, 1987 at the St. Lawrence Hall. The recipient of the Professional Designer award was Linda Lundstrom, while the Most Promising New Designer award was won by Sheridan College graduate Lisa Mann. The awards recognize the importance of innovative new design to the future of the fashion industry and honour established professionals who have made a significant contribution to this sector of Toronto's economy.

7. The Toronto Centre for the Promotion of Fashion Design (The Fashion Incubator)

Like the day care centre this incubator project for new fashion designers has been in the planning stages for over two years. Initial work on the project was done by a sub-committee of the Fashion Industry Liaison Committee. In early 1987 this committee was replaced by a formally incorporated Board of Directors. Board members include representatives of FILC, the Toronto Economic Development Corporation and the industry at large. Staff support for the project has been provided by planning staff.

In 1987, the federal Innovations program approved the fashion incubator project for start-up funding for a two-year period. It is anticipated that the project will be self-supporting in year three.

Initially, the Fashion Incubator will be housed in temporary space in a building right in the heart of the Fashion District. Its final location is planned to be part of a development by the City of Toronto Economic Development Corporation.

The Fashion Incubator will accommodate 12-15 new designers who show great talent and promise, but need business assistance in order to become successful entrepreneurs. The founding Board of Directors has selected a General Manager for the incubator who has just begun work on the project. She will plan renovations of the temporary space, establish and execute a public selection process for incubator tenants and deal with all other administrative details as they arise. I will be reporting further on the final establishment and membership of the incubator's permanent board.

8. Other FILC Activities

Throughout 1987 FILC has participated in a number of other activities. In June, the Committee hosted one day of the Governor General's Canadian Studies Conference. A second hydro vault is being contemplated for the east side of Spadina Avenue north of Queen Street West. And the mini-parks for the corners of Spadina Avenue and Richmond Street West and Peter and Richmond Streets are still being pursued.

Since the issue was first raised publicly in late 1986, FILC has been an active participant in the discussions concerning the Spadina LRT. Committee members are most concerned about the impact of any new transportation infrastructure on Spadina Avenue on current parking and loading arrangements. There is also a concern that new modes of transportation could make the Fashion District less accessible to its labour force (due to there possibly being fewer stops than currently on the Spadina bus route). FILC has held special meetings to discuss these issues in detail. The Committee is represented on Metro's Consultative Committee which is examining the transportation requirements of this and other areas adjacent to Spadina Avenue.

9. 1988 Activities and Proposed Budget

In 1988, a number of 1987 FILC activities should be repeated, such as the Awards for Excellence in Fashion Design, participation in Collections '89 and in the Festival of Canadian Fashion (March 23-27, 1988) with a reception, a fashion show and the production of appropriate printed materials including a "buyers' newsletter". The reception at the Festival of Canadian Fashion is slated to be co-sponsored by the Ministry of Industry, Trade and Technology, and the buyers' newsletter is a proposed joint venture of the Festival, the City of Toronto and Metropolitan Toronto. FILC has also suggested that it would be appropriate to participate in hosting the two major showmart events of the Ontario Fashion Exhibitors (O.F.E.).

Given the potentially wide-ranging impact of the Canada - U.S. Free Trade Agreement on the fashion industry, a workshop on the subject is being planned for February 3, 1988, in the City Hall Council Chamber.

As in previous years, FILC's promotional activities are planned around the Festival of Canadian Fashion because of the presence of national and international media representatives in Toronto at this time of the year. As well, the Festival offers the best opportunity for contacts with fashion buyers and manufacturers from across the country.

For 1988, FILC is proposing to produce a high quality poster which will be handed out at the Festival to selected individuals. In addition, the poster and the new brochures will be mailed out to promote Toronto's efforts to support its fashion industry. All of the above items having budgetary impacts have been included in the draft 1988 Budget attached as Appendix A. The budget also makes provision for some consulting services, limited travel and developing a public information strategy for the opening of the Fashion Incubator. The proposed 1988 budget amounts to a total of $101,500.

There are a number of FILC projects planned for 1988 which are not finalized enough to have cost figures attached to them. For example, it is proposed that the long contemplated Apparel Resource Centre be started initially with a "Fashion Hotline". Once the details regarding this and other projects have been worked out, I will report further.

Recommendations:

1. That the 1987 annual report of the Fashion Industry Liaison Committee be received for information.
2. That prior approval be given for $58,000 for participation in the 1988 Festival of Canadian Fashion. Funds to cover this expenditure are included in the 1988 Operating Budget Estimates of the Planning and Development Department in Account No. 771-710.
3. That the 1988 Interim Estimates be adjusted accordingly.

Appendix A

Fashion Industry Liaison Committee

1988 Budget

Festival of Canadian Fashion	$ 58,000

Booth design/rental/ setup/takedown	$25,000	
Fashion Show	$22,000	
Models	$ 1,000	
Gala tickets	$ 1,500	
Reception (City portion)	$ 4,500	
Buyers' Newsletter (City portion)	$ 2,000	
Fashion show video	$ 1,000	
Miscellaneous	$ 1,000	
Advertising		$ 3,000
Poster		$ 8,000
Brochures		$ 2,000
O.F.E. Mart sponsorship (2 x $2,500)		$ 5,000
Collections '89		$ 8,000
City of Toronto Awards For Excellence in Fashion Design		$ 8,000
Incubator Launch Expenses		$ 2,500
Consulting		$ 5,000
Travel		$ 2,000
Total		$101,500

The Executive Committee also submits the report (January 5, 1988) from the Board of Health:

Subject: 1988 Operating Budget - Department of Public Health and the Board of Health

Origin: Board of Health - January 4, 1988 (c96exec88004:15)

Comments: At its meeting held on January 4, 1988, the Board of Health again had before it a report (October 29, 1987) from the Medical Officer of Health forwarding the 1988 Operating Budget of the Department of Public Health and the Board of Health.

The Board of Health also had before it the following material:

(a) Medical Officer of Health (October 29, 1987) - 1988 Programme Change Requests.

(b) Medical Officer of Health (October 30, 1987) - City of Toronto AIDS Operational Plan - Impact on Department of Public Health 1988 Operating Budget.

(c) Secretary, Board of Health Budget Sub-Committee (November 6, 1987) - re the foregoing.

(d) Medical Officer of Health (November 9, 1987) - 1988 Budget Analysis.

(e) Medical Officer of Health (December 30, 1987) - Immigrant Women's Health Centre.

(f) Secretary, Board of Health Budget Sub-Committee (December 22, 1987) re the foregoing.

(g) Report (December 10, 1987) from Mayor Eggleton re update on External funding for the City of Toronto AIDS Operational Plan, which was adopted by City Council on December 18, 1987.

(h) Medical Officer of Health (December 30, 1987) - Workplace Program Development Project.

The Board of Health amended the 1988 Operating Budget of the Department of Public Health and the Board of Health as follows:

1. requested the Medical Officer of Health to make provisions for a desk, telephone, and filing cabinet in the new office of the Northern Health Area Community Advisory Board;

2. increased the proposed Board of Health Budget for Committee meetings from 28 to 32;
3. increased the Board of Health Travel Budget by $2,000 to permit attendance at the International Conference on AIDS in Stockholm in 1988;
4. amended the Board's by-law to increase the per diem rate by 4%, subject to approval by Council, and that the Ministry of Health be requested to set the rate at not less than $104.00;
5. included the provision of funds in the amount of $72,500, as detailed below, for the Immigrant Women's Centre, and that this program be submitted to the Provincial Government for cost-sharing:

(a)	Mobile Clinic operations	$20,000
(b)	Centre Co-ordinator (Including Mobile program)	38,000
(c)	Additional evening clinic	14,500

6. placed the Immigrant Women's Centre as Priority 6 under "Department of Public Health's Summary of New Requests in Priority Order", and the Workplace Program Development Project as Priority 7;

approved the foregoing Budget, as so amended, and referred it to the Executive Committee for consideration by the Budget Review Group.

The Board of Health advises that it has requested:

1. the Medical Officer of Health to report to the Board in March, 1988, on the impact of the AIDS Operational Plan on existing Department of Public Health programs and activities.
2. the Medical Officer of Health to report on an ongoing basis to the Budget Sub-Committee on any program cuts to be made.
3. the Medical Officer of Health to provide for a full-time nutritionist for the Northern Health Area in the 1989 Budget of the Department of Public Health.

The Board of Health also decided to list the foregoing 1988 Operating Budget on its agenda for February 1, 1988, for discussion of specific items of concern.

The Executive Committee also submits the report (January 29, 1988) from the Neighbourhoods Committee:

At its meeting held on January 28, 1988, the Neighbourhoods Committee had before it the 1988 Operating Budget (October 21, 1987) from the Toronto Public Library Board, together with the overview statement as it relates to the Budget.

The Committee also had before it the following communications in support of the 1987 Toronto Public Library Board's Literacy Report:

- (January 22, 1988) from The Metropolitan Toronto Movement for Literacy; and
- (January 25, 1988) from Ms. Linda Sheppard, President, East End Literacy.

The following persons addressed the Committee with respect to this matter:

- Mr. Les Fowlie, Chief Librarian, Toronto Public Library Board;
- Ms. Sheryl Taylor-Munro, Chair, Toronto Public Library Board;
- Ms. Cathy Paul, Parkdale Literacy Project; and
- Ms. Betsy Alkenbrack, East End Literacy.

Ms. Joanne Doucette, Toronto Public Library Board, was also in attendance.

The Neighbourhoods Committee recommends that this matter be referred to the Budget Review Group, with the following requests:

1) That the Toronto Public Library Board report on extending Sunday service to the East End Beach Branch;

2) That the Budget Review Group review the staffing of the Literacy Program.

The Neighbourhoods Committee also expressed its support of the Toronto Public Library Board's Literacy Program and urges Council to approve the funds.

(Communication (January 22, 1988) addressed to the Neighbourhoods Committee from Ms. Eileen Shannon, St. Christopher House, Adult Literacy Program)

I am writing on behalf of member organizations of the Metropolitan Toronto Movement for Literacy, that have served on the Toronto Public Library Literacy Advisory Committee. The almost two years of consultation between our community-based literacy programs and the Toronto Public Library resulted in the "Libraries for Literacy" report. This is a comprehensive policy document that will have far-reaching implications for literacy provision in our community. It contains many concrete proposals for initiatives that will enhance the Toronto Public Library's literacy activities, and its support for community-based literacy programs.

As you consider the Toronto Public Library's operating budget proposals, we urge you to give special consideration to the portion that is allocated for implementation of the "Libraries for Literacy" report. The need for action on literacy in our community is urgent, and your support is necessary to enable the Toronto Public Library to continue its efforts.

(Communication (January 25, 1988) addressed to the Neighbourhoods Committee from Ms. Linda Sheppard, President, East End Literacy)

I am writing to you, and all the members of the Neighbourhoods Committee, in support of the Toronto Public Library's request for funding to launch their literacy initiative in 1988.

East End Literacy is a community-based literacy program that has been serving the residents of Wards 7, 8 and 9 since 1979. Our Reading Centre is located in the Parliament Street Library House, and we work in close co-operation with all the libraries in our area.

There are many ways in which libraries can, and do, support literacy, and there are many examples of this in library systems across North America. (Closest to home is the North York Public Library's literacy program.) East End Literacy and several other community-based programs have been working with the Toronto Public Library to develop its Libraries for Literacy report, identifying a number of ways libraries can better serve the thousands of adults who have limited reading and writing skills. Its implementation will mean that libraries will be in a stronger position to provide support for existing literacy programs, through enhanced collections of adult basic reading materials, referral services, and the provision of space for tutoring and group classes. In areas not currently served by community-based literacy programs, libraries will incorporate literacy activities (primarily one-to-one-tutoring) into their own programming. As a result of these initiatives, the Toronto Public Library will be making all of its services more accessible to those who are not comfortable with reading and writing, and will be setting an example for many other organizations across Toronto. The Library is in a unique position to offer these services because it has resources and expertise not available to educational institutions or community groups.

We at East End Literacy have benefited from the assistance of the Toronto Public Library, and we believe that the Library has an important role to play in adult literacy work throughout the City of Toronto. We urge you to support this initiative. Thank you for your consideration.

The Executive Committee also submits the communication (March 4, 1988) from Pam McConnell, Ward 7 Trustee, Toronto Board of Education, and Elizabeth Cooke, East End Literacy:

As Co-Chairs of the Toronto Board of Education's Literacy Consultative Committee, we are writing to urge you to support the request of the Toronto Public Library for funds to implement a system-wide adult literacy program which will focus on information and referral, collection development, space for literacy and branch literacy projects.

Toronto Public Library's proposed literacy services, as outlined in their "Libraries for Literacy" report, are much needed. They are eagerly awaited, as they complement the work of the Toronto Board of Education in adult literacy, and the direction we are taking in our efforts to eradicate illiteracy in the City of Toronto. There are more than 100,000 adults in our City who could be participating more effectively as parents, workers, and citizens, if they were learning to read and write. As our Board reaches out to these adults, and sets up classes to meet their needs, we are concerned about where these adults will go for reading materials, and for library services now only available to the reading public.

The Toronto Public Library has demonstrated, over the past ten years, its commitment to literacy, and its willingness to work co-operatively with other literacy providers. The unique contribution that the Toronto Public Library can make has not been, nor can it be, provided by any other organization in the City. As we in the City of Toronto strengthen our will to address the problem of illiteracy, we have become hopeful that the Toronto Public Library will be able to extend its services to meet the needs of the adult new reader.

Through our participation in the Literacy Consultative Committee of the Toronto Board of Education, we have begun to plan for a co-ordinated response to illiteracy, but we have had to wait patiently for two years for the Library to determine its direction. Now we are all ready to work together on this important issue. We sincerely hope that all of our efforts will not have been wasted.

We urge you to join us in together meeting the challenge of eliminating illiteracy in our city.

The Executive Committee also submits the communication (March 10, 1988) from Elizabeth McIlroy, Chair, and E. Les Fowlie, Chief Librarian & Secretary-Treasurer, Toronto Public Library:

We are enclosing a brief fact sheet and typical branch profiles to assist you in assessing the Library Board's request for funding of its literacy project. The Library Board is anxious that at least a start to the project be commenced this year, for pressure to have programmes and collections in place will mount as we approach the International Literacy Year in 1989. While the Board is certainly willing to cooperate with the City's Management Services to establish the level of staffing needed, a start to the project this year is imperative if we are going to be able to meet the mounting demands of community literacy groups and adults wishing to enrol in courses. (We would require a coordinator along with a secretarial assistant to meet the minimal start-up configuration for the project.)

In addition, the Board is concerned about hours of service being offered in two of our West Area branches. By extending hours at High Park Branch to provide for a Wednesday opening, we would be responding both to the requests of community residents for full service and to an equalization of the profile of service given in most areas of the City. In the case of College/Shaw Branch, not only will the increased hours answer residents' requests for service and help equalize service, but, it will relieve some pressure on staff because of the compression of service into five days instead of our usual six. Given the great demands on service in this Branch, the Board is most anxious that this pressure be lessened for this very hard working staff complement.

We thank you in advance for your consideration of these requests, and we would be pleased to answer any questions which these requests may engender.

—

Fact Sheet

Literacy and the Toronto Public Library

The problem of illiteracy

- functionally illiterate person is someone who has less than a Grade 9 education
- in Toronto 22% of the adult population is illiterate. This represents about 135,000 people.
- an illiterate person cannot function fully as an informed, productive citizen.

The library's role

Toronto Public Library must provide leadership

- by continuing its historical mandate to support and encourage adult education
- by providing the necessary learning materials (books, magazines, etc.) at all reading levels for adult learners
- by providing up-to-date information on literacy to adult learners and the general public
- by making appropriate referrals to community literacy programs
- by linking with community-based literacy programs to ensure effective and coordinated literacy services in Toronto
- by recruiting literacy volunteer tutors.

Staffing required

The literacy coordinator would initiate on a system-wide basis

- policies and procedures for effective information and referral for literacy
- development of adult literacy materials collections
- cooperation with other literacy providers and organizations in Toronto
- staff training and development for all levels of staff
- links to provincial, national and international organizations.

The literacy facilitators would work with the branches in their areas

- by acting as resource persons to give advice or solve problems regarding information and referral; materials collections; programme outreach
- by working with the coordinator in providing staff training
- by providing a link to local community agencies.

Respectfully submitted,

ARTHUR C. EGGLETON (Mayor)
Chairman.

COMMITTEE ROOM,
Toronto, March 11 & 16, 1988.

REPORT No. 17 OF THE CITY OF TORONTO EXECUTIVE COMMITTEE

Certified correct as adopted by City Council at its meeting held on May 2, 1988.

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City of Toronto

EXECUTIVE COMMITTEE

REPORT No. 17

FOR CONSIDERATION BY THE COUNCIL OF THE CORPORATION OF THE CITY OF TORONTO ON MAY 2, 1988.

1

1988 ESTIMATES AND MILL RATES

The Executive Committee certifies to City Council the Estimates for the year 1988, including the amounts to be levied for the Metropolitan Corporation, the Metropolitan Toronto School Board, and the Toronto Board of Education.

The Executive Committee recommends:

1. **that the variations in school board and Metro figures set out in the report (April 29, 1988) from the Commissioner of Finance and Alderman Gee, be approved;**
2. **that authority be granted for the introduction of a resolution in Council to adopt the Estimates for the year 1988, the fixing of the rates of taxation and the fixing of dates for the payment of taxes by instalments;**
3. **that authority be granted for the introduction of the necessary Bills in Council to levy taxes for the year 1988 and to provide for the collection of taxes for the year 1988 other than those levied before the adoption of the Estimates and the levying and collecting of amounts and taxes pursuant to sections 160 and 161 of the Municipal Act.**

The Executive Committee submits the report (April 29, 1988) from the Commissioner of Finance and Alderman Gee:

Origin: Alderman Michael Gee and Mr. George Clarke, Commissioner of Finance. (c05exec88073:054)

Comments: The 1988 Operating Budget as certified by the Executive Committee was adopted by City Council at its meeting on March 21, 1988 (Executive Report No. 11, Clause 1).

To finalize the Estimates for the year 1988 for the fixing of tax rates, it is necessary to incorporate the requirements of the Metropolitan Toronto Corporation, the Metropolitan Toronto School Board, The Board of Education for the City of Toronto, and the Metropolitan Separate School Board.

In summary, these estimates as adopted call for a tax rate against residentially assessed property for public school supporters of 318.41 mills, an increase of 10.44 mills over 1987. It is to be noted, as shown below, that approximately 2.56 mills of this increase is attributable to outlays under the control of City Council, and the remainder is established by other levying bodies.

Mill Rate Increases:

Year	City General	Metro Special and General	Education	Total
1988	70.35738	81.21818	166.83444	318.41
1987	67.79969	79.18644	160.98387	307.97
Increase	2.55769	2.03174	5.85057	10.44

On a property assessed for $5,000 the increase in taxes will be $52.20 distributed as follows:

	$	%
City purposes	12.79	3.77
Metro purposes	10.16	2.57
Education	29.25	3.63
	52.20	3.39

It should be noted that in accordance with Section 133 (1) of the Education Act, R.S.O. 1980, Chapter 129 the Metropolitan Separate School Board imposes the rate to levied and collected for its purposes in Toronto. The Board does not specify an amount to be collected as do the Metropolitan Council, the Metropolitan Toronto Board of Education and the Board of Education for the City of Toronto but requests a rate. No changes are made by the area municipality to the rate that the Metropolitan Separate School Board requests.

In 1987, City Council directed that future reports setting the mill rate include information with respect to school board charges. The detail of amounts to be raised by taxation in Toronto for the Metropolitan Toronto School Board, the Metropolitan Separate School Board and the City of Toronto Board of Education are set out elsewhere in this report. Set out below for the information of your Committee and members of Council is the amount to be raised by taxation in the City of Toronto for the Metropolitan Toronto School Board compared to the net expenditure approved by that Board for the City of Toronto Board of Education.

City of Toronto - 1988

	Amount Raised by Taxation $	Net Expenditure Approved By Metropolitan Toronto School Board $
Elementary	310,346,526	217,601,936
Secondary	262,021,230	209,599,528
	572,367,756	427,201,464

(Source: Metropolitan Toronto School Board
Report, April 20, 1988)

Estimates:

The amounts to be raised for taxes for City and for Education and Metro general purposes require to be varied from the figures set out in the communications from the Metropolitan Toronto Corporation and the School Boards to the extent indicated hereunder:

City of Toronto, estimates for 1988, as adopted by City Council:

Expenditures for City Purposes (including Toronto Public Library Board, Toronto Historical Board, Toronto Harbour Commissioners and Arena Boards but excluding budgets not affecting tax rates)	$454,315,171
Deduct: Grants, Subsidies, Surplus and Other Revenue	194,954,667
Net Levy	$259,360,504
Less: Supplementary Taxes Less Uncollectible Taxes	(194,204)
Amount to be raised through mill rate taxation	$259,166,300
Metropolitan Toronto Board of Education - Elementary	
Amount requested	$310,346,526
Less: 1987 tax overlevy	(3,277)
Less: share of Ontario Housing Corporation payment in lieu of taxes	(2,735,402)
Less: share of telephone and telegraph taxes	(4,791,438)
Amount to be raised through mill rate taxation	$302,816,409
Metropolitan Toronto Board of Education - Secondary	
Amount requested	$262,021,230
Less: 1987 tax overlevy	(2,595)
Less: share of Ontario Housing Corporation payment in lieu of taxes	(2,310,649)
Less: share of telephone and telegraph taxes	(3,912,853)
Amount to be raised through mill rate taxation	$255,795,133
The Board of Education for the City of Toronto - Elementary	
Amount requested	$ 5,229,248
Less: 1987 tax overlevy	(72)
Less: share of Ontario Housing Corporation payment in lieu of taxes	(46,042)
Less: share of telephone and telegraph taxes	(86,229)
Amount to be raised through mill rate taxation	$ 5,096,905
The Board of Education for the City of Toronto - Secondary	
Amount requested	$ 3,486,166
Less: 1987 tax overlevy	(49)
Less: share of Ontario Housing Corporation payment in lieu of taxes	(30,726)
Less: share of telephone and telegraph taxes	(53,907)
Amount to be raised through mill rate taxation	$ 3,401,484

In summary, the amounts to be raised by mill rate taxation in 1988 are as follows:

City of Toronto General levy (net after revenue)		$259,166,300
Metropolitan Toronto General levy (net after revenue)		299,382,306
Total General Purposes (net)		$558,548,606
Boards of Education - Elementary		
Metropolitan Toronto (net after revenue and adjustments)	$302,816,409	
City of Toronto (net after revenue and adjustments)	5,096,905	
Metropolitan Separate School (net after revenue)	29,431,968	
		337,345,282
Boards of Education - Secondary		
Metropolitan Toronto (net after revenue and adjustments)	$255,795,133	
City of Toronto (net after revenue and adjustments)	3,401,484	
Metropolitan Separate School (net after revenue)	22,946,387	
		282,143,004
Grand Total (net)		$1,178,036,892

Assessment:

The Municipal Act requires that municipal taxes shall be levied upon the assessment for real property, business and other assessment made under the Assessment Act. Residential property is taxed on 85% of its assessed value. For the City of Toronto this is varied for general purposes by the provisions of City by-law 14549 which gives a partial graded exemption in certain cases. The assessment upon which taxes will be levied is set out below with 1987 figures for comparison purposes.

For General Purposes - City and Metropolitan Toronto	$ 1988	$ 1987
Residential Assessment	1,451,247,841	1,444,125,541
Less: Partial Graded Exemption	31,233,779	31,249,347
	1,420,014,062	1,412,876,194
Less: 15%	213,002,109	211,931,429
	1,207,011,953	1,200,944,765
Commercial Assessment	1,327,365,566	1,288,932,840
Business Assessment	596,656,760	579,119,635
	3,131,034,279	3,068,997,240

For Special Welfare Purposes - Metropolitan Toronto		
Residential Assessment	1,451,247,841	1,444,125,541
Less: 15%	217,687,176	216,618,831
	1,233,560,665	1,227,506,710
Commercial Assessment	1,327,365,566	1,288,932,840
Business Assessment	596,656,760	579,119,635
	3,157,582,991	3,095,559,185
	(Elementary & Secondary)	(Elementary & Secondary)
For Public School Purposes		
Residential Assessment	1,222,084,383	1,209,776,687
Less: 15%	183,312,657	181,466,503
	1,038,771,726	1,028,310,184
Commercial Assessment	1,274,148,875	1,233,719,837
Business Assessment	576,431,307	558,167,837
	2,889,351,908	2,820,197,858
For Separate School Purposes		
Residential Assessment	229,163,458	234,348,854
Less: 15%	34,374,519	35,152,328
	194,788,939	199,196,526
Commercial Assessment	53,216,691	55,213,003
Business Assessment	20,225,453	20,951,798
	268,231,083	275,361,327

Mill Rates:

The mill rates required to raise this money are as follows: (with the rates for 1987 for comparative purposes):

		1988	1987	Increase (Decrease)
Residential				
General	- City portion	70.35738	67.79969	2.55769
	- Metro portion	81.21818	79.18644	2.01374
		151.57556	146.98613	4.58943

Education	- Elementary - Public				
	- Metro		89.08362	88.90339	.18023
	- City		1.49943	1.59992	(.10049)
		***	90.58305	90.50331	.07974
Education	- Secondary				
	- Metro		75.25073	69.48035	5.77038
	- City		1.00066	1.00021	.00045
		***	76.25139	70.48056	5.77083
Total		***	318.41	307.97	10.44

*** For Separate School supporters the 1988 figures are respectively, 93.48 mills, 72.88 mills and 317.93556 mills.

Commercial General	- City Portion		82.77338	79.75669	3.01669
	- Metro Portion		95.55080	93.16052	2.39028
			178.32418	172.91721	5.40697
Education	- Elementary - Public				
	- Metro		104.80426	104.59222	.21204
	- City		1.76404	1.88226	(.11822)
		***	106.56830	106.47448	.09382
Education	- Secondary - Public				
	- Metro		88.53027	81.74159	6.78868
	- City		1.17725	1.17672	.00053
		***	89.70752	82.91831	6.78921
Total		***	374.60	362.31	12.29

*** For Separate School Supporters the 1988 figures are, respectively, 109.97 mills, 85.74 mills and 374.03418 mills.

Due Dates:

Realty taxes and the telephone and telegraph taxes are collected in eight instalments over the year, four for the interim levy and four for the final levy. Business taxes are collected in two instalments, one for the interim levy and one for the final levy. The statutory levy on institutions is collected in one instalment. The due dates proposed for payment of the 1988 Final levy are set out below:

Realty Taxes	1988
Fifth Instalment	June 15
Sixth Instalment	July 15
Seventh Instalment	August 15

Eighth Instalment	September 15
Business Taxes	
Second Instalment	June 15
Telephone and Telegraph Taxes	
Fifth Instalment	June 15
Sixth Instalment	July 15
Seventh Instalment	August 15
Eighth Instalment	September 15
Levies on Universities, Colleges, Correctional Institutions, Public Hospitals and Provincial Mental Health Facilities	
One Instalment	July 4

Recommendations: It is recommended

(1) That the variations in School Board and Metropolitan Toronto figures set out above be approved;

(2) That the Executive Committee certify to City Council estimates for the year 1988 including the amounts to be levied for the Metropolitan Corporation, the Metropolitan Toronto School Board, and the Board of Education for the City of Toronto;

(3) That authority be granted for the introduction of a resolution in Council to adopt the Estimates for the year 1988, the fixing of the rates of taxation and the fixing of dates for the payment of taxes by instalments; and

(4) That authority be granted for the introduction of the necessary Bills in Council to levy taxes for the year 1988 and to provide for the collection of taxes for the year 1988 other than those levied before the adoption of the Estimates and the levying and collecting of amounts and taxes pursuant to sections 160 and 161 of the Municipal Act.

The Executive Committee also submits the communication (April 28, 1988) from the Metropolitan Separate School Board:

Re: 1988 Mill Rates & Tax Levy Elementary & Secondary

Please be advised that at its meeting held April 28, 1988 the Metropolitan Separate School Board approved the following mill rates to be levied in 1988 on separate school supporters in the City of Toronto for elementary and secondary school purposes.

	Mill Rates	
	Elementary	Secondary
Residential	93.48	72.88
Commercial	109.97	85.74

According to our records which are based on the return of the assessment roll provided by the Ontario Ministry of Revenue the estimated tax levy on rateable assessment and the grant in lieu of taxes on residential grant assessment applicable to the Metropolitan Separate School Board in 1988 is:

	Elementary	Secondary
Tax Levy on Rateable Assessment	$29,431,968	$22,946,387
Grant in lieu of taxes	941,340	733,899

Total	$30,373,308	$23,680,286

Following is a summary of the required information:

	Elementary	Secondary
1. Residential Mill Rate	93.48	72.88
2. Commercial Mill Rate	109.97	85.74
3. Rateable Residential Assessment	$228,923,055	$228,923,055
4. Rateable Commercial Assessment	$ 73,040,247	$ 73,040,247
5. Residential Grant Assessment	$ 10,069,960	$ 10,069,960
6. Requisition	$ 29,431,968	$ 22,946,387
7. Grant in lieu of taxes	$ 941,340	$ 733,899
8. Total	$ 30,373,308	$ 23,680,286
9. Percentage of Total Requisition	26.23	26.23
10. Estimated Provincial Subsidy City of Toronto	$ 49,254,612	$ 31,829,388
11. Estimated Other Revenue City of Toronto	$ 631,018	$ 593,556
12. Payments received to date	$ 9,676,772	$ 7,544,712
13. Payment requested in May	$ 2,586,548	$ 2,016,282
14. Monthly instalments June to December inclusive	$ 2,452,664	$ 1,912,199

Please deduct any payment in process from the total requested payment for May of $4,602,830.

The above payment schedule excludes the residential grant in lieu of taxes of $1,675,239 and we would appreciate being advised when this payment will be made.

Your cooperation as always is most appreciated.

The Executive Committee also submits the communication (April 27, 1988) from the Metropolitan Toronto Clerk:

Re: 1988 Metropolitan Toronto Levies

Pursant to Section 219 of The Municipality of Metropolitan Toronto Act (R.S.O. 1980), I am enclosing herewith certificate respecting the 1988 Metropolitan Toronto levies against the City of Toronto.

A copy of By-law No. 60-88 being a by-law "To levy against the area municipalities the sums of monies required during the year 1988 for the purposes of The Municipality of Metropolitan Toronto", is enclosed herewith.

(A copy of the by-law referred to is on file in the City Clerk's Department.)

The Executive Committee also submits the communication (April 27, 1988) from the Metropolitan Toronto Clerk:

Re: 1988 Metropolitan Toronto Levies

This is to certify that the Council of The Municipality of Metropolitan Toronto by By-law No. 60-88 passed at its meeting held on the 26th day of April, 1988, directed that the following sums for the following purposes of the Municipality be levied for the year 1988 against the City of Toronto, namely:

For public school purposes	....	$ 310,346,526
For secondary school purposes	....	262,021,230
For all other purposes	....	299,382,306

This is to further certify that the said By-law levies the aforesaid sums for the year 1988 against the City of Toronto and provides that the Treasurer of the City of Toronto shall pay such sums to the Treasurer of the Municipality of Metropolitan Toronto in the amounts and at the times following:

65 per centum of such sums on or before the 4th day of July, 1988,
10 per centum of such sums on or before the 1st day of September, 1988,
10 per centum of such sums on or before the 30th day of September, 1988, and
15 per centum of such sums on or before the 1st day of November, 1988;

and that there shall be deducted from the amount payable by the City of Toronto on the 4th day of July, 1988, the specific sum levied against the said City of Toronto by By-law No. 4-88.

Dated at Toronto this 27th day of April, 1988.

The Executive Committee also submits the communication (April 29, 1988) from the Toronto Board Education:

At its meeting on Thursday, April 28, 1988, the Board of Education for the City of Toronto authorized that, pursuant to the provisions of Sections 133 and 133(a) of the Municipality of Metropolitan Toronto Act, application be made to the City Council for a local levy of the portion of the Board's Current Estimates not approved by the Metropolitan Toronto School Board as follows:

	Elementary	Secondary	Total
Total Local Levy	$5,229,248	$3,486,166	$8,715,414
Portion to Metropolitan Toronto School Board	1,551,833	971,457	2,523,290
Portion to Toronto Board of Education	$3,677,415	$2,514,709	$6,192,124
Available from Strike Savings Reserve	240,335	-	240,335
Net	$3,437,080	$2,514,709	$5,951,789

Accordingly, it is hereby requested that the above amounts be raised by local levy in 1988.

Enclosed is a copy of the 1988 Current Account Estimates of the Toronto Board of Education in which revenues to be derived from the Metropolitan Toronto School Board are included in accordance with Sections 133 and 133(a).

(A copy of the 1988 Current Estimates of the Toronto Board of Education is on file in the City Clerk's Department.)

Respectfully submitted,

ARTHUR C. EGGLETON (Mayor)
Chairman.

COMMITTEE ROOM,
Toronto, May 2, 1988.

PART II

OPERATING BUDGET
AFFECTING THE PROPERTY TAX RATE

Section A - Tax Rates

Section B - Assessment

Section C - Expenditures/Revenues

SECTION A - TAX RATES

CITY OF TORONTO
FINANCE DEPARTMENT
TAXATION & WATER REVENUE DEPARTMENT

GRAND SUMMARY OF CITY OF TORONTO TAX RATE COMPARISON
1987-88 PUBLIC SCHOOL SUPPORTERS - RESIDENTIAL

	City of Toronto	Metropolitan Toronto	Education	Total Rate
Tax Rate in Mills *				
1987	67.79969	79.18644	160.98387	307.97
1988	70.35738	81.21818	166.83444	318.41
Increase 1987-88	2.55769	2.03174	5.85057	10.44
Per cent increase 1987-88	3.8	2.6	3.6	3.4
Per cent of total 1988	22.1	25.5	52.4	100.0
Tax Bill on House Assessed at $5,000	$	$	$	$
1987	339	395	805	1,539
1988	352	406	834	1,592
Increase 1987-88	13	11	29	53

* One Mill = $1 per $1,000 Assessment

CITY OF TORONTO
FINANCE DEPARTMENT
TAXATION & WATER REVENUE DIVISION

COMPARISON OF CITY OF TORONTO TAX RATES, 1987-88
PUBLIC SCHOOL SUPPORTERS

(Expressed in Mills, One Mill = $1 per $1,000 Assessment)

Residential	**1987**	**1988**	**Change**
City of Toronto	67.79969	70.35738	2.55769
Metropolitan Toronto			
General Purposes	72.68005	74.51226	1.83221
Special Purposes	6.50639	6.70592	.19953
	79.18644	81.21818	2.03174
Education			
Local Board of Education			
Public Schools	1.59992	1.49943	(0.10049)
Secondary Schools	1.00021	1.00066	0.00045
Local Board Sub-Total	2.60013	2.50009	(0.10004)
Metro School Board			
Public Schools	88.90339	89.08362	0.18023
Secondary Schools	69.48035	75.25073	5.77038
Metro Board Sub-Total	158.38374	164.33435	5.95061
Education Sub-Total	160.98387	166.83444	5.85057
Total Rate	307.97000	318.41000	10.44000

COMPARISON OF CITY OF TORONTO TAX RATES, 1987-88
PUBLIC SCHOOL SUPPORTERS

(Expressed in Mills, One Mill = $1 per $1,000 Assessment)

Commercial	1987	1988	Change
City of Toronto	79.75669	82.77338	3.01669
Metropolitan Toronto			
General Purposes	85.50594	87.66148	2.15554
Special Purposes	7.65458	7.88932	0.23474
	93.16052	95.55080	2.39028
Education			
Local Board of Education			
Public Schools	1.88226	1.76404	(0.11822)
Secondary Schools	1.17672	1.17725	0.00053
Local Board Sub-Total	3.05898	2.94129	(0.11769)
Metro School Board			
Public Schools	104.59222	104.80426	0.21204
Secondary Schools	81.74159	88.53027	6.78868
Metro Board Sub-Total	186.33381	193.33453	7.00072
Education Sub-Total	189.39279	196.27582	6.88303
Total Rate	362.31	374.60000	12.29

CITY OF TORONTO
FINANCE DEPARTMENT
TAXATION & WATER REVENUE DIVISION

COMPARISON OF CITY OF TORONTO TAX RATES, 1987-88
SEPARATE SCHOOL SUPPORTERS

(Expressed in Mills, One Mill = $1 per $1,000 Assessment)

Residential	1987	1988	Change
City of Toronto	67.79969	70.35738	2.55769
Metropolitan Toronto	79.18644	81.21818	2.03174
Education			
Local Board of Education			
Secondary Schools	N/A	N/A	N/A
Metro School Board			
Secondary Schools	N/A	N/A	N/A
Metro Separate School Board			
Elementary Schools	89.45	93.48	4.03
Secondary Schools	69.74	72.88	3.14
Education Sub-Total	159.19	166.36	7.17
Total Rate	306.17613	317.93556	11.75943

CITY OF TORONTO
FINANCE DEPARTMENT
TAXATION & WATER REVENUE DIVISION

COMPARISON OF CITY OF TORONTO TAX RATES, 1987-88
SEPARATE SCHOOL SUPPORTERS

(Expressed in Mills, One Mill = $1 per $1,000 Assessment)

Commercial	1987	1988	Change
City of Toronto	79.75669	82.77338	3.01669
Metropolitan Toronto	93.16052	95.55080	2.39028
Education			
Local Board of Education Secondary Schools	N/A	N/A	N/A
Metro School Board Secondary Schools	N/A	N/A	N/A
Metro Separate School Board			
Elementary Schools	105.23000	109.97000	4.74
Secondary Schools	82.05000	85.74000	3.69
Education Sub-Total	187.28	195.71	8.43
Total Rate	360.19721	374.03418	13.83697

CITY OF TORONTO
FINANCE DEPARTMENT
TAXATION & WATER REVENUE DIVISION

COMPARISON OF 1988 TAX RATES IN MILLS
MUNICIPALITIES COMPRISING METROPOLITAN TORONTO
PUBLIC SCHOOL SUPPORTERS

	Local Levy	Metro Levy	Education Levy	Total Levy
City of Toronto	70.35738	81.21818	166.83444	318.41
City of North York	56.95	76.05	164.29	297.29
City of Scarborough	71.15	76.59	162.06	309.80
City of Etobicoke	55.69	76.78	160.96	293.43
City of York	98.38	73.46	163.73	335.57
Borough of East York	76.17	74.74	164.19	315.10

CITY OF TORONTO
FINANCE DEPARTMENT
TAXATION & WATER REVENUE DIVISION

COMPARISON OF PERCENTAGE TAX RATE INCREASES 1987-1988
MUNICIPALITIES COMPRISING METROPOLITAN TORONTO
PUBLIC SCHOOL SUPPORTERS - RESIDENTIAL

	Local Levy	Metro Levy	Education Levy	Total
City of Toronto	3.8	2.6	3.6	3.4
City of North York	3.5	3.6	4.5	4.1
City of Scarborough	3.9	4.7	3.4	3.8
City of Etobicoke	1.5	3.6	3.6	3.2
City of York	5.4	1.7	4.1	3.9
Borough of East York	7.9	2.6	3.7	4.4

CITY OF TORONTO
FINANCE DEPARTMENT
TAXATION & WATER REVENUE DIVISION

HISTORY OF CITY OF TORONTO RESIDENTIAL TAX RATES COMPARED TO CONSUMER PRICE INDEX
1978 - 1988

(Public School Supporters)
PERCENTAGE INCREASE

	City	Metro	Education	Total Rate	C.P.I.
1978 - 1979	6.8	10.6	6.2	7.5	9.2
1979 - 1980	7.0	4.5	2.4	4.1	10.2
1980 - 1981	9.6	9.5	11.8	10.6	12.5
1981 - 1982	9.9	7.3	11.3	10.5	10.8
1982 - 1983	5.1	8.5	8.7	7.8	5.8
1983 - 1984	7.8	7.6	8.9	8.3	4.4
1984 - 1985	3.7	3.4	8.0	5.8	3.9
1985 - 1986	3.4	3.8	8.5	6.1	4.1
1986 - 1987	4.1	5.2	4.8	4.7	4.7
1987 - 1988	3.8	2.6	3.6	3.4	4.1*
1978 - 1988	80.5	83.6	106.4	94.1	94.05

* May, 1988

CITY OF TORONTO
FINANCE DEPARTMENT
TAXATION & WATER REVENUE DIVISION

HISTORY OF CITY OF TORONTO TAX RATES
TAX BILL ON A HOUSE ASSESSED AT $5,000
1978-1988

(Public School Supporters)

Year	City $	Metro $	Education $	Total $
1978	194.85	221.21	404.14	820.20
1979	208.13	244.74	429.23	882.10
1980	222.68	255.65	439.52	917.85
1981	244.04	279.91	491.30	1,015.25
1982	268.20	300.34	553.76	1,122.30
1983	281.84	325.95	601.70	1,209.49
1984	303.74	350.63	654.98	1,309.35
1985	314.93	362.57	707.60	1,385.10
1986	325.66	376.47	767.92	1,470.05
1987	339.00	395.93	804.92	1,539.85
1988	351.79	406.09	834.17	1,592.05

HISTORY OF CITY OF TORONTO TAX RATES
PERCENTAGE SHARE OF TOTAL TAX RATE
1978-1988

(Public School Supporters)

Year	City %	Metro %	Education %	Total %
1978	23.76	26.97	49.27	100
1979	23.59	27.75	48.66	100
1980	24.26	27.85	47.89	100
1981	24.04	27.57	48.39	100
1982	23.90	26.76	49.34	100
1983	23.30	27.00	49.70	100
1984	23.20	26.78	50.02	100
1985	22.74	26.17	51.09	100
1986	22.15	25.61	52.24	100
1987	22.02	25.71	52.27	100
1988	22.10	25.51	52.39	100

CITY OF TORONTO
FINANCE DEPARTMENT
TAXATION & WATER REVENUE DIVISION

HISTORY OF TOTAL TAX RATE INCREASES
MUNICIPALITIES COMPRISING METROPOLITAN TORONTO
(PUBLIC SCHOOL SUPPORTERS - RESIDENTIAL)
1978 - 1988

PERCENTAGE INCREASE

	Toronto %	North York %	Scarborough %	Etobicoke %	York %	East York %
1978 - 1979	7.5	8.7	6.6	6.5	8.4	7.6
1979 - 1980	4.1	5.3	5.2	3.9	6.0	5.6
1980 - 1981	10.6	9.1	9.6	8.7	8.9	9.7
1981 - 1982	10.5	11.2	12.1	10.1	11.5	12.2
1982 - 1983	7.8	9.2	8.3	10.2	11.0	10.1
1983 - 1984	8.3	6.3	6.2	6.0	6.3	5.7
1984 - 1985	5.8	6.7	6.7	6.1	6.9	6.8
1985 - 1986	6.1	6.7	6.7	7.4	5.9	7.4
1986 - 1987	4.7	4.5	4.3	4.9	5.7	5.7
1987 - 1988	3.4	4.1	3.8	3.2	3.9	4.4
1978 - 1988	94.11	100.65	95.30	90.66	104.82	106.38

SECTION B - ASSESSMENT

CITY OF TORONTO
FINANCE DEPARTMENT
TAXATION & WATER REVENUE DIVISION

COMPARISON OF CITY OF TORONTO
GENERAL PURPOSES ASSESSMENT 1987-1988

	Assessment 1987	Assessment 1988	Increase 1987-88	Percent Increase 1987-88
	$	$	$	%
Commercial				
Realty	1,288,932,840	1,327,365,566	38,432,726	2.98
Business	579,119,635	596,656,760	17,537,125	3.03
Sub-Total	1,868,052,475	1,924,022,326	55,969,851	3.00
Residential				
Realty	1,412,876,194	1,420,014,062	7,137,868	0.51
Total	3,280,928,669	3,344,036,388	63,107,719	1.92

COMPARISON OF CITY OF TORONTO
EDUCATION ASSESSMENT

	1987	1988	Change	
	$	$	$	%
Public School Purposes: Elementary				
Commercial				
Realty	1,233,719,837	1,274,148,875	40,429,038	3.28
Business	558,167,837	576,431,307	18,263,470	3.27
Sub-Total	1,791,887,674	1,850,580,182	58,692,508	3.28
Residential				
Realty	1,209,776,687	1,222,084,383	12,307,696	1.02
Total Public School Purposes	3,001,664,361	3,072,664,565	71,000,204	2.37
Separate School Purposes: Elementary				
Commercial				
Realty	55,213,003	53,216,691	(1,996,312)	(3.62)
Business	20,951,798	20,225,453	(726,345)	(3.47)
Sub-Total	76,164,801	73,442,144	(2,722,657)	(3.57)
Residential				
Realty	234,348,854	229,163,458	(5,185,396)	(2.21)
Total Separate School Purposes	310,513,655	302,605,602	(7,908,053)	(2.55)
Public School Purposes: Secondary				
Commercial				
Realty	1,233,719,837	1,274,148,875	40,429,038	3.28
Business	558,167,837	576,431,307	18,263,470	3.27
Sub-Total	1,791,887,674	1,850,580,182	58,692,508	3.28
Residential				
Realty	1,209,776,687	1,222,084,383	12,307,696	1.02
Total Public School Purposes: Secondary	3,001,664,361	3,072,664,565	71,000,204	2.37

	1987	1988	Change	
	$	$	$	%
Separate School Purposes: Secondary				
Commercial				
Realty	55,213,003	53,216,691	(1,996,312)	(3.62)
Business	20,951,798	20,225,453	(726,345)	(3.47)
Sub-Total	76,164,801	73,442,144	(2,722,657)	(3.57)
Residential				
Realty	234,348,854	229,163,458	(5,185,396)	(2.21)
Total Separate School Purposes: Secondary	310,513,655	302,605,602	(7,908,053)	(2.55)
Deduct: Partial Exemption - Residential	31,249,347	31,233,779	(15,568)	(0.05)

COMPARISON OF EXEMPT PROPERTIES

Class	No. of Properties 1987	No. of Properties 1988	Realty Assessment 1987	Realty Assessment 1988
FULL TAX EQUIVALENT GRANTS FOR PAYMENTS MADE				
Crown Properties, Canada	52	52	33,190,185	33,190,185 (a)
Federal Agencies	4	4	1,891,200	1,891,200
Consulates	11	11	1,113,026	1,083,026
Ontario Hydro-Electric Power Comm	46	46	26,258,907	26,267,132
City Water Works	2	1	285,525	63,000
Metro Water Works	9	10	6,443,787	6,353,087
Ferry Docks	1	1	5,575	5,575
Parking Authority of Toronto	88	88	8,595,235	8,782,060
Toronto Hydro-Electric System	56	55	6,317,345	6,310,345
Toronto Transit Commission	48	48	7,818,088	7,818,088
City of York	1	1	5,025	5,025
University of Toronto -Revenue Producing Properties	79	79	631,662	631,662
Ontario Housing Corporation	151	151	40,687,588	40,687,588
	548	547	133,243,148	133,087,973
PARTIAL GRANTS OR PAYMENTS MADE				
Crown Properties, Ontario	50	47	66,740,250	66,159,605 (b)
Provincial Agencies	8	8	3,717,370	3,710,970 (b)
	58	55	70,457,620	69,870,575

COMPARISON OF EXEMPT PROPERTIES
(Continued)

Class	No. of Properties 1987	No. of Properties 1988	Realty Assessment 1987	Realty Assessment 1988	
NO GRANTS OR PAYMENTS MADE					
Crown Properties, Canada	16	16	1,011,721	2,999,879	(c)
Federal Agencies	1	1	81,500	81,500	
Provincial Agencies	6	6	1,194,975	1,115,475	
Crown Properties, Ontario	7	6	194,154	1,358,739	(d)
Provincial Educational Institutions	1	1	2,420,475	2,420,475	
Provincial Hospitals	6	6	19,430,650	19,430,650	(e)
Provincial Institutions	2	2	1,481,500	1,481,500	(f)
Ontario Hydro-Electric Power Co.	--	--	11,604,413	11,663,508	(g)
City of Toronto Properties and	834	824	88,180,740	87,641,931	
Can. National Exhibition	1	1	17,294,020	17,294,020	
Toronto Library Board	23	23	8,115,056	8,078,841	
Toronto Harbour Commission	100	108	12,981,750	12,038,685	
School Boards	206	207	122,524,532	122,520,782	
Metro Properties and Parkland	254	268	42,777,194	39,629,848	
T.T.C. Rapid Transit	182	178	28,150,117	28,134,257	
Other Municipalities	6	6	19,225	19,225	
Universities and Colleges	196	186	135,528,005	135,940,630	(h)
Independent Educ. Institutions	39	44	14,562,145	14,836,549	
Service and Welfare Agencies	129	122	14,082,609	13,768,062	
Recreational Agencies	10	9	812,757	812,757	
Cultural Institutions	19	19	15,924,180	18,975,860	
Burial Grounds	15	15	14,124,702	14,124,702	
Hospitals	64	62	109,339,311	110,399,176	(e)
Churches & Other Religious Inst.	564	565	44,312,118	43,944,702	
Sundry and Other Non-profit Org.	1	1	277,900	277,900	
Ontario Housing Corporation	6	6	198,930	173,930	
	2,688	2,682	706,624,679	709,163,583	
TOTAL	3,294	3,284	910,325,447	912,122,131	

COMPARISON OF EXEMPT PROPERTIES 1987 - 1988

A) In respect of six properties, some reduction from full taxes is made.

B) The Province of Ontario makes grants equivalent only to general and special taxes. (i.e. no grants equivalent to school taxes.).

C) Includes memorial sites. The Federal Government does not pay grant in respect to vacant lots or parklands.

D) The Province of Ontario does not make grants in respect to vacant lots or parklands.

E) No grants or payments in lieu of realty taxes are received in respect of the assessments shown. The City does, however, receive from certain public hospitals and Provincial mental health facilities designated by the Minister of Health, a payment based on $75.00 per each Provincially-rated bed. In 1987, the assessment equivalent of this payment for public hospitals was $1,859,497 and in 1988, $1,666,377 and for Provincial mental health facilities $169,745 in 1987 and $164,175 in 1988.

F) No grants or payments in lieu of realty taxes are received in respect of the assessments shown. The City does, however, receive from Correctional Institutions designated by the Minister of Correctional Services, a payment based on $75.00 per resident unit. In 1987, the assessment equivalent of this payment was $109,299 and for 1988 $105,713.

G) Under Section 46 of The Power Corporation Act, the Ontario Hydro-Electric Power Commission is required to make a grant in lieu of taxes in respect of transformer buildings and generating stations. While the full land assessment is used in arriving at the amount of the grant, only $8.00 per square foot of inside ground floor area is used as the assessment for the transformer buildings and generating stations and this is a fixed assessment. The amount shown under the heading "No Grants or Payments Made" for O.H.E.P.C. represents the difference between full assessment and the foregoing fixed assessment.

H) No grants or payments in lieu of realty taxes are received in respect of the assessment shown. The City does however, receive from the University and certain Colleges designated by the Provincial Minister of Colleges and Universities, a payment based on $75.00 per full-time student. In 1987, the assessment equivalent of this payment was $8,648,672 and for 1988 $8,929,725.

I) Since 1974, all Ontario Housing Properties are exempt and payments in lieu of taxes are made with the exception of offices occupied by The Ontario Housing Corporation.

COMPARISON OF GENERAL PURPOSES ASSESSMENT, 1988
MUNICIPALITIES COMPRISING METROPOLITAN TORONTO
IN MILLIONS OF $

	Commercial Realty	Commercial Business	Residential Realty	Total	Per Cent of Total
City of Toronto	1,327	597	1,451	3,375	39.0
City of North York	549	265	1,232	2,046	23.6
City of Scarborough	344	161	857	1,362	15.7
City of Etobicoke	408	198	673	1,279	14.7
City of York	58	27	233	318	3.7
Borough of East York	52	25	206	283	3.3
Total Metropolitan Toronto	2,738	1,273	4,652	8,663	100.00

HISTORY OF CITY OF TORONTO
GENERAL PURPOSES ASSESSMENT 1978 - 1988

PERCENTAGE INCREASE

	Commercial Realty	Commercial Business	Residential Realty	Total
1978 - 1979	1.83	1.93	0.72	1.36
1979 - 1980	0.94	1.29	2.87	1.84
1980 - 1981	2.03	3.00	0.06	1.34
1981 - 1982	6.13	7.14	4.36	5.54
1982 - 1983	(0.26)	(0.37)	4.53	1.80
1983 - 1984	4.37	4.13	1.97	3.28
1984 - 1985	2.30	1.51	2.03	2.04
1985 - 1986	2.57	2.18	(0.92)	0.99
1986 - 1987	0.36	(0.11)	2.98	1.39
1987 - 1988	2.95	3.11	0.48	1.90
	25.54	26.22	20.02	23.22

HISTORY OF GENERAL PURPOSES ASSESSMENT INCREASES MUNICIPALITIES COMPRISING METROPOLITAN TORONTO

PERCENTAGE INCREASES

	Toronto	North York	Scarborough	Etobicoke	York	East York
	%	%	%	%	%	%
1978 - 1979	1.4	2.4	5.3	1.8	0.5	(0.1)
1979 - 1980	1.8	2.1	5.9	1.5	0.3	0.2
1980 - 1981	1.3	2.2	2.0	2.3	(0.1)	0.2
1981 - 1982	5.5	5.5	3.5	3.5	1.6	-
1982 - 1983	1.8	(0.4)	2.7	1.1	-	-
1983 - 1984	3.3	1.3	3.1	1.0	0.6	0.4
1984 - 1985	2.0	0.6	2.5	1.1	1.9	-
1985 - 1986	1.0	1.1	6.8	2.4	(0.9)	0.7
1986 - 1987	1.4	1.5	(0.8)	2.0	-	0.6
1987 - 1988	1.9	3.3	2.9	0.7	-	(0.4)
1978 - 1988	23.2	21.3	40.7	18.7	4.3	2.2

SECTION C - EXPENDITURES / REVENUES

SUMMARY OF 1988 OPERATING BUDGET

AFFECTING TAXATION

	1987 Estimates (Net) $	1988 Estimates (Net) $
Expenditures		
For City of Toronto Purposes	422,491,435	454,315,171
Metropolitan General Levy	286,112,699	299,382,306
Education Levy	601,266,533	635,130,771
Total Expenditures	1,309,870,667	1,388,828,248
Revenues Other Than Taxation	195,695,791	210,597,152
Net Revenue to be Raised from Taxation	1,114,174,876	1,178,231,096

S U M M A R Y O F E X P E N D I T U R E S B Y A G E N C Y

Departments	1987 Estimate $	1987 Actual $	1988 Estimate Before Reapprop's. $	1988 Estimate Incl. Reapprop's. $
City Council	3,257,123	3,246,693	3,357,810	3,382,786
Audit Department	1,537,378	1,488,895	1,587,475	1,587,475
City Clerks Department	12,092,124	11,845,132	12,471,990	12,619,186
Finance Department	9,743,639	9,349,384	10,066,606	10,285,685
Legal Department	6,601,090	6,921,189	7,262,142	7,391,409
Purchasing & Supply Department	2,059,378	1,789,542	1,911,303	1,913,903
Management Services Department	14,472,193	14,130,094	13,935,917	14,017,951
Labour Relations Office	517,238	535,463	532,130	532,883
Toronto Arts Council	2,442,715	2,425,874	2,555,195	2,597,886
Miscellaneous Grants	4,166,337	3,691,899	2,809,039	3,233,447
At Large	30,779,055	25,668,804	43,523,068	44,497,402
Debt Charges	27,527,540	25,980,939	28,665,725	28,665,725
Buildings & Inspections Department	14,156,548	13,819,773	14,943,283	15,011,868
Committee of Adjustment	723,965	730,920	763,133	763,133
City Property Department	29,870,103	30,046,777	31,722,770	31,906,739
Public Health Department	26,897,907	25,536,582	29,919,946	30,346,063
Fire Department	66,459,088	66,253,840	66,991,712	67,140,493
Parks & Recreation Department	41,519,887	40,237,608	43,193,129	43,712,109
Animal Control	1,034,044	994,422	1,084,066	1,111,944
Housing Department	5,361,813	5,266,807	5,690,093	5,947,123
Public Works Department	82,839,445	77,346,634	83,682,366	86,946,172
Planning & Development Department	10,034,269	9,503,949	10,066,217	10,538,342
Board of Health	47,836	37,943	51,336	51,336
Toronto Public Library Board	22,235,332	22,278,120	23,295,352	23,295,352
Toronto Historical Board	2,890,795	2,895,155	3,132,342	3,132,342

SUMMARY OF EXPENDITURES BY AGENCY

	1987 Estimate $	1987 Actual $	1988 Estimate Before Reapprop's. $	1988 Estimate Incl. Reapprop's. $
Boards				
St. Lawrence Centre for the Arts	1,207,704	1,272,903	1,345,089	1,345,089
Planning Advisory Committee	39,437	39,384	39,817	39,817
Cecil Street Community Centre	243,435	225,634	257,340	258,628
519 Church St. Community Centre	375,479	360,402	417,050	417,050
Community Centre 55	242,830	238,729	264,676	264,676
Scadding Court Community Centre	257,880	249,540	290,215	290,215
Central Eglinton Community Centre	116,067	105,003	134,734	134,734
Ralph Thornton Community Centre	256,782	251,108	282,055	282,055
Applegrove Community Complex	129,457	124,207	143,602	143,602
Moss Park Arena	6,259CR	11,120	253	253
McCormick Playground Arena	20,294CR	6,756CR	3,704CR	3,704CR
William H. Bolton Arena	21,940	16,411	56,126	56,126
Forest Hill Memorial Arena	5,233CR	17,159CR	5,994CR	5,994CR
George Bell Arena	6,751CR	--	--	--
Ted Reeve Arena	14,272	9,406	21,789	21,789
North Toronto Memorial Arena	20,992CR	13,660CR	25,953CR	25,953CR
Allan A. Lamport Stadium	30,637	15,238	7,534	7,534
Toronto Economic Development Corp.	334,700	242,400	460,500	460,500
Total - Expenditures for City of Toronto Purposes	422,491,435	405,146,348	446,899,274	454,315,171
Metropolitan Toronto General Levy	286,112,699	297,172,995	299,382,306	299,382,306
Total Affecting General Tax Rate	708,604,134	702,319,343	746,281,580	753,697,477

SUMMARY OF EXPENDITURES BY AGENCY

	1987 Estimate $	1987 Actual $	1988 Estimate Before Reapprop's. $	1988 Estimate Incl. Reapprop's. $
Education				
Toronto Board of Education	8,863,142	9,230,754	8,715,293	8,715,293
Metro Toronto School Levy	539,121,024	560,853,247	572,361,884	572,361,884
Metro Separate School Board	53,282,367	53,559,596	54,053,594	54,053,594
	601,266,533	623,643,597	635,130,771	635,130,771
GRAND TOTAL	1,309,870,667	1,325,962,940	1,381,412,351	1,388,828,248

SUMMARY OF 1988 REVENUES

	1 9 8 8 ESTIMATES $	
Revenues Other Than Taxation		
Payments in Lieu of Taxes	69,740,161	
Tax Related	4,138,073	
Taxes on Telegraph and Telephone Co.	17,344,427	
Subsidies/Grants - Canada	97,900	
Subsidies/Grants - Ontario	39,954,213	
Financial Items	16,304,111	
Tax Penalties and Interest	4,795,000	
Licences and Permits	12,760,525	
Service Charges	4,892,842	
Rents, Concessions and Franchises	7,706,358	
Miscellaneous	8,346,677	
Parking Authority of Toronto - Operating Surplus	4,300,000	
Surplus Brought Forward from Prior Year	12,550,968 *	
Reserve for Funding Reappropriations from Previous Year	7,665,897	
	210,597,152	
Taxation	1,178,231,096	
Total	1,388,828,248	
* Surplus Prior to Required Appropriations		30,045,276
Less Required Appropriations:		
Reserve for Allowance for Uncollectable Taxes	1,361,565	
Reserve for Archival Acquisition	250,000	
Reserve for Anti-Smoking Campaign	200,000	
Reserve for Inventories of Stores	500,000	
Reserve for Prepaid Expenses	300,000	
Reserve for Foreign Exchange	1,000,000	
Reserve for Employees' Cumulative Sick Pay Grant	500,000	
Reserve for Pension Improvements	2,500,000	
Reserve for Retroactive Salary Increases	1,716,846	
Reserve for Fire Equipment	1,500,000	
Reserve for Funding Reappropriations from Previous Year	7,665,897	17,494,308
Surplus Brought Forward		12,550,968

DETAIL OF EXPENDITURES

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
701 000	CITY COUNCIL - TOTALS				
	PERSONAL SERV - PERM	1,568,595	1,462,545	1,502,066	1,502,066
	PERSONAL SERV - TEMP	93,031	170,562	196,362	196,362
	FRINGE BENEFITS	200,325	214,205	196,910	196,910
	MATERIALS & SUPPLIES	178,215	218,759	228,526	232,926
	EQUIPMENT	38,641	25,330	13,565	26,781
	PURCHASE OF SERVICES	669,421	646,664	692,813	700,173
	CONTRIBUTIONS ETC.	508,895	509,096	527,568	527,568
	DISTRIBUTION CREDITS	-	468CR	-	-
	TOTAL	3,257,123	3,246,693	3,357,810	3,382,786
701 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	1,392,268	1,293,641	1,319,265	1,319,265
	PERSONAL SERV - TEMP	55,497	93,304	131,640	131,640
	FRINGE BENEFITS	164,889	181,376	159,792	159,792
	MATERIALS & SUPPLIES	167,996	210,065	220,445	224,845
	EQUIPMENT	38,641	25,330	13,565	26,781
	PURCHASE OF SERVICES	312,842	282,457	323,788	330,960
	CONTRIBUTIONS ETC.	315,662	312,721	327,133	327,133
	DISTRIBUTION CREDITS	-	468CR	-	-
	TOTAL	2,447,795	2,398,426	2,495,628	2,520,416
701 110	COUNCIL REMUNERATION				
	PERSONAL SERV - PERM	659,733	625,455	654,265	654,265
	FRINGE BENEFITS	81,881	94,839	79,160	79,160
	CONTRIBUTIONS ETC.	315,662	312,721	327,133	327,133
	TOTAL	1,057,276	1,033,015	1,060,558	1,060,558
701 140	COUNCIL OPERATIONS				
	MATERIALS & SUPPLIES	167,914	209,944	220,445	224,845
	EQUIPMENT	38,641	25,330	13,565	26,781
	PURCHASE OF SERVICES	312,592	282,217	323,528	330,700
	DISTRIBUTION CREDITS	-	468CR	-	-
	TOTAL	519,147	517,023	557,538	582,326
701 150	COUNCIL ASSISTANTS				
	PERSONAL SERV - PERM	732,535	668,186	665,000	665,000
	PERSONAL SERV - TEMP	55,497	93,304	131,640	131,640
	FRINGE BENEFITS	83,008	86,537	80,632	80,632
	MATERIALS & SUPPLIES	82	121	-	-
	PURCHASE OF SERVICES	250	240	260	260
	TOTAL	871,372	848,388	877,532	877,532

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
701 200	TRANSPORTATION SERVICES - TOTALS				
	PERSONAL SERV - PERM	176,327	168,904	182,801	182,801
	PERSONAL SERV - TEMP	37,534	77,258	64,722	64,722
	FRINGE BENEFITS	35,436	32,829	37,118	37,118
	MATERIALS & SUPPLIES	10,219	8,694	8,081	8,081
	PURCHASE OF SERVICES	46,304	49,164	48,620	48,808
	CONTRIBUTIONS ETC.	238	216	216	216
	TOTAL	306,058	337,065	341,558	341,746
701 300	PUBLIC RELATIONS AND RECEPTIONS - TOTALS				
	PURCHASE OF SERVICES	310,275	315,043	320,405	320,405
	TOTAL	310,275	315,043	320,405	320,405
701 600	SPECIAL OCCASIONS - TOTALS				
	CONTRIBUTIONS ETC.	192,995	196,159	200,219	200,219
	TOTAL	192,995	196,159	200,219	200,219

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
702 000	AUDIT DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	1,466,006	1,409,384	1,511,140	1,511,140
	PERSONAL SERV - TEMP	18,601	28,799	48,970	48,970
	FRINGE BENEFITS	228,814	225,762	232,005	232,005
	MATERIALS & SUPPLIES	4,690	8,051	4,878	4,878
	EQUIPMENT	2,392	1,994	750	750
	PURCHASE OF SERVICES	98,525	99,080	77,607	77,607
	DISTRIBUTION CREDITS	281,650CR	284,175CR	287,875CR	287,875CR
	TOTAL	1,537,378	1,488,895	1,587,475	1,587,475

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
703 000	CITY CLERK'S DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	7,024,666	6,722,510	7,444,364	7,444,364
	PERSONAL SERV - TEMP	981,828	1,252,666	1,030,802	1,030,802
	FRINGE BENEFITS	1,143,466	1,143,818	1,234,096	1,234,096
	MATERIALS & SUPPLIES	2,082,979	1,957,550	2,056,191	2,166,677
	EQUIPMENT	200,289	166,875	118,600	134,536
	PURCHASE OF SERVICES	889,445	833,788	844,275	865,049
	CONTRIBUTIONS ETC.	433,932	435,399	453,971	453,971
	DISTRIBUTION CREDITS	664,481CR	667,474CR	710,309CR	710,309CR
	TOTAL	12,092,124	11,845,132	12,471,990	12,619,186
703 100	ADMINISTRATION DIVISION - TOTALS				
	PERSONAL SERV - PERM	1,836,597	1,816,617	2,054,502	2,054,502
	PERSONAL SERV - TEMP	386,575	459,225	389,168	389,168
	FRINGE BENEFITS	281,852	298,370	326,156	326,156
	MATERIALS & SUPPLIES	49,364	36,497	36,186	39,183
	EQUIPMENT	52,907	27,034	11,575	19,848
	PURCHASE OF SERVICES	280,815	300,533	295,517	297,659
	CONTRIBUTIONS ETC.	162,815	162,815	183,109	183,109
	TOTAL	3,050,925	3,101,091	3,296,213	3,309,625
703 110	ADMINISTRATION				
	PERSONAL SERV - PERM	692,970	628,744	812,466	812,466
	PERSONAL SERV - TEMP	105,167	205,776	122,422	122,422
	FRINGE BENEFITS	111,665	108,230	130,189	130,189
	MATERIALS & SUPPLIES	8,237	9,536	9,345	9,345
	EQUIPMENT	23,386	17,914	7,680	12,458
	PURCHASE OF SERVICES	26,965	24,271	23,899	23,899
	CONTRIBUTIONS ETC.	162,815	162,815	183,109	183,109
	TOTAL	1,131,205	1,157,286	1,289,110	1,293,888
703 120	SECRETARIAT				
	PERSONAL SERV - PERM	960,418	955,453	990,137	990,137
	PERSONAL SERV - TEMP	156,256	157,967	162,746	162,746
	FRINGE BENEFITS	146,383	154,328	158,896	158,896
	MATERIALS & SUPPLIES	16,318	13,675	14,961	17,958
	EQUIPMENT	24,240	8,585	2,895	6,390
	PURCHASE OF SERVICES	24,080	32,855	20,430	22,572
	TOTAL	1,327,695	1,322,863	1,350,065	1,358,699
703 130	MAYOR'S OFFICE				
	PERSONAL SERV - PERM	183,209	232,420	251,899	251,899
	PERSONAL SERV - TEMP	125,152	95,482	104,000	104,000
	FRINGE BENEFITS	23,804	35,812	37,071	37,071
	MATERIALS & SUPPLIES	24,809	13,286	11,880	11,880
	EQUIPMENT	5,281	535	1,000	1,000
	PURCHASE OF SERVICES	229,770	243,407	251,188	251,188
	TOTAL	592,025	620,942	657,038	657,038

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
703 200	ELECTIONS, LICENSING & STATISTICS - TOTALS				
	PERSONAL SERV - PERM	764,583	688,463	824,440	824,440
	PERSONAL SERV - TEMP	39,052	89,466	5,424	5,424
	FRINGE BENEFITS	126,951	116,494	137,352	137,352
	MATERIALS & SUPPLIES	25,420	10,838	23,064	29,519
	EQUIPMENT	1,911	1,911	1,814	1,814
	PURCHASE OF SERVICES	58,675	55,488	52,595	52,595
	CONTRIBUTIONS ETC.	271,000	271,700	270,754	270,754
	TOTAL	1,287,592	1,234,360	1,315,443	1,321,898
703 300	RECORDS AND ARCHIVES - TOTALS				
	PERSONAL SERV - PERM	1,240,188	1,147,025	1,281,296	1,281,296
	PERSONAL SERV - TEMP	99,612	156,919	126,052	126,052
	FRINGE BENEFITS	204,560	201,005	216,932	216,932
	MATERIALS & SUPPLIES	160,433	150,323	144,259	147,049
	EQUIPMENT	82,930	84,132	75,334	76,404
	PURCHASE OF SERVICES	298,292	249,885	259,971	272,016
	CONTRIBUTIONS ETC.	-	776	-	-
	DISTRIBUTION CREDITS	31,078CR	47,737CR	35,800CR	35,800CR
	TOTAL	2,054,937	1,942,328	2,068,044	2,083,949
703 310	ADMINISTRATION AND LEGISLATION SECTION				
	PERSONAL SERV - PERM	219,489	217,509	228,269	228,269
	PERSONAL SERV - TEMP	43,021	57,336	67,198	67,198
	FRINGE BENEFITS	40,185	39,363	41,143	41,143
	MATERIALS & SUPPLIES	9,845	7,321	7,485	7,485
	EQUIPMENT	1,749	1,737	1,157	1,157
	PURCHASE OF SERVICES	65,708	66,721	54,605	54,605
	TOTAL	379,997	389,987	399,857	399,857
703 320	RECORDS MANAGEMENT SECTION				
	PERSONAL SERV - PERM	276,687	226,900	285,254	285,254
	PERSONAL SERV - TEMP	8,705	28,210	9,053	9,053
	FRINGE BENEFITS	45,019	39,989	46,445	46,445
	MATERIALS & SUPPLIES	25,760	17,280	23,784	25,979
	EQUIPMENT	950	886	1,005	1,005
	PURCHASE OF SERVICES	28,317	25,025	28,317	28,317
	DISTRIBUTION CREDITS	20,728CR	29,733CR	22,800CR	22,800CR
	TOTAL	364,710	308,557	371,058	373,253
703 330	TECHNICAL SERVICES SECTION				
	PERSONAL SERV - PERM	372,897	342,819	385,313	385,313
	PERSONAL SERV - TEMP	-	3,021	-	-
	FRINGE BENEFITS	54,988	58,240	64,030	64,030
	MATERIALS & SUPPLIES	60,765	63,435	51,752	51,752
	EQUIPMENT	7,647	7,741	2,120	2,120
	PURCHASE OF SERVICES	120,964	87,787	102,200	104,245
	DISTRIBUTION CREDITS	-	5CR	-	-
	TOTAL	617,261	563,038	605,415	607,460

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS $
703 340	ARCHIVAL AND HERITAGE SECTION				
	PERSONAL SERV - PERM	371,115	359,797	382,460	382,460
	PERSONAL SERV - TEMP	47,886	68,352	49,801	49,801
	FRINGE BENEFITS	64,368	63,413	65,314	65,314
	MATERIALS & SUPPLIES	64,063	52,581	61,238	61,833
	EQUIPMENT	10,784	10,140	6,780	7,850
	PURCHASE OF SERVICES	59,383	48,618	49,972	59,972
	CONTRIBUTIONS ETC.	-	776	-	-
	DISTRIBUTION CREDITS	10,350CR	17,999CR	13,000CR	13,000CR
	TOTAL	607,249	585,678	602,565	614,230
703 350	ARCHIVAL ACQUISITION AND RESTORATION				
	MATERIALS & SUPPLIES	-	9,706	-	-
	EQUIPMENT	61,800	63,628	64,272	64,272
	PURCHASE OF SERVICES	23,920	21,734	24,877	24,877
	TOTAL	85,720	95,068	89,149	89,149
703 400	PUBLIC INFO. & COMMUNICATIONS - TOTALS				
	PERSONAL SERV - PERM	1,525,139	1,500,268	1,570,446	1,570,446
	PERSONAL SERV - TEMP	103,096	161,256	141,524	141,524
	FRINGE BENEFITS	252,020	252,104	255,338	255,338
	MATERIALS & SUPPLIES	173,447	93,007	127,044	212,559
	EQUIPMENT	12,128	7,571	7,010	11,003
	PURCHASE OF SERVICES	135,690	124,025	130,531	131,849
	DISTRIBUTION CREDITS	2,915CR	133CR	8,710CR	8,710CR
	TOTAL	2,198,605	2,138,098	2,223,183	2,314,009
703 410	COMMUNICATION SERVICES				
	PERSONAL SERV - PERM	886,439	905,373	943,030	943,030
	PERSONAL SERV - TEMP	55,504	59,042	57,121	57,121
	FRINGE BENEFITS	136,852	144,559	144,538	144,538
	MATERIALS & SUPPLIES	63,874	67,477	78,952	78,852
	EQUIPMENT	10,078	7,562	4,322	6,587
	PURCHASE OF SERVICES	118,090	109,033	98,445	99,345
	TOTAL	1,270,937	1,293,046	1,326,408	1,329,573
703 420	INFORMATION SERVICES				
	PERSONAL SERV - PERM	638,700	594,895	627,416	627,416
	PERSONAL SERV - TEMP	47,592	102,214	84,403	84,403
	FRINGE BENEFITS	115,168	107,545	110,800	110,800
	MATERIALS & SUPPLIES	109,473	25,530	48,092	133,607
	EQUIPMENT	2,050	9	2,688	4,416
	PURCHASE OF SERVICES	17,600	14,992	32,086	32,504
	DISTRIBUTION CREDITS	2,915CR	133CR	8,710CR	8,710CR
	TOTAL	927,668	845,052	896,775	984,436

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
703 500	GENERAL SERVICES - TOTALS				
	PERSONAL SERV - PERM	1,658,159	1,570,137	1,713,680	1,713,680
	PERSONAL SERV - TEMP	331,255	362,893	368,634	368,634
	FRINGE BENEFITS	275,593	274,435	298,318	298,318
	MATERIALS & SUPPLIES	1,674,315	1,666,885	1,725,638	1,738,367
	EQUIPMENT	50,413	46,227	22,867	25,467
	PURCHASE OF SERVICES	115,973	109,857	105,661	110,930
	CONTRIBUTIONS ETC.	117	108	108	108
	DISTRIBUTION CREDITS	630,488CR	619,604CR	665,799CR	665,799CR
	TOTAL	3,475,337	3,404,938	3,569,107	3,589,705
703 510	BUDGET, CLERICAL AND ACCOUNTING				
	PERSONAL SERV - PERM	378,543	368,831	386,429	386,429
	PERSONAL SERV - TEMP	103,161	70,354	101,529	101,529
	FRINGE BENEFITS	60,836	60,661	63,577	63,577
	MATERIALS & SUPPLIES	30,081	30,233	30,688	30,688
	EQUIPMENT	3,030	343	2,899	5,499
	PURCHASE OF SERVICES	5,343	4,579	5,083	5,083
	TOTAL	580,994	535,001	590,205	592,805
703 520	CENTRAL MAILING				
	PERSONAL SERV - PERM	109,271	98,918	108,611	108,611
	PERSONAL SERV - TEMP	-	19,644	22,823	22,823
	FRINGE BENEFITS	16,864	16,808	18,821	18,821
	MATERIALS & SUPPLIES	1,340,676	1,327,689	1,378,480	1,378,480
	EQUIPMENT	494	484	3,000	3,000
	PURCHASE OF SERVICES	19,533	18,164	19,424	19,424
	DISTRIBUTION CREDITS	507,491CR	467,247CR	528,929CR	528,929CR
	TOTAL	979,347	1,014,460	1,022,230	1,022,230
703 530	REPRODUCTION CENTRE				
	PERSONAL SERV - PERM	255,151	269,245	275,526	275,526
	PERSONAL SERV - TEMP	115,260	93,724	126,935	126,935
	FRINGE BENEFITS	51,975	49,434	54,360	54,360
	MATERIALS & SUPPLIES	299,047	305,047	313,125	325,854
	EQUIPMENT	42,532	42,533	13,108	13,108
	PURCHASE OF SERVICES	76,650	66,076	66,204	71,473
	DISTRIBUTION CREDITS	122,997CR	152,357CR	136,870CR	136,870CR
	TOTAL	717,618	673,702	712,388	730,386
703 540	COUNCIL STENOGRAPHIC				
	PERSONAL SERV - PERM	824,589	742,539	845,279	845,279
	PERSONAL SERV - TEMP	108,702	175,039	113,050	113,050
	FRINGE BENEFITS	129,897	131,511	143,907	143,907
	MATERIALS & SUPPLIES	336	205	104	104
	EQUIPMENT	4,357	2,867	3,860	3,860
	PURCHASE OF SERVICES	2,098	2,904	2,104	2,104
	TOTAL	1,069,979	1,055,065	1,108,304	1,108,304

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
703 550	TRANSPORTATION SERVICES				
	PERSONAL SERV - PERM	90,605	90,604	97,835	97,835
	PERSONAL SERV - TEMP	4,132	4,132	4,297	4,297
	FRINGE BENEFITS	16,021	16,021	17,653	17,653
	MATERIALS & SUPPLIES	4,175	3,711	3,241	3,241
	PURCHASE OF SERVICES	12,349	12,134	12,846	12,846
	CONTRIBUTIONS ETC.	117	108	108	108
	TOTAL	127,399	126,710	135,980	135,980
703 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - TEMP	22,238	22,907	-	-
	FRINGE BENEFITS	2,490	1,410	-	-
	TOTAL	24,728	24,317	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
705 000	FINANCE DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	6,872,832	6,448,447	7,094,022	7,094,022
	PERSONAL SERV - TEMP	1,310,578	1,676,889	1,637,798	1,637,798
	FRINGE BENEFITS	1,177,839	1,175,024	1,252,443	1,252,443
	MATERIALS & SUPPLIES	186,476	205,442	199,550	202,047
	EQUIPMENT	188,572	124,603	66,663	135,150
	PURCHASE OF SERVICES	855,012	564,793	699,450	847,545
	CONTRIBUTIONS ETC.	4,000	4,000	4,000	4,000
	DISTRIBUTION CREDITS	851,670CR	849,814CR	887,320CR	887,320CR
	TOTAL	9,743,639	9,349,384	10,066,606	10,285,685
705 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	643,263	562,966	664,960	664,960
	PERSONAL SERV - TEMP	13,063	77,024	33,962	33,962
	FRINGE BENEFITS	94,481	94,714	101,883	101,883
	MATERIALS & SUPPLIES	12,443	16,025	12,941	12,941
	EQUIPMENT	27,358	20,192	14,830	21,399
	PURCHASE OF SERVICES	59,140	36,363	45,875	45,875
	DISTRIBUTION CREDITS	21,629CR	21,975CR	49,000CR	49,000CR
	TOTAL	828,119	785,309	825,451	832,020
705 200	TAX & WATER DIVISION - TOTALS				
	PERSONAL SERV - PERM	2,143,302	2,017,683	2,259,691	2,259,691
	PERSONAL SERV - TEMP	369,663	541,411	477,219	477,219
	FRINGE BENEFITS	370,007	382,136	412,872	412,872
	MATERIALS & SUPPLIES	94,801	105,268	97,130	97,500
	EQUIPMENT	18,650	17,207	12,192	12,352
	PURCHASE OF SERVICES	37,458	31,927	37,404	37,404
	DISTRIBUTION CREDITS	395,647CR	396,093CR	298,000CR	298,000CR
	TOTAL	2,638,234	2,699,539	2,998,508	2,999,038
705 211	TAX ADMINISTRATION & INFORMATION SERVICES				
	PERSONAL SERV - PERM	493,395	476,238	498,704	498,704
	PERSONAL SERV - TEMP	111,075	133,875	165,202	165,202
	FRINGE BENEFITS	79,591	90,435	96,572	96,572
	MATERIALS & SUPPLIES	7,105	6,389	6,930	7,300
	EQUIPMENT	9,525	8,427	1,930	2,090
	PURCHASE OF SERVICES	4,495	4,849	6,120	6,120
	DISTRIBUTION CREDITS	178,445CR	178,891CR	186,000CR	186,000CR
	TOTAL	526,741	541,322	589,458	589,988
705 221	TAX BILLING BRANCH				
	PERSONAL SERV - PERM	380,901	373,410	408,359	408,359
	PERSONAL SERV - TEMP	26,790	68,464	49,750	49,750
	FRINGE BENEFITS	64,955	71,496	71,639	71,639
	MATERIALS & SUPPLIES	63,685	76,968	66,515	66,515
	EQUIPMENT	1,530	1,413	1,349	1,349
	PURCHASE OF SERVICES	16,550	15,490	17,304	17,304
	DISTRIBUTION CREDITS	108,600CR	108,600CR	-	-
	TOTAL	445,811	498,641	614,916	614,916

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
705 222	TAX ACCOUNTING BRANCH				
	PERSONAL SERV - PERM	780,435	643,834	797,784	797,784
	PERSONAL SERV - TEMP	172,776	301,354	212,025	212,025
	FRINGE BENEFITS	143,882	126,756	149,773	149,773
	MATERIALS & SUPPLIES	17,081	16,871	17,519	17,519
	EQUIPMENT	6,710	6,257	5,637	5,637
	PURCHASE OF SERVICES	14,097	10,272	12,280	12,280
	DISTRIBUTION CREDITS	54,301CR	54,301CR	56,000CR	56,000CR
	TOTAL	1,080,680	1,051,043	1,139,018	1,139,018
705 223	TAX ARREARS COLLECTION BRANCH				
	PERSONAL SERV - PERM	488,571	524,201	554,844	554,844
	PERSONAL SERV - TEMP	59,022	37,718	50,242	50,242
	FRINGE BENEFITS	81,579	93,449	94,888	94,888
	MATERIALS & SUPPLIES	6,930	5,040	6,166	6,166
	EQUIPMENT	885	1,110	3,276	3,276
	PURCHASE OF SERVICES	2,316	1,316	1,700	1,700
	DISTRIBUTION CREDITS	54,301CR	54,301CR	56,000CR	56,000CR
	TOTAL	585,002	608,533	655,116	655,116
705 300	ACCOUNTING - TOTALS				
	PERSONAL SERV - PERM	2,409,829	2,136,492	2,451,628	2,451,628
	PERSONAL SERV - TEMP	596,160	791,231	662,870	662,870
	FRINGE BENEFITS	431,642	396,294	429,441	429,441
	MATERIALS & SUPPLIES	41,930	43,923	47,448	47,448
	EQUIPMENT	7,441	8,182	10,680	10,680
	PURCHASE OF SERVICES	22,954	22,200	33,522	33,522
	DISTRIBUTION CREDITS	47,161CR	39,261CR	47,200CR	47,200CR
	TOTAL	3,462,795	3,359,061	3,588,389	3,588,389
705 310	ACCOUNTING OPERATIONS				
	PERSONAL SERV - PERM	938,159	815,961	980,111	980,111
	PERSONAL SERV - TEMP	161,901	197,074	175,862	175,862
	FRINGE BENEFITS	156,534	146,960	159,982	159,982
	MATERIALS & SUPPLIES	4,563	6,424	8,246	8,246
	EQUIPMENT	6,366	7,167	2,487	2,487
	PURCHASE OF SERVICES	6,492	6,758	16,152	16,152
	DISTRIBUTION CREDITS	7,700CR	1,274CR	5,500CR	5,500CR
	TOTAL	1,266,315	1,179,070	1,337,340	1,337,340
705 320	FINANCIAL REPORTING				
	PERSONAL SERV - PERM	266,031	255,780	262,055	262,055
	PERSONAL SERV - TEMP	6,949	6,950	7,227	7,227
	FRINGE BENEFITS	40,535	42,697	42,191	42,191
	MATERIALS & SUPPLIES	5,273	4,892	5,824	5,824
	EQUIPMENT	-	-	1,367	1,367
	PURCHASE OF SERVICES	13,609	12,575	14,403	14,403
	DISTRIBUTION CREDITS	37,000CR	37,954CR	39,000CR	39,000CR
	TOTAL	295,397	284,940	294,067	294,067

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
705 330	ACCOUNTS PAYABLE				
	PERSONAL SERV - PERM	414,339	428,568	425,977	425,977
	PERSONAL SERV - TEMP	174,306	226,185	181,278	181,278
	FRINGE BENEFITS	83,831	81,500	76,241	76,241
	MATERIALS & SUPPLIES	7,468	7,466	7,767	7,767
	EQUIPMENT	250	229	1,814	1,814
	PURCHASE OF SERVICES	288	194	300	300
	TOTAL	680,482	744,142	693,377	693,377
705 340	PAYROLL				
	PERSONAL SERV - PERM	371,306	372,272	368,437	368,437
	PERSONAL SERV - TEMP	166,940	183,863	197,033	197,033
	FRINGE BENEFITS	70,516	69,345	72,392	72,392
	MATERIALS & SUPPLIES	11,962	12,253	12,440	12,440
	EQUIPMENT	250	229	2,916	2,916
	PURCHASE OF SERVICES	2,461	2,626	2,559	2,559
	DISTRIBUTION CREDITS	2,461CR	33CR	2,700CR	2,700CR
	TOTAL	620,974	640,555	653,077	653,077
705 350	PAYROLL - PERMANENT PART-TIME				
	PERSONAL SERV - PERM	220,051	146,981	214,873	214,873
	PERSONAL SERV - TEMP	58,154	91,947	60,925	60,925
	FRINGE BENEFITS	40,826	30,359	40,466	40,466
	MATERIALS & SUPPLIES	515	513	536	536
	EQUIPMENT	450	443	1,287CR	1,287CR
	PURCHASE OF SERVICES	-	24	-	-
	TOTAL	319,996	270,267	315,513	315,513
705 360	DISBURSEMENT SECTION				
	PERSONAL SERV - PERM	199,943	116,930	200,175	200,175
	PERSONAL SERV - TEMP	27,910	85,212	40,545	40,545
	FRINGE BENEFITS	39,400	25,433	38,169	38,169
	MATERIALS & SUPPLIES	12,149	12,375	12,635	12,635
	EQUIPMENT	125	114	3,383	3,383
	PURCHASE OF SERVICES	104	23	108	108
	TOTAL	279,631	240,087	295,015	295,015
705 400	TREASURY DIVISION - TOTALS				
	PERSONAL SERV - PERM	1,444,011	1,429,548	1,507,040	1,507,040
	PERSONAL SERV - TEMP	200,318	216,008	290,002	290,002
	FRINGE BENEFITS	239,358	251,270	263,031	263,031
	MATERIALS & SUPPLIES	37,302	38,712	42,031	44,158
	EQUIPMENT	40,563	38,776	28,961	30,747
	PURCHASE OF SERVICES	249,380	189,739	311,849	329,430
	CONTRIBUTIONS ETC.	4,000	4,000	4,000	4,000
	DISTRIBUTION CREDITS	387,233CR	392,485CR	493,120CR	493,120CR
	TOTAL	1,827,699	1,775,568	1,953,794	1,975,288

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL REAPPROPS $
705 411	TREASURY ADMINISTRATION				
	PERSONAL SERV - PERM	185,498	192,702	190,247	190,247
	PERSONAL SERV - TEMP	8,369	19,627	35,489	35,489
	FRINGE BENEFITS	26,963	31,336	30,723	30,723
	MATERIALS & SUPPLIES	2,000	2,192	2,080	2,080
	EQUIPMENT	3,600	3,180	4,552	5,428
	PURCHASE OF SERVICES	13,165	5,438	3,272	3,272
	TOTAL	239,595	254,475	266,363	267,239
705 412	CASHIER'S BRANCH				
	PERSONAL SERV - PERM	427,842	420,068	459,769	459,769
	PERSONAL SERV - TEMP	172,355	157,000	197,087	197,087
	FRINGE BENEFITS	79,867	82,328	90,253	90,253
	MATERIALS & SUPPLIES	17,476	20,114	21,318	23,445
	EQUIPMENT	23,589	23,566	14,990	14,990
	PURCHASE OF SERVICES	16,645	13,443	16,618	16,618
	DISTRIBUTION CREDITS	387,233CR	392,485CR	493,120CR	493,120CR
	TOTAL	350,541	324,034	306,915	309,042
705 413	FUNDED DEBT BRANCH				
	PERSONAL SERV - PERM	115,066	98,927	113,969	113,969
	FRINGE BENEFITS	18,678	17,346	19,693	19,693
	MATERIALS & SUPPLIES	600	793	624	624
	EQUIPMENT	4,051	3,452	1,270	1,860
	PURCHASE OF SERVICES	75	2	-	-
	TOTAL	138,470	120,520	135,556	136,146
705 414	CASH MANAGEMENT BRANCH.				
	PERSONAL SERV - PERM	142,748	136,640	143,548	143,548
	PERSONAL SERV - TEMP	-	11,541	-	-
	FRINGE BENEFITS	23,224	23,907	24,307	24,307
	MATERIALS & SUPPLIES	1,175	1,201	1,402	1,402
	EQUIPMENT	3,527	3,435	1,400	1,400
	PURCHASE OF SERVICES	21,716	13,544	26,697	28,278
	TOTAL	192,390	190,268	197,354	198,935
705 421	PENSION BENEFITS & ADMINISTRATION BRANCH				
	PERSONAL SERV - PERM	323,201	331,581	340,595	340,595
	PERSONAL SERV - TEMP	19,594	27,840	44,648	44,648
	FRINGE BENEFITS	52,032	55,136	56,319	56,319
	MATERIALS & SUPPLIES	14,198	12,617	14,761	14,761
	EQUIPMENT	2,790	2,644	3,800	3,920
	PURCHASE OF SERVICES	145,744	120,615	238,185	238,185
	CONTRIBUTIONS ETC.	4,000	4,000	4,000	4,000
	TOTAL	561,559	554,433	702,308	702,428

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
705 422	INVESTMENT BRANCH				
	PERSONAL SERV - PERM	89,648	79,459	91,677	91,677
	FRINGE BENEFITS	13,944	13,224	14,905	14,905
	MATERIALS & SUPPLIES	785	562	749	749
	EQUIPMENT	200	-	755	955
	PURCHASE OF SERVICES	11,585	11,570	11,856	11,856
	TOTAL	116,162	104,815	119,942	120,142
705 431	RISK MANAGEMENT & EMPLOYEE BENEFITS SECTION				
	PERSONAL SERV - PERM	160,008	170,171	167,235	167,235
	PERSONAL SERV - TEMP	-	-	12,778	12,778
	FRINGE BENEFITS	24,650	27,993	26,831	26,831
	MATERIALS & SUPPLIES	1,068	1,233	1,097	1,097
	EQUIPMENT	2,806	2,499	2,194	2,194
	PURCHASE OF SERVICES	40,450	25,127	15,221	31,221
	TOTAL	228,982	227,023	225,356	241,356
705 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - PERM	232,427	301,758	210,703	210,703
	PERSONAL SERV - TEMP	131,374	51,215	173,745	173,745
	FRINGE BENEFITS	42,351	50,610	45,216	45,216
	MATERIALS & SUPPLIES	-	1,514	-	-
	EQUIPMENT	94,560	40,246	-	59,972
	PURCHASE OF SERVICES	486,080	284,564	270,800	401,314
	TOTAL	986,792	729,907	700,464	890,950
705 901	SPACE REORGANIZATION				
	EQUIPMENT	85,588	25,616	-	59,972
	PURCHASE OF SERVICES	34,530	1,397	-	33,133
	TOTAL	120,118	27,013	-	93,105
705 910	DAILY ATTENDANCE REPORTING SYSTEM				
	PERSONAL SERV - PERM	41,549	48,089	-	-
	FRINGE BENEFITS	7,349	6,337	-	-
	TOTAL	48,898	54,426	-	-
705 911	NEW PAYROLL SYSTEM				
	PERSONAL SERV - PERM	157,676	161,934	171,988	171,988
	PERSONAL SERV - TEMP	62,700	-	69,050	69,050
	FRINGE BENEFITS	23,341	25,658	30,566	30,566
	MATERIALS & SUPPLIES	-	20	-	-
	EQUIPMENT	-	52	-	-
	PURCHASE OF SERVICES	112,635	129,604	100,000	103,700
	TOTAL	356,352	317,268	371,604	375,304
705 912	COMPUTER STAFF/CURRENT PAYROLL SYSTEM				
	PERSONAL SERV - PERM	33,202	39,203	38,715	38,715
	PERSONAL SERV - TEMP	-	321	-	-
	FRINGE BENEFITS	5,872	6,487	6,580	6,580
	TOTAL	39,074	46,011	45,295	45,295

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
705 913	DEVELOPMENT OF NEW TAX SYSTEM				
	PERSONAL SERV - PERM	-	52,532	-	-
	PERSONAL SERV - TEMP	-	14,259	-	-
	FRINGE BENEFITS	-	9,780	-	-
	MATERIALS & SUPPLIES	-	1,494	-	-
	PURCHASE OF SERVICES	199,204	33,212	-	93,681
	TOTAL	199,204	111,277	-	93,681
705 914	DEVELOPMENT OF ACCOUNTING SYSTEMS				
	EQUIPMENT	8,972	14,578	-	-
	PURCHASE OF SERVICES	24,185	18,528	50,000	50,000
	TOTAL	33,157	33,106	50,000	50,000
705 915	DEPARTMENTAL SYSTEMS SUPPORT				
	PURCHASE OF SERVICES	22,083	17,375	20,800	20,800
	TOTAL	22,083	17,375	20,800	20,800
705 916	TEMPORARY PAYROLL PROJECT				
	PERSONAL SERV - TEMP	29,077	-	60,480	60,480
	FRINGE BENEFITS	2,286	-	4,754	4,754
	TOTAL	31,363	-	65,234	65,234
705 917	COMPUTER STAFF/TAX SYSTEM MAINTENANCE				
	PERSONAL SERV - TEMP	39,597	36,635	44,215	44,215
	FRINGE BENEFITS	3,503	2,348	3,316	3,316
	PURCHASE OF SERVICES	13,443	-	-	-
	TOTAL	56,543	38,983	47,531	47,531
705 918	COLLECTION AGENCY FEES				
	PURCHASE OF SERVICES	80,000	84,448	100,000	100,000
	TOTAL	80,000	84,448	100,000	100,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
706 000	LEGAL DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	3,411,914	3,575,085	3,854,428	3,854,428
	PERSONAL SERV - TEMP	398,043	504,409	707,990	707,990
	FRINGE BENEFITS	535,576	563,369	624,176	624,176
	MATERIALS & SUPPLIES	97,300	118,442	112,680	112,680
	EQUIPMENT	121,638	116,038	66,760	66,760
	PURCHASE OF SERVICES	1,532,117	1,637,083	1,391,108	1,520,375
	CONTRIBUTIONS ETC.	517,500	410,788	505,000	505,000
	DISTRIBUTION CREDITS	12,998CR	4,025CR	-	-
	TOTAL	6,601,090	6,921,189	7,262,142	7,391,409
706 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	3,411,914	3,575,085	3,854,428	3,854,428
	PERSONAL SERV - TEMP	398,043	504,409	707,990	707,990
	FRINGE BENEFITS	535,576	563,369	624,176	624,176
	MATERIALS & SUPPLIES	97,300	118,442	112,680	112,680
	EQUIPMENT	121,638	116,038	66,760	66,760
	PURCHASE OF SERVICES	809,020	1,003,368	966,108	966,108
	CONTRIBUTIONS ETC.	502,500	395,788	505,000	505,000
	DISTRIBUTION CREDITS	12,998CR	4,025CR	-	-
	TOTAL	5,862,993	6,272,474	6,837,142	6,837,142
706 900	SPECIAL ITEMS - TOTALS				
	PURCHASE OF SERVICES	723,097	633,715	425,000	554,267
	CONTRIBUTIONS ETC.	15,000	15,000	-	-
	TOTAL	738,097	648,715	425,000	554,267
706 901	RETENTION OF EXTERNAL LEGAL COUNSEL				
	PURCHASE OF SERVICES	698,097	607,711	425,000	554,267
	TOTAL	699,097	607,711	425,000	554,267
706 903	LANGSTAFF JAIL FARM - DONCREST EASEMENTS				
	CONTRIBUTIONS ETC.	15,000	15,000	-	-
	TOTAL	15,000	15,000	-	-
706 904	RETENTION OF CONSULTANTS - 1 BENVENUTO PLACE				
	PURCHASE OF SERVICES	25,000	26,004	-	-
	TOTAL	25,000	26,004	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
709 000	PURCHASING AND SUPPLY DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	2,839,634	2,765,691	3,030,798	3,030,798
	PERSONAL SERV - TEMP	208,811	136,531	139,960	139,960
	FRINGE BENEFITS	654,927	610,520	676,352	676,352
	MATERIALS & SUPPLIES	110,215	118,825	128,295	128,295
	EQUIPMENT	13,436	10,971	6,032	8,632
	PURCHASE OF SERVICES	118,002	110,032	124,629	124,629
	DISTRIBUTION CREDITS	1,885,647CR	1,963,028CR	2,194,763CR	2,194,763CR
	TOTAL	2,059,378	1,789,542	1,911,303	1,913,903
709 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	266,866	311,699	311,247	311,247
	PERSONAL SERV - TEMP	56,265	76CR	-	-
	FRINGE BENEFITS	58,268	61,316	59,477	59,477
	MATERIALS & SUPPLIES	300	277	340	340
	PURCHASE OF SERVICES	12,003	10,298	13,325	13,325
	DISTRIBUTION CREDITS	136,720CR	148,739CR	145,398CR	145,398CR
	TOTAL	256,982	234,775	238,991	238,991
709 200	PURCHASING - TOTALS				
	PERSONAL SERV - PERM	1,291,439	1,183,482	1,405,797	1,405,797
	PERSONAL SERV - TEMP	106,027	104,201	101,445	101,445
	FRINGE BENEFITS	298,732	263,372	312,506	312,506
	MATERIALS & SUPPLIES	92,419	103,026	108,485	108,485
	EQUIPMENT	11,276	8,625	4,120	6,720
	PURCHASE OF SERVICES	36,528	34,419	39,316	39,316
	DISTRIBUTION CREDITS	1,057,296CR	1,105,548CR	1,335,038CR	1,335,038CR
	TOTAL	779,126	591,577	636,631	639,231
709 300	FAIR WAGE OFFICE - TOTALS				
	PERSONAL SERV - PERM	80,159	80,867	83,086	83,086
	FRINGE BENEFITS	17,742	17,628	17,881	17,881
	MATERIALS & SUPPLIES	905	1,032	1,415	1,415
	EQUIPMENT	1,900	1,886	-	-
	PURCHASE OF SERVICES	6,209	6,128	6,285	6,285
	DISTRIBUTION CREDITS	67,148CR	70,055CR	68,118CR	68,118CR
	TOTAL	39,767	37,486	40,549	40,549
709 400	MATERIAL SUPPLY - TOTALS				
	PERSONAL SERV - PERM	1,163,807	1,152,639	1,191,808	1,191,808
	PERSONAL SERV - TEMP	46,519	32,406	38,515	38,515
	FRINGE BENEFITS	271,745	259,933	277,889	277,889
	MATERIALS & SUPPLIES	16,436	14,291	17,885	17,885
	EQUIPMENT	260	460	1,912	1,912
	PURCHASE OF SERVICES	57,680	53,665	59,987	59,987
	DISTRIBUTION CREDITS	591,283CR	602,143CR	610,673CR	610,673CR
	TOTAL	965,164	911,251	977,323	977,323

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
709 700	CASTING INSPECTOR - TOTALS				
	PERSONAL SERV - PERM	37,363	37,004	38,860	38,860
	FRINGE BENEFITS	8,440	8,271	8,599	8,599
	MATERIALS & SUPPLIES	155	199	170	170
	PURCHASE OF SERVICES	5,581	5,522	5,716	5,716
	DISTRIBUTION CREDITS	33,200CR	36,543CR	35,536CR	35,536CR
	TOTAL	18,339	14,453	17,809	17,809

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
710 000	MANAGEMENT SERVICES DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	7,347,199	6,717,718	8,593,210	8,593,210
	PERSONAL SERV - TEMP	1,188,051	1,693,720	1,396,381	1,396,381
	FRINGE BENEFITS	1,229,423	1,108,348	1,352,723	1,352,723
	MATERIALS & SUPPLIES	452,062	503,503	543,668	545,888
	EQUIPMENT	659,491	620,491	143,137	175,737
	PURCHASE OF SERVICES	6,722,459	6,953,819	5,550,093	5,597,307
	CONTRIBUTIONS ETC.	-	8,209	-	-
	DISTRIBUTION CREDITS	3,126,492CR	3,475,714CR	3,643,295CR	3,643,295CR
	TOTAL	14,472,193	14,130,094	13,935,917	14,017,951
710 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	306,697	301,138	335,140	335,140
	PERSONAL SERV - TEMP	9,154	29,107	30,733	30,733
	FRINGE BENEFITS	45,971	43,998	49,590	49,590
	MATERIALS & SUPPLIES	9,890	10,841	11,205	11,205
	EQUIPMENT	14,836	1,587	1,756	15,005
	PURCHASE OF SERVICES	19,044	18,381	38,424	38,424
	TOTAL	405,592	406,052	466,848	480,097
710 200	PLANNING AND BUDGETING - TOTALS				
	PERSONAL SERV - PERM	515,818	519,835	516,124	516,124
	PERSONAL SERV - TEMP	-	4,891	10,512	10,512
	FRINGE BENEFITS	75,211	75,034	73,663	73,663
	MATERIALS & SUPPLIES	20,293	15,378	11,519	11,519
	EQUIPMENT	798	480	2,915	2,915
	PURCHASE OF SERVICES	22,265	8,753	12,575	22,575
	TOTAL	634,385	624,371	627,308	637,308
710 300	PERSONNEL SERVICES - TOTALS				
	PERSONAL SERV - PERM	1,330,405	1,192,748	1,686,518	1,686,518
	PERSONAL SERV - TEMP	162,548	270,398	209,896	209,896
	FRINGE BENEFITS	220,151	200,783	274,061	274,061
	MATERIALS & SUPPLIES	79,088	80,676	106,042	108,262
	EQUIPMENT	16,646	2,469	13,518	27,565
	PURCHASE OF SERVICES	452,346	621,430	568,375	572,789
	CONTRIBUTIONS ETC.	-	8,209	-	-
	DISTRIBUTION CREDITS	-	1,010CR	-	-
	TOTAL	2,261,184	2,375,704	2,858,410	2,879,091
710 310	OFFICE OF THE DIRECTOR				
	PERSONAL SERV - PERM	354,905	272,842	443,314	443,314
	PERSONAL SERV - TEMP	43,397	67,711	23,981	23,981
	FRINGE BENEFITS	59,836	46,941	64,238	64,238
	MATERIALS & SUPPLIES	38,800	34,984	7,508	7,508
	EQUIPMENT	579	-	1,110	1,717
	PURCHASE OF SERVICES	10,794	11,564	13,569	13,569
	CONTRIBUTIONS ETC.	-	8,209	-	-
	TOTAL	508,311	442,251	553,720	554,327

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
710 320	TRAINING AND DEVELOPMENT				
	PERSONAL SERV - PERM	492,306	528,819	303,099	303,099
	PERSONAL SERV - TEMP	84,622	73,015	-	-
	FRINGE BENEFITS	81,267	83,770	47,025	47,025
	MATERIALS & SUPPLIES	27,175	24,819	12,623	14,843
	EQUIPMENT	13,614	869	2,844	15,590
	PURCHASE OF SERVICES	298,162	302,028	357,507	361,921
	DISTRIBUTION CREDITS	-	1,010CR	-	-
	TOTAL	997,146	1,012,310	723,098	742,478
710 330	PLACEMENT AND ADMINISTRATION				
	PERSONAL SERV - PERM	435,804	366,479	653,577	653,577
	PERSONAL SERV - TEMP	34,529	129,673	165,828	165,828
	FRINGE BENEFITS	71,392	65,815	115,868	115,868
	MATERIALS & SUPPLIES	13,113	20,698	75,435	75,435
	EQUIPMENT	2,453	1,600	6,335	7,029
	PURCHASE OF SERVICES	142,905	307,838	192,084	192,084
	TOTAL	700,196	892,103	1,209,127	1,209,821
710 340	HUMAN RESOURCE PROGRAMS & SERVICES				
	PERSONAL SERV - PERM	47,390	24,608	286,528	286,528
	PERSONAL SERV - TEMP	-	-	20,087	20,087
	FRINGE BENEFITS	7,656	4,257	46,930	46,930
	MATERIALS & SUPPLIES	-	175	10,476	10,476
	EQUIPMENT	-	-	3,229	3,229
	PURCHASE OF SERVICES	485	-	5,215	5,215
	TOTAL	55,531	29,040	372,465	372,465
710 400	COMPUTER AND INFORMATION SYSTEMS - TOTALS				
	PERSONAL SERV - PERM	3,271,111	3,012,650	3,748,456	3,748,456
	PERSONAL SERV - TEMP	491,982	701,432	729,924	729,924
	FRINGE BENEFITS	543,320	495,948	588,160	588,160
	MATERIALS & SUPPLIES	223,308	256,596	294,271	294,271
	EQUIPMENT	563,058	552,972	106,930	107,519
	PURCHASE OF SERVICES	5,877,309	5,957,428	4,598,809	4,621,609
	DISTRIBUTION CREDITS	3,056,825CR	3,340,401CR	3,564,200CR	3,564,200CR
	TOTAL	7,913,263	7,636,625	6,502,350	6,525,739
710 410	ADMINISTRATION				
	PERSONAL SERV - PERM	354,658	332,000	366,266	366,266
	PERSONAL SERV - TEMP	30,906	66,217	90,983	90,983
	FRINGE BENEFITS	55,432	52,406	61,825	61,825
	MATERIALS & SUPPLIES	9,350	27,607	23,600	23,600
	EQUIPMENT	13,870	14,802	23,930	23,930
	PURCHASE OF SERVICES	174,430	151,367	224,800	247,600
	TOTAL	638,646	644,399	791,404	814,204

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
710 420	COMPUTING SERVICES				
	PERSONAL SERV - PERM	1,237,014	1,258,591	1,408,417	1,408,417
	PERSONAL SERV - TEMP	52,400	75,810	70,156	70,156
	FRINGE BENEFITS	198,789	195,365	205,654	205,654
	MATERIALS & SUPPLIES	185,642	208,051	236,600	236,600
	EQUIPMENT	519,901	5C1,488	83,000	83,589
	PURCHASE OF SERVICES	5,676,079	5,782,640	4,278,203	4,278,203
	DISTRIBUTION CREDITS	3,046,825CR	3,332,578CR	3,549,200CR	3,549,200CR
	TOTAL	4,823,000	4,689,367	2,732,830	2,733,419
710 430	SYSTEMS SUPPORT				
	PERSONAL SERV - PERM	1,338,294	1,203,348	1,451,663	1,451,663
	PERSONAL SERV - TEMP	322,151	422,202	482,469	482,469
	FRINGE BENEFITS	226,711	206,050	240,093	240,093
	MATERIALS & SUPPLIES	10,116	5,724	10,521	10,521
	EQUIPMENT	205	7,570	-	-
	PURCHASE OF SERVICES	10,800	9,163	75,842	75,842
	TOTAL	1,908,277	1,854,057	2,260,588	2,260,588
710 440	INFORMATION CENTRE				
	PERSONAL SERV - PERM	341,145	218,711	522,110	522,110
	PERSONAL SERV - TEMP	86,525	137,203	86,316	86,316
	FRINGE BENEFITS	62,388	42,127	80,588	80,588
	MATERIALS & SUPPLIES	18,200	15,214	23,550	23,550
	EQUIPMENT	29,082	29,112	-	-
	PURCHASE OF SERVICES	16,000	14,258	19,964	19,964
	DISTRIBUTION CREDITS	10,000CR	7,823CR	15,000CR	15,000CR
	TOTAL	543,340	448,802	717,528	717,528
710 500	MANAGEMENT CONSULTING SERVICES - TOTALS				
	PERSONAL SERV - PERM	501,262	553,895	692,948	692,948
	PERSONAL SERV - TEMP	174,306	144,709	132,965	132,965
	FRINGE BENEFITS	87,844	89,675	106,605	106,605
	MATERIALS & SUPPLIES	7,060	8,345	7,344	7,344
	EQUIPMENT	2,661	1,862	5,810	6,609
	PURCHASE OF SERVICES	56,790	51,569	55,947	55,947
	DISTRIBUTION CREDITS	-	73,784CR	77,095CR	77,095CR
	TOTAL	829,923	776,271	924,524	925,323
710 600	EQUAL OPPORTUNITY DIVISION - TOTALS				
	PERSONAL SERV - PERM	207,974	204,645	248,812	248,812
	PERSONAL SERV - TEMP	81,374	101,486	102,127	102,127
	FRINGE BENEFITS	37,787	36,008	42,839	42,839
	MATERIALS & SUPPLIES	30,300	41,472	23,207	23,207
	EQUIPMENT	-	-	7,045	7,045
	PURCHASE OF SERVICES	90,035	55,217	89,894	92,894
	DISTRIBUTION CREDITS	4,000CR	1,398CR	2,000CR	2,000CR
	TOTAL	443,470	437,430	511,924	514,924

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
710 700	JOB EVALUATION UNIT - TOTALS				
	PERSONAL SERV - PERM	292,140	301,033	312,811	312,811
	PERSONAL SERV - TEMP	-	11,647	24,568	24,568
	FRINGE BENEFITS	45,270	47,536	42,812	42,812
	MATERIALS & SUPPLIES	2,860	2,459	2,930	2,930
	EQUIPMENT	2,654	1,634	1,403	2,231
	PURCHASE OF SERVICES	13,620	6,378	13,095	13,095
	TOTAL	356,544	370,687	397,619	398,447
710 800	REHABILITATION AND SAFETY - TOTALS				
	PERSONAL SERV - PERM	871,938	545,045	1,008,303	1,008,303
	PERSONAL SERV - TEMP	163,439	356,088	131,900	131,900
	FRINGE BENEFITS	157,863	102,530	166,715	166,715
	MATERIALS & SUPPLIES	71,332	81,308	81,700	81,700
	EQUIPMENT	58,838	59,487	3,760	6,848
	PURCHASE OF SERVICES	109,410	146,989	144,774	144,774
	TOTAL	1,432,820	1,291,447	1,537,152	1,540,240
710 810	ADMINISTRATION				
	PERSONAL SERV - PERM	244,661	164,270	249,353	249,353
	PERSONAL SERV - TEMP	15,153	66,934	57,000	57,000
	FRINGE BENEFITS	37,950	26,823	44,872	44,872
	MATERIALS & SUPPLIES	8,500	19,201	15,000	15,000
	EQUIPMENT	18,121	20,435	480	1,143
	PURCHASE OF SERVICES	16,610	38,453	28,458	28,458
	TOTAL	340,995	336,116	395,163	395,826
710 830	REHABILITATION SERVICES				
	PERSONAL SERV - PERM	201,497	141,109	248,722	248,722
	PERSONAL SERV - TEMP	38,143	106,565	3,300	3,300
	FRINGE BENEFITS	37,555	28,424	37,058	37,058
	MATERIALS & SUPPLIES	6,900	7,279	7,400	7,400
	EQUIPMENT	100	356	-	-
	PURCHASE OF SERVICES	27,500	28,481	32,410	32,410
	TOTAL	311,695	312,214	328,890	328,890
710 850	OCCUPATIONAL HEALTH, SAFETY AND WORKERS' COMP				
	PERSONAL SERV - PERM	339,378	185,174	404,708	404,708
	PERSONAL SERV - TEMP	82,973	149,321	46,000	46,000
	FRINGE BENEFITS	65,113	37,853	68,451	68,451
	MATERIALS & SUPPLIES	36,332	40,180	37,800	37,800
	EQUIPMENT	20,617	10,164	480	1,376
	PURCHASE OF SERVICES	46,750	50,814	54,726	54,726
	TOTAL	591,163	473,506	612,165	613,061

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
710 860	EMPLOYEE HEALTH SERVICES				
	PERSONAL SERV - PERM	86,402	54,492	105,520	105,520
	PERSONAL SERV - TEMP	27,170	33,268	25,600	25,600
	FRINGE BENEFITS	17,245	9,430	16,334	16,334
	MATERIALS & SUPPLIES	19,600	14,648	21,500	21,500
	EQUIPMENT	20,000	28,532	2,800	4,329
	PURCHASE OF SERVICES	18,550	29,241	29,180	29,180
	TOTAL	188,967	169,611	200,934	202,463
710 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - PERM	49,854	86,729	44,098	44,098
	PERSONAL SERV - TEMP	105,248	73,961	23,756	23,756
	FRINGE BENEFITS	16,006	16,836	8,278	8,278
	MATERIALS & SUPPLIES	7,931	6,428	5,450	5,450
	PURCHASE OF SERVICES	81,640	86,674	28,200	35,200
	DISTRIBUTION CREDITS	65,667CR	59,121CR	-	-
	TOTAL	195,012	211,507	109,782	116,782
710 901	CITY HUMAN RESOURCE INFO. SYST. DEV.				
	PERSONAL SERV - PERM	-	36,903	-	-
	PERSONAL SERV - TEMP	94,082	59,623	-	-
	FRINGE BENEFITS	4,901	9,215	-	-
	MATERIALS & SUPPLIES	481	8	-	-
	PURCHASE OF SERVICES	87	89	-	-
	TOTAL	99,551	105,838	-	-
710 902	PERMANENT PART-TIME PILOT PROJECT				
	PERSONAL SERV - PERM	49,854	47,005	44,098	44,098
	PERSONAL SERV - TEMP	11,166	14,338	23,756	23,756
	FRINGE BENEFITS	11,105	7,170	8,278	8,278
	MATERIALS & SUPPLIES	3,450	3,506	3,450	3,450
	PURCHASE OF SERVICES	200	189	200	200
	TOTAL	75,775	72,208	79,782	79,782
710 903	WOMEN INTO NON-TRADITIONAL OCCUP. PGM.				
	PERSONAL SERV - PERM	-	2,821	-	-
	FRINGE BENEFITS	-	451	-	-
	MATERIALS & SUPPLIES	2,000	859	2,000	2,000
	PURCHASE OF SERVICES	48,353	51,178	28,000	35,000
	DISTRIBUTION CREDITS	30,667CR	24,121CR	-	-
	TOTAL	19,686	31,188	30,000	37,000
710 904	WORKPLACE DISCRIMINATION VIDEO PRODUCTION				
	MATERIALS & SUPPLIES	2,000	2,055	-	-
	PURCHASE OF SERVICES	33,000	35,218	-	-
	DISTRIBUTION CREDITS	35,000CR	35,000CR	-	-
	TOTAL	-	2,273	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
711 000	OFFICE OF LABOUR RELATIONS - TOTALS				
	PERSONAL SERV - PERM	345.221	334.006	359.981	359,981
	PERSONAL SERV - TEMP	-	21,342	-	-
	FRINGE BENEFITS	52.456	53.104	54.349	54,349
	MATERIALS & SUPPLIES	12.365	10.689	11.456	11.456
	EQUIPMENT	4.126	3.451	1.500	2.253
	PURCHASE OF SERVICES	103,070	112.871	104.844	104.844
	TOTAL	517,238	535.463	532.130	532.883

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $	Subsequent Approved * Reallocation $
720 000	TORONTO ARTS COUNCIL - TOTALS					
	CONTRIBUTIONS ETC.	2,442,715	2,425,874	2,555,195	2,597,886	
	TOTAL	2,442,715	2,425,874	2,555,195	2,597,886	2,597,886
720 100	ADMINISTRATION - TOTALS					
	CONTRIBUTIONS ETC.	206,500	206,500	241,240	246,240	
	TOTAL	206,500	206,500	241,240	246,240	246,240
720 200	GENERAL CULTURAL GRANTS - TOTALS					
	CONTRIBUTIONS ETC.	855,172	855,172	917,449	917,449	
	TOTAL	855,172	855,172	917,449	917,449	960,255
720 300	COMMUNITY & NEIGHBOURHOOD CULTURAL GRANTS - TOTALS					
	CONTRIBUTIONS ETC.	332,830	332,830	402,635	402,635	
	TOTAL	332,830	332,830	402,635	402,635	344,500
720 400	SENIOR ART ORGANIZATIONS - TOTALS					
	CONTRIBUTIONS ETC.	150,600	150,600	179,395	179,395	
	TOTAL	150,600	150,600	179,395	179,395	149,500
720 500	MAJOR THEATRE COMPANIES - TOTALS					
	CONTRIBUTIONS ETC.	657,400	657,400	636,784	636,784	
	TOTAL	657,400	657,400	636,784	636,784	723,000
720 600	FESTIVAL & SPECIAL CULTURAL GRANTS - TOTALS					
	CONTRIBUTIONS ETC.	84,499	84,499	88,217	88,217	
	TOTAL	84,499	84,499	88,217	88,217	59,700
720 700	RESERVE FOR POST-BUDGET ACTION - TOTALS					
	CONTRIBUTIONS ETC.	108,214	91,373	89,475	127,166	
	TOTAL	108,214	91,373	89,475	127,166	107,691
720 800	CONSISTENCY ADJUSTMENT - TOTALS					
	CONTRIBUTIONS ETC.	47,500	47,500	-	-	
	TOTAL	47,500	47,500	-	-	7,000

* City Council subsequently approved a reallocation of funds within the Toronto Arts Council's overall 1988 approved appropriation (E.C.R. #20, N.C.R. #13(18), June 13, 1988).

Cultural Grants - Toronto Arts Council (720-100)	1987 Expenditure $	1988 Expenditure $
Administration	206,500	246,240
TOTAL	206,500	246,240

Cultural Grants - General (720-200)	1987 Expenditure		1988 Expenditure
	$		$
A Space	10,000	(1)	18,000
Act IV	1,500		-
Acting Company	4,000		5,000
Actor's Lab Theatre	4,000		3,000
Aldeburgh Connections	1,800		2,750
Alliance for Canadian New Music Projects	1,000		1,200
Amadeus Ensemble	2,000		2,500
Ann Summer Resources Centre	2,000		-
Anna Livia Productions	2,000		2,000
ANNPAC/RACA	1,300		1,800
Ardeleana Music Society	1,000		-
Arraymusic	3,750		8,000
Art Gallery at Habourfront	7,500		-
(SEE ALSO: Power Plant for 1988 funding)			
Art Gallery at Harbourfront - Special	7,500		-
Art Metropole	10,000		10,000
Artculture Resource Centre	5,500		-
Artist Run Centres Toronto	2,000		4,000
Arts Inter-Media	5,000		-
Atelier Theatre Society	4,999		-
(SEE ALSO: Opera Atelier for 1988 funding)			
Baroque Music Beside the Grange	300		450
Buddies in Bad Times	15,000		18,000
Busy Street Theatre	1,500		-
(SEE ALSO: Platform Nine for 1988 funding)			
Cabaret Musical Theatre Alliance	-		2,500
Cahoots Theatre Projects	1,500	(2)	2,404
Canadian Artists' Representation Ontario (C.A.R.O.)	6,000		9,000
Canadian Contemporary Music Workshop	1,500		2,000
Canadian Electronic Ensemble	1,750		1,750
Canadian Filmmakers Distribution Centre	8,000		10,000
Canadian Music Centre	13,000		15,000

Cultural Grants - General (720-200) (Cont'd)

	1987 Expenditure	1988 Expenditure
	$	$
Canadian Music Competition	2,000	2,400
Canadian Opera Company (Ensemble)	5,000	5,000
Canadian Repertory Theatre	10,501 (3)	5,000
C.C.M.C. Music Gallery - Operating	10,000	14,000
C.C.M.C. Music Gallery - Special	2,000	-
CentreStage - Music	92,000	-
(SEE ALSO: Music Toronto - Operating for 1988 funding)		
Chamber Concerts Canada	3,500	6,000
Chamber Players of Toronto	7,500	8,000
Charles Street Video	4,000	9,000
CKLN-FM Radio Inc.	4,672	6,000
Classical Cabaret	1,500	1,500
Clichettes, The	2,500	3,000
Cold City Gallery	-	5,000
Comus Music Theatre	2,000 (4)	-
Concert Singers, The	750	500
Contemporary Music Projects	1,150	-
Continuum	200	500
Crow's Theatre	7,000	7,700
Cultural Desire Projects	2,000	2,500
Dance in Canada	2,500	3,000
Dance Ontario	3,500	4,500
Dance/Danse Magazine	1,500 (5)	-
Dancemakers	16,000	22,000
Dancemakers - Special	-	3,000
Dancepool	-	4,000
Danceworks	12,000	17,000
Danny Grossman Dance Company	16,000	25,000
DEC Films	-	1,300
Desrosiers Dance Theatre	19,000	30,000
D.N.A. Theatre	3,000	7,000

Cultural Grants - General (720-200) (Cont'd)	1987 Expenditure $	1988 Expenditure $
Eclectic Theatre Productions	-	2,500
Elmer Iseler Singers	8,500	9,000
Equity Showcase Theatre	5,000	7,000
Esprit Orchestra, The	7,000	16,000
Ex Tenebris	400	1,250
Five and Dime Productions	2,000	-
Flexible Packaging Plant Theatre Prod.	-	3,000
Forum and Function Directions	1,000	-
Funnel, The	7,500	-
Future Shakespeare	2,000 (6)	-
Gallery 44	3,000	10,000
Gents, The	1,250	1,250
Gilbert & Sullivan Society	-	2,000
Glass Orchestra	2,000	2,250
Graphic Mime Theatre	1,000	3,000
Group of Several, The	2,000	-
Guitar Society of Toronto	5,000	5,000
Harbourfront Film	3,500	4,000
Harbourfront Reading Series	15,000	20,000
Hockey Night & Co.	2,500	-
Holocene Foundation	5,000	3,000
Innis Film Society	-	1,585
Inter-Access	-	7,500
(SEE ALSO: Toronto Community Videotex for 1987 funding)		
Interference Hologram Gallery	-	4,500
Interkinetica Performing Co.	2,000	-
Le Theatre du p'tit bonheur	17,500	-
(SEE ALSO: Le Theatre Francais de Toronto for 1988 funding)		
Le Theatre Francais de Toronto	-	25,000 (7)
(SEE ALSO: Le Theatre du p'tit bonheur for 1987 funding)		
League of Canadian Poets	1,000	4,000

Cultural Grants - General (720-200) (Cont'd)	1987 Expenditure $	1988 Expenditure $
Liaison of Independent Filmmakers of Toronto (L.I.F.T.)	3,000	5,500
Masterclass Theatre	-	5,000
MECA	2,340	-
Mercer Union	14,000	17,000
Mercury Theatre	-	2,000
Mime Company Unlimited, The	5,500	5,500
Mime Company Unlimited, The - Special	500	-
Mixed Company	7,800	8,500
Music Toronto - Operating	-	75,000
(SEE ALSO: CentreStage - Music for 1987 funding)		
National Tap Dance Company	9,000	12,000
Native Earth Performing Arts Inc.	4,500	8,500
Necessary Angel Theatre	10,000	11,000
Nightwood Theatre	8,400	11,000
Open Studio	12,000	15,000
Opera Atelier	-	6,000
(SEE ALSO: Atelier Theatre Soceity for 1987 funding)		
Opera in Concert	7,000	9,000
Pavlychenko Studio	5,000	-
Peggy McCann Dancers	(4,500) (8)	-
Performing Arts Development Fund of Toronto (P.A.D.F.O.T.)	5,775	6,000
Phyzikal Theatre Company	1,000	2,000
Platform Nine	-	3,000
(SEE ALSO: Busy Street Theatre for 1987 funding)		
Playwrights Union of Canada	5,500	5,500
Power Plant	-	15,000
(SEE ALSO: Art Gallery at Harbourfront for 1987 funding)		
Preview Concerts	1,750	1,750
Public Access	-	1,000
Q Art Productions	1,000	1,000
Randy Glynn Dance Project	-	3,000

Cultural Grants - General (720-200) (Cont'd)	1987 Expenditure $		1988 Expenditure $
Society for the Preservation of Wild Culture	3,100		8,230
Solar Stage	9,000		-
Something in Common	-		1,100
Sound Pressure	1,000		2,250
Sparkes Gallery	1,500	(9)	-
Stonz Theatre	-		4,000
Street Heat	5,000	(10)	-
Sword Theatre Productions	-		2,000
Syrinx Concerts Toronto	2,000		3,000
Tafelmusik Baroque Orchestra	18,000		34,000
Tafelmusik Baroque Orchestra - Special	5,000		-
Tapestry Music Theatre	5,000		6,000
Theatre Autumn Leaf	-		2,000
Theatre Centre	8,000		8,000
Theatre Centre - Special	10,000		-
Theatre Columbus	6,000		7,300
Theatre Fountainhead	6,000		7,000
Theatre Resouce Centre	-	(11)	5,000
Theatre Smith Gilmour	-	(12)	6,500
Theatre Tozo	1,000		-
Toronto Arts Council - Creator's Fund	65,000		63,396
Toronto Arts Council - Literary Fund	30,000		-
Toronto Arts Council - Loan Fund	17,935		5,000
Toronto Artscape Inc.	10,000		5,000
Toronto Bach Society	-		500
Toronto Chamber Society	1,500		1,600
Toronto Chamber Society - Special	1,000		400
Toronto Community Videotex (SEE ALSO: Inter-Access for 1988 funding)	6,000		-
Toronto Consort	3,500		4,000
Toronto Early Music Centre	1,000		350

Cultural Grants - General (720-200) (Cont'd)	1987 Expenditure $	1988 Expenditure $
Toronto Independent Dance Enterprise (T.I.D.E.)	6,500	10,000
Toronto Photographers Workshop	10,000	13,000
Toronto Symphony	5,000	5,000
Toronto Theatre Alliance	9,000	9,000
Toronto Theatre Alliance (P.I.A.S.)	6,750	7,290
Toronto Two Theatre Productions	1,000	-
Toronto Workshop Productions	15,000	20,000
V/Tape	5,500	7,500
Videocabaret International	11,000	12,500
Visual Arts Ontario	2,500	5,000
Women's Art Resource Centre	-	5,000
Y.Y.Z. Artist's Outlet	8,000	16,000
York Winds	3,000	-
TOTAL	855,172	960,255

(1) In 1987, this organization also received $4,000 under Community & Neighbourhoods Cultural Grants (720-300).

(2) The 1987 grant was subsequently rescinded (E.C.R. #5, N.C.R. #2(8), January 11, 1988).

(3) In addition to the 1987 award of $6,000, a further amount of $4,501 was released to the organization, representing a portion of the 1986 grant of $7,500 which portion had been rescinded and later reinstated (E.C.R. #15, N.C.R. #11(19), May 19, 1987).

(4) The 1987 grant was subsequently rescinded (E.C.R. #5, N.C.R. #2(8), January 11, 1988).

Cultural Grants - General (720-200) (Cont'd)

(5) The 1987 grant was subsequently rescinded (E.C.R. #5, N.C.R. #2(8), January 11, 1988).

(6) The 1987 grant was subsequently rescinded (E.C.R. #5, N.C.R. #2(8), January 11, 1988).

(7) In 1988, this organization also received $5,000 under Community & Neighbourhoods Cultural Grants (720-300).

(8) The 1987 grant was subsequently rescinded (E.C.R. #24, N.C.R. #17 (29), September 8, 1987).

(9) The 1987 grant was subsequently rescinded (E.C.R. #5, N.C.R. #2(8), January 11, 1988).

(10) The 1987 grant was subsequently rescinded (E.C.R. #5, N.C.R. #2(8), January 11, 1988).

(11) In 1987, this organization received $3,500 under Community & Neighbourhoods Cultural Grants (720-300).

(12) In 1987, this organization received $3,600 under Community & Neighbourhoods Cultural Grants (720-300).

Cultural Grants - Community & Neighbourhoods (720-300)	1987 Expenditure $	1988 Expenditure $
A Space	4,000 (1)	- (2)
Academy of Canadian Cinema & Television	-	1,250
Arts TV Centre	3,000	4,000
Beach Arts Centre	750	1,000
Black Theatre Canada	12,000	-
Cabbagetown Community Arts Centre	6,000	7,000
Canadian Children's Dance Theatre	3,000	5,000
Canadian Children's Opera Chorus	5,000	6,000
Canadian Museum of Textile & Carpets	1,400	5,000
Canadian Stage Company - Forum	-	95,000
(SEE ALSO: CentreStage - Public Affairs for 1987 funding)		
Cast Away Theatre, The	(2,000) (3)	-
Celtic Music Society	1,750	-
CentreStage - Public Affairs	95,000	-
(SEE ALSO: Canadian Stage Company - Forum for 1988 funding)		
Changing Place Theatre	2,000	3,000
Community Folk Art Council	2,080	2,500
Company of Sirens	1,500	2,000
Cosmopolitan Opera Association	-	1,000
Deer Park Concerts	1,000	1,200
Dixon Hall Music School	6,000	7,500
Dixon Hall Music School - Special	1,500	-
Dixon Hall Neighbourhood	4,350 (4)	-
Emerald City Productions	-	2,000
Folk Ballet Theatre of Toronto	1,000	-
Ground Zero	1,000	2,000
Hannaford Street Silver Band, The	-	2,500
Inner City Angels	7,000	9,000
Inner Stage, The	6,000	5,000
Kensington Carnival Arts Society	5,000	6,000
Kiwanis Music Festival Association	2,000	-
Lampoon Puppettheatre	-	2,850

Cultural Grants - Community & Neighbourhoods (720-300) (Cont'd)	1987 Expenditure $		1988 Expenditure $	
Le Theatre Francais de Toronto (formerly: Le theatre du petit bonheur)	-	(5)	5,000	(6)
Madrigal Theatre Enterprises	1,000		-	
Mandala Trio, The	1,500		1,000	
Mariposa Folk Foundation	3,500		5,500	
Metropolitan Festival Choir	-		1,000	
Mooredale Youth Orchestra	-		1,500	
National Shevchenko Musical Ensemble	4,500		5,000	
National Youth Orchestra	6,000		6,650	
Ontario Ballet Theatre	4,500		5,500	
Ontario Multicultural Theatre Association	7,000		5,000	
Oriana Singers, The	1,200		1,400	
Orpheus Choir of Toronto	1,350		1,600	
Paula Moreno Spanish Dance Company	7,000		7,000	
Pelican Players	2,500		-	
Poculi Ludique Societas	1,500		-	
Poetry Sweatshops of Canada	1,500		-	
Polish Society of Music	-		1,000	
Portable Theatre	-		1,000	
Pro Arte Orchestra Society	1,200		1,200	
Puzzle Factory	2,000		-	
Roseneath Productions	2,000		-	
School of the Toronto Dance Theatre	4,000		6,500	
Second Look Community Arts Resource	2,300		2,300	
Shadowland Repertory Company	3,500		5,000	
Show of Hands Theatre Productions	1,000		2,500	
Smile Theatre Company	11,000		11,000	
St. Cecilia Chorale	-		500	
St. Christopher House Neighbourhood	1,000		1,500	
St. Christopher House - Music	5,500		7,000	

Cultural Grants - Community & Neighbourhoods (720-300) (Cont'd)

	1987 Expenditure	1988 Expenditure	
	$	$	
St. Stephen's Community House	1,500	-	
St. Vladimir Institute Theatre	1,000	1,000	
Story and Music	1,250	-	
Storytellers School of Toronto	3,000	4,000	
Theatre Direct Canada	12,000	15,000	
Theatre in Exile	-	1,000	
Theatre of Change	2,500	-	
Theatre Resource Centre	3,500	-	(7)
Theatre Smith-Gilmour	3,600	-	(8)
Toronto Boy's Choir - Operating	2,500	3,000	
Toronto Children's Chorus - Operating	6,000	6,500	
Toronto Chinese Chamber Orchestra	1,500	1,800	
Toronto Jewish Folk Choir	1,400	2,000	
Toronto Operetta Theatre	4,000	5,500	
Toronto Outdoor Art Exhibition	1,000	1,000	
Toronto School of Art	1,800	4,000	
Tinity Square Video	16,900	20,000	
Trinity Theatre Toronto	2,000	-	
Ukrainian Music Festival	1,750	2,000	
University Settlement House Music School	4,100	7,500	
University Settlement House Music School - Special	1,200	-	
Whole Loaf Theatre	2,200	3,000	
Women's Musical Club of Toronto	750	1,000	
Womynly Way Productions	2,500	2,750	
Youth and Music Canada	6,000	7,000	
TOTAL	332,830	344,500	

Cultural Grants - Community & Neighbourhoods (720-300)
(Cont'd)

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(1) In 1987, this organization also received $10,000 under General Cultural Grants (720-200).

(2) In 1988, this organization received a grant of $18,000 under General Cultural Grants (720-200).

(3) The 1987 grant was subsequently rescinded (E.C.R. #24, N.C.R. #17(29), September 9, 1987 and E.C.R. #29, N.C.R. #19(11), October 5, 1987).

(4) The 1987 grant was subsequently rescinded (E.C.R. #5, N.C.R. #2(8), January 11, 1988).

(5) In 1987, this organization received $17,500 under General Cultural Grants (720-200).

(6) In 1988, this organization also received $25,000 under General Cultural Grants (720-200).

(7) In 1988, this organization received $5,000 under General Cultural Grants (720-200).

(8) In 1988, this organization received $6,500 under General Cultural Grants (720-200) .

Cultural Grants - Senior Art Organizations (720-400)	1987 Expenditure $	1988 Expenditure $
Factory Theatre	24,000	31,000
New Music Concerts	17,600	21,000
Tarragon Theatre	30,000	40,000
Theatre Passe Muraille	25,000	27,500
Toronto Dance Theatre	19,000	30,000
Toronto Free Theatre	35,000	-
TOTAL	150,600	149,500

Cultural Grants - Major Theatre Companies (720-500)		
Canadian Stage Company (formerly: CentreStage/Toronto Free Theatre)	400,000	452,000
Theatre Plus	165,000	172,000
Young People's Theatre	92,400	99,000
TOTAL	657,400	723,000

Cultural Grants - Festivals (720-600)	1987 Expenditure $	1988 Expenditure $
African Experience Resources & Communication Centre	3,000 (1)	-
Caribbean Cultural Committee	12,000	12,500
Festival of Festivals	30,000	40,000
Harbourfront Corp-Milk Int'l Child. Fest. (SEE ALSO: Toronto International Children's Festival for 1987 funding)	-	2,000
Habourfront International Festival of Authors	15,000	-
Inde Festival of New Music/New Dance	4,999	-
Mayworks	5,000	5,200
Mixed Company	5,000	-
South Asian Action Centre	3,000	-
Toronto Arts Awards	5,000	-
Toronto International Children's Festival (SEE ALSO: Harbourfront Corp-Milk Int'l Child. Fest. for 1988 funding)	1,500	-
TOTAL	84,499	59,700

(1) The 1987 grant was subsequently rescinded (E.C.R. #5, N.C.R. #2(8), January 11, 1988).

Reserve for Post Budget Action (720-700)	1987 Expenditure	1988 Expenditure
	$	$
A Map of the World	-	5,000
Acting Comany	-	2,000
Actor's Lab	3,000	-
Armadillo Theatre Company	-	1,000
Arts Access & Awareness (4-A)	5,000	-
Arts and the Cities Inc.	-	5,000
Arts Inter-Media/Dance Collection Danse	-	3,000
Baby Boom Project, The	3,000	-
Ballet Jorgen	3,000	-
Cahoots Theatre Project	-	1,000
Canadian Authors Association	1,500	-
Canadian Children's Dance Theatre	-	2,500
CARO	2,600	-
Casa do Alentejo	2,000	-
Chamber Players of Toronto	2,000	-
Cinema Canada Outlaws	-	600
Coalition Against Free Trade	3,000	-
Da Da Kamera	1,000	-
Dancemakers	-	2,000
Danceworks	-	2,000
Denis Schingh	400	-
Diasporic African Women's Art (DAWA)	-	2,000
Dixon Hall Neighbourhood & Family Services	-	4,350
Friends of Judy Jarvis	3,500	-
Gallery 44	-	3,600
Gilbert and Sullivan Society	2,000	-
Hannaford Street Silver Band, The	1,000	-
Heritage Singers	-	3,000
Innis Film Society	248	-
International P.E.N.	5,000	-
Isaac Project	2,500	-
Izalco Cultural Group	-	2,100
Journal of Wild Culture	-	5,000

Reserve for Post Budget Action (720-700) (Cont'd)	1987 Expenditure $	1988 Expenditure $
Kasemets and Kompanions	-	2,500
Lampoon Puppettheatre	1,000	-
Latin American Festival (formerly: North/South Encounter	5,000 (2)	-
Le Theatre Francais de Toronto (formerly: Le Theatre du P'tit Bonheur)	5,000	-
League of Canadian Poets	-	3,000
Les Coucoucs Benevoles	1,000	-
Lithuanian Canadian Community	-	3,000
Mercury Theatre	2,500	-
Milton Acorn Committee	500	-
Moebius	-	1,000
Multicultural Women in Concert	3,500	-
National Theatre School	1,000	-
Northern Lights Dance Theatre	-	2,000
Northern Visions	-	4,000
Old Cabbagetown B.I.A.	3,500	-
Ontario Association of Art Galleries	-	1,500
Opera Ora*Now	-	3,000
Panda Dance Theatre	-	5,000
Photon League	-	3,800
Polish Canadian Society of Music, The	1,000	-
Project Swansong	-	5,000
Roundup/88	-	2,000
Royal Conservatory of Music	5,000	-
Scadding Court Community Centre	-	800
Sound Pressure	1,125	-
Stonz Theatre	2,500	-
Sword Theatre Productions	1,500	-
Theatre Direct Canada	-	2,000
Theatre Ensemble	500	-
Theatre Fountainhead	5,000	-
Toot Ensemble	(5,000) (1)	-

Reserve for Post Budget Action (720-700) (Cont'd)	1987 Expenditure $	1988 Expenditure $
Toronto Arts Foundation	3,000	-
Toronto Consort	2,500	-
Toronto Free Theatre	5,000	-
Toronto Latvian Concert Assoc.	-	1,500
Toronto Mendelssohn Youth Choir	-	1,500
Toronto Women in Film & Video	-	500
Toronto Workshop Productions	500	-
Tribute Committee to Honour Floyd and Jean Chalmers	-	5,000
Writer's Workshop Toronto	-	1,500
YYZ	-	5,000
Ziggurat Theatre Company		3,000
TOTAL	91,373	100,750

At the time of this compilation (December 1988), an undistributed balance of $22,441 remained in the account.

(1) The 1987 grant was subsequently rescinded (E.C.R. #29, N.C.R. #19(11), October 5, 1987).

(2) The 1987 grant was subsequently rescinded (E.C.R. #5, N.C.R. #2(8), January 11, 1988).

Cultural Grants - Consistency Adjustment (720-800)	1987 Expenditure	1988 Expenditure
	$	$
Cabbagetown Community Arts Centre	-	7,000
School of Toronto Dance Theatre	3,500	-
Young People's Theatre	44,000	-
TOTAL	47,500	7,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
721 000	MISCELLANEOUS GRANTS - TOTALS				
	PURCHASE OF SERVICES	30,578	30,000	-	-
	CONTRIBUTIONS ETC.	4,135,759	3,661,899	2,809,039	3,233,447
	TOTAL	4,166,337	3,691,899	2,809,039	3,233,447
721 100	GENERAL - TOTALS				
	CONTRIBUTIONS ETC.	511,738	511,738	607,492	607,492
	TOTAL	511,738	511,738	607,492	607,492
721 200	TORONTO HEALTH CARE FUND GRANTS - TOTALS				
	CONTRIBUTIONS ETC.	300,000	300,000	1,000,000	1,000,000
	TOTAL	300,000	300,000	1,000,000	1,000,000
721 300	COMMERCIAL RESEARCH PROGRAMME - TOTALS				
	CONTRIBUTIONS ETC.	35,000	35,000	30,250	30,250
	TOTAL	35,000	35,000	30,250	30,250
721 400	HOUSING - TOTALS				
	CONTRIBUTIONS ETC.	45,820	-	-	-
	TOTAL	45,820	-	-	-
721 500	RECREATION - TOTALS				
	CONTRIBUTIONS ETC.	153,909	153,974	182,508	182,508
	TOTAL	153,909	153,974	182,508	182,508
721 600	COMMUNITY ECONOMIC DEVELOPMENT - TOTALS				
	PURCHASE OF SERVICES	30,578	30,000	-	-
	CONTRIBUTIONS ETC.	178,600	178,600	113,568	113,568
	TOTAL	209,178	208,600	113,568	113,568
721 610	ORIGINAL PROGRAM				
	PURCHASE OF SERVICES	30,578	30,000	-	-
	CONTRIBUTIONS ETC.	60,000	60,000	-	-
	TOTAL	90,578	90,000	-	-
721 650	EMPLOYER OUTREACH				
	CONTRIBUTIONS ETC.	118,600	118,600	113,568	113,568
	TOTAL	118,600	118,600	113,568	113,568
721 700	VETERAN'S CLUB HOUSES - TOTALS				
	CONTRIBUTIONS ETC.	125,064	121,370	131,080	131,080
	TOTAL	125,064	121,370	131,080	131,080
721 800	GRANTS IN LIEU OF RENT - TOTALS				
	CONTRIBUTIONS ETC.	117,087	112,787	-	4,300
	TOTAL	117,087	112,787	-	4,300
721 900	DAY CARE CENTRES - TOTALS				
	CONTRIBUTIONS ETC.	2,668,541	2,248,430	744,141	1,164,249
	TOTAL	2,668,541	2,248,430	744,141	1,164,249

General Grants - (721-100)	1987 Expenditure $	1988 Expenditure $
A Place to Grow	(2,000) (1)	-
A Woman's Place	-	1,350
African Experience Resources & Communication Centre	-	3,000
Aftermath	-	1,000
Aid for New Mothers Incorporated	250	260
A.P.I.O. Inc. (Ontario Association of Pensioners & Injured Workmen)	4,326	6,000
Associazione Nazionale Famiglie Emigrati (A.N.F.E.) (Formerly: Salvo D'Acquisto - Associazione Nazionale Conferimento "Cavaliere Della Patria" (Toronto)	1,500	4,000
Barbra Schlifer Commemorative Clinic	10,000	10,400
Bazar Senior Citizens Centre	4,200	-
Bereaved Families of Ontario - Toronto	1,080	1,123
Bloor Information Centre & Legal Services	8,487	8,826
Canadian-African Newcomer Aid Centre of Toronto (CANACT)	1,085	-
Canadian Centre for Torture Vicitms (Formerly: Canadian Centre for Investigation and Prevention of Torture)	1,000	1,040
Candian Rett Syndrome Association	-	3,500
Caribbean Catholic Church and Centre	5,000	-
Catholic Immigration Bureau of Toronto	2,328	2,421
Centre for Equality Rights in Accomodation (C.E.R.A.) (Formerly: Committee for Equal Access to Apartments)	3,000 (2)	3,120
Centre for Spanish-Speaking Peoples	7,300	7,592
Children's International Summer Villages	-	3,500
Children's Storefront	10,217	10,625
Chinese-Canadian Intercultural Association	2,163	2,249
Chinese Interpreter and Information Services	10,000	10,400
Circolo dell'Anziano "Le Caravelle"	649	675
Citizens for a Safe Environment	-	3,000
City Hall Mission	4,000	-
CLV Interpreter Services	2,000	-

General Grants - (721-100) (Cont'd)	1987 Expenditure $		1988 Expenditure $
COFTM/Centre Francophone	5,768		5,999
College-Montrose Children's Place	3,950		5,108
Common Ground Women's Centre	3,000		3,120
Connect Information Post (Formerly: Junction Community Information Centre)	8,000		8,320
Costi-Iias Immigrant Services	8,435		8,772
Council Fire Native Cultural Centre	1,500		1,560
Creating Together	-		3,000
Cross Cultural Communication Centre	2,060		2,142
Davenport-Dufferin Community Centre	1,030		-
Davenport-Perth Neighbourhood Centre	-		12,000
Disabled Persons Working Together	2,575		2,678
Distress Centre Incorporated	2,265		2,355
Dixon Hall - Community Development	9,135	(3)	9,500
Dovercourt Park Centennial Festival Committee (Dovercourt Boys & Girls Club)	-		2,000
Downtown Employment Services	8,000		8,320
East End Children's Centre	2,500		4,400
East End Literacy	2,379		2,474
Ecology House (Pollution Probe)	3,090		3,214
Elderly Vietnamese Association of Toronto	-		2,000
Energy Probe	5,340		5,554
Epilepsy Association of Metropolitan Toronto	3,100		3,224
Evergreen Senior Citizens' Association	-		9,600
Friends of Shopping Bag Ladies (416 Drop-In Centre)	4,000		4,160
Friends of Spadina	-		1,000
Greek Community of Metropolitan Toronto Inc. - Social Service Centre	3,353		3,487
Inner-Circle Counselling Service	1,000		-
Intergenerational Project of East Toronto	1,030		1,071
John Howard Society of Toronto	2,000		-

General Grants - (721-100) (Cont'd)	1987 Expenditure $	1988 Expenditure $
Kababayan Community Service Centre	4,000	3,000
Kiwanis Club of Toronto - Parkdale	2,000	-
Landlord's Self Help Centre	3,245	15,000
Las Flores Charitable Foundation	5,000	5,200
Manic-Depressive Association of Metropolitan Toronto	1,000	1,040
Martin Luther King Jr. Day Commemoration Committee (Toronto)	1,000	-
Meals Here and There Inc.	3,030	3,151
Melita Soccer Club	-	2,000
Metro Parent-Child Meeting Place	-	1,000
Metropolitan United Church - Community Services Program	-	3,000
More Than Child's Play	2,060	2,142
National Congress of Italian Canadians - Toronto District	6,000	3,600
Neighbourhood Information Post	7,519	7,820
New Directions	2,575	2,678
N.E.W. (New Experiences for Refugee Women)	1,085	1,620
Open Door Centre and Rooms Registry Service Inc.	9,517	9,898
Operation Economic Concern	2,705	2,813
Opportunity for Advancement	3,570	3,713
Parents Network	-	5,000
Parkdale Community Information Centre	7,303	7,595
Parkdale Golden Age Foundation	8,600	3,000
Parkdale Intercultural (Council) Association	-	1,000
Parkdale Project Read Inc.	-	3,000
Peace Magazine	5,200	-
P.O.I.N.T. Inc.	6,489	6,749
Polish Canadian Community Services	4,270	10,000
Portuguese Bereaved Families	-	1,000
Portuguese Interagency Network	1,133	4,000
Portuguese Social Service Centre of Toronto	2,330	2,423
Problem Central Incorporated	5,356	5,570
Public Focus on the Great Lakes	-	1,000

General Grants - (721-100) (Cont'd)

	1987 Expenditure $	1988 Expenditure $
Queen Street United Church Building Management Group	10,000	-
Regent Park Residents Association - Parenting and Seniors Group	750	-
Research Organization on Childhood Sexual Abuse (ROCSA)	2,000	2,080
Riverdale Housing Action Group	1,000	-
Riverdale Immigrant Women's Centre	4,220	4,389
S.A.I.N.T.S. (Student Assistance in North Toronto for Seniors, Inc.)	4,500	-
Second Harvest	3,245	4,000
Silent Voice Canada Inc.	1,630	1,695
Sistering - A Drop-In Centre for Transient Women	2,265	2,356
South Asian Action Centre Resource & Information Centre	10,700	-
South East Asian Services Centre	1,545	-
South Riverdale Child-Parent Centre	6,265	6,515
S.P.R.I.N.T. (Senior People's Resources in North Toronto Inc.)	9,410	-
St. Christopher House - Older Adult Centre	8,435	8,772
St. Christopher House - Outreach	-	1,000
St. Christopher House - Youth Employment Counselling Centre	6,000	6,240
St. Clair West Meals on Wheels, Inc.	2,575	1,250
St. George's United Church Literacy Group	-	1,000
St. Jamestown Neighbourhood Office (Formerly: Riverdale Immigrant Women's Centre/Neighbourhood Information Post)	2,500	2,600
St. Luke's United Church Community Services Incorporated	5,415	5,632
St. Stephen's Community House - Conflict Resolution	-	1,000
St. Stephen's Community House - The Corner	7,725	8,034
St. Stephen's Community House - KYTES	7,800	8,112
St. Stephen's Community House - Youth Employment Counselling Centre	10,600	11,024

General Grants - (721-100) (Cont'd)

	1987 Expenditure $	1988 Expenditure $
St. Vladimir Ukranian Institute	-	3,000
STOP 103 Inc.	10,000 (4)	10,400
Times Change Women's Employment Service	4,325	4,498
Toronto Adult Literacy for Action (ALFA)	5,150	5,356
Toronto Association for Children and Adults with Learning Disabilities	2,000	3,000
Toronto Chinese Community Services Association	3,514	3,655
Toronto Christian Resource Centre - Roomers Project	9,000	9,360
Toronto Citizen Advocacy	3,245	3,375
Toronto Counselling Centre for Lesbians and Gays	4,000	4,160
Toronto Organization for Domestic Workers Rights (INTERCEDE)	5,000	5,200
Toronto Rape Crisis Centre	5,150	17,856
Toronto Studio Players (TSP)	2,000	3,500
Travellers Aid Society	1,800	1,872
Ukrainian Canadian Welfare Services Incorporated	4,542	4,724
Umbrella Central Day Care Services Incorporated	8,240	8,570
Union of Injured Workers	6,000	6,240
Urban Alliance on Race Relations	6,760	7,030
Vietnamese Youth and Women's Centre	8,650	8,996
Volunteer Centre of Metropolitan Toronto	2,700	2,808
Wanepuhnud Corporation	-	2,500
Ward Nine Senior Link	10,580	4,000
West Toronto Handling Unemployment Group (H.U.G.) Network	-	3,000
West Toronto Support Services for Senior Citizens and the Disabled Inc.	8,755	4,000
Women Plan Toronto	-	4,160
Women Working with Immigrant Women	1,730	1,799
Women's Counselling Referral and Education Centre	5,300	5,500
Woodgreen Employment Counselling Centre	8,650	8,996
Working Skills Centre of Ontario	1,085	1,128
Working Women Community Centre	9,035	9,396

General Grants - (721-100) (Cont'd)	1987 Expenditure	1988 Expenditure
	$	$
Wychwood Open Door	4,000	4,160
Yorkminster Park Meals on Wheels	2,165	-
Youth Communication/Toronto	- (5)	4,000
Y.W.C.A. of Metropolitan Toronto - Women's Resource Directory	2,700	2,808
TOTAL	511,738	561,897

(1) This organization returned their grant monies to the City due to program cancellation and their award was subsequently rescinded (E.C.R. #17, N.C.R. #13(1), June 15 and 19, 1987).

(2) In 1987, in addition to a General Grant of $3,000, a one-time grant of $2,000 was awarded from the At-Large Account.

(3) In 1987 this organization also received funding from the At-Large Account.

(4) In 1987, City Council provided $10,000 from the Contingency Account (E.C.R. #21(37), Aug. 10, 1987).

(5) In 1987, this organization received a $15,000 grant from the At-Large Account (E.C.R. #2(40), Jan. 12, 1987).

Toronto Health Care Fund (721-200)	1987 Expenditure $	1988 Expenditure $
C.M. Hincks Institute	-	85,000
Casey House Hospice	-	150,000
Central Hospital Foundation	-	100,000
Davenport-Perth Neighbourhood Centre	-	26,500
Doctors Hospital	-	76,000
East End Health Services	-	9,800
Hassle Free Clinic	-	5,800
Hospital for Sick Children	150,000	100,000
Parkdale Community Health Centre	-	20,000
Runnymede Hospital	-	250,000
St. Joseph's Health Centre	-	43,300
Toronto East General and Ortopaedic Hospital	150,000	-
Toronto Hosptial	-	100,000
Toronto Rape Crisis Centre	-	3,000
Women's College Hospital	-	30,500
TOTAL	300,000	999,900 *

* The 1988 approved appropriation was $1 million. At the time of this compilation (December 1989), an amount of $100 remained undistributed in the Toronto Health Care Fund.

	1987 Expenditure	1988 Expenditure
	$	$
Commercial Research Programme (721-300)		
Beaches B.I.A.	12,000	-
Bloorcourt Village B.I.A.	-	750
Bloor-Yorkville B.I.A.	7,250	-
Bloor-by-the-Park B.I.A.	-	3,000
Danforth Village B.I.A.	1,000	-
Eglinton Way B.I.A.	-	7,500
Junction Improvement Area	5,000	-
Parkdale B.I.A.	-	7,000
Portugal Village B.I.A	-	5,000
Queen Broadview Village B.I.A.	7,500	-
Roncesvalles Village B.I.A.	1,750	-
Westclair Village B.I.A.	-	7,000
TOTAL	35,000	30,250

Housing Pre-Startup & Management Grants (721-400) *	1987 Expenditure $	1988 Expenditure $
Harbourside Co-Op Homes	-	4,000
Hugh Garner Housing Co-Op	-	3,180
Primrose Housing Co-Operative	-	1,000
South St. Jamestown Tenants' Association	-	3,000
TOTAL	-	11,180

* In 1987, no grants were recommended under this programme which was subsequently terminated by City Counicl in response to recommendation of the report, "Livingroom II: A City Housing Policy Review" (which was first before City Council on December 1, 1986, E.C.R. #39, N.C.R. #22(1) which stated:

"That City Council terminate the Pre-Startup and Management Grant Programme, and endorse the establishment of a City of Toronto Start-up Loan Programme, to provide repayable loans of up to $15,000 to co-operative and private non-profit housing companies to assist them in site acquisition and planning activies for which they are ineligible to recieve start-up funding from Canada Mortgage and Housing Corporation; and that the Commissioner of Housing be requested to report on the total budget which should be assigned to this programme; and further that the Commissioner of Housing be requested to consult with affected groups and report on the administration and related criteria to be used for this programme."

Although no budget provision had been made for this programme in 1988 pending the establishment of the Start-up Loan Programme, funding was later provided to permit processing applications which had remained outstanding prior to the termination of the Housing Pre-Startup and Managment Grant Programme.

Recreational Grants (721-500)

	1987 Expenditure $		1988 Expenditure $
Adventure Education Concept Incorporated	-	(1)	10,000
Afro Canadian Caribbean Club (AFROCAN)	1,575		1,638
Alexandra Park Community Centre (Formerly: Alexandra Park Residents' Association)	11,270	(2)	9,641
Boys and Girls Club of Downtown Toronto	8,500		11,000
Cabbagetown Youth Centre	9,840	(3)	12,000
Canadian Vietnamese Student Association	-		2,000
519 Church Street Community Centre	10,707		11,135
Circolo Italiano Degli Anziani (I Pionieri)	2,060		
Circolo Marconi Anziani E Pensionati Italo Canadesi	1,000		1,040
Creative & Natural Outdoor Experience Inc. - SEE: Project Canoe			
Davenport-Dufferin Community Centre	-		1,071
Dovercourt Boys' and Girls' Club	8,950		9,308
Dundas/Sherbourne Community House	4,430	(4)	4,607
East Toronto Seniors Centre	3,245		3,375
Ethiopian Association in Toronto	-		2,000
First Portuguese Canadian Community Centre (Seniors Centre)	5,897		6,133
Glebe Manor Lawn Bowling Club	-		2,050
Globe Rangers Youth Club	3,245		3,375
Gray Tigers Senior Citizens Club	4,650		4,836
Harriet Tubman Organization	-		5,000
Houselink Community Homes	-		1,000
Independence Afloat Sailing School	1,945		3,000
John Howard Society of Toronto	-		4,000
Kiwanis Boys and Girls Club - Gerrard Club	7,085		7,368
Kiwanis Boys and Girls Club - Midtown Club	5,625		5,850
Metro United Church	-		3,000
Mooredale House	-		2,000
Moss Park Skating Club	1,780		-
National Circus School of Canada	2,060		-
North Toronto Recreation Centre (Y.M.C.A.)	3,780		-
Ontario Native Alliance	-		7,500
Parkdale Seniors	515		-

Recreational Grants (721-500) (Cont'd)

	1987 Expenditure	1988 Expenditure
	$	$
Parkdale Summer P.L.A.Y. School	-	5,200
Pelham Park Tenants' Association	1,545	-
Project C.A.N.O.E. (Creative & Natural Outdoor Experience Inc.)	1,185	2,374
Runnymede Hospital	-	1,000
Sea Hawks	3,245	3,375
Second Mile Club of Toronto	3,569	3,712
Senior Adult Services	4,710	6,000
St. Chad's Day Nursery Inc.	2,000	-
St. Clair Community Youth Council (Oakwood Youth Centre)	10,800	11,232
St. Francis Summer Youth Program	4,810	5,000
St. Matthew's United Church Summer Day Camp	2,705	2,813
Sully's Youth Athletic Club	3,100	3,224
Sunnyview Youth Involvement Association	2,195	2,283
Swansea Horticultural Society	1,000	-
Toronto Beaches Lacrosse Club	2,575	2,678
Toronto Boys' Home	-	1,500
Toronto Chilean Society	-	2,000
Toronto Christian Resource Centre - Summer Camp	3,895	4,051
Ukraina Sport Association	-	4,000
Ukraine Millennium Foundation	2,000 (5)	-
Y.M.C.A. of Metropolitan Toronto - Ki-Y Seniors Centre	2,000	2,080
Y.W.C.A. of Metropolitan Toronto (Bongard House) - Take-A-Break Program	4,481	4,660
TOTAL	153,974	201,109

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(1) In 1987, this organization received a special one-time award of $27,500 from the At-Large Account (E.C.R. #6, N.C.R. #5(10), February 23, 1987).

Recreational Grants (721-500) (Cont'd)

(2) In 1987, award includes a $2,000 grant for the Community Learning Centre which was funded separately under the General Grants category (721-100) in 1986.

(3) In 1987, in addition to a Recreational Grant of $9,840, a one-time grant of $5,000 was awarded from the At-Large Account.

(4) In 1987, award includes funding for Winchester Square Community Association.

(5) In 1987, $1,000 of total grant of $2,000 was provided from the Contingency Account (E.C.R. #19(17), July 13, 1987).

Community Economic Development - Original Programme (721-610)	1987 Expenditure $	1988 Expenditure $
(a) C.E.D. Program Enhancement	30,000	10,000
(b) C.E.D. Grants Program		
Good Riddance Pest Control (Parkdale Partners for Employment)	-	15,000
Partners for Employment	30,000	-
Pro Link C.D.C. (Better Way Express)	30,000	-
TOTAL	90,000	25,000 *

* Although no budget provision had been made in 1988 pending a programme evaluation, funding was later provided towards a consultant's report ($10,000) and the making of a grant ($15,000).

Community Economic Development - Employer Outreach (721-650)	1987 Expenditure	1988 Expenditure
	$	$
John Howard Society Y.E.C.C.	7,800	16,224
Operation Springboard	7,800	16,224
Parachute Youth Employment Counselling Centre	15,600	16,224
St. Christopher House Youth Employment Centre	15,600	16,224
St. Stephen's Youth Employment Centre	15,600	16,224
Woodgreen Employment Counselling Centre	15,600	16,224
YMCA Youth Enterprise Centre	25,000 *	-
Youth Employment Service (YES)	15,600	16,224
TOTAL	118,600	113,568

* This was a special "Youth Entrepreneurial Development" grant.

Day Care Centres (721-900)	1987 Expenditure $	1988 Expenditure $
Allenby Daycare Incorporate	7,041	-
Alternative Primary School Parents Group	8,040	-
Annette Day Nursery	14,000	-
Applegrove Community Complex Daycare	24,750	-
Ascot Avenue Community Daycare	13,300	-
Bain Avenue Daycare	17,000	11,464
Balmy Beach Community Daycare	12,915	1,396
Beatty Buddies Daycare	2,100	904
Bowmore Road Community Daycare	11,000	5,068
Brant Street Daycare	19,460	-
Broadview Community Daycare	16,250	-
Brock Daycare Centre	29,025	-
Campus Community Co-operative Daycare	23,500	-
Carmelite Sisters	33,500	-
Catholic Settlement House	23,000	-
Central Eglinton Children's Centre	9,082	-
Centro Clinton Day Care	27,250	-
Children's Circle Daycare Centre	52,500	2,716
Childspace Daycare	38,500	-
Christian Community Centre	32,500	2,836
Church of the Messiah Daycare	18,000	-
Church Street Daycare Centre	43,750	16,558
Clinton School Age Daycare Centre	6,000	-
Close Avenue Daycare Centre	21,000	-
Cottingham School Daycare Program	8,541	4,420
Damascus Daycare Centre	62,000	4,704
Dandylion Daycare	22,050	-
Davisville Care Programme	7,960	-
Deer Park Extended Program	8,333	-
Dovercourt Boys and Girls Club	12,000	-
Duke of Connaugh Daycare Centre	-	5,306
Dunloe Daycare Centre	15,200	-

Day Care Centres (721-900) (Cont'd)	1987 Expenditure $	1988 Expenditure $
Earl Haig Public School	15,500	-
East Toronto Village Childrens Centre	12,950	-
Emmanuel Howard Park Day Nursery	30,000	-
Felician Sisters	29,900	-
Ferncliffe Daycare After School	42,000	5,088
Ferndale Auxilliary Care	12,334	6,566
Frankland Daycare	3,676	32
Fraser School Community Daycare	17,500	2,204
Garrison Creek Community Daycare	19,750	-
Gibralter Point Day Nursery	6,640	-
Harmony Day Nursery	24,250	3,602
Hawthorne on Essex Daycare	42,000	-
Heath Street Co-op Daycare Centre	8,200	-
Hester How Daycare	24,500	-
Howard Park Children's Centre	4,373	-
Hughes Daycare	21,000	5,016
Huron Daycare	4,625	-
Hydrokids Daycare	31,050	-
Jackman Daycare	7,667	3,880
John Ross Robertson Daycare	2,849	-
John Wanless Daycare Program	14,999	768
Junction Daycare Centre	29,500	-
Keelemount Daycare	14,000	-
Kensington Daycare Centre	23,250	-
Kew Beach Daycare Co-op Inc	51,000	-
Kid's Korner	12,000	8,676
Kidspace Inc Daycare	15,000	-
La Farandole	3,208	1,768
La Pinata Daycare Centre	2,250	-
Le Petit Chaperon Rouge	31,000	-
Les Bouts D'choux	36,500	5,356
Lord Dufferin Community Daycare	11,000	1,772
Main Square Daycare Centre	55,000	-

Day Care Centres (721-900) (Cont'd)	1987 Expenditure $	1988 Expenditure $
Margaret Fletcher Daycare	20,400	-
Matthew John	27,775	-
Maurice Cody Child Centre	3,916	-
McMurrich Sprouts	1,500	-
Mooredale Pre-School Program	32,132	-
O.L.P.H. Children's Centre	7,875	-
Oakwood Children's House	3,624	-
Ogden Daycare Centre	23,000	588
Orde Daycare Centre	9,600	-
Ossington Day Care Centre	28,000	4,272
Palmerston Community Daycare Centre	5,100	-
Pape Children's House	13,000	-
Pinocchio Child Care Centre	40,000	-
Project Smile Daycare	19,500	-
Queen's Park Daycare	14,700	-
Ranleigh Rascals Daycare Centre	7,749	3,880
Regal Road Day Care Centre	18,450	-
Rose Avenue Day Care Incorporated	10,000	3,080
Runneymede Hooters	7,500	-
Sadochok Preschool Centre	15,833	-
Salvation Army Daycare Centre	26,000	7,460
Snowflake Parent/Child Centre	7,900	-
South Drive Children's Circle	8,248	-
St. Alphonsus Daycare	12,000	-
St. Chad's Day Nursery Inc.	61,000	-
St. Lawrence Co-operative Daycare	47,350	-
St. Michaels and All Angels Daycare Centre	77,250	-
St. Monica's Community Daycare Centre	35,000	-
St. Stephen's Community House	14,250	-
St. Stephen's-King Edward	26,000	-
Sunnyside Garden Daycare	15,000	-
Swansea Horticultural Society	20,000	-
Swansea Kids' Place	1,125	-

Day Care Centres (721-900) (Cont'd)	1987 Expenditure $	1988 Expenditure $
Treetop Day Nursery	23,000	-
University Settlement	27,050	-
Upper Yonge Village	50,000	-
Victoria Daycare Services	23,400	-
Walmer Road Day Nursery	40,500	-
Ward 9 Co-op Play School	9,150	-
Waterfront Montessori Children's Centres - Toronto Island	8,748	-
Waterfront Montessori Children's Centres - Harbourfront	7,875	-
West End Parents Daycare Centre	20,000	-
Whitney Child Centre	18,740	-
Williamson Road Daycare	2,125	376
Woodgreen Community Centre	20,500	-
Wychwood Tigers Daycare Centre	16,000	-
Y.M.C.A. Central Daycare	9,500	-
Y.M.C.A. High Park Daycare	3,800	-
Y.M.C.A. West End Daycare	8,250	-
TOTAL	2,248,433	119,756 *

* The reduction in 1988 funding is attributable to the impact of new initiatives implemented by the Province in 1988. As a result, the future direction of the City's Day Care Grant Programme is under review.

At-Large - Festivals, Special Initiatives & Cultural Opportunities (722-313) *	1988 Expenditure $
African Experience Resources & Communication Centre	3,000
Beachfork Festival	250
Calypso Assoc. of Canada	500
Canada/Mexico Exchange Exhibition Project	5,000
Canadian Centre International P.E.N.	25,000
Canadian Stage Company - Touring	5,000
Community Folk Art Council	11,000
Crow's Theatre - Poor Alex Group	9,895
Development Education Centre	60,000
Elmer Iseler Singers	5,000
Harbourfront Corp. - DuMaurier World Stage (formerly: World Stage Theatre Festival)	8,000
Harbourfront Int'l Fest. of Authors	20,000
International Choral Festival 1989	50,000
International Experimental Film Congress	20,000
Mayworks	5,200
Music Toronto	25,000
National Ballet School	10,000
Native Earth Performing Arts Inc.	5,000
Northern Visions	5,000
Old Cabbagetown Cultural Festival	4,000
Ontario Black History Society	10,500
Open Studio	5,000
Panda Dance Theatre - China Tour	5,000
Theatre Columbus - Poor Alex Group	9,895
Theatre Smith-Gilmour - Poor Alex Group	9,895
Toronto Arts Awards	5,000
Toronto Children's Chorus	5,000

At-Large - Festivals, Special Initiatives & Cultural Opportunities (722-313) *	1988 Expenditure $
Toronto Dance Theatre	15,000
Toronto Independent Dance Enterprise	5,000
Toronto International Festival	25,000
Toronto Theatre Alliance	10,000
Toronto Workshop Productions	10,000
TOTAL	$390,137

* This category of grants did not exist prior to 1988.

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 000	AT LARGE - TOTALS				
	PERSONAL SERV - PERM	2,957,726	1,088,375	1,368,122	1,368,122
	PERSONAL SERV - TEMP	1,109,682	941,949	454,852	491,098
	FRINGE BENEFITS	11,433,435	11,237,738	13,321,922	13,325,666
	MATERIALS & SUPPLIES	154,550	166,588	495,778	537,778
	EQUIPMENT	641,547	621,245	1,020,931	1,069,702
	PURCHASE OF SERVICES	4,919,616	4,019,639	5,120,908	5,787,426
	CONTRIBUTIONS ETC.	13,492,268	9,679,376	23,270,132	23,458,774
	DISTRIBUTION CREDITS	3,929,769CR	2,086,106CR	1,529,577CR	1,541,164CR
	TOTAL	30,779,055	25,668,804	43,523,068	44,497,402
722 100	EMPLOYEE BENEFITS - TOTALS				
	FRINGE BENEFITS	10,980,606	11,007,590	13,027,785	13,027,785
	DISTRIBUTION CREDITS	801,500CR	801,500CR	483,700CR	483,700CR
	TOTAL	10,179,106	10,206,090	12,544,085	12,544,085
722 111	CIVIC EMPLOY PENSION FUND CONTRIB-CUR & PAST				
	FRINGE BENEFITS	5,784,154	5,784,154	5,784,154	5,784,154
	DISTRIBUTION CREDITS	203,700CR	203,700CR	203,700CR	203,700CR
	TOTAL	5,580,454	5,580,454	5,580,454	5,580,454
722 113	RETIREMENT ALLOWANCES				
	FRINGE BENEFITS	65,686	61,399	65,686	65,686
	TOTAL	65,686	61,399	65,686	65,686
722 114	FIREMENS BENEFIT FUND CONTRIB BYLAW #10649				
	FRINGE BENEFITS	2,814,373	2,852,922	2,852,922	2,852,922
	TOTAL	2,814,373	2,852,922	2,852,922	2,852,922
722 116	WAR SERVICE - EMPLOYEES SHARE OF COST				
	FRINGE BENEFITS	210,000	210,000	210,000	210,000
	TOTAL	210,000	210,000	210,000	210,000
722 117	DEATH BENEFITS TO WIDOWS & ORPHANS FIRE & POL				
	FRINGE BENEFITS	320,070	312,792	321,500	321,500
	TOTAL	320,070	312,792	321,500	321,500
722 120	OPTIONAL SERVICE CONTRIBUTION				
	FRINGE BENEFITS	610,000	610,000	610,000	610,000
	DISTRIBUTION CREDITS	280,000CR	280,000CR	280,000CR	280,000CR
	TOTAL	330,000	330,000	330,000	330,000
722 123	MEDICAL BENEFITS FOR PENSIONERS				
	FRINGE BENEFITS	920,100	920,100	2,927,300	2,927,300
	DISTRIBUTION CREDITS	317,800CR	317,800CR	-	-
	TOTAL	602,300	602,300	2,927,300	2,927,300
722 130	PAST SERVICE CONTR. METRO RE TOR HARBOUR COMM				
	FRINGE BENEFITS	256,223	256,223	256,223	256,223
	TOTAL	256,223	256,223	256,223	256,223

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 200	FINANCIAL ITEMS - TOTALS				
	PURCHASE OF SERVICES	3,067,895	2,849,942	2,597,161	2,597,161
	CONTRIBUTIONS ETC.	900,596	782,997	738,560	738,560
	DISTRIBUTION CREDITS	957,695CR	1,123,957CR	964,901CR	964,901CR
	TOTAL	3,010,796	2,508,982	2,370,820	2,370,820
722 202	FOREIGN EXCHANGE ON DEBT REDEMPTION				
	PURCHASE OF SERVICES	1,897,895	1,603,171	1,325,561	1,325,561
	DISTRIBUTION CREDITS	80,195CR	157,148CR	11,201CR	11,201CR
	TOTAL	1,817,700	1,446,023	1,314,360	1,314,360
722 204	TAX PREPAYMENT DISCOUNTS				
	CONTRIBUTIONS ETC.	900,596	782,997	738,560	738,560
	TOTAL	900,596	782,997	738,560	738,560
722 205	INTEREST ON TAX OVERPAYMENTS				
	PURCHASE OF SERVICES	1,170,000	1,246,771	1,271,600	1,271,600
	DISTRIBUTION CREDITS	877,500CR	966,809CR	953,700CR	953,700CR
	TOTAL	292,500	279,962	317,900	317,900
722 300	MISCELLANEOUS ITEMS - A - TOTALS				
	PERSONAL SERV - PERM	2,957,726	1,088,375	1,368,122	1,368,122
	PERSONAL SERV - TEMP	1,109,682	941,949	454,852	491,098
	FRINGE BENEFITS	452,829	230,148	294,137	297,881
	MATERIALS & SUPPLIES	154,550	166,588	495,778	537,778
	EQUIPMENT	100,694	79,085	58,670	107,441
	PURCHASE OF SERVICES	1,851,721	1,169,697	2,523,747	3,190,265
	CONTRIBUTIONS ETC.	7,276,887	7,119,793	5,879,819	6,068,461
	DISTRIBUTION CREDITS	2,170,574CR	160,649CR	80,976CR	92,563CR
	TOTAL	11,733,515	10,634,986	10,994,149	11,968,483
722 301	SENIOR MANAGEMENT DEVELOPMENT				
	PURCHASE OF SERVICES	-	-	25,000	25,000
	TOTAL	-	-	25,000	25,000
722 302	GRANT - DIXON HALL OUTREACH WORKER				
	CONTRIBUTIONS ETC.	9,775	9,775	-	-
	TOTAL	9,775	9,775	-	-
722 303	TORONTO ASSOC. OF NEIGHBOURHOOD SERVICES				
	CONTRIBUTIONS ETC.	3,090	3,090	-	-
	TOTAL	3,090	3,090	-	-
722 304	ROBERTA SMITH MEMORIAL PROGRAM				
	PERSONAL SERV - TEMP	22,990	15,976	25,000	25,000
	FRINGE BENEFITS	2,054	1,006	2,000	2,000
	MATERIALS & SUPPLIES	-	131	250	250
	PURCHASE OF SERVICES	1,000	435	750	750
	TOTAL	26,044	17,548	28,000	28,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 305	GRANT - ANGLICAN ARCHDIOCESE OF TORONTO				
	CONTRIBUTIONS ETC.	2,000	-	-	2,000
	TOTAL	2,000	-	-	2,000
722 306	ECONOMIC SUMMIT				
	PURCHASE OF SERVICES	-	-	200,000	200,000
	CONTRIBUTIONS ETC.	-	-	104,000	104,000
	TOTAL	-	-	304,000	304,000
722 307	JUNCTION TRIANGLE ENVIRONMENTAL LIAISON CMTE.				
	MATERIALS & SUPPLIES	10,635	17,786	6,183	6,183
	PURCHASE OF SERVICES	4,000	410	-	-
	TOTAL	14,635	18,196	6,183	6,183
722 308	SIGN LANGUAGE INTERPRETATION				
	EQUIPMENT	26,000	-	-	26,000
	PURCHASE OF SERVICES	2,930	-	-	2,930
	TOTAL	28,930	-	-	28,930
722 309	CONTRACT COMPLIANCE				
	PERSONAL SERV - PERM	92,802	95,988	129,064	129,064
	PERSONAL SERV - TEMP	120,118	89,638	118,502	118,502
	FRINGE BENEFITS	25,248	20,225	32,940	32,940
	MATERIALS & SUPPLIES	20,650	22,412	21,500	21,500
	EQUIPMENT	4,900	3,689	7,435	7,435
	PURCHASE OF SERVICES	28,775	26,261	36,850	36,850
	TOTAL	292,493	258,213	346,291	346,291
722 310	COMMUNITY CENTRE - JOB EVALUATION REVIEW				
	CONTRIBUTIONS ETC.	-	-	4,438	4,438
	TOTAL	-	-	4,438	4,438
722 311	GRANT - ADVISORY COUNCIL MEMBERS				
	CONTRIBUTIONS ETC.	800	-	-	-
	TOTAL	800	-	-	-
722 312	GRANT - POPE JOHN PAUL II MONUMENT				
	CONTRIBUTIONS ETC.	60,000	60,000	-	-
	TOTAL	60,000	60,000	-	-
722 314	STUDY - DANGEROUS GOODS				
	PURCHASE OF SERVICES	9,650	5,000	-	4,650
	TOTAL	9,650	5,000	-	4,650
722 315	TORONTO SMALL BUSINESS CENTRE				
	PURCHASE OF SERVICES	10,000	10,000	-	-
	TOTAL	10,000	10,000	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 316	GRANT - REALTY TAXES - STRACHAN HOUSE				
	CONTRIBUTIONS ETC.	2,306	-	-	2,306
	TOTAL	2,306	-	-	2,306
722 319	STREET VENDING COMMITTEE - HONORARIUM				
	PURCHASE OF SERVICES	-	2,864	1,000	1,000
	CONTRIBUTIONS ETC.	3,000	-	2,000	2,000
	TOTAL	3,000	2,864	3,000	3,000
722 320	GRANT - CABBAGETOWN YOUTH CENTRE				
	CONTRIBUTIONS ETC.	1,795	-	-	1,795
	TOTAL	1,795	-	-	1,795
722 321	GRANT - TENANTS SHERWOOD AVENUE				
	CONTRIBUTIONS ETC.	1,050	100	-	950
	TOTAL	1,050	100	-	950
722 323	SOUTH RIVERDALE SOIL REPLACEMENT				
	CONTRIBUTIONS ETC.	400,000	400,000	800,000	800,000
	TOTAL	400,000	400,000	800,000	800,000
722 325	GRANT - VILLAGERS/VILLAGE AID				
	CONTRIBUTIONS ETC.	60,000	60,000	50,000	50,000
	TOTAL	60,000	60,000	50,000	50,000
722 326	GRANT - ELDERLY HOMEOWNERS				
	CONTRIBUTIONS ETC.	100	-	-	-
	TOTAL	100	-	-	-
722 327	GRANT - YOUTH COMMUNICATION/TORONTO				
	CONTRIBUTIONS ETC.	15,000	15,000	-	-
	TOTAL	15,000	15,000	-	-
722 328	GRANT - BEACH TRIANGLE RESIDENTS' ASSOCIATION				
	CONTRIBUTIONS ETC.	5,000	5,000	-	-
	TOTAL	5,000	5,000	-	-
722 329	SELF INSURANCE EMPLOYEE BONDING				
	CONTRIBUTIONS ETC.	50,000	50,000	-	-
	TOTAL	50,000	50,000	-	-
722 330	CHILDREN'S NETWORK ONE				
	PURCHASE OF SERVICES	5,000	-	-	5,000
	TOTAL	5,000	-	-	5,000
722 331	REORG STAFF AVAIL FOR REASSIGNMENT				
	PERSONAL SERV - PERM	365,750	311,734	422,777	422,777
	FRINGE BENEFITS	56,485	50,613	65,650	65,650
	TOTAL	422,235	362,347	488,427	488,427

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 332	GRANT - TORONTO DIST. HEATING BRD.				
	CONTRIBUTIONS ETC.	294,625	295,321	307,135	307,135
	TOTAL	294,625	295,321	307,135	307,135
722 333	GARDINER EXPRESSWAY TASK FORCE				
	PURCHASE OF SERVICES	80,000	3,038	-	76,961
	TOTAL	80,000	3,038	-	76,961
722 334	STUDY - AMALG OF FIRE SERVICES				
	CONTRIBUTIONS ETC.	11,000	-	-	-
	TOTAL	11,000	-	-	-
722 335	RAILWAY LANDS DEVELOPMENT FUNDS				
	PURCHASE OF SERVICES	298,182	22,184	350,000	626,000
	TOTAL	298,182	22,184	350,000	626,000
722 337	ART WORK - PUBLIC AREAS				
	MATERIALS & SUPPLIES	-	69	-	-
	PURCHASE OF SERVICES	20,000	15,695	-	-
	TOTAL	20,000	15,764	-	-
722 338	DISASTER RELIEF - EL SALVADOR				
	PURCHASE OF SERVICES	4,850	100	-	4,750
	TOTAL	4,850	100	-	4,750
722 339	RELEASE - BAYVIEW PROMENDADE WEST B.I.A.				
	CONTRIBUTIONS ETC.	3,070	1,659	-	-
	TOTAL	3,070	1,659	-	-
722 340	LAMPORT STADIUM STUDY				
	PURCHASE OF SERVICES	28,000	23,503	-	4,497
	TOTAL	28,000	23,503	-	4,497
722 342	INTER-DEPT. COMMITTEE ON DISABLED				
	MATERIALS & SUPPLIES	3,500	-	-	-
	PURCHASE OF SERVICES	-	-	10,000	13,500
	TOTAL	3,500	-	10,000	13,500
722 344	ADMINISTRATION - MUNICIPAL RETRAINING PROGRAM				
	PERSONAL SERV - PERM	-	120	-	-
	PERSONAL SERV - TEMP	-	15,888	18,000	18,000
	FRINGE BENEFITS	-	854	1,800	1,800
	MATERIALS & SUPPLIES	-	570	600	600
	EQUIPMENT	-	9,258	-	-
	PURCHASE OF SERVICES	30,000	46	10,000	10,000
	TOTAL	30,000	26,736	30,400	30,400
722 345	SAFETY INCENTIVE PROGRAM				
	PURCHASE OF SERVICES	8,000	-	8,000	8,000
	TOTAL	8,000	-	8,000	8,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 347	GRANT - MOOREDALE COMMUNITY HOUSE				
	CONTRIBUTIONS ETC.	5,175	5,175	-	-
	TOTAL	5,175	5,175	-	-
722 348	ADVERT. INTERNAT. BANKING CENTRE LEGISLATION				
	PURCHASE OF SERVICES	-	27,535	-	-
	CONTRIBUTIONS ETC.	25,000	-	-	-
	DISTRIBUTION CREDITS	-	7,500CR	-	-
	TOTAL	25,000	20,035	-	-
722 349	ST. LAWRENCE CENTRE STUDY				
	PURCHASE OF SERVICES	41,580	41,580	-	-
	TOTAL	41,580	41,580	-	-
722 350	GRANT - NATIONAL BALLET				
	CONTRIBUTIONS ETC.	493,970	493,969	-	-
	TOTAL	493,970	493,969	-	-
722 352	PRESENTATION GIFTS - TORONTO'S TORONTO				
	MATERIALS & SUPPLIES	25,000	-	-	25,000
	TOTAL	25,000	-	-	25,000
722 353	GRANT - FRIENDS OF SHOPPING BAG LADIES				
	CONTRIBUTIONS ETC.	1,241	-	-	1,241
	TOTAL	1,241	-	-	1,241
722 354	GRANT - WOODGREEN COMMUNITY CENTRE				
	CONTRIBUTIONS ETC.	674	-	-	-
	TOTAL	674	-	-	-
722 355	ADDITIONAL BENEFIT COVERAGE-ELECTED OFFICIALS				
	PERSONAL SERV - TEMP	-	-	1	1
	FRINGE BENEFITS	-	-	68,500	68,500
	CONTRIBUTIONS ETC.	14,500	-	-	-
	TOTAL	14,500	-	68,501	68,501
722 357	STUDY-HEATING/COOLING OF RAILWAY LANDS				
	PURCHASE OF SERVICES	20,000	-	-	-
	CONTRIBUTIONS ETC.	-	10,000	-	-
	DISTRIBUTION CREDITS	10,000CR	-	-	-
	TOTAL	10,000	10,000	-	-
722 358	GRANT - ST. STEPHENS HOUSE				
	CONTRIBUTIONS ETC.	7,500	7,500	-	-
	TOTAL	7,500	7,500	-	-
722 360	GRANT - CARIBBEAN CULTURAL COMMITTEE				
	CONTRIBUTIONS ETC.	22,500	22,432	22,500	22,500
	TOTAL	22,500	22,432	22,500	22,500

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 361	UNITED NATIONS ASSOC. IN CANADA-TORONTO				
	CONTRIPUTIONS ETC.	3,245	3,245	-	-
	TOTAL	3,245	3,245	-	-
722 363	EMPLOYEES SUGGESTION PROGRAM				
	PERSONAL SERV - TEMP	25,357	20,819	-	-
	FRINGE BENEFITS	2,306	979	-	-
	MATERIALS & SUPPLIES	14,700	4,261	10,000	14,000
	EQUIPMENT	4,500	-	-	4,500
	PURCHASE OF SERVICES	24,225	9,606	20,000	20,000
	TOTAL	71,088	35,665	30,000	38,500
722 364	ADVERTISING - RENTAL HOUSING PROTECTION ACT				
	MATERIALS & SUPPLIES	3,800	2,977	-	-
	PURCHASE OF SERVICES	15,000	5,980	10,000	10,000
	TOTAL	18,800	8,957	10,000	10,000
722 365	FASHION INDUSTRY STUDY				
	EQUIPMENT	-	4,000	-	10,587
	PURCHASE OF SERVICES	14,587	-	-	-
	DISTRIBUTION CREDITS	9,587CR	8,000CR	-	1,587CR
	TOTAL	5,000	4,000CR	-	9,000
722 366	GRANT - TORONTO ARTSCAPE				
	CONTRIBUTIONS ETC.	-	-	30,000	30,000
	TOTAL	-	-	30,000	30,000
722 367	CAREER INFO AND PLACEMENT CENTRE				
	CONTRIBUTIONS ETC.	73,256	73,255	73,256	73,256
	TOTAL	73,256	73,255	73,256	73,256
722 368	TORONTO BOOK AWARDS				
	CONTRIBUTIONS ETC.	-	-	15,000	15,000
	TOTAL	-	-	15,000	15,000
722 369	GRANT - CENTRE STAGE PRODUCTIONS-LEGAL COSTS				
	CONTRIBUTIONS ETC.	7,500	-	-	7,500
	TOTAL	7,500	-	-	7,500
722 370	GRANT - TOWN OF YORK HISTORICAL SOCIETY				
	CONTRIBUTIONS ETC.	15,000	15,000	-	-
	TOTAL	15,000	15,000	-	-
722 372	GRANT - ADVENTURE EDUCATION CONCEPT				
	CONTRIBUTIONS ETC.	27,500	27,500	-	-
	TOTAL	27,500	27,500	-	-
722 373	GRANT - STREET HEALTH				
	CONTRIBUTIONS ETC.	-	-	22,000	22,000
	TOTAL	-	-	22,000	22,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 374	RECRUITMENT - SENIOR MANAGERS				
	PURCHASE OF SERVICES	35,000	17,150	-	17,850
	TOTAL	35,000	17,150	-	17,850
722 376	GRANT - CANADIAN ENVIRONMENTAL LAW ASSOC.				
	PURCHASE OF SERVICES	15,000	-	-	-
	CONTRIBUTIONS ETC.	-	-	-	15,000
	TOTAL	15,000	-	-	15,000
722 378	GRANT - ONT. COLLEGE OF ART (CHONGQUING EXCH)				
	CONTRIBUTIONS ETC.	5,000	5,000	-	-
	TOTAL	5,000	5,000	-	-
722 379	GRANT - WOMEN IN TRANSITION				
	CONTRIBUTIONS ETC.	35,000	35,000	-	-
	TOTAL	35,000	35,000	-	-
722 380	INTERNATIONAL YEAR OF THE HOMELESS				
	PERSONAL SERV - TEMP	33,900	15,654	-	18,246
	FRINGE BENEFITS	2,700	956	-	1,744
	MATERIALS & SUPPLIES	10,000	-	-	10,000
	PURCHASE OF SERVICES	8,500	4,937	-	3,563
	TOTAL	55,100	21,547	-	33,553
722 381	EUROPEAN HEALTHY CITIES CONFERENCE				
	PURCHASE OF SERVICES	9,000	5,337	-	-
	TOTAL	9,000	5,337	-	-
722 383	GRANT - PADFOT				
	CONTRIBUTIONS ETC.	-	-	15,000	15,000
	TOTAL	-	-	15,000	15,000
722 384	GRANT - ONT MUNIC MANAGE DEV BOARD				
	PURCHASE OF SERVICES	-	2,400	-	-
	CONTRIBUTIONS ETC.	2,500	-	2,500	2,500
	TOTAL	2,500	2,400	2,500	2,500
722 385	FEASIBILITY STUDY - DESIGN CENTRE				
	PURCHASE OF SERVICES	30,000	30,000	-	-
	TOTAL	30,000	30,000	-	-
722 386	HOUSING STANDARDS APPEALS COMMITTEE				
	PERSONAL SERV - PERM	19,231	19,137	20,000	20,000
	FRINGE BENEFITS	77	118	125	125
	TOTAL	19,308	19,255	20,125	20,125
722 387	GRANT - TALELMUSK BAROQUE ORCHESTRA				
	CONTRIBUTIONS ETC.	20,000	-	-	20,000
	TOTAL	20,000	-	-	20,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 389	GRANT-BUREAU OF ARCHITECTURE AND URBANISM				
	CONTRIBUTIONS ETC.	6,650	6,650	-	-
	TOTAL	6,650	6,650	-	-
722 390	GRANT - CHINA 87				
	CONTRIBUTIONS ETC.	100,000	100,000	-	-
	TOTAL	100,000	100,000	-	-
722 391	GRANT - TORONTO ANIMATION PARTNERSHIP				
	CONTRIBUTIONS ETC.	6,500	6,500	-	-
	TOTAL	6,500	6,500	-	-
722 392	GRANT - ENERGY PROBE-NUCLEAR LIABILITY ACT				
	CONTRIBUTIONS ETC.	25,000	-	-	25,000
	TOTAL	25,000	-	-	25,000
722 393	COMMITTEE FOR EQUAL ACCESS TO APARTMENTS				
	CONTRIBUTIONS ETC.	2,000	2,000	-	-
	TOTAL	2,000	2,000	-	-
722 394	INNOVATIONS PROGRAM				
	CONTRIBUTIONS ETC.	-	-	100,000	100,000
	TOTAL	-	-	100,000	100,000
722 395	CANADIAN INFRASTRUCTURE STUDY				
	CONTRIBUTIONS ETC.	5,000	-	-	5,000
	TOTAL	5,000	-	-	5,000
722 396	OUTREACH RECRUITMENT PROGRAM				
	EQUIPMENT	-	1,390	-	-
	PURCHASE OF SERVICES	10,000	6,483	10,000	10,000
	TOTAL	10,000	7,873	10,000	10,000
722 397	ADULT CAREER AND PLACEMENT CENTRE				
	CONTRIBUTIONS ETC.	42,830	42,831	42,830	42,830
	TOTAL	42,830	42,831	42,830	42,830
722 399	COMMUNITY CENTRE OFFICE AUTOMATION				
	EQUIPMENT	56,726	56,384	46,450	48,792
	PURCHASE OF SERVICES	7,987	5,232	27,000	29,755
	CONTRIBUTIONS ETC.	6,250	-	37,785	44,035
	DISTRIBUTION CREDITS	-	-	70,976CR	70,976CR
	TOTAL	70,963	61,616	42,259	51,606
722 401	TRAVEL INSURANCE				
	PURCHASE OF SERVICES	1,900	1,843	1,900	1,900
	TOTAL	1,900	1,843	1,900	1,900

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 402	GRANT - FEDERATION OF CANADIAN MUNICIPALITIES				
	CONTRIBUTIONS ETC.	1,500	1,500	-	-
	TOTAL	1,500	1,500	-	-
722 403	GRANT - CITY HALL MISSION				
	CONTRIBUTIONS ETC.	2,500	-	-	2.500
	TOTAL	2,500	-	-	2.500
722 404	EXTERNAL SURVEY - MANAGEMENT SALARIES				
	PURCHASE OF SERVICES	-	-	30,000	30,000
	TOTAL	-	-	30,000	30.000
722 405	PROPERTY DATA RECORDING - TEELA				
	PURCHASE OF SERVICES	18,350	16,223	18,000	18,000
	TOTAL	18,350	16,223	18,000	18.000
722 406	SUMMERSHINE				
	PERSONAL SERV - TEMP	26,330	19,158	-	-
	FRINGE BENEFITS	698	1,388	-	-
	MATERIALS & SUPPLIES	1,000	1,060	-	-
	PURCHASE OF SERVICES	9,400	9,416	-	-
	DISTRIBUTION CREDITS	3,500CR	-	-	-
	TOTAL	33,928	31,022	-	-
722 407	BALLET SCHOLARSHIP				
	CONTRIBUTIONS ETC.	2,000	2,000	2,000	2,000
	TOTAL	2,000	2,000	2,000	2,000
722 408	GRANT - ARTS AND THE CITIES				
	CONTRIBUTIONS ETC.	20,000	20,000	5,000	5,000
	TOTAL	20,000	20,000	5,000	5.000
722 409	PRIOR YEARS DEFICIT - BOARDS OF MANAGEMENT				
	CONTRIBUTIONS ETC.	56,300	56,300	-	-
	TOTAL	56,300	56,300	-	-
722 410	UNITED APPEAL CONTRIBUTIONS				
	MATERIALS & SUPPLIES	-	6,268	5,000	5,000
	PURCHASE OF SERVICES	4,424	1,264	-	-
	CONTRIBUTIONS ETC.	3,000	-	3,000	3,000
	TOTAL	7,424	7,532	8,000	8,000
722 411	GRANT - ST. STEPHEN-IN-THE-FILEDS				
	CONTRIBUTIONS ETC.	6,500	6,500	-	-
	TOTAL	6,500	6,500	-	-
722 412	GRANT - FOODSHARE TORONTO				
	CONTRIBUTIONS ETC.	32,677	32,677	-	-
	TOTAL	32,677	32,677	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 415	GRANT - PETER PAN CLEANERS				
	CONTRIBUTIONS ETC.	691	691	-	-
	DISTRIBUTION CREDITS	691CR	691CR	-	-
	TOTAL	-	-	-	-
722 416	GRANT - SUPPORT TO INDIVIDUAL ARTISTS				
	CONTRIBUTIONS ETC.	-	-	100,000	100,000
	TOTAL	-	-	100,000	100,000
722 417	GRANT - 48 RUSSELL				
	CONTRIBUTIONS ETC.	253,900	207,151	-	46,750
	TOTAL	253,900	207,151	-	46,750
722 418	TAX CREDIT RE OLD AGE PENSIONERS				
	CONTRIBUTIONS ETC.	570,000	533,500	540,000	540,000
	TOTAL	570,000	533,500	540,000	540,000
722 419	MEDIA CAMPAIGN - SIDEWALK REMOVAL				
	PURCHASE OF SERVICES	433,545	240,564	190,000	382,982
	TOTAL	433,545	240,564	190,000	382,982
722 420	LEGAL FEES - REIMBURSEMENT FOR EMPLOYEES				
	PURCHASE OF SERVICES	5,000	5,541	5,000	5,000
	CONTRIBUTIONS ETC.	-	1,300	-	-
	TOTAL	5,000	6,841	5,000	5,000
722 421	CITY STAFF RE CITY/UNION BUSINESS				
	PERSONAL SERV - PERM	89,348	113,780	160,000	160,000
	PERSONAL SERV - TEMP	-	46,565	-	-
	FRINGE BENEFITS	14,892	20,203	22,000	22,000
	TOTAL	104,240	180,548	182,000	182,000
722 422	OCCUPATIONAL HEALTH & SAFETY COORDINATING COM				
	PERSONAL SERV - PERM	36,575	34,141	36,000	36,000
	FRINGE BENEFITS	5,135	5,836	5,853	5,853
	TOTAL	41,710	39,977	41,853	41,853
722 423	GRANT - M.T.R.A.C.				
	CONTRIBUTIONS ETC.	20,000	20,000	-	-
	TOTAL	20,000	20,000	-	-
722 424	CONTRIBUTION - OCONNELL TRUST FUND				
	CONTRIBUTIONS ETC.	-	-	2,000	2,000
	TOTAL	-	-	2,000	2,000
722 425	GRANT - 1989 INTERNATIONAL CHORAL FESTIVAL				
	CONTRIBUTIONS ETC.	25,000	25,000	-	-
	TOTAL	25,000	25,000	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 426	KINGSWOOD TRAINING MODEL				
	MATERIALS & SUPPLIES	-	467	-	-
	PURCHASE OF SERVICES	16,690	16,364	17,000	17,000
	TOTAL	16,690	16,831	17,000	17,000
722 428	TORONTO ISLAND RENTAL				
	PURCHASE OF SERVICES	-	-	750,300	750,300
	TOTAL	-	-	750,300	750,300
722 429	URBAN INSTITUTE				
	PURCHASE OF SERVICES	24,000	18,086	-	5,914
	DISTRIBUTION CREDITS	24,000CR	24,000CR	-	-
	TOTAL	-	5,914CR	-	5,914
722 430	QUARTER CENTURY ASSOCIATION				
	CONTRIBUTIONS ETC.	4,500	4,500	4,500	4,500
	TOTAL	4,500	4,500	4,500	4,500
722 431	CORPORATE MEMBERSHIP - BOARD OF TRADE				
	PURCHASE OF SERVICES	3,750	3,250	3,750	3,750
	TOTAL	3,750	3,250	3,750	3,750
722 432	GRANT-ASSOC.OF CHINESE COMMUN. SERV. WORKERS				
	CONTRIBUTIONS ETC.	6,400	6,400	-	7,350
	TOTAL	6,400	6,400	-	7,350
722 433	MAYOR'S COMMITTEE ON AGING				
	PERSONAL SERV - TEMP	12,749	19,664	27,500	27,500
	FRINGE BENEFITS	822	1,194	2,500	2,500
	MATERIALS & SUPPLIES	20,000	15,888	17,800	20,800
	PURCHASE OF SERVICES	25,000	19,088	24,250	24,250
	DISTRIBUTION CREDITS	-	250CR	10,000CR	10,000CR
	TOTAL	58,571	55,584	62,050	65,050
722 434	GRANT - CAMPBELL HOUSE				
	CONTRIBUTIONS ETC.	29,047	29,047	30,200	30,200
	TOTAL	29,047	29,047	30,200	30,200
722 435	GRANT - AFHAN MEDICAL RELIEF ORGANIZATION				
	CONTRIBUTIONS ETC.	15,000	15,000	-	-
	TOTAL	15,000	15,000	-	-
722 437	GRANT - CABBAGETOWN YOUTH CENTRE				
	CONTRIBUTIONS ETC.	5,000	5,000	-	-
	TOTAL	5,000	5,000	-	-
722 438	INTERNATIONAL BANKING CENTRES STUDY				
	PURCHASE OF SERVICES	36,000	33,500	-	2,500
	TOTAL	36,000	33,500	-	2,500

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 439	GRANT - AID RE: COLOMBIAN VOLCANO				
	CONTRIBUTIONS ETC.	25,000	-	-	25,000
	TOTAL	25,000	-	-	25,000
722 440	TORONTO RECYCLING ACTION COMMITTEE				
	PERSONAL SERV - TEMP	-	9,428	20,590	20,590
	FRINGE BENEFITS	-	992	-	-
	MATERIALS & SUPPLIES	-	23,944	-	-
	EQUIPMENT	-	3,191	-	-
	PURCHASE OF SERVICES	-	78,267	-	-
	CONTRIBUTIONS ETC.	111,290	-	99,410	99,410
	TOTAL	111,290	115,822	120,000	120,000
722 441	GRANT - ARCHITECTURAL CONSERVACY				
	CONTRIBUTIONS ETC.	-	-	2,000	2,000
	TOTAL	-	-	2,000	2,000
722 442	GRANT - TORONTO MENDELSSOHN YOUTH CHOIR				
	CONTRIBUTIONS ETC.	-	-	10,000	10,000
	TOTAL	-	-	10,000	10,000
722 443	STRACHAN HOUSE REPAIRS				
	MATERIALS & SUPPLIES	-	6	-	-
	PURCHASE OF SERVICES	7,500	10,124	-	-
	TOTAL	7,500	10,130	-	-
722 444	ALBERT FRANCK FUND				
	PURCHASE OF SERVICES	-	309	-	-
	CONTRIBUTIONS ETC.	5,000	4,500	16,000	16,000
	TOTAL	5,000	4,809	16,000	16,000
722 446	DAY CARE CENTRE - CITY HALL				
	CONTRIBUTIONS ETC.	31,000	31,000	34,200	34,200
	TOTAL	31,000	31,000	34,200	34,200
722 447	ZAMBONI ICE RESURFACERS				
	CONTRIBUTIONS ETC.	51,529	51,529	32,205	32,205
	TOTAL	51,529	51,529	32,205	32,205
722 448	GRANT - BANGLEDESH FLOODS				
	CONTRIBUTIONS ETC.	15,000	-	-	15,000
	TOTAL	15,000	-	-	15,000
722 449	GRANT-INTERNAT.YOUTH FOR PEACE & JUSTICE TOUR				
	CONTRIBUTIONS ETC.	1,000	1,000	-	-
	TOTAL	1,000	1,000	-	-
722 450	SALARY REVIEW - HEADS AND DEPUTIES				
	PURCHASE OF SERVICES	24,000	-	-	24,000
	TOTAL	24,000	-	-	24,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 451	TORONTO ISLAND - BUS & FERRY DEFICIT				
	CONTRIBUTIONS ETC.	127,933	128,244	-	-
	TOTAL	127,933	128,244	-	-
722 454	GRANT - TORONTO SOCIETY OF ARCHITECTS				
	CONTRIBUTIONS ETC.	7,500	7,500	7,500	7,500
	TOTAL	7,500	7,500	7,500	7,500
722 455	ANNUAL REPORT				
	MATERIALS & SUPPLIES	-	-	125,000	125,000
	TOTAL	-	-	125,000	125,000
722 456	BOLTON ARENA - RESTRICTED HOURS				
	CONTRIBUTIONS ETC.	36,630	36,630	40,260	40,260
	TOTAL	36,630	36,630	40,260	40,260
722 457	NATHAN PHILLIPS SQUARE				
	PERSONAL SERV - TEMP	-	-	51,000	51,000
	FRINGE BENEFITS	-	-	5,928	5,928
	MATERIALS & SUPPLIES	-	-	25,000	25,000
	PURCHASE OF SERVICES	-	-	69,024	69,024
	TOTAL	-	-	150,952	150,952
722 458	ELECTION EXPENSES				
	PERSONAL SERV - PERM	9,200	-	67,316	67,316
	PERSONAL SERV - TEMP	11,082	1,912	33,184	33,184
	FRINGE BENEFITS	2,028	110	1,660	1,660
	MATERIALS & SUPPLIES	29,645	49,031	256,314	256,314
	PURCHASE OF SERVICES	148,045	220,378	539,623	539,623
	TOTAL	200,000	271,431	898,097	898,097
722 459	FIDUCIARY LIABILITY INSURANCE				
	PURCHASE OF SERVICES	14,091	14,091	17,000	17,000
	TOTAL	14,091	14,091	17,000	17,000
722 460	SPECIAL CURR. CONT. TO CAPITAL BUDGET				
	CONTRIBUTIONS ETC.	3,021,958	3,021,958	2,630,000	2,630,000
	TOTAL	3,021,958	3,021,958	2,630,000	2,630,000
722 461	GRANT - TORONTO ARTS AWARDS				
	CONTRIBUTIONS ETC.	5,000	5,000	8,500	8,500
	TOTAL	5,000	5,000	8,500	8,500
722 462	SMOKING CONTROL PROGRAM				
	PERSONAL SERV - PERM	-	119	-	-
	PERSONAL SERV - TEMP	-	2,717	5,120	5,120
	FRINGE BENEFITS	-	192	512	512
	MATERIALS & SUPPLIES	3,000	975	3,000	3,000
	PURCHASE OF SERVICES	18,000	9,281	41,000	41,000
	TOTAL	21,000	13,284	49,632	49,632

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 463	MUNICIPAL ENTERPRISE RETRAINING PROGRAM				
	PERSONAL SERV - PERM	209,000	286,536	305,000	305,000
	FRINGE BENEFITS	51,350	61,031	51,350	51,350
	MATERIALS & SUPPLIES	5,000	776	500	500
	PURCHASE OF SERVICES	45,000	35,254	10,000	10,000
	TOTAL	310,350	383,597	366,850	366,850
722 465	MUNICIPAL ENTERPRISE TRAINING PROGRAM				
	PERSONAL SERV - TEMP	741,003	575,159	-	18,000
	FRINGE BENEFITS	71,068	45,015	-	2,000
	MATERIALS & SUPPLIES	-	4,413	-	-
	PURCHASE OF SERVICES	15,000	5,137	-	5,000
	DISTRIBUTION CREDITS	203,109CR	110,208CR	-	-
	TOTAL	623,962	519,516	-	25,000
722 466	GRANT - ARTS AND TOURISM TASK FORCE				
	MATERIALS & SUPPLIES	-	119	-	-
	PURCHASE OF SERVICES	32,681	24,721	12,000	19,850
	DISTRIBUTION CREDITS	10,000CR	-	-	10,000CR
	TOTAL	22,681	24,840	12,000	9,850
722 468	N.P.H.C. HONORARIUM				
	PERSONAL SERV - PERM	19,855	26,987	27,000	27,000
	FRINGE BENEFITS	123	190	200	200
	TOTAL	19,978	27,177	27,200	27,200
722 469	CITY FUNDED COMMUN. CENTRES DAY CAMP				
	CONTRIBUTIONS ETC.	22,495	22,495	-	-
	TOTAL	22,495	22,495	-	-
722 470	ONTARIO MUNICIPAL TRAINING PROGRAM				
	PERSONAL SERV - PERM	-	13,184	-	-
	PERSONAL SERV - TEMP	34,035	14,585	46,000	46,000
	FRINGE BENEFITS	3,958	2,955	4,600	4,600
	DISTRIBUTION CREDITS	9,687CR	10,000CR	-	-
	TOTAL	28,306	20,724	50,600	50,600
722 471	TORONTO HARBOUR POLICE				
	CONTRIBUTIONS ETC.	1,600	1,136	1,600	1,600
	TOTAL	1,600	1,136	1,600	1,600
722 472	FEDERATION OF METRO TENANTS ASSOCIATION				
	CONTRIBUTIONS ETC.	30,000	30,000	-	-
	TOTAL	30,000	30,000	-	-
722 474	GRANT - TORONTO DANCE THEATRE SCHOOL				
	CONTRIBUTIONS ETC.	-	-	10,000	10,000
	TOTAL	-	-	10,000	10,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 475	GRANT - DANGEROUS GOODS TASK FORCE				
	CONTRIBUTIONS ETC.	4,120	4,120	-	-
	TOTAL	4,120	4,120	-	-
722 476	GRANT - CO-OPERATIVE HOUSING FEDERATION				
	CONTRIBUTIONS ETC.	7,000	7,000	-	-
	TOTAL	7,000	7,000	-	-
722 477	TORONTO HARBOUR COMMISSION RE DRIFTWOOD CLEAN				
	CONTRIBUTIONS ETC.	61,500	55,437	62,000	62,000
	TOTAL	61,500	55,437	62,000	62,000
722 478	PROVISION FOR RESERVE FOR DEF. LIAB.-RETRO PA				
	PERSONAL SERV - PERM	2,090,000	161,719	175,000	175,000
	PERSONAL SERV - TEMP	-	18,077	15,000	15,000
	FRINGE BENEFITS	205,400	11,326	19,000	19,000
	CONTRIBUTIONS ETC.	-	205,528	-	-
	DISTRIBUTION CREDITS	1,900,000CR	-	-	-
	TOTAL	395,400	396,650	209,000	209,000
722 479	STUDY - ECONOMIC BARRIERS FOR WOMEN				
	PERSONAL SERV - TEMP	-	-	8,000	8,000
	FRINGE BENEFITS	-	-	750	750
	MATERIALS & SUPPLIES	-	7,843	13,000	13,000
	PURCHASE OF SERVICES	91,000	72,971	37,050	47,236
	TOTAL	91,000	80,814	58,800	68,986
722 480	NOMINATING COMMITTEE				
	PURCHASE OF SERVICES	45,000	14,283	25,000	25,000
	TOTAL	45,000	14,283	25,000	25,000
722 481	COMMITTEE ON SECURITY IN UNDERGROUND GARAGES				
	PURCHASE OF SERVICES	5,000	5,150	-	-
	TOTAL	5,000	5,150	-	-
722 482	GRANT - WATERCAN				
	CONTRIBUTIONS ETC.	1,970	1,970	-	-
	TOTAL	1,970	1,970	-	-
722 483	AIDS COMMITTEE OF TORONTO				
	CONTRIBUTIONS ETC.	68,300	68,300	-	-
	TOTAL	68,300	68,300	-	-
722 484	REASSESSMENT IMPACT SURVEY				
	PURCHASE OF SERVICES	33,632	20,620	-	13,012
	TOTAL	33,632	20,620	-	13,012
722 485	GRANT - P.L.A.Y. SCHOOL				
	CONTRIBUTIONS ETC.	5,000	5,000	-	-
	TOTAL	5,000	5,000	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 486	REMUNERATION RE: PARKING AUTHORITY				
	PERSONAL SERV - PERM	25,965	24,930	25,965	25,965
	FRINGE BENEFITS	372	331	372	372
	TOTAL	26,337	25,261	26,337	26,337
722 487	INTERNATIONAL YEAR OF PEACE COMMITTEE				
	MATERIALS & SUPPLIES	-	27	-	-
	PURCHASE OF SERVICES	-	15	-	-
	CONTRIBUTIONS ETC.	1,645	425	-	-
	TOTAL	1,645	467	-	-
722 488	CLEAN WATER ONTARIO				
	CONTRIBUTIONS ETC.	5,000	-	-	5,000
	TOTAL	5,000	-	-	5,000
722 490	GRANT - TORONTO SYMPHONY				
	CONTRIBUTIONS ETC.	60,000	60,000	-	-
	TOTAL	60,000	60,000	-	-
722 491	SEM./CONFER.-CIVIC & FIRE PENSION COMM. MEMBS				
	PURCHASE OF SERVICES	5,000	2,170	5,000	5,000
	TOTAL	5,000	2,170	5,000	5,000
722 492	GRANT-TORONTO WORKSHOP PRODUCTION(CHINA TOUR)				
	CONTRIBUTIONS ETC.	10,000	10,000	-	-
	TOTAL	10,000	10,000	-	-
722 493	ASSESSMENT APPEAL SEMINARS				
	PURCHASE OF SERVICES	9,810	7,192	-	2,618
	TOTAL	9,810	7,192	-	2,618
722 494	GRANT TO LE COMITE FRANCAIS DE L'HOTEL DE VIL				
	CONTRIBUTIONS ETC.	43,000	48,453	35,000	35,000
	TOTAL	43,000	48,453	35,000	35,000
722 497	GRANT - WORLD HERITAGE FESTIVAL - FEAS. STUDY				
	CONTRIBUTIONS ETC.	10,000	10,000	-	-
	TOTAL	10,000	10,000	-	-
722 498	MAYOR'S CMTE. ON COMMUNITY & RACE RELATIONS				
	PERSONAL SERV - TEMP	82,118	76,709	86,955	86,955
	FRINGE BENEFITS	8,113	4,634	8,397	8,397
	MATERIALS & SUPPLIES	7,620	7,565	11,631	11,631
	EQUIPMENT	8,568	1,173	2,785	10,127
	PURCHASE OF SERVICES	18,637	18,819	19,250	19,250
	TOTAL	125,056	108,900	129,018	136,360
722 499	CONTRIBUTION - ANIMAL CONTROL				
	CONTRIBUTIONS ETC.	576,000	580,000	576,000	576,000
	TOTAL	576,000	580,000	576,000	576,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
722 600	CONTINGENCIES - TOTALS				
	CONTRIBUTIONS ETC.	5,314,785	1,776,586	16,651,753	16,651,753
	TOTAL	5,314,785	1,776,586	16,651,753	16,651,753
722 610	SNOWSTORMS				
	CONTRIBUTIONS ETC.	3,000,000	1,776,586	3,000,000	3,000,000
	TOTAL	3,000,000	1,776,586	3,000,000	3,000,000
722 620	S.P.O.D.S.				
	CONTRIBUTIONS ETC.	212,331	-	256,000	256,000
	TOTAL	212,331	-	256,000	256,000
722 630	ORGANIZATIONAL CHANGES				
	CONTRIBUTIONS ETC.	607,936	-	1,100,000	1,100,000
	TOTAL	607,936	-	1,100,000	1,100,000
722 640	GENERAL CONTINGENCY				
	CONTRIBUTIONS ETC.	1,494,518	-	12,295,753	12,295,753
	TOTAL	1,494,518	-	12,295,753	12,295,753
722 800	ADDITIONAL AUTOMOTIVE EQUIPMENT - TOTALS				
	EQUIPMENT	540,853	542,160	962,261	962,261
	TOTAL	540,853	542,160	962,261	962,261
722 807	OTHER CITY DEPARTMENTS				
	TOTAL	-	-	-	-
722 808	PARKS AND RECREATION				
	EQUIPMENT	500,921	502,199	392,435	392,435
	TOTAL	500,921	502,199	392,435	392,435
722 809	ADDITIONAL AUTOMOTIVE EQUIPMENT-PROPERTY				
	EQUIPMENT	39,932	39,961	23,750	23,750
	TOTAL	39,932	39,961	23,750	23,750
722 835	ADDITIONAL AUTOMOTIVE EQUIPMENT-FIRE				
	EQUIPMENT	-	-	124,000	124,000
	TOTAL	-	-	124,000	124,000
722 839	PUBLIC WORKS				
	EQUIPMENT	-	-	422,076	422,076
	TOTAL	-	-	422,076	422,076

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
723 000	DEBT CHARGES - TOTALS				
	DEBT SERVICE	27,881,043	26,305,678	28,665,725	28,665,725
	DISTRIBUTION CREDITS	353,503CR	324,739CR	-	-
	TOTAL	27,527,540	25,980,939	28,665,725	28,665,725

City of Toronto
Finance Department
Treasury Division

DEBT CHARGES

	1986	1987		1988
	Actual	Estimates	Actual	Estimates
	$	$	$	$
Section (1) Levied in City's General Rate (including L.I.R.S.)	30,478,681	27,235,039	26,278,327	26,187,168
Section (2) Other Recoverable Charges (See Revenue Contra)	276,895	246,462	234,129	180,496
Section (3) Municipal Enterprises (Self Sustaining)	98,083	46,039	27,351	58,310
TOTAL - Recoveries	374,978	292,501	261,480	238,806
GRAND TOTAL	30,853,659	27,527,540	26,539,807	26,425,974

DETAILS

Section 1

Levied in City's General Purposes Tax Rate

		1986 Actual	1987 Estimates	1987 Actual	1988 Estimates
GENERAL GOVERNMENT - General Administration	- Metro Instalment	431,491	429,863	437,016	982,184
	- Metro Sinking Fund	6,106,070	6,310,027	6,574,410	8,176,489
TOTAL - GENERAL GOVERNMENT		6,537,561	6,739,890	7,011,426	9,158,673
PROTECTION TO PERSONS AND PROPERTY					
Fire Protection	- Metro Instalment	149,200	36,624	36,624	0
	- Metro Sinking Fund	502,849	421,934	449,621	477,265
TOTAL - PROTECTION TO PERSONS AND PROPERTY		652,049	458,556	486,245	477,265

Section 1 (cont'd)

City of Toronto
Finance Department
Treasury Division

DEBT CHARGES

		1986	1987		1988
		Actual	Estimates	Actual	Estimates
		$	$	$	$
Levied in City's General Purposes Tax Rate					
TRANSPORTATION SERVICES					
Roadways					
Sidewalks - Other	- Metro Instalment	557,288	665,844	671,268	1,418,572
	- Metro Sinking Fund	29,843	0	0	0
- L.I.R.S. (assumed by City 1/1/76)	- Metro Instalment	1,805	2,700	2,700	2,525
Total - Sidewalks		588,936	668,544	673,968	1,421,097
Roads - Other	- Metro Instalment	181,521	182,491	182,491	181,705
	- Metro Sinking Fund	3,339,418	2,815,902	2,978,924	3,030,831
- L.I.C.S.	- Metro Instalment	1,020	972	972	260
- L.I.R.S. (assumed by City 1/1/76)	- Metro Instalment	6,620	7,071	7,071	5,881
Total - Roads		3,528,579	3,006,436	3,169,458	3,218,677
Total - Roadways		4,117,515	3,674,980	3,843,426	4,639,774
Traffic Control	- Metro Sinking Fund	94,069	48,154	48,154	48,154
Street Lighting - Other	- Metro Instalment	9,523	9,251	9,251	9,227
	- Metro Sinking Fund	139,364	182,732	202,024	229,233
Total - Street Lighting		148,887	191,983	211,275	238,460
TOTAL - TRANSPORTATION SERVICES		4,360,471	3,915,117	4,102,855	4,926,308

Section 1 (cont'd)

City of Toronto
Finance Department
Treasury Division

DEBT CHARGES

		1986	1987		1988
		Actual	Estimates	Actual	Estimates
		$	$	$	$
Levied in City's General Purposes Tax Rate					
Environmental Services					
Sanitary Sewer System - Other	- Metro Instalment	19,045	0	0	0
	- Metro Sinking Fund	1,712	985	898	0
Total - Sanitary Sewer System		20,757	985	898	0
Storm Sewer System - Other	- Metro Instalment	548,762	282,558	277,563	281,392
	- Metro Sinking Fund	9,412,521	6,633,810	6,390,146	4,043,944
Total - Storm Sewer System - Other		9,961,283	6,916,368	6,667,709	4,325,336
TOTAL - ENVIRONMENTAL SERVICES		9,982,040	6,917,353	6,668,607	4,325,336
RECREATION AND CULTURAL SERVICES					
Parks and Recreation	- Metro Instalment	1,327,284	1,038,192	1,025,100	556,887
	- Metro Sinking Fund	3,166,156	3,079,257	3,309,134	3,317,577
Total - Parks and Recreation		4,493,440	4,117,449	4,334,234	3,874,464
Libraries	- Metro Instalment	800,881	719,777	711,948	433,437
	- Metro Sinking Fund	873,864	1,071,689	1,074,102	888,810
Total - Libraries		1,674,745	1,791,466	1,786,050	1,322,247

Section 1 (cont'd)

DEBT CHARGES

		1986	1987		1988
		Actual	Estimates	Actual	Estimates
		$	$	$	$
Levied in City's General Purposes Tax Rate (Contd)					
Recreational and Cultural Services (cont'd)					
Other Cultural Facilities	- Metro Instalment	121,375	121,482	119,304	90,857
	- Metro Sinking Fund	564,397	503,755	483,709	446,115
Total - Other Cultural Services		685,772	625,237	603,013	536,972
TOTAL - RECREATIONAL AND CULTURAL SERVICES		6,853,957	6,534,152	6,723,297	5,733,683
PLANNING AND DEVELOPMENT					
Commercial and Industrial Development	- Metro instalment	341,437	104,386	103,928	103,827
	- Metro Sinking Fund	334,708	63,967	23,621	33,118
Total - Commercial & Industrial Development		676,145	168,353	127,549	136,945
Residential Development - (Urban Renewal)	- Metro Instalment	304,885	227,685	223,456	161,081
	- Metro Sinking Fund	974,035	679,001	805,252	402,355
Total - Residential Development - (Urban Renewal)		1,278,920	906,686	1,028,708	563,436
Residential development - (Miscel. & L.D.H)	- Metro Sinking Fund	12,726	6,530	3,667	2,247
Total - Residential Development		1,291,646	913,216	1,032,375	565,683

Section 1 (cont d)

DEBT CHARGES

		1986	1987		1988
		Actual	Estimates	Actual	Estimates
		$	$	$	$
Levied in City's General Purposes Tax Rate (Cont'd)					
PLANNING AND DEVELOPMENT					
Unclassified	- Metro Instalment	61,680	62,728	62,713	62,368
	- Metro Sinking Fund	1,529	0	0	0
Total - Unclassified		63,209	62,728	62,713	62,368
TOTAL - PLANNING AND DEVELOPMENT		2,031,000	1,144,297	1,222,637	764,996
MUNICIPAL ENTERPRISE					
Parking Authority of Toronto					
Benefitting Property Owners' Share	- Metro Instalment	61,603	63,390	63,260	62,708
TOTAL - Parking Authority		61,603	63,390	63,260	62,708
SUB-TOTAL - GENERAL		30,478,681	25,772,757	26,278,327	25,449,049
ADD - Interest Re sale during the year		0	1,462,282	0	738,119
TOTAL: LEVIED IN CITY'S GENERAL RATE		30,478,681	27,235,039	26,278,327	26,187,168

DEBT CHARGES

Section 2

Other Recoverable Charges (See Revenue Contra)

		1986	1987		1988
		Actual	Estimates	Actual	Estimates
		$	$	$	$
GENERAL GOVERNMENT - General Administration					
Reserve Account	- Metro Sinking Fund	58,969	58,969	58,969	58,187
ENVIRONMENTAL SERVICES - Storm Sewers					
Reserve Account	- Metro Sinking Fund	5,014	5,014	5,014	4,973
RECREATION AND CULTURAL SERVICES					
Parks And Recreation					
Reserve Account	- Metro Instalment	8,467	6,640	3,072	0
	- Metro Sinking Fund	608	0	0	0
Total - Parks & Recreation - Reserve Account		9,075	6,640	3,072	0
Libraries					
Reserve Account	- Metro Instalment	5,990	29,657	0	0
	- Metro sinking Fund	0	0	0	0
Total - Libraries - Reserve Account		5,990	29,657	0	0
TOTAL - RECREATION AND CULTURAL SERVICES		15,065	36,297	3,072	0

DEBT CHARGES

Section 2 (Cont'd)

Other Recoverable Charges (see Revenue Contra)(Cont'd)

		1986	1987		1988
		Actual	Estimates	Actual	Estimates
		$	$	$	$
PLANNING AND DEVELOPMENT					
Urban Renewal					
Reserve Account	- Metro Instalment	58,055	18,292	41,620	0
	- Metro Sinking Fund	3,629	2,383	2,383	1,988
Total - Urban Renewal - Reserve Accounts		61,684	20,675	44,003	1,988
Limited Dividend Housing					
Reserve Account	- Metro Sinking Fund	20,815	10,159	7,723	0
Ontario Housing Corporation					
Re:Housing Debt Repaybble by Metro	-Metro Sinking Fund	115,348	115,348	115,348	115,348
TOTAL - PLANNING AND DEVELOPMENT		197,847	146,182	167,074	117,336
TOTAL - OTHER RECOVERABLE CHARGES		276,895	246,462	234,129	180,496

DEBT CHARGES

Section 3

MUNICIPAL ENTERPRIESE (SELF-SUSTAINING)

		1986	1987		1988
		Actual	Estimates	Actual	Estimates
		$	$	$	$
Waterworks	- Metro Instalment	0	0	712	43,029
Parking Authority of Toronto (excluding Reserves	- Metro Instalment	0	0	0	0
	- Metro Sinking Fund	98,083	46,039	26,639	15,281
Total - Parking Authority of Toronto (Excl.Res.Accs.)		98,083	46,039	26,639	15,281
TOTAL MUNICIPAL ENTERPRIESE (SELF-SUSTAINING)		98,083	46,039	27,351	58,310

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
731 000	BUILDINGS & INSPECTIONS DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	10,929,102	10,632,956	11,528,740	11,528,740
	PERSONAL SERV - TEMP	514,167	672,362	608,642	634,954
	FRINGE BENEFITS	1,869,072	1,804,016	1,917,736	1,923,720
	MATERIALS & SUPPLIES	192,634	171,105	200,930	237,174
	EQUIPMENT	65,826	51,768	59,167	73,046
	PURCHASE OF SERVICES	570,997	437,019	509,068	538,508
	CONTRIBUTIONS ETC.	103,500	105,471	119,000	119,976
	DISTRIBUTION CREDITS	88,750CR	54,924CR	-	44,250CR
	TOTAL	14,156,548	13,819,773	14,943,283	15,011,868
731 100	ADMINISTRATION DIVISION - TOTALS				
	PERSONAL SERV - PERM	1,266,679	1,216,311	1,422,391	1,422,391
	PERSONAL SERV - TEMP	202,689	194,459	155,122	155,122
	FRINGE BENEFITS	230,081	212,481	245,566	245,566
	MATERIALS & SUPPLIES	70,206	55,325	97,854	115,558
	EQUIPMENT	32,348	24,285	12,533	20,496
	PURCHASE OF SERVICES	116,337	51,461	65,772	72,772
	DISTRIBUTION CREDITS	-	7,313CR	-	-
	TOTAL	1,918,340	1,747,009	1,999,238	2,031,905
731 110	HEAD OFFICE AND ACCOUNTING SECTION				
	PERSONAL SERV - PERM	565,318	512,960	611,093	611,093
	PERSONAL SERV - TEMP	77,466	83,241	80,565	80,565
	FRINGE BENEFITS	91,213	81,477	99,882	99,882
	MATERIALS & SUPPLIES	39,382	18,203	41,797	59,501
	EQUIPMENT	15,406	12,426	8,633	11,546
	PURCHASE OF SERVICES	85,564	35,675	39,168	39,168
	DISTRIBUTION CREDITS	-	6,489CR	-	-
	TOTAL	874,349	737,493	881,138	901,755
731 120	PROPERTY INFORMATION SECTION				
	PERSONAL SERV - PERM	441,099	422,609	453,208	453,208
	PERSONAL SERV - TEMP	21,001	7,466	7,840	7,840
	FRINGE BENEFITS	81,939	73,898	78,094	78,094
	MATERIALS & SUPPLIES	3,070	3,861	3,193	3,193
	EQUIPMENT	600	-	2,500	3,100
	PURCHASE OF SERVICES	370	240	827	827
	DISTRIBUTION CREDITS	-	824CR	-	-
	TOTAL	548,079	507,350	545,662	546,262
731 130	STATISTICS AND RECORDS SECTION				
	PERSONAL SERV - PERM	260,262	280,742	358,090	358,090
	PERSONAL SERV - TEMP	104,222	103,752	66,717	66,717
	FRINGE BENEFITS	56,929	57,006	67,590	67,590
	MATERIALS & SUPPLIES	27,754	33,261	52,864	52,864
	EQUIPMENT	16,342	11,859	1,400	5,850
	PURCHASE OF SERVICES	30,403	15,546	25,777	32,777
	TOTAL	495,912	502,166	572,438	583,888

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
731 200	INSPECTIONS DIVISION - TOTALS				
	PERSONAL SERV - PERM	6,919,851	6,675,833	6,989,340	6,989,340
	PERSONAL SERV - TEMP	136,861	228,572	296,347	296,347
	FRINGE BENEFITS	1,179,668	1,147,293	1,170,872	1,170,872
	MATERIALS & SUPPLIES	68,255	80,319	70,984	70,984
	EQUIPMENT	25,174	21,936	38,794	42,790
	PURCHASE OF SERVICES	414,631	363,942	380,274	396,810
	CONTRIBUTIONS ETC.	103,500	105,471	119,000	119,976
	TOTAL	8,847,940	8,623,366	9,065,611	9,087,119
731 210	CLERICAL SERVICES SECTION				
	PERSONAL SERV - PERM	1,062,716	1,001,694	1,026,132	1,026,132
	PERSONAL SERV - TEMP	82,584	86,112	106,983	106,983
	FRINGE BENEFITS	190,407	179,942	180,216	180,216
	MATERIALS & SUPPLIES	5,512	9,612	5,732	5,732
	EQUIPMENT	7,735	5,702	18,970	21,855
	PURCHASE OF SERVICES	4,303	2,613	3,691	8,180
	TOTAL	1,353,257	1,285,675	1,341,724	1,349,098
731 220	BUILDINGS INSPECTION SECTION				
	PERSONAL SERV - PERM	5,246,816	5,125,263	5,340,510	5,340,510
	PERSONAL SERV - TEMP	54,277	136,044	189,364	189,364
	FRINGE BENEFITS	887,437	875,916	891,810	891,810
	MATERIALS & SUPPLIES	53,482	61,909	57,522	57,522
	EQUIPMENT	15,073	15,076	15,825	15,825
	PURCHASE OF SERVICES	398,919	357,585	369,519	381,566
	TOTAL	6,656,004	6,571,793	6,864,550	6,876,597
731 230	SUMMONS AND ENFORCEMENT SECTION				
	PERSONAL SERV - PERM	294,898	303,378	328,555	328,555
	PERSONAL SERV - TEMP	-	87	-	-
	FRINGE BENEFITS	49,761	50,297	53,104	53,104
	MATERIALS & SUPPLIES	2,726	268	934	934
	EQUIPMENT	1,196	1,158	1,122	1,122
	PURCHASE OF SERVICES	1,286	830	1,288	1,288
	TOTAL	349,867	356,018	385,003	385,003
731 260	PROGRAMMES SECTION				
	PERSONAL SERV - PERM	315,421	245,498	294,143	294,143
	PERSONAL SERV - TEMP	-	6,329	-	-
	FRINGE BENEFITS	52,063	41,138	45,742	45,742
	MATERIALS & SUPPLIES	6,535	8,530	6,796	6,796
	EQUIPMENT	1,170	-	2,877	3,988
	PURCHASE OF SERVICES	10,123	2,914	5,776	5,776
	CONTRIBUTIONS ETC.	103,500	105,471	119,000	119,976
	TOTAL	488,812	409,880	474,334	476,421

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
731 300	PLAN EXAMINATION DIVISION - TOTALS				
	PERSONAL SERV - PERM	2,742,572	2,740,812	3,117,009	3,117,009
	PERSONAL SERV - TEMP	103,156	205,907	142,041	142,041
	FRINGE BENEFITS	445,624	441,814	499,785	499,785
	MATERIALS & SUPPLIES	20,473	22,119	24,092	24,092
	EQUIPMENT	7,304	4,591	7,840	9,760
	PURCHASE OF SERVICES	24,929	18,334	35,667	35,667
	DISTRIBUTION CREDITS	-	36,211CR	-	-
	TOTAL	3,344,058	3,397,366	3,826,434	3,828,354
731 310	CLERICAL SERVICES SECTION				
	PERSONAL SERV - PERM	225,377	198,847	191,092	191,092
	PERSONAL SERV - TEMP	-	23,293	36,831	36,831
	FRINGE BENEFITS	38,991	35,454	34,636	34,636
	MATERIALS & SUPPLIES	823	1,189	738	738
	EQUIPMENT	1,954	526	675	1,629
	PURCHASE OF SERVICES	862	642	850	850
	TOTAL	268,007	259,951	264,822	265,776
731 320	PLAN EXAMINATION SECTION				
	PERSONAL SERV - PERM	2,175,326	2,132,643	2,473,570	2,473,570
	PERSONAL SERV - TEMP	103,156	182,614	105,210	105,210
	FRINGE BENEFITS	347,566	339,431	388,151	388,151
	MATERIALS & SUPPLIES	15,815	17,487	16,566	16,566
	EQUIPMENT	5,350	4,065	2,965	3,931
	PURCHASE OF SERVICES	23,149	16,194	25,112	25,112
	DISTRIBUTION CREDITS	-	36,211CR	-	-
	TOTAL	2,670,362	2,656,223	3,011,574	3,012,540
731 340	PERMIT SERVICES SECTION				
	PERSONAL SERV - PERM	341,869	409,322	452,347	452,347
	FRINGE BENEFITS	59,067	66,929	76,998	76,998
	MATERIALS & SUPPLIES	3,835	3,443	6,788	6,788
	EQUIPMENT	-	-	4,200	4,200
	PURCHASE OF SERVICES	918	1,498	9,705	9,705
	TOTAL	405,689	481,192	550,038	550,038
731 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - TEMP	71,461	43,424	15,132	41,444
	FRINGE BENEFITS	13,699	2,428	1,513	7,497
	MATERIALS & SUPPLIES	33,700	13,342	8,000	26,540
	EQUIPMENT	1,000	956	-	-
	PURCHASE OF SERVICES	15,100	3,282	27,355	33,259
	DISTRIBUTION CREDITS	88,750CR	11,400CR	-	44,250CR
	TOTAL	46,210	52,032	52,000	64,490

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
731 901	OPERATION DRAFTSTOP				
	PERSONAL SERV - TEMP	13,794	12,069	-	-
	FRINGE BENEFITS	5,951	664	-	-
	MATERIALS & SUPPLIES	1,700	-	-	-
	EQUIPMENT	1,000	956	-	-
	PURCHASE OF SERVICES	6,100	186	-	-
	DISTRIBUTION CREDITS	35,250CR	2,150CR	-	-
	TOTAL	6,705CR	11,725	-	-
731 902	OPERATION DRAFT STOP 4 - 1987 PROGRAM				
	PERSONAL SERV - TEMP	57,667	31,355	-	26,312
	FRINGE BENEFITS	7,748	1,764	-	5,984
	MATERIALS & SUPPLIES	32,000	13,342	-	18,540
	PURCHASE OF SERVICES	9,000	3,096	-	5,904
	DISTRIBUTION CREDITS	53,500CR	9,250CR	-	44,250CR
	TOTAL	52,915	40,307	-	12,490
731 903	ECONOMIC SUMMIT				
	PERSONAL SERV - TEMP	-	-	15,132	15,132
	FRINGE BENEFITS	-	-	1,513	1,513
	MATERIALS & SUPPLIES	-	-	8,000	8,000
	PURCHASE OF SERVICES	-	-	27,355	27,355
	TOTAL	-	-	52,000	52,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
732 000	COMMITTEE OF ADJUSTMENT - TOTALS				
	PERSONAL SERV - PERM	577,111	532,268	604,357	604,357
	PERSONAL SERV - TEMP	14,635	66,137	22,522	22,522
	FRINGE BENEFITS	76,953	73,862	76,876	76,876
	MATERIALS & SUPPLIES	35,181	42,362	40,063	40,063
	EQUIPMENT	2,755	1,939	840	840
	PURCHASE OF SERVICES	17,330	14,352	18,475	18,475
	TOTAL	723,965	730,920	763,133	763,133

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
733 000	CITY PROPERTY DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	9,494,699	9,225,013	9,830,086	9,830,086
	PERSONAL SERV - TEMP	4,113,936	4,428,780	4,333,187	4,333,187
	FRINGE BENEFITS	2,546,673	2,557,780	2,656,828	2,656,828
	MATERIALS & SUPPLIES	998,370	1,060,838	1,032,511	1,034,217
	EQUIPMENT	306,575	350,429	258,660	259,250
	PURCHASE OF SERVICES	12,211,231	12,125,900	13,278,035	13,474,708
	CONTRIBUTIONS ETC.	609,294	728,268	703,980	703,980
	DISTRIBUTION CREDITS	410,675CR	430,231CR	370,517CR	385,517CR
	TOTAL	29,870,103	30,046,777	31,722,770	31,906,739
733 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	688,959	655,470	739,813	739,813
	PERSONAL SERV - TEMP	80,288	80,639	80,137	80,137
	FRINGE BENEFITS	145,019	135,788	146,905	146,905
	MATERIALS & SUPPLIES	16,791	18,879	17,821	17,821
	EQUIPMENT	23,749	20,420	50,610	50,610
	PURCHASE OF SERVICES	50,594	40,868	12,109CR	12,109CR
	DISTRIBUTION CREDITS	-	5,828CR	-	-
	TOTAL	1,005,400	946,236	1,023,177	1,023,177
733 200	PROPERTY OPERATIONS - TOTALS				
	PERSONAL SERV - PERM	6,540,289	6,442,492	6,739,579	6,739,579
	PERSONAL SERV - TEMP	3,329,746	3,523,782	3,488,806	3,488,806
	FRINGE BENEFITS	1,867,609	1,896,297	1,951,993	1,951,993
	MATERIALS & SUPPLIES	842,203	819,634	835,661	837,367
	EQUIPMENT	81,612	75,725	143,650	144,240
	PURCHASE OF SERVICES	6,742,174	6,950,142	7,193,085	7,193,085
	CONTRIBUTIONS ETC.	377,114	484,155	449,936	449,936
	DISTRIBUTION CREDITS	385,094CR	384,363CR	359,028CR	359,028CR
	TOTAL	19,395,653	19,807,864	20,443,682	20,445,978
733 211	149 RIVER STREET				
	PERSONAL SERV - PERM	726,696	707,191	750,009	750,009
	PERSONAL SERV - TEMP	98,996	132,295	66,674	66,674
	FRINGE BENEFITS	160,804	159,424	158,667	158,667
	MATERIALS & SUPPLIES	8,939	9,735	10,521	10,521
	EQUIPMENT	2,908	2,661	300	300
	PURCHASE OF SERVICES	44,333	42,646	42,861	42,861
	TOTAL	1,042,676	1,053,952	1,029,032	1,029,032
733 212	CITY HALL				
	PERSONAL SERV - PERM	208,177	220,355	212,994	212,994
	PERSONAL SERV - TEMP	24,022	26,046	33,378	33,378
	FRINGE BENEFITS	43,199	47,012	44,373	44,373
	MATERIALS & SUPPLIES	8,519	10,662	8,963	8,963
	EQUIPMENT	500	613	17,976	17,976
	PURCHASE OF SERVICES	10,769	15,575	8,661CR	8,661CR
	CONTRIBUTIONS ETC.	-	25	-	-
	TOTAL	295,186	320,288	309,023	309,023

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
733 221	CLEANING SUPERVISION				
	PERSONAL SERV - PERM	279,455	357,121	361,727	361,727
	PERSONAL SERV - TEMP	-	335	348	348
	FRINGE BENEFITS	59,175	73,310	73,499	73,499
	MATERIALS & SUPPLIES	635	1,339	1,454	1,454
	EQUIPMENT	-	-	800	800
	PURCHASE OF SERVICES	17,341	2,617	2,733	2,733
	DISTRIBUTION CREDITS	44,261CR	54,016CR	43,879CR	43,879CR
	TOTAL	312,345	380,706	396,682	396,682
733 222	GENERAL CLEANING				
	PERSONAL SERV - PERM	2,529,991	2,556,319	2,682,754	2,682,754
	PERSONAL SERV - TEMP	1,194,273	1,267,025	1,186,186	1,186,186
	FRINGE BENEFITS	665,921	697,849	706,979	706,979
	MATERIALS & SUPPLIES	159,174	161,932	160,551	160,551
	EQUIPMENT	45,807	31,622	47,430	47,430
	PURCHASE OF SERVICES	341,298	330,004	369,212	369,212
	CONTRIBUTIONS ETC.	-	15	-	-
	DISTRIBUTION CREDITS	284,823CR	286,265CR	284,016CR	284,016CR
	TOTAL	4,651,641	4,758,501	4,869,096	4,869,096
733 223	SPECIAL SERVICES				
	PERSONAL SERV - PERM	279,853	315,528	327,470	327,470
	PERSONAL SERV - TEMP	23,878	50,681	41,749	41,749
	FRINGE BENEFITS	66,560	73,410	76,563	76,563
	MATERIALS & SUPPLIES	14,435	12,242	12,346	12,346
	PURCHASE OF SERVICES	6,998	6,789	4,868	4,868
	CONTRIBUTIONS ETC.	-	170	-	-
	DISTRIBUTION CREDITS	3,477CR	383CR	-	-
	TOTAL	388,247	458,437	462,996	462,996
733 230	MAINTENANCE				
	PERSONAL SERV - PERM	1,774,956	1,717,952	1,846,775	1,846,775
	PERSONAL SERV - TEMP	1,819,591	1,855,608	1,885,887	1,885,887
	FRINGE BENEFITS	700,103	710,607	744,687	744,687
	MATERIALS & SUPPLIES	516,475	507,763	530,164	530,164
	EQUIPMENT	16,552	22,893	15,019	15,019
	PURCHASE OF SERVICES	1,235,100	1,278,337	1,335,017	1,335,017
	CONTRIBUTIONS ETC.	4,685	6,820	6,237	6,237
	DISTRIBUTION CREDITS	52,533CR	39,699CR	31,133CR	31,133CR
	TOTAL	6,014,929	6,060,281	6,332,653	6,332,653
733 240	UTILITIES, TAXES AND INSURANCE				
	PERSONAL SERV - PERM	-	127	-	-
	FRINGE BENEFITS	-	28	-	-
	MATERIALS & SUPPLIES	95,898	72,442	68,038	68,038
	PURCHASE OF SERVICES	4,898,150	5,084,909	5,254,894	5,254,894
	CONTRIBUTIONS ETC.	372,429	476,889	443,463	443,463
	TOTAL	5,366,477	5,634,395	5,766,395	5,766,395

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
733 250	SECURITY				
	PERSONAL SERV - PERM	586,526	498,118	544,824	544,824
	PERSONAL SERV - TEMP	5,502	97,479	98,988	98,988
	FRINGE BENEFITS	125,696	112,820	122,869	122,869
	MATERIALS & SUPPLIES	1,070	12,297	11,631	11,631
	EQUIPMENT	300	267	16,375	16,375
	PURCHASE OF SERVICES	137,949	138,162	134,676	134,676
	CONTRIBUTIONS ETC.	-	236	236	236
	TOTAL	857,043	859,379	929,599	929,599
733 261	SPECIAL EVENTS - CITY HALL				
	PERSONAL SERV - PERM	154,635	13,903	13,026	13,026
	PERSONAL SERV - TEMP	15,869	1,893	1,792	1,792
	FRINGE BENEFITS	30,151	2,285	2,190	2,190
	MATERIALS & SUPPLIES	7,482	5,999	4,561	4,561
	EQUIPMENT	480	-	18,100	18,100
	PURCHASE OF SERVICES	12,370	13,161	12,019	12,019
	DISTRIBUTION CREDITS	-	4,000CR	-	-
	TOTAL	220,987	33,241	51,688	51,688
733 270	WEED CUTTING				
	PERSONAL SERV - PERM	-	55,878	-	-
	PERSONAL SERV - TEMP	146,500	91,343	172,644	172,644
	FRINGE BENEFITS	15,805	19,323	21,963	21,963
	MATERIALS & SUPPLIES	2,913	3,056	3,543	3,543
	EQUIPMENT	137	-	1,980	1,980
	PURCHASE OF SERVICES	31,940	32,886	39,303	39,303
	TOTAL	197,295	202,486	239,433	239,433
733 280	PLANT TOOLS AND EQUIPMENT				
	PERSONAL SERV - TEMP	1,115	1,077	1,160	1,160
	FRINGE BENEFITS	195	229	203	203
	MATERIALS & SUPPLIES	26,663	22,167	23,889	25,595
	EQUIPMENT	14,928	17,669	25,670	26,260
	PURCHASE OF SERVICES	5,926	5,056	6,163	6,163
	TOTAL	48,827	46,198	57,085	59,381
733 300	ARCHITECTURAL AND SPACE PLANNING DIVISION - TOTALS				
	PERSONAL SERV - PERM	731,852	683,917	777,152	777,152
	PERSONAL SERV - TEMP	118,771	197,365	135,675	135,675
	FRINGE BENEFITS	151,790	155,189	161,784	161,784
	MATERIALS & SUPPLIES	22,359	30,609	32,520	32,520
	EQUIPMENT	27,193	35,327	18,130	18,130
	PURCHASE OF SERVICES	1,679,026	1,680,367	1,900,099	1,900,099
	CONTRIBUTIONS ETC.	104	-	110	110
	TOTAL	2,731,095	2,782,774	3,025,470	3,025,470

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
733 310	ARCHITECTURAL SECTION				
	PERSONAL SERV - PERM	570,538	518,487	605,090	605,090
	PERSONAL SERV - TEMP	118,771	196,648	87,241	87,241
	FRINGE BENEFITS	119,035	121,242	121,427	121,427
	MATERIALS & SUPPLIES	22,005	30,219	31,590	31,590
	EQUIPMENT	3,596	11,925	8,500	8,500
	PURCHASE OF SERVICES	47,066	62,972	50,820	50,820
	TOTAL	881,011	941,493	904,668	904,668
733 320	SPACE PLANNING SECTION				
	PERSONAL SERV - PERM	161,314	165,430	172,062	172,062
	PERSONAL SERV - TEMP	-	-	48,434	48,434
	FRINGE BENEFITS	32,755	33,864	40,357	40,357
	MATERIALS & SUPPLIES	261	330	930	930
	EQUIPMENT	640	-	-	-
	PURCHASE OF SERVICES	486	2,818	2,304	2,304
	TOTAL	195,456	202,442	264,087	264,087
733 330	TELEPHONES AND COMMUNICATIONS				
	PERSONAL SERV - TEMP	-	69	-	-
	FRINGE BENEFITS	-	14	-	-
	MATERIALS & SUPPLIES	-	60	-	-
	EQUIPMENT	22,957	23,402	9,630	9,630
	PURCHASE OF SERVICES	1,617,445	1,595,221	1,828,897	1,828,897
	CONTRIBUTIONS ETC.	104	-	110	110
	TOTAL	1,640,506	1,618,766	1,838,637	1,838,637
733 340	OFFICE FURNITURE AND EQUIPMENT				
	PERSONAL SERV - TEMP	-	648	-	-
	FRINGE BENEFITS	-	69	-	-
	MATERIALS & SUPPLIES	93	-	-	-
	PURCHASE OF SERVICES	14,029	19,356	18,078	18,078
	TOTAL	14,122	20,073	18,078	18,078
733 400	ST. LAWRENCE MARKET COMPLEX - TOTALS				
	PERSONAL SERV - PERM	677,159	646,313	650,740	650,740
	PERSONAL SERV - TEMP	510,399	559,337	604,252	604,252
	FRINGE BENEFITS	205,401	198,143	212,745	212,745
	MATERIALS & SUPPLIES	90,451	144,491	122,569	122,569
	EQUIPMENT	25,692	18,642	28,170	28,170
	PURCHASE OF SERVICES	662,857	645,986	795,981	795,981
	CONTRIBUTIONS ETC.	231,376	243,413	253,234	253,234
	TOTAL	2,403,335	2,456,325	2,667,691	2,667,691

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
733 411	ADMINISTRATION				
	PERSONAL SERV - PERM	72,166	68,266	66,899	66,899
	PERSONAL SERV - TEMP	18,214	22,128	17,181	17,181
	FRINGE BENEFITS	16,374	16,312	14,439	14,439
	MATERIALS & SUPPLIES	2,991	1,152	1,886	1,886
	EQUIPMENT	387CR	319	-	-
	PURCHASE OF SERVICES	66,570	84,026	71,682	71,682
	TOTAL	175,928	192,203	172,087	172,087
733 412	CLEANING SUPERVISOR				
	PERSONAL SERV - PERM	46,342	41,263	40,991	40,991
	PERSONAL SERV - TEMP	-	140	145	145
	FRINGE BENEFITS	9,136	8,474	8,391	8,391
	MATERIALS & SUPPLIES	149	1,953	1,953	1,953
	EQUIPMENT	1,020	1,134	-	-
	PURCHASE OF SERVICES	347	1,640CR	60	60
	TOTAL	56,994	51,324	51,540	51,540
733 413	CLEANING - GENERAL				
	PERSONAL SERV - PERM	74,225	95,045	92,772	92,772
	PERSONAL SERV - TEMP	96,173	126,725	94,891	94,891
	FRINGE BENEFITS	31,192	33,334	29,658	29,658
	MATERIALS & SUPPLIES	8,844	7,911	14,426	14,426
	EQUIPMENT	1,094	2,200	-	-
	PURCHASE OF SERVICES	21,148	50,059	65,806	65,806
	TOTAL	232,676	315,274	297,553	297,553
733 414	UTILITIES, TAXES & INSURANCE				
	PURCHASE OF SERVICES	207,377	168,822	229,602	229,602
	CONTRIBUTIONS ETC.	121,983	125,975	131,014	131,014
	TOTAL	329,360	294,797	360,616	360,616
733 415	SECURITY				
	PERSONAL SERV - PERM	25,223	14,903	37,769	37,769
	PERSONAL SERV - TEMP	6,852	1,027	862	862
	FRINGE BENEFITS	6,095	3,312	8,372	8,372
	MATERIALS & SUPPLIES	471	455	457	457
	EQUIPMENT	-	-	6,370	6,370
	PURCHASE OF SERVICES	11,361	17,721	15,500	15,500
	TOTAL	50,002	37,418	69,330	69,330
733 416	PUBLIC EVENTS				
	PERSONAL SERV - TEMP	-	-	1,284	1,284
	FRINGE BENEFITS	-	-	128	128
	TOTAL	-	-	1,412	1,412

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
733 420	SOUTH BUILDING MAINTENANCE				
	PERSONAL SERV - PERM	67,064	61,614	-	-
	PERSONAL SERV - TEMP	34,575	27,864	-	-
	FRINGE BENEFITS	20,077	18,370	-	-
	MATERIALS & SUPPLIES	12,332	17,825	-	-
	EQUIPMENT	628	9,882	-	-
	PURCHASE OF SERVICES	40,423	38,291	-	-
	CONTRIBUTIONS ETC.	-	173	-	-
	TOTAL	175,099	174,019	-	-
733 421	ANNUAL SERVICING				
	PERSONAL SERV - TEMP	-	-	9,005	9,005
	FRINGE BENEFITS	-	-	1,932	1,932
	MATERIALS & SUPPLIES	-	-	738	738
	PURCHASE OF SERVICES	-	-	588	588
	TOTAL	-	-	12,263	12,263
733 422	SCHEDULED MAINTENANCE				
	PERSONAL SERV - TEMP	-	-	16,850	16,850
	FRINGE BENEFITS	-	-	3,310	3,310
	MATERIALS & SUPPLIES	-	-	1,970	1,970
	PURCHASE OF SERVICES	-	-	8,820	8,820
	TOTAL	-	-	30,950	30,950
733 423	REQUESTED MAINTENANCE				
	PERSONAL SERV - TEMP	-	-	23,070	23,070
	FRINGE BENEFITS	-	-	4,276	4,276
	MATERIALS & SUPPLIES	-	-	10,117	10,117
	EQUIPMENT	-	-	7,000	7,000
	PURCHASE OF SERVICES	-	-	18,848	18,848
	CONTRIBUTIONS ETC.	-	-	146	146
	TOTAL	-	-	63,457	63,457
733 424	HVAC SUPERVISION				
	PERSONAL SERV - TEMP	-	-	1,643	1,643
	FRINGE BENEFITS	-	-	308	308
	TOTAL	-	-	1,951	1,951
733 425	HVAC MAINTENANCE				
	PERSONAL SERV - TEMP	-	-	58,021	58,021
	FRINGE BENEFITS	-	-	12,382	12,382
	MATERIALS & SUPPLIES	-	-	7,258	7,258
	PURCHASE OF SERVICES	-	-	13,783	13,783
	TOTAL	-	-	91,444	91,444

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
733 431	ADMINISTRATION				
	PERSONAL SERV - PERM	30,929	32,369	38,954	38,954
	PERSONAL SERV - TEMP	7,806	21,593	22,775	22,775
	FRINGE BENEFITS	7,019	8,637	9,438	9,438
	MATERIALS & SUPPLIES	1,282	1,463	1,611	1,611
	EQUIPMENT	1,163	334	-	-
	PURCHASE OF SERVICES	24,566	33,380	47,607	47,607
	TOTAL	72,765	97,776	120,385	120,385
733 432	CLEANING SUPERVISOR				
	PERSONAL SERV - PERM	30,894	13,725	13,630	13,630
	FRINGE BENEFITS	6,091	2,814	2,885	2,885
	MATERIALS & SUPPLIES	99	507	507	507
	EQUIPMENT	680	680	-	-
	PURCHASE OF SERVICES	231	507CR	-	-
	TOTAL	37,995	17,219	17,022	17,022
733 433	CLEANING - GENERAL				
	PERSONAL SERV - PERM	49,483	64,820	94,462	94,462
	PERSONAL SERV - TEMP	64,115	28,049	29,142	29,142
	FRINGE BENEFITS	20,795	18,678	23,876	23,876
	MATERIALS & SUPPLIES	5,896	6,609	6,542	6,542
	EQUIPMENT	9,484	-	6,250	6,250
	PURCHASE OF SERVICES	14,099	7,811	9,843	9,843
	TOTAL	163,872	125,967	170,115	170,115
733 434	UTILITIES, TAXES & INSURANCE				
	PURCHASE OF SERVICES	103,942	86,690	115,311	115,311
	CONTRIBUTIONS ETC.	90,541	97,530	101,431	101,431
	TOTAL	194,483	184,220	216,742	216,742
733 435	SECURITY				
	PERSONAL SERV - PERM	28,932	39,636	48,713	48,713
	PERSONAL SERV - TEMP	7,858	50,077	53,820	53,820
	FRINGE BENEFITS	6,991	13,766	15,310	15,310
	MATERIALS & SUPPLIES	539	1,129	1,580	1,580
	PURCHASE OF SERVICES	13,031	722	878	878
	TOTAL	57,351	105,330	120,301	120,301
733 436	PUBLIC EVENTS				
	PERSONAL SERV - PERM	68,405	89,587	71,116	71,116
	PERSONAL SERV - TEMP	116,577	105,091	88,616	88,616
	FRINGE BENEFITS	23,878	27,388	22,229	22,229
	MATERIALS & SUPPLIES	25,257	79,612	40,133	40,133
	EQUIPMENT	5,000	-	-	-
	PURCHASE OF SERVICES	2,020	26,482	24,453	24,453
	CONTRIBUTIONS ETC.	-	5	50	50
	TOTAL	241,137	328,165	246,597	246,597

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
733 440	ST. LAWRENCE HALL MAINTENANCE				
	PERSONAL SERV - PERM	9,219	4,838	-	-
	PERSONAL SERV - TEMP	27,177	22,583	-	-
	FRINGE BENEFITS	6,665	5,375	-	-
	MATERIALS & SUPPLIES	7,556	6,259	-	-
	EQUIPMENT	2,061	-	-	-
	PURCHASE OF SERVICES	21,356	18,839	-	-
	CONTRIBUTIONS ETC.	-	50	-	-
	TOTAL	74,034	57,944	-	-
733 441	ANNUAL SERVICING				
	PERSONAL SERV - TEMP	-	-	2,136	2,136
	FRINGE BENEFITS	-	-	450	450
	MATERIALS & SUPPLIES	-	-	554	554
	PURCHASE OF SERVICES	-	-	200	200
	TOTAL	-	-	3,340	3,340
733 442	SCHEDULED MAINTENANCE				
	PERSONAL SERV - TEMP	-	-	4,165	4,165
	FRINGE BENEFITS	-	-	795	795
	MATERIALS & SUPPLIES	-	-	900	900
	PURCHASE OF SERVICES	-	-	13,590	13,590
	TOTAL	-	-	19,450	19,450
733 443	REQUESTED MAINTENANCE				
	PERSONAL SERV - TEMP	-	-	16,841	16,841
	FRINGE BENEFITS	-	-	3,199	3,199
	MATERIALS & SUPPLIES	-	-	6,149	6,149
	EQUIPMENT	-	-	2,500	2,500
	PURCHASE OF SERVICES	-	-	12,044	12,044
	CONTRIBUTIONS ETC.	-	-	75	75
	TOTAL	-	-	40,808	40,808
733 444	HVAC SUPERVISION				
	PERSONAL SERV - TEMP	-	-	1,186	1,186
	FRINGE BENEFITS	-	-	216	216
	TOTAL	-	-	1,402	1,402
733 445	HVAC MAINTENANCE				
	PERSONAL SERV - TEMP	-	-	7,892	7,892
	FRINGE BENEFITS	-	-	1,746	1,746
	MATERIALS & SUPPLIES	-	-	825	825
	PURCHASE OF SERVICES	-	-	10,074	10,074
	TOTAL	-	-	20.537	20.537

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
733 451	ADMINISTRATION				
	PERSONAL SERV - PERM	68,730	54,260	68,401	68,401
	PERSONAL SERV - TEMP	17,347	23,935	7,579	7,579
	FRINGE BENEFITS	15,596	13,357	15,569	15,569
	MATERIALS & SUPPLIES	2,848	3,366	3,636	3,636
	EQUIPMENT	464	2,521	-	-
	PURCHASE OF SERVICES	54,591	45,154	46,266	46,266
	TOTAL	159,576	142,593	141,451	141,451
733 452	CLEANING SUPERVISOR				
	PERSONAL SERV - PERM	13,630	13,725	13,629	13,629
	PERSONAL SERV - TEMP	-	1,886	2,127	2,127
	FRINGE BENEFITS	2,687	3,005	3,101	3,101
	MATERIALS & SUPPLIES	44	347	347	347
	EQUIPMENT	300	300	-	-
	PURCHASE OF SERVICES	102	174CR	120	120
	TOTAL	16,763	19,089	19,324	19,324
733 453	CLEANING -GENERAL				
	PERSONAL SERV - PERM	21,831	13,752	14,258	14,258
	PERSONAL SERV - TEMP	28,286	51,324	44,108	44,108
	FRINGE BENEFITS	9,173	8,169	7,285	7,285
	MATERIALS & SUPPLIES	2,601	3,027	3,288	3,288
	EQUIPMENT	4,185	137	2,500	2,500
	PURCHASE OF SERVICES	6,220	2,358	11,735	11,735
	TOTAL	72,296	78,767	83,174	83,174
733 454	UTILITIES, TAXES & INSURANCE				
	PURCHASE OF SERVICES	53,092	38,733	46,862	46,862
	CONTRIBUTIONS ETC.	18,852	19,680	20,468	20,468
	TOTAL	71,944	58,413	67,330	67,330
733 455	SECURITY				
	PERSONAL SERV - PERM	20,030	12,935	21,780	21,780
	PERSONAL SERV - TEMP	5,441	662	703	703
	FRINGE BENEFITS	4,840	2,873	4,839	4,839
	MATERIALS & SUPPLIES	374	138	145	145
	EQUIPMENT	-	-	2,370	2,370
	PURCHASE OF SERVICES	9,022	9,999	12,727	12,727
	TOTAL	39,707	26,607	42,564	42,564
733 456	PUBLIC EVENTS				
	PERSONAL SERV - PERM	35,239	18,889	27,366	27,366
	PERSONAL SERV - TEMP	60,055	60,234	68,044	68,044
	FRINGE BENEFITS	12,301	9,877	11,992	11,992
	MATERIALS & SUPPLIES	13,011	5,726	8,077	8,077
	PURCHASE OF SERVICES	1,040	5,465	5,236	5,236
	CONTRIBUTIONS ETC.	-	-	50	50
	TOTAL	121,646	100,191	120,765	120,765

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
733 460	NORTH BUILDING MAINTENANCE				
	PERSONAL SERV - PERM	14,817	6,686	-	-
	PERSONAL SERV - TEMP	19,923	16,019	-	-
	FRINGE BENEFITS	6,491	4,402	-	-
	MATERIALS & SUPPLIES	6,157	7,012	-	-
	EQUIPMENT	-	1,135	-	-
	PURCHASE OF SERVICES	12,319	13,755	-	-
	TOTAL	59,707	49,009	-	-
733 461	ANNUAL SERVICING				
	PERSONAL SERV - TEMP	-	-	4,674	4,674
	FRINGE BENEFITS	-	-	1,016	1,016
	MATERIALS & SUPPLIES	-	-	1,588	1,588
	PURCHASE OF SERVICES	-	-	343	343
	TOTAL	-	-	7,621	7,621
733 462	SCHEDULED MAINTENANCE				
	PERSONAL SERV - TEMP	-	-	6,300	6,300
	FRINGE BENEFITS	-	-	1,210	1,210
	MATERIALS & SUPPLIES	-	-	1,290	1,290
	PURCHASE OF SERVICES	-	-	2,200	2,200
	TOTAL	-	-	11,000	11,000
733 463	REQUESTED MAINTENANCE				
	PERSONAL SERV - TEMP	-	-	12,418	12,418
	FRINGE BENEFITS	-	-	2,702	2,702
	MATERIALS & SUPPLIES	-	-	5,054	5,054
	EQUIPMENT	-	-	1,180	1,180
	PURCHASE OF SERVICES	-	-	3,463	3,463
	TOTAL	-	-	24,817	24,817
733 464	HVAC SUPERVISION				
	PERSONAL SERV - TEMP	-	-	1,539	1,539
	FRINGE BENEFITS	-	-	308	308
	TOTAL	-	-	1,847	1,847
733 465	HVAC MAINTENANCE				
	PERSONAL SERV - TEMP	-	-	7,235	7,235
	FRINGE BENEFITS	-	-	1,383	1,383
	MATERIALS & SUPPLIES	-	-	1,538	1,538
	PURCHASE OF SERVICES	-	-	8,340	8,340
	TOTAL	-	-	18,496	18,496

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
733 800	REAL ESTATE DIVISION - TOTALS				
	PERSONAL SERV - PERM	856,440	796,131	922,802	922,802
	PERSONAL SERV - TEMP	27,252	32,982	16,517	16,517
	FRINGE BENEFITS	171,768	165,533	181,801	181,801
	MATERIALS & SUPPLIES	14,335	15,882	15,550	15,550
	EQUIPMENT	20,635	23,446	-	-
	PURCHASE OF SERVICES	2,665,011	2,658,407	3,335,179	3,335,179
	CONTRIBUTIONS ETC.	700	700	700	700
	DISTRIBUTION CREDITS	10,581CR	40,040CR	11,489CR	11,489CR
	TOTAL	3,745,560	3,653,041	4,461,060	4,461,060
733 810	RENT PAYMENTS				
	MATERIALS & SUPPLIES	-	670	670	670
	EQUIPMENT	-	4,015	-	-
	PURCHASE OF SERVICES	2,438,651	2,450,701	3,206,725	3,206,725
	CONTRIBUTIONS ETC.	700	700	700	700
	DISTRIBUTION CREDITS	10,581CR	40,040CR	11,489CR	11,489CR
	TOTAL	2,428,770	2,416,046	3,196,606	3,196,606
733 820	REAL ESTATE				
	PERSONAL SERV - PERM	856,440	796,131	922,802	922,802
	PERSONAL SERV - TEMP	27,252	32,982	16,517	16,517
	FRINGE BENEFITS	171,768	165,533	181,801	181,801
	MATERIALS & SUPPLIES	14,335	15,212	14,880	14,880
	EQUIPMENT	20,635	19,431	-	-
	PURCHASE OF SERVICES	226,360	207,706	128,454	128,454
	TOTAL	1,316,790	1,236,995	1,264,454	1,264,454
733 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - PERM	-	690	-	-
	PERSONAL SERV - TEMP	47,480	34,675	7,800	7,800
	FRINGE BENEFITS	5,086	6,830	1,600	1,600
	MATERIALS & SUPPLIES	12,231	31,343	8,390	8,390
	EQUIPMENT	127,694	176,869	18,100	18,100
	PURCHASE OF SERVICES	411,569	150,130	65,800	262,473
	DISTRIBUTION CREDITS	15,000CR	-	-	15,000CR
	TOTAL	589,060	400,537	101,690	283,363
733 902	ARBITRATOR - UNION STATION LEASE				
	PURCHASE OF SERVICES	75,207	6,934	-	68,272
	TOTAL	75,207	6,934	-	68,272
733 921	RECEPTION AREA FURNITURE - 2ND FLOOR				
	MATERIALS & SUPPLIES	-	1,841	-	-
	EQUIPMENT	77,000	142,268	-	-
	PURCHASE OF SERVICES	163,694	28,636	-	67,948
	TOTAL	240,694	172,745	-	67,948

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
733 933	HIGH PARK & ALLAN GDNS - REPLACE STEAM PIPING				
	PERSONAL SERV - PERM	-	128	-	-
	PERSONAL SERV - TEMP	7,008	6,733	7,400	7,400
	FRINGE BENEFITS	1,207	1,388	1,500	1,500
	MATERIALS & SUPPLIES	7,373	6,134	5,400	5,400
	PURCHASE OF SERVICES	4,746	5,138	5,700	5,700
	TOTAL	20,334	19,521	20,000	20,000
733 953	PARKDALE PUBLIC LIBRARY-MINI POLICE STATION				
	PERSONAL SERV - TEMP	523	633	400	400
	FRINGE BENEFITS	51	117	100	100
	MATERIALS & SUPPLIES	-	394	400	400
	PURCHASE OF SERVICES	4,650	3,971	5,100	5,100
	TOTAL	5,224	5,115	6,000	6,000
733 956	ST LAWRENCE COMPLEX - UPGRADE FACILITIES				
	PERSONAL SERV - TEMP	12,779	162	-	-
	FRINGE BENEFITS	1,158	35	-	-
	MATERIALS & SUPPLIES	600	15,016	2,590	2,590
	EQUIPMENT	31,194	19,102	18,100	18,100
	PURCHASE OF SERVICES	17,086	23,213	8,000	8,500
	TOTAL	62,817	57,528	28,690	29,190
733 957	ST LAWRENCE HALL - BAR INVENTORY				
	MATERIALS & SUPPLIES	2,058	2,033	-	-
	EQUIPMENT	-	59	-	-
	TOTAL	2,058	2,092	-	-
733 958	NATHAN PHILLIPS SQUARE - BARRICADES				
	EQUIPMENT	12,800	12,442	-	-
	TOTAL	12,800	12,442	-	-
733 959	SECOND MILE CLUB - RENOVATIONS				
	PERSONAL SERV - PERM	-	497	-	-
	PERSONAL SERV - TEMP	27,170	23,575	-	-
	FRINGE BENEFITS	2,670	4,575	-	-
	MATERIALS & SUPPLIES	2,200	5,852	-	-
	PURCHASE OF SERVICES	26,636	9,223	-	14,953
	TOTAL	58,676	43,722	-	14,953
733 960	ST LAWRENCE CTRE-REPLACE CHILLER STARTER PANE				
	MATERIALS & SUPPLIES	-	34	-	-
	PURCHASE OF SERVICES	25,000	25,320	-	-
	TOTAL	25,000	25,354	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
733 964	HESTER HOWE DAY CARE CENTRE				
	PERSONAL SERV - PERM	-	65	-	-
	PERSONAL SERV - TEMP	-	1,898	-	-
	FRINGE BENEFITS	-	392	-	-
	EQUIPMENT	6,700	2,998	-	-
	PURCHASE OF SERVICES	-	5,600	-	-
	TOTAL	6,700	10,953	-	-
733 968	CITY HALL-AIR QUALITY STUDY				
	PURCHASE OF SERVICES	30,000	29,996	-	-
	TOTAL	30,000	29,996	-	-
733 969	LOMBARD ST. MASONRY RESTORATION				
	PURCHASE OF SERVICES	45,000	-	-	45,000
	DISTRIBUTION CREDITS	15,000CR	-	-	15,000CR
	TOTAL	30,000	-	-	30,000
733 970	SCADDING COURT COMMUNITY CENTRE-ALTERATIONS				
	PERSONAL SERV - TEMP	-	1,674	-	-
	FRINGE BENEFITS	-	323	-	-
	MATERIALS & SUPPLIES	-	39	-	-
	PURCHASE OF SERVICES	19,550	12,099	-	-
	TOTAL	19,550	14,135	-	-
733 971	ECONOMIC SUMMIT				
	PURCHASE OF SERVICES	-	-	22,000	22,000
	TOTAL	-	-	22,000	22,000
733 999	NEW SPECIAL ITEMS				
	PURCHASE OF SERVICES	-	-	25,000	25,000
	TOTAL	-	-	25,000	25,000

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
734 000	DEPT. OF PUBLIC HEALTH - TOTALS				
	PERSONAL SERV - PERM	19,073,058	18,214,226	20,123,700	20,123,700
	PERSONAL SERV - TEMP	2,922,773	2,761,925	3,743,589	3,771,252
	FRINGE BENEFITS	3,359,338	3,167,725	3,515,799	3,517,637
	MATERIALS & SUPPLIES	775,530	663,725	902,733	952,905
	EQUIPMENT	511,594	285,570	120,043	385,478
	PURCHASE OF SERVICES	2,603,807	2,173,127	3,557,647	3,674,017
	CONTRIBUTIONS ETC.	-	8	-	-
	DISTRIBUTION CREDITS	2,348,193CR	1,729,724CR	2,043,565CR	2,078,926CR
	TOTAL	26,897,907	25,536,582	29,919,946	30,346,063
734 100	CENTRAL RESOURCES - TOTALS				
	PERSONAL SERV - PERM	2,494,075	2,230,564	2,679,426	2,679,426
	PERSONAL SERV - TEMP	359,491	373,763	296,922	296,922
	FRINGE BENEFITS	417,513	376,100	439,762	439,762
	MATERIALS & SUPPLIES	210,075	147,683	199,457	215,369
	EQUIPMENT	100,912	19,751	15,785	93,132
	PURCHASE OF SERVICES	257,212	204,104	303,898	339,204
	DISTRIBUTION CREDITS	-	3,031CR	-	-
	TOTAL	3,839,278	3,348,934	3,935,250	4,063,815
734 110	HEALTH INFORMATION				
	PERSONAL SERV - PERM	380,478	323,614	349,495	349,495
	PERSONAL SERV - TEMP	79,775	50,653	113,884	113,884
	FRINGE BENEFITS	67,615	56,312	62,288	62,288
	MATERIALS & SUPPLIES	33,843	30,824	32,997	32,997
	EQUIPMENT	81,140	4,116	2,675	79,698
	PURCHASE OF SERVICES	64,054	37,559	54,852	69,251
	DISTRIBUTION CREDITS	-	131CR	-	-
	TOTAL	706,905	502,947	616,191	707,613
734 120	HEALTH PROMOTION				
	PERSONAL SERV - PERM	224,908	225,891	285,233	285,233
	PERSONAL SERV - TEMP	75,331	51,678	18,000	18,000
	FRINGE BENEFITS	42,380	38,814	46,178	46,178
	MATERIALS & SUPPLIES	79,061	41,189	46,690	60,946
	EQUIPMENT	585	162	3,860	4,184
	PURCHASE OF SERVICES	36,290	42,890	42,742	42,742
	TOTAL	458,555	400,624	442,703	457,283
734 125	S. E. ASIAN PROJECT				
	PERSONAL SERV - PERM	-	7,574	-	-
	PERSONAL SERV - TEMP	17,288	2,378	-	-
	FRINGE BENEFITS	1,639	1,424	-	-
	MATERIALS & SUPPLIES	-	348	-	-
	PURCHASE OF SERVICES	-	3	-	-
	TOTAL	18,987	11,727	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
734 130	HEALTH PROTECTION				
	PERSONAL SERV - PERM	171,911	80,836	-	-
	PERSONAL SERV - TEMP	-	39,247	-	-
	FRINGE BENEFITS	24,596	14,841	-	-
	MATERIALS & SUPPLIES	4,040	3,905	-	-
	PURCHASE OF SERVICES	10,500	7,902	-	-
	TOTAL	211,047	146,731	-	-
734 135	ENVIRONMENTAL PROTECTION OFFICE				
	PERSONAL SERV - PERM	173,993	73,053	432,726	432,726
	PERSONAL SERV - TEMP	26,125	13,735	-	-
	FRINGE BENEFITS	20,093	12,162	62,421	62,421
	MATERIALS & SUPPLIES	22,500	9,390	46,540	46,757
	EQUIPMENT	12,372	9,742	3,200	3,200
	PURCHASE OF SERVICES	42,100	21,647	97,667	103,698
	TOTAL	297,183	139,729	642,554	648,802
734 140	PREVENTIVE HEALTH				
	PERSONAL SERV - PERM	518,824	544,312	471,249	471,249
	PERSONAL SERV - TEMP	100,876	61,250	109,818	109,818
	FRINGE BENEFITS	86,081	85,847	76,767	76,767
	MATERIALS & SUPPLIES	32,021	24,674	33,076	34,080
	EQUIPMENT	815	749	-	-
	PURCHASE OF SERVICES	59,240	42,539	59,308	71,184
	TOTAL	797,857	759,371	750,218	763,098
734 150	OFFICE OF - MEDICAL OFFICER OF HLTH.				
	PERSONAL SERV - PERM	1,023,961	975,284	1,140,723	1,140,723
	PERSONAL SERV - TEMP	60,096	154,822	55,220	55,220
	FRINGE BENEFITS	175,049	166,700	192,108	192,108
	MATERIALS & SUPPLIES	38,610	37,353	40,154	40,589
	EQUIPMENT	6,000	4,982	6,050	6,050
	PURCHASE OF SERVICES	45,028	51,564	49,329	52,329
	DISTRIBUTION CREDITS	-	2,900CR	-	-
	TOTAL	1,348,744	1,387,805	1,483,584	1,487,019
734 300	EASTERN HEALTH AREA - TOTALS				
	PERSONAL SERV - PERM	3,671,621	3,561,765	3,870,621	3,870,621
	PERSONAL SERV - TEMP	593,263	558,395	371,013	371,013
	FRINGE BENEFITS	655,235	623,762	647,475	647,475
	MATERIALS & SUPPLIES	117,678	105,304	107,497	108,953
	EQUIPMENT	44,946	5,961	6,475	45,256
	PURCHASE OF SERVICES	120,664	105,467	124,159	124,159
	DISTRIBUTION CREDITS	86,900CR	88,286CR	88,296CR	88,296CR
	TOTAL	5,116,507	4,872,368	5,038,944	5,079,181

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
734 310	PREVENTIVE CLINICAL SERVICES				
	PERSONAL SERV - PERM	244,929	224,201	226,814	226,814
	PERSONAL SERV - TEMP	58,579	43,188	61,107	61,107
	FRINGE BENEFITS	41,464	35,764	37,757	37,757
	MATERIALS & SUPPLIES	14,388	11,938	14,900	15,900
	EQUIPMENT	270	229	500	500
	PURCHASE OF SERVICES	30,690	19,593	31,025	31,025
	DISTRIBUTION CREDITS	-	356CR	-	-
	TOTAL	390,320	334,557	372,103	373,103
734 311	DENTAL SERVICES				
	PERSONAL SERV - PERM	254,064	278,698	305,366	305,366
	PERSONAL SERV - TEMP	405,491	274,851	149,970	149,970
	FRINGE BENEFITS	74,401	59,683	60,328	60,328
	MATERIALS & SUPPLIES	50,695	41,108	37,310	37,466
	EQUIPMENT	38,346	-	-	38,346
	PURCHASE OF SERVICES	12,410	16,274	16,515	16,515
	DISTRIBUTION CREDITS	-	175CR	-	-
	TOTAL	835,407	670,439	569,489	607,991
734 320	PERSONAL HEALTH SERVICES				
	PERSONAL SERV - PERM	1,894,492	1,817,129	1,988,799	1,988,799
	PERSONAL SERV - TEMP	98,909	172,939	102,888	102,888
	FRINGE BENEFITS	313,984	308,179	318,805	318,805
	MATERIALS & SUPPLIES	24,478	24,015	25,400	25,486
	EQUIPMENT	2,935	2,753	575	575
	PURCHASE OF SERVICES	28,722	26,535	28,574	28,574
	DISTRIBUTION CREDITS	-	359CR	-	-
	TOTAL	2,363,520	2,351,191	2,465,041	2,465,127
734 321	FAMILY PLANNING SERVICES				
	PERSONAL SERV - PERM	67,917	65,103	71,191	71,191
	FRINGE BENEFITS	9,533	10,064	10,637	10,637
	MATERIALS & SUPPLIES	4,636	4,743	3,857	3,857
	PURCHASE OF SERVICES	2,814	2,705	2,611	2,611
	DISTRIBUTION CREDITS	84,900CR	85,245CR	88,296CR	88,296CR
	TOTAL	-	2,630CR	-	-
734 322	HEALTHIEST BABIES POSSIBLE				
	PERSONAL SERV - PERM	36,514	36,417	38,471	38,471
	FRINGE BENEFITS	5,544	5,599	5,700	5,700
	DISTRIBUTION CREDITS	-	298CR	-	-
	TOTAL	42,058	41,718	44,171	44,171

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
734 330	ENVIRONMENTAL HEALTH & INSPECTION				
	PERSONAL SERV - PERM	544,957	580,012	608,874	608,874
	PERSONAL SERV - TEMP	11,812	10,710	11,755	11,755
	FRINGE BENEFITS	95,503	100,776	105,089	105,089
	MATERIALS & SUPPLIES	3,369	3,451	5,640	5,640
	EQUIPMENT	185	125	-	-
	PURCHASE OF SERVICES	17,629	16,315	18,426	18,426
	DISTRIBUTION CREDITS	2,000CR	-	-	-
	TOTAL	671,455	711,389	749,784	749,784
734 340	SUPPORT SERVICES				
	PERSONAL SERV - PERM	628,748	560,205	631,106	631,106
	PERSONAL SERV - TEMP	18,472	56,707	45,293	45,293
	FRINGE BENEFITS	114,806	103,697	109,159	109,159
	MATERIALS & SUPPLIES	20,112	20,049	20,390	20,604
	EQUIPMENT	3,210	2,854	5,400	5,835
	PURCHASE OF SERVICES	28,399	24,045	27,008	27,008
	DISTRIBUTION CREDITS	-	1,853CR	-	-
	TOTAL	813,747	765,704	838,356	839,005
734 400	NORTHERN HEALTH AREA - TOTALS				
	PERSONAL SERV - PERM	4,017,633	3,689,443	4,190,765	4,190,765
	PERSONAL SERV - TEMP	429,179	597,741	535,062	562,725
	FRINGE BENEFITS	690,600	646,221	701,049	702,887
	MATERIALS & SUPPLIES	120,411	109,668	132,102	134,338
	EQUIPMENT	28,447	6,156	39,783	47,914
	PURCHASE OF SERVICES	158,660	134,567	151,897	178,957
	CONTRIBUTIONS ETC.	-	8	-	-
	DISTRIBUTION CREDITS	81,800CR	96,143CR	120,358CR	155,719CR
	TOTAL	5,363,130	5,087,661	5,630,400	5,661,867
734 410	PREVENTIVE CLINICAL SERVICES				
	PERSONAL SERV - PERM	294,604	248,865	312,624	312,624
	PERSONAL SERV - TEMP	80,210	90,430	83,492	83,492
	FRINGE BENEFITS	50,384	42,676	49,827	49,827
	MATERIALS & SUPPLIES	9,146	6,874	7,512	7,512
	EQUIPMENT	996	697	20,035	20,162
	PURCHASE OF SERVICES	8,195	7,301	7,211	7,211
	DISTRIBUTION CREDITS	-	102CR	-	-
	TOTAL	443,535	396,741	480,701	480,828
734 411	DENTAL SERVICES				
	PERSONAL SERV - PERM	283,140	303,258	388,290	388,290
	PERSONAL SERV - TEMP	169,272	141,442	147,205	147,205
	FRINGE BENEFITS	61,918	60,152	73,277	73,277
	MATERIALS & SUPPLIES	27,784	31,903	37,310	37,310
	EQUIPMENT	16,261	1,345	10,000	10,000
	PURCHASE OF SERVICES	24,698	26,094	15,179	15,179
	DISTRIBUTION CREDITS	-	8CR	-	-
	TOTAL	583,073	564,186	671,261	671,261

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
734 420	PERSONAL HEALTH SERVICES				
	PERSONAL SERV - PERM	1,937,218	1,706,452	1,934,095	1,934,095
	PERSONAL SERV - TEMP	139,338	279,994	207,407	207,407
	FRINGE BENEFITS	319,931	294,436	314,789	314,789
	MATERIALS & SUPPLIES	31,836	28,330	32,919	32,955
	EQUIPMENT	1,426	839	2,640	2,640
	PURCHASE OF SERVICES	29,284	31,276	30,455	30,455
	DISTRIBUTION CREDITS	-	4,780CR	-	-
	TOTAL	2,459,033	2,336,547	2,522,305	2,522,341
734 421	FAMILY PLANNING				
	PERSONAL SERV - PERM	65,489	66,312	68,109	68,109
	FRINGE BENEFITS	8,861	11,410	9,464	9,464
	MATERIALS & SUPPLIES	4,636	3,063	4,572	4,572
	PURCHASE OF SERVICES	2,814	3,603	2,927	2,927
	DISTRIBUTION CREDITS	81,800CR	84,389CR	85,072CR	85,072CR
	TOTAL	-	1CR	-	-
734 422	HEALTHIEST BABIES POSSIBLE				
	PERSONAL SERV - PERM	36,989	34,616	36,444	36,444
	FRINGE BENEFITS	6,412	5,294	4,423	4,423
	MATERIALS & SUPPLIES	19,220	19,218	19,989	19,989
	TOTAL	62,621	59,128	60,856	60,856
734 430	ENVIRONMENTAL HEALTH & INSPECTION				
	PERSONAL SERV - PERM	694,847	655,043	689,749	689,749
	PERSONAL SERV - TEMP	20,799	34,891	55,546	55,546
	FRINGE BENEFITS	118,685	113,124	117,937	117,937
	MATERIALS & SUPPLIES	8,210	7,917	11,038	11,038
	EQUIPMENT	561	-	2,850	3,261
	PURCHASE OF SERVICES	72,803	46,767	73,715	73,715
	CONTRIBUTIONS ETC.	-	8	-	-
	DISTRIBUTION CREDITS	-	15CR	-	-
	TOTAL	915,905	857,735	950,835	951,246
734 440	SUPPORT SERVICES				
	PERSONAL SERV - PERM	705,346	674,897	761,454	761,454
	PERSONAL SERV - TEMP	19,560	50,984	8,740	8,740
	FRINGE BENEFITS	124,409	119,129	128,718	128,718
	MATERIALS & SUPPLIES	19,579	12,363	18,762	18,762
	EQUIPMENT	9,203	3,275	4,258	10,151
	PURCHASE OF SERVICES	20,866	19,526	22,510	47,510
	DISTRIBUTION CREDITS	-	6,849CR	-	-
	TOTAL	898,963	873,325	944,442	975,335

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
734 450	STUDY OF HUMAN IMMUNODEFICIENCY VIRUS INFECT.				
	PERSONAL SERV - TEMP	-	-	32,672	60,335
	FRINGE BENEFITS	-	-	2,614	4,452
	MATERIALS & SUPPLIES	-	-	-	2,200
	EQUIPMENT	-	-	-	1,700
	PURCHASE OF SERVICES	-	-	-	1,960
	DISTRIBUTION CREDITS	-	-	35,286CR	70,647CR
	TOTAL	-	-	-	-
734 500	WESTERN HEALTH AREA - TOTALS				
	PERSONAL SERV - PERM	4,305,378	4,249,433	4,692,793	4,692,793
	PERSONAL SERV - TEMP	499,506	421,043	191,276	191,276
	FRINGE BENEFITS	750,846	739,634	777,234	777,234
	MATERIALS & SUPPLIES	109,257	88,769	105,411	105,878
	EQUIPMENT	33,657	5,178	-	3,127
	PURCHASE OF SERVICES	126,416	90,682	129,115	129,692
	DISTRIBUTION CREDITS	120,541CR	123,956CR	127,031CR	127,031CR
	TOTAL	5,704,519	5,470,783	5,768,798	5,772,969
734 510	PREVENTIVE CLINICAL				
	PERSONAL SERV - PERM	220,360	206,065	250,161	250,161
	PERSONAL SERV - TEMP	85,173	40,337	59,455	59,455
	FRINGE BENEFITS	37,830	32,564	38,980	38,980
	MATERIALS & SUPPLIES	7,142	7,523	7,428	7,428
	EQUIPMENT	160	-	-	-
	PURCHASE OF SERVICES	5,298	3,581	5,510	5,510
	TOTAL	355,963	290,070	361,534	361,534
734 511	DENTAL SERVICES				
	PERSONAL SERV - PERM	317,834	386,833	461,935	461,935
	PERSONAL SERV - TEMP	345,443	199,950	75,107	75,107
	FRINGE BENEFITS	84,476	75,450	83,218	83,218
	MATERIALS & SUPPLIES	43,329	30,847	37,310	37,351
	EQUIPMENT	24,608	-	-	-
	PURCHASE OF SERVICES	15,901	9,923	15,179	15,206
	TOTAL	831,591	703,003	672,749	672,817
734 520	PERSONAL HEALTH SERVICES				
	PERSONAL SERV - PERM	2,318,124	2,234,254	2,411,473	2,411,473
	PERSONAL SERV - TEMP	26,800	111,162	16,599	16,599
	FRINGE BENEFITS	373,002	376,251	383,610	383,610
	MATERIALS & SUPPLIES	29,672	30,069	30,859	31,157
	EQUIPMENT	2,649	711	-	1,938
	PURCHASE OF SERVICES	36,093	22,810	37,537	38,087
	DISTRIBUTION CREDITS	-	344CR	-	-
	TOTAL	2,786,340	2,774,913	2,880,078	2,882,864

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
734 521	FAMILY PLANNING				
	PERSONAL SERV - PERM	65,577	62,232	69,402	69,402
	FRINGE BENEFITS	9,792	10,207	10,446	10,446
	MATERIALS & SUPPLIES	4,636	2,593	4,357	4,430
	PURCHASE OF SERVICES	2,814	2,331	1,927	1,927
	DISTRIBUTION CREDITS	82,819CR	77,360CR	86,132CR	86,132CR
	TOTAL	-	3	-	73
734 522	HEALTHIEST BABIES POSSIBLE				
	PERSONAL SERV - PERM	36,989	14,754	38,471	38,471
	PERSONAL SERV - TEMP	-	14,337	-	-
	FRINGE BENEFITS	5,685	3,454	4,958	4,958
	DISTRIBUTION CREDITS	-	309CR	-	-
	TOTAL	42,674	32,236	43,429	43,429
734 530	ENVIRONMENTAL HEALTH & INSPECTION				
	PERSONAL SERV - PERM	603,171	646,255	671,862	671,862
	PERSONAL SERV - TEMP	39,515	30,914	40,115	40,115
	FRINGE BENEFITS	103,169	109,189	113,406	113,406
	MATERIALS & SUPPLIES	7,251	6,489	7,541	7,596
	EQUIPMENT	1,850	661	-	1,189
	PURCHASE OF SERVICES	28,905	21,431	30,061	30,061
	DISTRIBUTION CREDITS	-	7,845CR	-	-
	TOTAL	783,861	807,094	862,985	864,229
734 540	SUPPORT SERVICES				
	PERSONAL SERV - PERM	708,806	677,296	755,304	755,304
	PERSONAL SERV - TEMP	2,575	11,471	-	-
	FRINGE BENEFITS	131,271	128,621	137,438	137,438
	MATERIALS & SUPPLIES	17,110	11,248	17,794	17,794
	EQUIPMENT	4,390	3,806	-	-
	PURCHASE OF SERVICES	36,045	30,606	37,487	37,487
	DISTRIBUTION CREDITS	-	376CR	-	-
	TOTAL	900,197	862,672	948,023	948,023
734 580	ADULT PROTECT. SERVICES WORK. PROG.				
	PERSONAL SERV - PERM	34,517	21,744	34,185	34,185
	PERSONAL SERV - TEMP	-	12,872	-	-
	FRINGE BENEFITS	5,621	3,898	5,178	5,178
	MATERIALS & SUPPLIES	117	-	122	122
	PURCHASE OF SERVICES	1,360	-	1,414	1,414
	DISTRIBUTION CREDITS	37,722CR	37,722CR	40,899CR	40,899CR
	TOTAL	3,893	792	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
734 600	DOWNTOWN HEALTH AREA - TOTALS				
	PERSONAL SERV - PERM	4,467,725	4,136,976	4,595,718	4,595.718
	PERSONAL SERV - TEMP	522,689	587,232	706,604	706,604
	FRINGE BENEFITS	780,542	722,801	778,503	778,503
	MATERIALS & SUPPLIES	92,627	105,757	118,061	118,838
	EQUIPMENT	64,632	11,152	20.000	24,487
	PURCHASE OF SERVICES	133,944	130,611	126.520	130,520
	DISTRIBUTION CREDITS	85,504CR	103,838CR	88,924CR	88,924CR
	TOTAL	5,976,655	5,590,691	6,256,482	6,265.746
734 610	PREVENTIVE CLINICAL SERVICES				
	PERSONAL SERV - PERM	244,454	254,000	257,377	257.377
	PERSONAL SERV - TEMP	22,884	11,000	36,584	36.584
	FRINGE BENEFITS	35,379	40,185	39,817	39,817
	MATERIALS & SUPPLIES	2,270	4,444	4,360	4,360
	EQUIPMENT	924	675	-	-
	PURCHASE OF SERVICES	24,144	28,586	11,110	11,110
	DISTRIBUTION CREDITS	-	300CR	-	-
	TOTAL	330,055	338,590	349,248	349,248
734 611	DENTAL SERVICES				
	PERSONAL SERV - PERM	209,704	247,596	440,597	440,597
	PERSONAL SERV - TEMP	218,163	217,227	236,243	236,243
	FRINGE BENEFITS	49,798	52,446	81,693	81,693
	MATERIALS & SUPPLIES	29,861	35,888	44,070	44,213
	EQUIPMENT	49,158	1,184	20,000	20,000
	PURCHASE OF SERVICES	10,721	14,219	21,470	21,470
	TOTAL	567,406	568,560	844,073	844,216
734 620	PERSONAL HEALTH				
	PERSONAL SERV - PERM	2,354,042	2.122,814	2,295,826	2,295,826
	PERSONAL SERV - TEMP	209,636	225,437	266,575	266,575
	FRINGE BENEFITS	405,384	359,135	376,612	376,612
	MATERIALS & SUPPLIES	31,708	32,688	35,977	35,977
	EQUIPMENT	4,176	4,140	-	-
	PURCHASE OF SERVICES	35,417	32,176	33,733	33,733
	DISTRIBUTION CREDITS	-	13,107CR	-	-
	TOTAL	3,040.363	2.763,283	3.008.723	3.008.723
734 621	FAMILY PLANNING				
	PERSONAL SERV - PERM	67,864	68,603	70,579	70,579
	FRINGE BENEFITS	10,190	11,991	10,884	10,884
	MATERIALS & SUPPLIES	4,636	4,704	4,536	5,130
	PURCHASE OF SERVICES	2,814	2,196	2,925	2,925
	DISTRIBUTION CREDITS	85,504CR	87,436CR	88,924CR	88,924CR
	TOTAL	-	58	-	594

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
734 622	HEALTHIEST BABIES POSSIBLE				
	PERSONAL SERV - PERM	32,869	34,781	36,107	36,107
	FRINGE BENEFITS	5,364	5,517	5,469	5,469
	TOTAL	38,233	40,298	41,576	41,576
734 630	ENVIRONMENTAL HEALTH & INSPECTION				
	PERSONAL SERV - PERM	818,020	766,371	787,000	787,000
	PERSONAL SERV - TEMP	42,246	32,292	46,280	46,280
	FRINGE BENEFITS	140,312	129,492	126,602	126,602
	MATERIALS & SUPPLIES	2,264	7,375	6,355	6,355
	EQUIPMENT	807	835	-	-
	PURCHASE OF SERVICES	33,817	30,820	33,170	33,170
	DISTRIBUTION CREDITS	-	2,564CR	-	-
	TOTAL	1,037,466	964,621	999,407	999,407
734 640	SUPPORT SERVICES				
	PERSONAL SERV - PERM	740,772	642,811	708,232	708,232
	PERSONAL SERV - TEMP	29,760	101,276	120,922	120,922
	FRINGE BENEFITS	134,114	124,035	137,426	137,426
	MATERIALS & SUPPLIES	21,888	20,658	22,763	22,803
	EQUIPMENT	9,567	4,318	-	4,487
	PURCHASE OF SERVICES	27,031	22,614	24,112	28,112
	DISTRIBUTION CREDITS	-	431CR	-	-
	TOTAL	963,132	915,281	1,013,455	1,021,982
734 700	FAMILY PLANNING SERVICES - TOTALS				
	PERSONAL SERV - PERM	95,203	134,842	94,377	94,377
	PERSONAL SERV - TEMP	57,843	36,795	52,696	52,696
	FRINGE BENEFITS	17,737	18,431	16,689	16,689
	MATERIALS & SUPPLIES	25,072	26,336	29,910	29,910
	PURCHASE OF SERVICES	1,305,032	1,063,216	1,249,912	1,249,912
	DISTRIBUTION CREDITS	1,418,975CR	1,250,565CR	1,407,241CR	1,407,241CR
	TOTAL	81,912	29,055	36,343	36,343
734 712	DOCTOR'S HOSPITAL				
	PURCHASE OF SERVICES	17,143	14,708	13,488	13,488
	DISTRIBUTION CREDITS	17,143CR	14,708CR	13,488CR	13,488CR
	TOTAL	-	-	-	-
734 713	WESTERN FAMILY PLANNING CLINIC				
	PERSONAL SERV - PERM	-	7,340	-	-
	PERSONAL SERV - TEMP	36,799	23,518	34,659	34,659
	FRINGE BENEFITS	2,816	2,308	2,773	2,773
	MATERIALS & SUPPLIES	4,124	13,507	8,089	8,089
	PURCHASE OF SERVICES	800	485	800	800
	DISTRIBUTION CREDITS	44,539CR	38,720CR	46,321CR	46,321CR
	TOTAL	-	8,438	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
734 714	HASSLE FREE CLINIC				
	PURCHASE OF SERVICES	201,037	200,564	208,587	208,587
	DISTRIBUTION CREDITS	201,037CR	200,564CR	208,587CR	208,587CR
	TOTAL	-	-	-	-
734 715	WOMEN'S COLLEGE HOSPITAL				
	PURCHASE OF SERVICES	322,716	322,737	335,647	335,647
	DISTRIBUTION CREDITS	322,716CR	322,737CR	335,647CR	335,647CR
	TOTAL	-	-	-	-
734 716	PLANNED PARENTHOOD OF TORONTO				
	PURCHASE OF SERVICES	97,790	97,250	101,140	101,140
	DISTRIBUTION CREDITS	97,790CR	97,250CR	101,140CR	101,140CR
	TOTAL	-	-	-	-
734 717	IMMIGRANT WOMEN'S CENTRE				
	PURCHASE OF SERVICES	245,441	244,278	325,941	325,941
	DISTRIBUTION CREDITS	245,441CR	244,278CR	325,941CR	325,941CR
	TOTAL	-	-	-	-
734 718	CENTRAL FAMILY PLANNING SERVICES				
	PERSONAL SERV - PERM	95,203	68,896	94,377	94,377
	PERSONAL SERV - TEMP	2,901	740	-	-
	FRINGE BENEFITS	13,596	9,260	12,538	12,538
	MATERIALS & SUPPLIES	20,948	12,829	21,821	21,821
	PURCHASE OF SERVICES	16,866	4,225	26,396	26,396
	DISTRIBUTION CREDITS	149,514CR	132,342CR	155,132CR	155,132CR
	TOTAL	-	36,392CR	-	-
734 719	S. E. RIVERDALE FAMILY PLAN. CLINIC				
	PERSONAL SERV - PERM	-	356	-	-
	PERSONAL SERV - TEMP	18,143	12,537	18,037	18,037
	FRINGE BENEFITS	1,325	1,038	1,378	1,378
	PURCHASE OF SERVICES	27,800	18,031	29,288	29,288
	DISTRIBUTION CREDITS	37,668CR	25,553CR	39,103CR	39,103CR
	TOTAL	9,600	6,409	9,600	9,600
734 720	ADMIN. OVERHEAD				
	PERSONAL SERV - PERM	-	58,250	-	-
	FRINGE BENEFITS	-	5,825	-	-
	PURCHASE OF SERVICES	60,720	-	64,075	64,075
	DISTRIBUTION CREDITS	60,720CR	64,075CR	64,075CR	64,075CR
	TOTAL	-	-	-	-
734 721	FAMILY PLANNING SUSPENSE ACCOUNT				
	PURCHASE OF SERVICES	129,129	-	-	-
	DISTRIBUTION CREDITS	129,129CR	-	-	-
	TOTAL	-	-	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
734 730	HASSLE FREE CLINIC - VD PROGRAM				
	PURCHASE OF SERVICES	102,850	93,857	106,965	106,965
	DISTRIBUTION CREDITS	77,138CR	77,138CR	80,222CR	80,222CR
	TOTAL	25,712	16,719	26,743	26,743
734 731	HASSLE FREE CLINIC - NON OHIP				
	PURCHASE OF SERVICES	36,140	20,547	37,585	37,585
	DISTRIBUTION CREDITS	36,140CR	33,200CR	37,585CR	37,585CR
	TOTAL	-	12,653CR	-	-
734 735	MOBILE HEALTH CLINIC PROJECT				
	PURCHASE OF SERVICES	46,600	46,534	-	-
	TOTAL	46,600	46,534	-	-
734 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - PERM	21,423	211,203	-	-
	PERSONAL SERV - TEMP	460,802	186,956	1,590,016	1,590,016
	FRINGE BENEFITS	46,865	40,776	155,087	155,087
	MATERIALS & SUPPLIES	100,410	80,208	210,295	239,619
	EQUIPMENT	239,000	237,372	38,000	171,562
	PURCHASE OF SERVICES	501,879	444,480	1,472,046	1,521,573
	DISTRIBUTION CREDITS	554,473CR	63,905CR	211,715CR	211,715CR
	TOTAL	815,906	1,137,090	3,253,729	3,466,142
734 901	PUBLIC HEALTH - TRAINING & EDUCATION				
	MATERIALS & SUPPLIES	1,030	2,142	1,200	1,200
	PURCHASE OF SERVICES	22,916	21,914	31,916	31,916
	TOTAL	23,946	24,056	33,116	33,116
734 902	PRENAT. & PARENTHOOD EDUC.SERV.-METRO TORONTO				
	PERSONAL SERV - PERM	-	307	-	-
	PERSONAL SERV - TEMP	73,704	33,516	68,116	68,116
	FRINGE BENEFITS	7,243	2,045	5,450	5,450
	MATERIALS & SUPPLIES	16,500	-	19,820	36,320
	EQUIPMENT	-	-	1,000	1,000
	PURCHASE OF SERVICES	26,000	54,338	55,984	55,984
	TOTAL	123,447	90,206	150,370	166,870
734 903	DENTAL REORGANIZATION				
	MATERIALS & SUPPLIES	-	1,738	-	-
	EQUIPMENT	194,000	212,117	-	110,879
	PURCHASE OF SERVICES	-	72,544	-	20,197
	TOTAL	194,000	286,399	-	131,076
734 904	GAY AND LESBIAN COUNSELLING SERVICE				
	PURCHASE OF SERVICES	49,500	-	-	-
	DISTRIBUTION CREDITS	49,500CR	-	-	-
	TOTAL	-	-	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
734 906	AIDS OPERATIONAL PLAN				
	PERSONAL SERV - PERM	-	156,484	-	-
	PERSONAL SERV - TEMP	350,000	117,775	1,299,179	1,299,179
	FRINGE BENEFITS	35,000	26,632	128,491	128,491
	MATERIALS & SUPPLIES	70,000	48,255	141,280	154,104
	EQUIPMENT	45,000	25,255	25,000	47,683
	PURCHASE OF SERVICES	350,000	268,459	1,038,048	1,056,628
	DISTRIBUTION CREDITS	425,000CR	-	-	-
	TOTAL	425,000	642,860	2,631,998	2,686,085
734 919	SMOKING EDUCATION/CESSATION PROGRAMME				
	PERSONAL SERV - TEMP	5,225	7,542	55,061	55,061
	FRINGE BENEFITS	411	466	4,381	4,381
	MATERIALS & SUPPLIES	1,030	11,652	9,391	9,391
	PURCHASE OF SERVICES	443	214	10,882	10,882
	DISTRIBUTION CREDITS	6,873CR	19,874CR	79,715CR	79,715CR
	TOTAL	236	-	-	-
734 924	UNIVERSITY OF TORONTO DENTAL PROGRAM				
	PURCHASE OF SERVICES	26,870	16,120	27,945	38,695
	TOTAL	26,870	16,120	27,945	38,695
734 932	SMOKING REDUCTION PROGRAM				
	PERSONAL SERV - PERM	21,423	39,180	-	-
	PERSONAL SERV - TEMP	31,873	21,229	-	-
	FRINGE BENEFITS	4,211	8,184	-	-
	MATERIALS & SUPPLIES	8,000	3,389	-	-
	PURCHASE OF SERVICES	10,000	6,511	-	-
	DISTRIBUTION CREDITS	73,100CR	44,031CR	-	-
	TOTAL	2,407	34,462	-	-
734 937	HEALTHY TORONTO 2000				
	PERSONAL SERV - PERM	-	15,232	-	-
	PERSONAL SERV - TEMP	-	6,894	-	-
	FRINGE BENEFITS	-	3,449	-	-
	MATERIALS & SUPPLIES	3,850	13,032	4,004	4,004
	PURCHASE OF SERVICES	16,150	4,380	16,796	16,796
	TOTAL	20,000	42,987	20,800	20,800
734 939	SMOKING IN THE WORK PLACE				
	PERSONAL SERV - TEMP	-	-	167,660	167,660
	FRINGE BENEFITS	-	-	16,765	16,765
	MATERIALS & SUPPLIES	-	-	34,600	34,600
	EQUIPMENT	-	-	12,000	12,000
	PURCHASE OF SERVICES	-	-	290,475	290,475
	DISTRIBUTION CREDITS	-	-	132,000CR	132,000CR
	TOTAL	-	-	389,500	389,500

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
735 000	FIRE DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	51,868,038	52,040,113	52,273,870	52,273,870
	PERSONAL SERV - TEMP	21,199	31,598	21,199	21,199
	FRINGE BENEFITS	9,061,354	8,939,395	9,033,960	9,033,960
	MATERIALS & SUPPLIES	1,069,856	1,248,387	1,137,613	1,141,274
	EQUIPMENT	382,155	313,686	293,932	385,875
	PURCHASE OF SERVICES	3,299,151	2,832,892	3,226,873	3,280,050
	CONTRIBUTIONS ETC.	789,965	847,769	1,004,265	1,004,265
	DISTRIBUTION CREDITS	32,630CR	-	-	-
	TOTAL	66,459,088	66,253,840	66,991,712	67,140,493
735 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	437,428	461,091	480,072	480,072
	PERSONAL SERV - TEMP	21,199	30,162	21,199	21,199
	FRINGE BENEFITS	72,823	75,984	78,522	78,522
	MATERIALS & SUPPLIES	29,211	57,634	27,875	27,875
	EQUIPMENT	9,927	8,173	6,921	8,943
	PURCHASE OF SERVICES	28,374	35,270	32,326	32,326
	TOTAL	598,962	668,314	646,915	648,937
735 200	FIRE PREVENTION - TOTALS				
	PERSONAL SERV - PERM	1,570,265	1,416,711	1,519,574	1,519,574
	FRINGE BENEFITS	278,448	253,307	268,074	268,074
	MATERIALS & SUPPLIES	75,207	88,743	93,336	93,336
	EQUIPMENT	20,881	22,069	43,285	43,285
	PURCHASE OF SERVICES	15,846	10,864	15,430	15,430
	TOTAL	1,960,647	1,791,694	1,939,699	1,939,699
735 300	TRAINING - TOTALS				
	PERSONAL SERV - PERM	195,854	160,763	244,882	244,882
	PERSONAL SERV - TEMP	-	1,189	-	-
	FRINGE BENEFITS	31,107	24,790	37,820	37,820
	MATERIALS & SUPPLIES	42,708	37,896	61,396	62,574
	EQUIPMENT	22,630	13,514	30,535	39,775
	PURCHASE OF SERVICES	30,264	25,747	30,899	30,899
	CONTRIBUTIONS ETC.	-	890	700	700
	TOTAL	322,563	264,789	406,232	416,650
735 400	OPERATIONS DIVISION - TOTALS				
	PERSONAL SERV - PERM	49,488,180	49,871,030	49,842,761	49,842,761
	PERSONAL SERV - TEMP	-	247	-	-
	FRINGE BENEFITS	8,649,645	8,558,147	8,619,644	8,619,644
	MATERIALS & SUPPLIES	899,769	1,036,448	917,796	920,054
	EQUIPMENT	268,548	246,308	174,631	218,766
	PURCHASE OF SERVICES	1,401,207	976,238	1,329,722	1,382,899
	CONTRIBUTIONS ETC.	789,965	846,879	1,003,565	1,003,565
	DISTRIBUTION CREDITS	5,000CR	-	-	-
	TOTAL	61,492,314	61,535,297	61,888,119	61,987,689

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
735 410	FIRE FIGHTING PLATOONS				
	PERSONAL SERV - PERM	47,265,061	47,595,255	47,587,748	47,587,748
	FRINGE BENEFITS	8,264,626	8,172,301	8,232,343	8,232,343
	MATERIALS & SUPPLIES	379,534	472,244	362,995	364,332
	EQUIPMENT	75,541	39,049	50,895	72,895
	PURCHASE OF SERVICES	229,370	224,157	247,250	247,250
	TOTAL	56,214,132	56,503,006	56,481,231	56,504,568
735 420	COMMUNICATIONS				
	PERSONAL SERV - PERM	802,588	846,612	814,502	814,502
	FRINGE BENEFITS	136,747	140,288	137,771	137,771
	MATERIALS & SUPPLIES	16,364	18,178	28,763	28,763
	EQUIPMENT	12,309	15,055	1,850	1,850
	PURCHASE OF SERVICES	606,641	362,130	548,434	558,327
	CONTRIBUTIONS ETC.	430	236	258	258
	TOTAL	1,575,079	1,382,499	1,531,578	1,541,471
735 430	APPARATUS MAINTENANCE				
	PERSONAL SERV - PERM	654,463	659,472	668,524	668,524
	FRINGE BENEFITS	118,985	117,517	119,617	119,617
	MATERIALS & SUPPLIES	379,236	414,097	395,465	395,465
	EQUIPMENT	19,074	28,301	896	896
	PURCHASE OF SERVICES	438,599	308,421	463,413	502,853
	CONTRIBUTIONS ETC.	788,750	844,952	1,001,750	1,001,750
	TOTAL	2,399,107	2,372,760	2,649,665	2,689,105
735 440	TECHNICAL SERVICES				
	PERSONAL SERV - PERM	188,198	190,307	188,946	188,946
	FRINGE BENEFITS	30,921	30,375	30,667	30,667
	MATERIALS & SUPPLIES	70,812	78,374	85,899	85,899
	EQUIPMENT	157,744	150,238	107,195	129,330
	PURCHASE OF SERVICES	17,747	21,742	14,547	14,547
	DISTRIBUTION CREDITS	5,000CR	-	-	-
	TOTAL	460,422	471,036	427,254	449,389
735 450	FIREBOAT				
	PERSONAL SERV - PERM	430,278	429,601	434,535	434,535
	FRINGE BENEFITS	73,745	73,674	74,942	74,942
	MATERIALS & SUPPLIES	31,081	30,461	27,074	27,074
	EQUIPMENT	-	306	9,040	9,040
	PURCHASE OF SERVICES	53,896	35,983	36,092	36,092
	CONTRIBUTIONS ETC.	785	1,691	1,557	1,557
	TOTAL	589,795	571,716	583,240	583,240

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
735 460	FIRE PLANNING & OPERATIONS RESEARCH				
	PERSONAL SERV - PERM	147,592	149,783	148,506	148,506
	PERSONAL SERV - TEMP	-	247	-	-
	FRINGE BENEFITS	24,621	23,992	24,304	24,304
	MATERIALS & SUPPLIES	22,732	23,094	17,600	18,521
	EQUIPMENT	3,880	13,359	4,755	4,755
	PURCHASE OF SERVICES	54,954	23,805	19,986	23,830
	TOTAL	253,779	234,280	215,151	219,916
735 500	WATER SUPPLY - TOTALS				
	PURCHASE OF SERVICES	1,802,790	1,755,220	1,771,356	1,771,356
	TOTAL	1,802,790	1,755,220	1,771,356	1,771,356
735 510	WATER SUPPLY FOR FIRE PROTECTION				
	PURCHASE OF SERVICES	1,642,565	1,642,565	1,642,204	1,642,204
	TOTAL	1,642,565	1,642,565	1,642,204	1,642,204
735 520	HIGH VOLUME SYSTEM OPER. & MAINT.				
	PURCHASE OF SERVICES	160,225	112,655	129,152	129,152
	TOTAL	160,225	112,655	129,152	129,152
735 600	MEDICAL DIVISION - TOTALS				
	PERSONAL SERV - PERM	176,311	130,518	186,581	186,581
	FRINGE BENEFITS	29,331	27,167	29,900	29,900
	MATERIALS & SUPPLIES	22,961	27,666	37,210	37,435
	EQUIPMENT	60,169	23,622	38,560	75,106
	PURCHASE OF SERVICES	20,670	29,553	47,140	47,140
	DISTRIBUTION CREDITS	27,630CR	-	-	-
	TOTAL	281,812	238,526	339,391	376,162

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
736 000	PARKS AND RECREATION DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	17,407,270	16,521,414	18,514,288	18,566,636
	PERSONAL SERV - TEMP	9,060,999	9,412,280	9,399,081	9,399,081
	FRINGE BENEFITS	4,652,341	4,496,217	4,966,899	4,972,863
	MATERIALS & SUPPLIES	2,455,234	2,366,254	2,566,340	2,630,101
	EQUIPMENT	449,619	396,997	105,563	146,102
	PURCHASE OF SERVICES	7,120,748	6,924,784	7,347,388	7,703,657
	CONTRIBUTIONS ETC.	851,894	858,199	895,060	895,159
	DISTRIBUTION CREDITS	478,218CR	838,537CR	601,490CR	601,490CR
	TOTAL	41,519,887	40,237,608	43,193,129	43,712,109
736 100	ADMINISTRATIVE SERVICES DIVISION - TOTALS				
	PERSONAL SERV - PERM	1,520,911	1,492,854	1,637,614	1,637,614
	PERSONAL SERV - TEMP	235,829	351,346	83,900	83,900
	FRINGE BENEFITS	331,462	327,712	342,935	342,935
	MATERIALS & SUPPLIES	55,689	57,998	57,470	57,470
	EQUIPMENT	32,978	31,570	3,421	4,748
	PURCHASE OF SERVICES	116,822	129,831	128,651	128,651
	DISTRIBUTION CREDITS	-	2,445CR	-	-
	TOTAL	2,293,691	2,388,866	2,253,991	2,255,318
736 100	ADMINISTRATIVE SERVICES DIVISION				
	PERSONAL SERV - PERM	1,520,911	1,492,854	-	-
	PERSONAL SERV - TEMP	235,829	351,346	-	-
	FRINGE BENEFITS	331,462	327,712	-	-
	MATERIALS & SUPPLIES	55,689	57,998	-	-
	EQUIPMENT	32,978	31,570	-	-
	PURCHASE OF SERVICES	116,822	129,831	-	-
	DISTRIBUTION CREDITS	-	2,445CR	-	-
	TOTAL	2,293,691	2,388,866	-	-
736 110	CENTRAL				
	PERSONAL SERV - PERM	-	-	1,114,147	1,114,147
	PERSONAL SERV - TEMP	-	-	28,520	28,520
	FRINGE BENEFITS	-	-	226,429	226,429
	MATERIALS & SUPPLIES	-	-	37,874	37,874
	EQUIPMENT	-	-	3,421	4,748
	PURCHASE OF SERVICES	-	-	119,705	119,705
	TOTAL	-	-	1,530,096	1,531,423
736 120	EAST				
	PERSONAL SERV - PERM	-	-	284,936	284,936
	PERSONAL SERV - TEMP	-	-	19,120	19,120
	FRINGE BENEFITS	-	-	61,805	61,805
	MATERIALS & SUPPLIES	-	-	9,789	9,789
	PURCHASE OF SERVICES	-	-	4,843	4,843
	TOTAL	-	-	380,493	380,493

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
736 130	WEST				
	PERSONAL SERV - PERM	-	-	238,531	238,531
	PERSONAL SERV - TEMP	-	-	36,260	36,260
	FRINGE BENEFITS	-	-	54,701	54,701
	MATERIALS & SUPPLIES	-	-	9,807	9,807
	PURCHASE OF SERVICES	-	-	4,103	4,103
	TOTAL	-	-	343,402	343,402
736 200	PARKS DIVISION - TOTALS				
	PERSONAL SERV - PERM	9,074,512	9,004,599	9,662,684	9,662,684
	PERSONAL SERV - TEMP	2,472,495	2,532,608	2,441,970	2,441,970
	FRINGE BENEFITS	2,290,351	2,213,839	2,362,062	2,362,062
	MATERIALS & SUPPLIES	1,102,977	1,045,533	1,183,004	1,196,835
	EQUIPMENT	152,350	139,831	26,746	38,975
	PURCHASE OF SERVICES	4,178,721	4,033,072	4,510,000	4,583,541
	CONTRIBUTIONS ETC.	48,260	96,604	94,719	94,719
	DISTRIBUTION CREDITS	368,778CR	466,613CR	449,799CR	449,799CR
	TOTAL	18,950,888	18,599,473	19,831,386	19,930,987
736 210	PARKS SERVICES				
	PERSONAL SERV - PERM	6,513,636	6,421,455	6,926,577	6,926,577
	PERSONAL SERV - TEMP	2,083,869	2,157,901	2,044,604	2,044,604
	FRINGE BENEFITS	1,669,934	1,611,184	1,715,700	1,715,700
	MATERIALS & SUPPLIES	789,462	768,900	841,173	854,947
	EQUIPMENT	151,600	138,736	23,746	35,975
	PURCHASE OF SERVICES	2,799,987	2,748,962	3,066,585	3,123,013
	CONTRIBUTIONS ETC.	48,153	43,864	44,576	44,576
	DISTRIBUTION CREDITS	39,108CR	43,182CR	45,957CR	45,957CR
	TOTAL	14,017,533	13,847,820	14,617,004	14,699,435
736 220	FORESTRY SERVICES				
	PERSONAL SERV - PERM	2,560,876	2,583,144	2,736,107	2,736,107
	PERSONAL SERV - TEMP	388,626	374,707	397,366	397,366
	FRINGE BENEFITS	620,417	602,655	646,362	646,362
	MATERIALS & SUPPLIES	313,515	276,633	341,831	341,888
	EQUIPMENT	750	1,095	3,000	3,000
	PURCHASE OF SERVICES	1,378,734	1,284,110	1,443,415	1,460,528
	CONTRIBUTIONS ETC.	107	52,740	50,143	50,143
	DISTRIBUTION CREDITS	329,670CR	423,431CR	403,842CR	403,842CR
	TOTAL	4,933,355	4,751,653	5,214,382	5,231,552

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
736 300	RECREATION DIVISION - TOTALS				
	PERSONAL SERV - PERM	4,804,779	4,204,231	4,499,493	4,499,493
	PERSONAL SERV - TEMP	5,373,648	5,644,579	5,923,279	5,923,279
	FRINGE BENEFITS	1,411,517	1,376,153	1,470,178	1,470,178
	MATERIALS & SUPPLIES	739,127	761,085	782,581	796,608
	EQUIPMENT	34,428	31,771	35,805	35,805
	PURCHASE OF SERVICES	1,684,601	1,734,298	1,728,701	1,731,101
	CONTRIBUTIONS ETC.	400	446	354	354
	DISTRIBUTION CREDITS	88,791CR	136,757CR	101,216CR	101,216CR
	TOTAL	13,959,709	13,615,806	14,339,175	14,355,602
736 310	AREA ONE				
	PERSONAL SERV - PERM	445,829	442,803	441,939	441,939
	PERSONAL SERV - TEMP	496,616	470,127	481,322	481,322
	FRINGE BENEFITS	127,352	136,730	134,512	134,512
	MATERIALS & SUPPLIES	61,279	61,145	69,434	69,434
	PURCHASE OF SERVICES	141,352	141,589	147,604	147,604
	CONTRIBUTIONS ETC.	10	15	15	15
	DISTRIBUTION CREDITS	-	720CR	720CR	720CR
	TOTAL	1,272,438	1,251,689	1,274,106	1,274,106
736 320	AREA TWO				
	PERSONAL SERV - PERM	599,159	394,802	545,218	545,218
	PERSONAL SERV - TEMP	564,666	647,167	698,209	698,209
	FRINGE BENEFITS	173,554	138,581	171,712	171,712
	MATERIALS & SUPPLIES	83,416	100,084	94,627	94,627
	PURCHASE OF SERVICES	50,056	66,378	63,294	63,294
	CONTRIBUTIONS ETC.	32	-	-	-
	DISTRIBUTION CREDITS	78CR	-	-	-
	TOTAL	1,470,805	1,347,012	1,573,060	1,573,060
736 330	AREA THREE				
	PERSONAL SERV - PERM	659,261	572,500	656,503	656,503
	PERSONAL SERV - TEMP	663,715	693,926	705,455	705,455
	FRINGE BENEFITS	191,036	184,488	201,771	201,771
	MATERIALS & SUPPLIES	92,757	84,127	86,814	86,814
	PURCHASE OF SERVICES	63,711	74,145	79,714	79,714
	CONTRIBUTIONS ETC.	92	-	-	-
	DISTRIBUTION CREDITS	-	3,294CR	-	-
	TOTAL	1,670,572	1,605,892	1,730,257	1,730,257
736 340	AREA FOUR				
	PERSONAL SERV - PERM	531,160	414,223	478,788	478,788
	PERSONAL SERV - TEMP	764,183	786,434	807,847	807,847
	FRINGE BENEFITS	168,052	154,890	173,743	173,743
	MATERIALS & SUPPLIES	77,870	75,743	79,783	79,783
	PURCHASE OF SERVICES	65,894	72,552	85,461	85,461
	CONTRIBUTIONS ETC.	76	48	35	35
	DISTRIBUTION CREDITS	135CR	23,572CR	-	-
	TOTAL	1,607,100	1,480,318	1,625,657	1,625,657

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
736 350	AREA FIVE				
	PERSONAL SERV - PERM	263,949	269,126	225,350	225,350
	PERSONAL SERV - TEMP	600,104	598,164	624,120	624,120
	FRINGE BENEFITS	95,950	108,042	100,197	100,197
	MATERIALS & SUPPLIES	68,333	68,539	68,162	68,162
	PURCHASE OF SERVICES	233,804	227,759	235,213	235,213
	DISTRIBUTION CREDITS	411CR	-	-	-
	TOTAL	1,261,729	1,271,630	1,253,042	1,253,042
736 360	AREA SIX				
	PERSONAL SERV - PERM	424,323	444,986	434,783	434,783
	PERSONAL SERV - TEMP	760,541	819,221	849,043	849,043
	FRINGE BENEFITS	141,779	163,560	164,004	164,004
	MATERIALS & SUPPLIES	84,806	96,734	100,160	100,160
	PURCHASE OF SERVICES	256,764	257,848	246,797	246,797
	CONTRIBUTIONS ETC.	50	57	42	42
	DISTRIBUTION CREDITS	254CR	1,260CR	529CR	529CR
	TOTAL	1,668,009	1,781,146	1,794,300	1,794,300
736 370	AREA SEVEN				
	PERSONAL SERV - PERM	593,445	575,129	592,278	592,278
	PERSONAL SERV - TEMP	760,287	779,449	801,224	801,224
	FRINGE BENEFITS	180,985	188,662	195,121	195,121
	MATERIALS & SUPPLIES	84,187	85,711	91,152	91,152
	PURCHASE OF SERVICES	110,246	111,288	110,406	110,406
	CONTRIBUTIONS ETC.	28	30	30	30
	DISTRIBUTION CREDITS	1,162CR	448CR	318CR	318CR
	TOTAL	1,728,016	1,739,821	1,789,893	1,789,893
736 380	AREA EIGHT				
	PERSONAL SERV - PERM	619,685	537,835	550,011	550,011
	PERSONAL SERV - TEMP	543,747	677,436	699,532	699,532
	FRINGE BENEFITS	172,575	173,267	177,682	177,682
	MATERIALS & SUPPLIES	93,419	81,456	85,020	85,020
	PURCHASE OF SERVICES	108,794	86,956	106,610	106,610
	CONTRIBUTIONS ETC.	32	30	30	30
	DISTRIBUTION CREDITS	64,902CR	74,078CR	67,010CR	67,010CR
	TOTAL	1,473,350	1,482,902	1,551,875	1,551,875
736 390	ADMINISTRATION				
	PERSONAL SERV - PERM	667,968	552,827	574,623	574,623
	PERSONAL SERV - TEMP	219,789	172,655	256,527	256,527
	FRINGE BENEFITS	160,234	127,933	151,436	151,436
	MATERIALS & SUPPLIES	93,060	107,546	107,429	121,456
	EQUIPMENT	34,428	31,771	35,805	35,805
	PURCHASE OF SERVICES	653,980	695,783	653,602	656,002
	CONTRIBUTIONS ETC.	80	266	202	202
	DISTRIBUTION CREDITS	21,849CR	33,385CR	32,639CR	32,639CR
	TOTAL	1,807,690	1,655,396	1,746,985	1,763,412

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
736 400	DESIGN, DEVELOPMENT AND MAINTENANCE DIVIS - TOTALS				
	PERSONAL SERV - PERM	1,948,111	1,873,339	2,185,867	2,185,867
	PERSONAL SERV - TEMP	922,318	837,338	811,965	811,965
	FRINGE BENEFITS	602,816	563,344	673,918	673,918
	MATERIALS & SUPPLIES	480,386	460,553	500,738	505,002
	EQUIPMENT	10,488	10,709	9,092	9,092
	PURCHASE OF SERVICES	850,897	791,086	946,428	1,029,984
	CONTRIBUTIONS ETC.	7,225	2,410	2,590	2,590
	DISTRIBUTION CREDITS	20,649CR	62,874CR	50,475CR	50,475CR
	TOTAL	4,801,692	4,475,905	5,080,123	5,167,943
736 410	DESIGN SECTION				
	PERSONAL SERV - PERM	254,155	245,386	309,087	309,087
	PERSONAL SERV - TEMP	57,154	40,335	74,295	74,295
	FRINGE BENEFITS	57,990	55,243	69,157	69,157
	MATERIALS & SUPPLIES	7,163	6,902	7,386	7,386
	EQUIPMENT	3,147	2,486	1,560	1,560
	PURCHASE OF SERVICES	22,276	14,865	19,835	19,835
	TOTAL	401,885	365,217	481,320	481,320
736 420	DEVELOPMENT AND MAINTENANCE SECTION				
	PERSONAL SERV - PERM	1,693,956	1,627,953	1,876,780	1,876,780
	PERSONAL SERV - TEMP	865,164	797,003	737,670	737,670
	FRINGE BENEFITS	544,926	508,101	604,761	604,761
	MATERIALS & SUPPLIES	473,223	453,651	493,352	497,616
	EQUIPMENT	7,341	8,223	7,532	7,532
	PURCHASE OF SERVICES	828,621	776,221	926,593	1,010,149
	CONTRIBUTIONS ETC.	7,225	2,410	2,590	2,590
	DISTRIBUTION CREDITS	20,649CR	62,874CR	50,475CR	50,475CR
	TOTAL	4,399,807	4,110,688	4,598,803	4,686,623
736 500	GRANTS - TOTALS				
	CONTRIBUTIONS ETC.	573,752	562,110	592,653	592,653
	TOTAL	573,752	562,110	592,653	592,653
736 501	HUMBERSIDE LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	1,092	2,050	2,050	2,050
	TOTAL	1,092	2,050	2,050	2,050
736 502	KEW BEACH LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	3,120	4,100	4,100	4,100
	TOTAL	3,120	4,100	4,100	4,100
736 503	LANDSDOWNE LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	624	800	832	832
	TOTAL	624	800	832	832
736 504	LAWRENCE PARK LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	4,264	3,075	4,100	4,100
	TOTAL	4,264	3,075	4,100	4,100

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPRUPS. $
736 505	MOORE PARK LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	2,132	2,050	2,050	2,050
	TOTAL	2,132	2,050	2,050	2,050
736 506	NORTH TORONTO LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	3,515	3,912	3,640	3,640
	TOTAL	3,515	3,912	3,640	3,640
736 507	NORWOOD LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	1,976	2,642	2,750	2,750
	TOTAL	1,976	2,642	2,750	2,750
736 508	PARKSIDE LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	1,976	1,540	1,602	1,602
	TOTAL	1,976	1,540	1,602	1,602
736 509	ST. MATHEWS' LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	2,600	1,714	2,080	2,080
	TOTAL	2,600	1,714	2,080	2,080
736 510	WELLS HILL LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	2,132	2,050	2,050	2,050
	TOTAL	2,132	2,050	2,050	2,050
736 511	WEST TORONTO LAWN BOWLING CLUB				
	CONTRIBUTIONS ETC.	3,744	3,600	3,744	3,744
	TOTAL.	3,744	3,600	3,744	3,744
736 532	A DREAM IN HIGH PARK				
	CONTRIBUTIONS ETC.	45,600	45,600	47,424	47,424
	TOTAL	45,600	45,600	47,424	47,424
736 538	SCADDING COURT				
	CONTRIBUTIONS ETC.	41,376	41,376	45,531	45,531
	TOTAL	41,376	41,376	45,531	45,531
736 547	DIXON HALL				
	CONTRIBUTIONS ETC.	23,342	23,342	28,119	28,119
	TOTAL	23,342	23,342	28,119	28,119
736 556	UNIVERSITY SETTLEMENT HOUSE				
	CONTRIBUTIONS ETC.	60,798	60,798	63,230	63,230
	TOTAL	60,798	60,798	63,230	63,230
736 558	WOODGREEN COMMUNITY CENTRE				
	CONTRIBUTIONS ETC.	49,033	49,033	53,994	53,994
	TOTAL	49,033	49,033	53,994	53,994

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
736 568	YOUTH CENTRE - BLOOR COLLEGIATE INSTITUTE				
	CONTRIBUTIONS ETC.	12,785	12,785	9,360	9,360
	TOTAL	12,785	12,785	9,360	9,360
736 569	YOUTH CENTRE - GENERAL MERCER/OSLER				
	CONTRIBUTIONS ETC.	22,323	22,323	20,219	20,219
	TOTAL	22,323	22,323	20,219	20,219
736 572	YOUTH CENTRE - PARKDALE COLLEGIATE INSTITUTE				
	CONTRIBUTIONS ETC.	29,890	29,890	17,210	17,210
	TOTAL	29,890	29,890	17,210	17,210
736 573	YOUTH CENTRE - RIVERDALE COLLEGIATE INSTITUTE				
	CONTRIBUTIONS ETC.	15,667	15,667	16,294	16,294
	TOTAL	15,667	15,667	16,294	16,294
736 575	CENTRAL NEIGHBOURHOOD HOUSE				
	CONTRIBUTIONS ETC.	34,525	34,525	37,906	37,906
	TOTAL	34,525	34,525	37,906	37,906
736 580	EASTVIEW NEIGHBOURHOOD ASSOCIATION				
	CONTRIBUTIONS ETC.	55,463	55,463	57,682	57,682
	TOTAL	55,463	55,463	57,682	57,682
736 587	ST. ALBAN'S BOYS AND GIRLS CLUB				
	CONTRIBUTIONS ETC.	30,488	30,488	33,867	33,867
	TOTAL	30,488	30,488	33,867	33,867
736 588	ST. CHRISTOPHER HOUSE				
	CONTRIBUTIONS ETC.	49,898	49,898	54,894	54,894
	TOTAL	49,898	49,898	54,894	54,894
736 590	ST. STEPHEN'S COMMUNITY HOUSE				
	CONTRIBUTIONS ETC.	63,389	63,389	65,925	65,925
	TOTAL	63,389	63,389	65,925	65,925
736 599	BALANCE PENDING AUTHORIZATION				
	CONTRIBUTIONS ETC.	12,000	-	12,000	12,000
	TOTAL	12,000	-	12,000	12,000
736 600	SHARED USE - TOTALS				
	CONTRIBUTIONS ETC.	222,257	196,578	204,744	204,744
	TOTAL	222,257	196,578	204,744	204,744
736 600	SHARED USE				
	CONTRIBUTIONS ETC.	222,257	196,578	-	-
	TOTAL	222,257	196,578	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
736 699	BALANCE PENDING AUTHORIZATION				
	CONTRIBUTIONS ETC.	-	-	204,744	204,744
	TOTAL	-	-	204,744	204,744
736 700	SYSTEMS, PLANNING AND FINANCE DIVISION - TOTALS				
	PERSONAL SERV - PERM	-	-	476,194	476,194
	PERSONAL SERV - TEMP	-	-	129,005	129,005
	FRINGE BENEFITS	-	-	104,873	104,873
	MATERIALS & SUPPLIES	-	-	4,296	4,296
	PURCHASE OF SERVICES	-	-	3,228	3,228
	TOTAL	-	-	717,596	717,596
736 710	BUDGETS AND FINANCE SECTION				
	PERSONAL SERV - PERM	-	-	224,922	224,922
	FRINGE BENEFITS	-	-	43,512	43,512
	MATERIALS & SUPPLIES	-	-	3,369	3,369
	PURCHASE OF SERVICES	-	-	46	46
	TOTAL	-	-	271,849	271,849
736 720	SYSTEMS DEVELOPMENT AND ANALYSIS SECTION				
	PERSONAL SERV - PERM	-	-	118,828	118,828
	PERSONAL SERV - TEMP	-	-	23,769	23,769
	FRINGE BENEFITS	-	-	25,272	25,272
	MATERIALS & SUPPLIES	-	-	556	556
	PURCHASE OF SERVICES	-	-	2,401	2,401
	TOTAL	-	-	170,826	170,826
736 730	PARKS PLANNING SECTION				
	PERSONAL SERV - PERM	-	-	132,444	132,444
	PERSONAL SERV - TEMP	-	-	105,236	105,236
	FRINGE BENEFITS	-	-	36,089	36,089
	MATERIALS & SUPPLIES	-	-	371	371
	PURCHASE OF SERVICES	-	-	781	781
	TOTAL	-	-	274,921	274,921
736 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - PERM	58,957	46,391	52,436	10[illegible],784
	PERSONAL SERV - TEMP	56,709	46,409	8,962	8,962
	FRINGE BENEFITS	16,095	15,169	12,933	18,897
	MATERIALS & SUPPLIES	77,055	41,085	38,251	69,890
	EQUIPMENT	219,375	183,116	30,499	57,482
	PURCHASE OF SERVICES	289,707	236,497	30,380	227,152
	CONTRIBUTIONS ETC.	-	51	-	99
	DISTRIBUTION CREDITS	-	169,848CR	-	-
	TOTAL	717,898	398,870	173,461	487,266
736 910	ADMINISTRATIVE SERVICES DIVISION				
	EQUIPMENT	75,750	71,000	18,947	23,165
	TOTAL	75,750	71,000	18,947	23,165

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
736 920	PARKS				
	PERSONAL SERV - PERM	9,070	9,178	2,444	37,284
	PERSONAL SERV - TEMP	55,509	22,430	2,939	2,939
	FRINGE BENEFITS	6,480	3,863	793	4,546
	MATERIALS & SUPPLIES	22,350	18,751	6,880	13,317
	EQUIPMENT	20,851	15,751	-	5,000
	PURCHASE OF SERVICES	72,395	1,053	11,544	80,376
	TOTAL	186,655	71,026	24,600	143,462
736 930	RECREATION				
	PERSONAL SERV - TEMP	710	17,367	6,023	6,023
	FRINGE BENEFITS	47	1,642	576	576
	MATERIALS & SUPPLIES	10,471	871	3,800	4,800
	EQUIPMENT	81,571	58,688	-	16,327
	PURCHASE OF SERVICES	129,267	92,321	10,000	26,678
	DISTRIBUTION CREDITS	-	18,324CR	-	-
	TOTAL	222,066	152,565	20,399	54,404
736 940	DESIGN, DEVELOPMENT AND MAINTENANCE DIVISION				
	PERSONAL SERV - PERM	49,307	37,213	14,573	31,922
	PERSONAL SERV - TEMP	490	6,612	-	-
	FRINGE BENEFITS	9,419	9,664	3,383	5,555
	MATERIALS & SUPPLIES	43,234	20,970	12,323	26,095
	EQUIPMENT	39,703	37,677	-	1,097
	PURCHASE OF SERVICES	81,245	90,369	2,436	10,947
	CONTRIBUTIONS ETC.	-	51	-	99
	TOTAL	223,398	202,556	32,715	75,715
736 950	CONTRIBUTIONS & SUBSIDIES				
	PERSONAL SERV - PERM	580	-	-	159
	FRINGE BENEFITS	149	-	-	39
	MATERIALS & SUPPLIES	1,000	493	-	10,430
	EQUIPMENT	1,500	-	-	341
	PURCHASE OF SERVICES	6,800	52,754	-	102,751
	DISTRIBUTION CREDITS	-	151,524CR	-	-
	TOTAL	10,029	98,277CR	-	113,720
736 960	ECONOMIC SUMMIT				
	PERSONAL SERV - PERM	-	-	35,419	35,419
	FRINGE BENEFITS	-	-	8,181	8,181
	MATERIALS & SUPPLIES	-	-	15,248	15,248
	EQUIPMENT	-	-	11,552	11,552
	PURCHASE OF SERVICES	-	-	6,400	6,400
	TOTAL	-	-	76,800	76,800

ADDITIONAL SUPPORTING DETAIL FOR SHARED USE

	1987 Expenditure $	1988 Anticipated Expenditure $
Cabbagetown Boxing and Youth Centre	2,226	-
Catholic Youth Organization German Language School	236	-
German Language School	2,348	-
Kalev Estienne	5,354	-
Latvian Saturday School	3,479	-
Ontario Badminton Association	466	-
Polish Sea Scouts	5,453	-
School After-Four Programmes	23,625	-
Scottish Country Dancing Society	671	-
Toronto Japanese Language School	2,851	-
Ukranian National Federation	2,121	-
Y.M.C.A.	519	-
Youth Centre - North Toronto Collegiate Institute	4,815	-
Youth Centre - Oakwood Collegiate Institute	3,409	-
Youth Centre - Parkdale Collegiate Institute	3,089	-
Summer Swim Programme	110,528	-
St. Christopher House	2,019	-
Canada Hindu Organization	5,498	-
St. Stephen's Community House	1,562	-
Toronto Interchurch Badminton League	666	-
Bengali Cultural Association	378	-
Greek-Canadian Education & Cultural Organization	314	-
Masaryk Memorial Institute	767	-
Prabasi Association	405	-
Kiwanis Music Festival Association	427	-
Toronto Jets Football Team	2,188	-
Globe Rangers Youth Club	1,112	-
Energy - Programmes	10,063	-
TOTAL	196,589	204,744

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
737 000	ANIMAL CONTROL - TOTALS				
	PERSONAL SERV - PERM	605,533	601,023	637,595	637,595
	PERSONAL SERV - TEMP	111,999	129,775	135,233	135,233
	FRINGE BENEFITS	111,755	109,034	114,102	114,102
	MATERIALS & SUPPLIES	73,842	37,796	58,906	67,406
	EQUIPMENT	-	2,182	-	19,378
	PURCHASE OF SERVICES	130,915	114,491	138,230	138,230
	CONTRIBUTIONS ETC.	-	236	-	-
	DISTRIBUTION CREDITS	-	115CR	-	-
	TOTAL	1,034,044	994,422	1,084,066	1,111,944
737 100	ANIMAL CONTROL - TOTALS				
	PERSONAL SERV - PERM	605,533	601,023	637,595	637,595
	PERSONAL SERV - TEMP	111,999	129,775	135,233	135,233
	FRINGE BENEFITS	111,755	109,034	114,102	114,102
	MATERIALS & SUPPLIES	42,218	37,796	58,906	58,906
	EQUIPMENT	-	342	-	-
	PURCHASE OF SERVICES	130,915	114,201	138,230	138,230
	CONTRIBUTIONS ETC.	-	236	-	-
	DISTRIBUTION CREDITS	-	115CR	-	-
	TOTAL	1,002,420	992,292	1,084,066	1,084,066
737 900	ANIMAL CONTROL PROGRAM IMPLEMENTATION - E - TOTALS				
	MATERIALS & SUPPLIES	31,624	-	-	8,500
	EQUIPMENT	-	1,840	-	19,378
	PURCHASE OF SERVICES	-	290	-	-
	TOTAL	31,624	2,130	-	27,878

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
738 000	HOUSING DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	3,201,921	3,169,701	3,419,163	3,419,163
	PERSONAL SERV - TEMP	461,609	573,181	461,471	461,471
	FRINGE BENEFITS	539,322	528,137	564,937	564,937
	MATERIALS & SUPPLIES	99,250	75,401	102,900	102,900
	EQUIPMENT	9,725	31,901	67,475	67,475
	PURCHASE OF SERVICES	500,180	599,619	500,091	500,091
	CONTRIBUTIONS ETC.	549,806	290,318	574,056	831,086
	DISTRIBUTION CREDITS	-	1,451CR	-	-
	TOTAL	5,361,813	5,266,807	5,690,093	5,947,123
738 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	351,848	350,859	363,712	363,712
	FRINGE BENEFITS	48,142	49,184	49,074	49,074
	MATERIALS & SUPPLIES	-	168	-	-
	EQUIPMENT	-	2,856	-	-
	PURCHASE OF SERVICES	10,000	36,819	10,000	10,000
	TOTAL	409,990	439,886	422,786	422,786
738 200	HOUSING DEVELOPMENT - TOTALS				
	PERSONAL SERV - PERM	654,872	607,269	722,445	722,445
	PERSONAL SERV - TEMP	106,952	93,662	79,904	79,904
	FRINGE BENEFITS	107,445	95,726	111,698	111,698
	MATERIALS & SUPPLIES	38,700	27,626	43,500	43,500
	EQUIPMENT	-	1,952	18,925	18,925
	PURCHASE OF SERVICES	42,500	33,946	38,400	38,400
	TOTAL	950,469	860,181	1,014,872	1,014,872
738 210	HOUSING PROJECT MANAGEMENT				
	PERSONAL SERV - PERM	455,344	432,835	471,838	471,838
	PERSONAL SERV - TEMP	20,562	-	-	-
	FRINGE BENEFITS	67,375	62,229	65,294	65,294
	MATERIALS & SUPPLIES	25,700	16,069	30,500	30,500
	EQUIPMENT	-	1,952	18,925	18,925
	PURCHASE OF SERVICES	21,200	19,938	18,000	18,000
	TOTAL	590,181	533,023	604,557	604,557
738 220	REAL ESTATE				
	PERSONAL SERV - PERM	56,369	53,916	58,719	58,719
	FRINGE BENEFITS	8,511	8,314	8,707	8,707
	TOTAL	64,880	62,230	67,426	67,426
738 230	RESEARCH & MARKETING				
	PERSONAL SERV - PERM	143,159	120,518	191,888	191,888
	PERSONAL SERV - TEMP	86,390	93,662	79,904	79,904
	FRINGE BENEFITS	31,559	25,183	37,697	37,697
	MATERIALS & SUPPLIES	13,000	11,557	13,000	13,000
	PURCHASE OF SERVICES	21,300	14,008	20,400	20,400
	TOTAL	295,408	264,928	342,889	342,889

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
738 400	PROPERTY MANAGEMENT - TOTALS				
	PERSONAL SERV - PERM	1,073,750	1,134,929	1,218,614	1,218,614
	PERSONAL SERV - TEMP	112,643	182,196	110,680	110,680
	FRINGE BENEFITS	180,959	191,037	199,030	199,030
	MATERIALS & SUPPLIES	-	1,381	600	600
	PURCHASE OF SERVICES	9,000	13,350	12,600	12,600
	TOTAL	1,376,352	1,522,893	1,541,524	1,541,524
738 410	TENANT PLACEMENT				
	PERSONAL SERV - PERM	58,154	58,686	60,810	60,810
	PERSONAL SERV - TEMP	6,233	-	-	-
	FRINGE BENEFITS	10,691	10,297	10,344	10,344
	PURCHASE OF SERVICES	-	376	-	-
	TOTAL	75,078	69,359	71,154	71,154
738 460	PROPERTY MANAGEMENT				
	PERSONAL SERV - PERM	704,287	758,981	772,293	772,293
	PERSONAL SERV - TEMP	38,408	111,933	40,017	40,017
	FRINGE BENEFITS	114,292	124,228	120,841	120,841
	MATERIALS & SUPPLIES	-	1,381	600	600
	PURCHASE OF SERVICES	9,000	12,974	12,600	12,600
	TOTAL	865,987	1,009,497	946,351	946,351
738 470	MAINTENANCE UNIT				
	PERSONAL SERV - PERM	311,309	317,262	385,511	385,511
	PERSONAL SERV - TEMP	68,002	70,263	70,663	70,663
	FRINGE BENEFITS	55,976	56,512	67,845	67,845
	TOTAL	435,287	444,037	524,019	524,019
738 600	GENERAL SERVICES - TOTALS				
	PERSONAL SERV - PERM	1,121,451	1,076,644	1,114,392	1,114,392
	PERSONAL SERV - TEMP	167,384	227,648	163,690	163,690
	FRINGE BENEFITS	198,494	185,324	194,079	194,079
	MATERIALS & SUPPLIES	38,050	34,349	36,900	36,900
	EQUIPMENT	-	24,506	33,300	33,300
	PURCHASE OF SERVICES	69,950	94,099	72,748	72,748
	DISTRIBUTION CREDITS	-	1,377CR	-	-
	TOTAL	1,595,529	1,641,193	1,615,109	1,615,109
738 610	ADMINISTRATION UNIT				
	MATERIALS & SUPPLIES	38,050	33,956	36,900	36,900
	EQUIPMENT	-	24,506	33,300	33,300
	PURCHASE OF SERVICES	69,950	94,099	72,748	72,748
	TOTAL	108,000	152,561	142,948	142,948
738 611	PERSONNEL				
	PERSONAL SERV - PERM	68,074	74,971	76,695	76,695
	FRINGE BENEFITS	11,122	10,535	11,652	11,652
	TOTAL	79,196	85,506	88,347	88,347

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
738 612	TENANT RELATIONS				
	PERSONAL SERV - PERM	128,161	126,308	133,201	133,201
	FRINGE BENEFITS	19,996	20,008	20,376	20,376
	TOTAL	148,157	146,316	153,577	153,577
738 613	CLERICAL SUPPORT				
	PERSONAL SERV - PERM	281,428	269,969	184,914	184,914
	PERSONAL SERV - TEMP	111,648	91,404	113,986	113,986
	FRINGE BENEFITS	53,785	48,922	40,043	40,043
	TOTAL	446,861	410,295	338,943	338,943
738 614	RENT RECOVERY AND CLAIMS				
	PERSONAL SERV - PERM	64,439	60,014	68,697	68,697
	FRINGE BENEFITS	11,357	10,364	12,419	12,419
	MATERIALS & SUPPLIES	-	393	-	-
	TOTAL	75,796	70,771	81,116	81,116
738 621	ACCOUNTS PAYABLE				
	PERSONAL SERV - PERM	129,510	110,374	161,607	161,607
	PERSONAL SERV - TEMP	-	19,642	12,972	12,972
	FRINGE BENEFITS	25,834	20,905	30,332	30,332
	TOTAL	155,344	150,921	204,911	204,911
738 622	ACCOUNTS RECEIVABLE				
	PERSONAL SERV - PERM	258,340	273,849	299,326	299,326
	PERSONAL SERV - TEMP	55,936	78,463	28,812	28,812
	FRINGE BENEFITS	46,198	47,244	48,837	48,837
	TOTAL	360,474	399,556	376,975	376,975
738 623	SUPPORT AND BUDGET ACCOUNTING				
	PERSONAL SERV - PERM	191,499	161,159	189,952	189,952
	PERSONAL SERV - TEMP	-	38,139	7,920	7,920
	FRINGE BENEFITS	30,202	27,346	30,420	30,420
	DISTRIBUTION CREDITS	-	1,377CR	-	-
	TOTAL	221,701	225,267	228,292	228,292
738 700	PROPERTIES MANAGED - TOTALS				
	PERSONAL SERV - TEMP	19,573	19,079	19,585	19,585
	FRINGE BENEFITS	2,249	3,266	3,330	3,330
	MATERIALS & SUPPLIES	20,200	8,769	20,000	20,000
	EQUIPMENT	4,225	2,294	9,750	9,750
	PURCHASE OF SERVICES	152,650	179,550	154,615	154,615
	CONTRIBUTIONS ETC.	177,056	174,598	182,656	182,656
	DISTRIBUTION CREDITS	-	74CR	-	-
	TOTAL	375,953	387,482	389,936	389,936

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
738 800	EMERGENCY SHELTERS - TOTALS				
	PERSONAL SERV - TEMP	54,857	50,596	55,350	55,350
	FRINGE BENEFITS	2,033	3,600	4,500	4,500
	MATERIALS & SUPPLIES	2,300	3,108	1,900	1,900
	EQUIPMENT	5,500	293	5,500	5,500
	PURCHASE OF SERVICES	216,080	241,855	215,456	215,456
	TOTAL	280,770	299,452	282,706	282,706
738 831	349 GEORGE STREET				
	PERSONAL SERV - TEMP	54,857	50,596	55,350	55,350
	FRINGE BENEFITS	2,033	3,600	4,500	4,500
	MATERIALS & SUPPLIES	2,300	3,074	1,900	1,900
	EQUIPMENT	500	293	500	500
	PURCHASE OF SERVICES	25,750	51,186	29,000	29,000
	TOTAL	85,440	108,749	91,250	91,250
738 832	30 ST. LAWRENCE STREET				
	MATERIALS & SUPPLIES	-	34	-	-
	EQUIPMENT	5,000	-	5,000	5,000
	PURCHASE OF SERVICES	190,330	190,669	186,456	186,456
	TOTAL	195,330	190,703	191,456	191,456
738 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - TEMP	-	-	32,262	32,262
	FRINGE BENEFITS	-	-	3,226	3,226
	PURCHASE OF SERVICES	-	-	3,728CR	3,728CR
	CONTRIBUTIONS ETC.	372,750	115,720	391,400	648,430
	TOTAL	372,750	115,720	423,160	680,190
738 901	ROOMING HOUSE SUBSIDY				
	PURCHASE OF SERVICES	-	-	3,728CR	3,728CR
	CONTRIBUTIONS ETC.	372,750	115,720	391,400	648,430
	TOTAL	372,750	115,720	387,672	644,702
738 907	COM MNTL HLTH HSG WKR				
	PERSONAL SERV - TEMP	-	-	32,262	32,262
	FRINGE BENEFITS	-	-	3,226	3,226
	TOTAL	-	-	35,488	35,488

TABLE 5

DETAIL OF EXPENDITURES.

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 000	DEPARTMENT OF PUBLIC WORKS - TOTALS				
	PERSONAL SERV - PERM	41,269,105	39,855,815	43,101,917	43,101,917
	PERSONAL SERV - TEMP	2,717,452	2,778,731	2,820,655	2,820,655
	FRINGE BENEFITS	9,939,996	8,963,742	9,712,690	9,712,690
	MATERIALS & SUPPLIES	2,843,290	2,791,765	3,138,628	3,236,442
	EQUIPMENT	366,650	346,963	303,631	430,459
	ACQUISIT. REAL PROPERTY	-	5,224	-	-
	PURCHASE OF SERVICES	26,145,379	22,908,460	24,602,851	27,680,515
	CONTRIBUTIONS ETC.	1,885	2,553	1,994	1,994
	DISTRIBUTION CREDITS	444,312CR	306,619CR	-	38,500CR
	TOTAL	82,839,445	77,346,634	83,682,366	86,946,172
739 100	ADMINISTRATION - TOTALS				
	PERSONAL SERV - PERM	825,580	833,779	860,619	860,619
	FRINGE BENEFITS	165,794	168,314	170,085	170,085
	MATERIALS & SUPPLIES	109,101	46,659	113,465	152,906
	EQUIPMENT	7,774	40,669	2,010	4,430
	PURCHASE OF SERVICES	148,972	111,746	110,987	110,987
	CONTRIBUTIONS ETC.	-	4	-	-
	TOTAL	1,257,221	1,201,171	1,257,166	1,299,027
739 150	GENERAL SERVICES - TOTALS				
	PERSONAL SERV - PERM	5,612,116	5,380,472	5,975,637	5,975,637
	PERSONAL SERV - TEMP	437,938	591,727	545,158	545,158
	FRINGE BENEFITS	1,337,205	1,288,378	1,405,106	1,405,106
	MATERIALS & SUPPLIES	128,652	149,719	137,743	137,743
	EQUIPMENT	25,738	25,524	26,150	26,867
	PURCHASE OF SERVICES	288,874	314,825	311,498	311,498
	CONTRIBUTIONS ETC.	1,885	1,917	1,994	1,994
	DISTRIBUTION CREDITS	-	3,299CR	-	-
	TOTAL	7,842,408	7,759,263	8,403,286	8,404,003
739 160	CLERICAL SERVICES				
	PERSONAL SERV - PERM	3,326,588	3,139,257	3,489,013	3,489,013
	PERSONAL SERV - TEMP	266,128	368,875	305,726	305,726
	FRINGE BENEFITS	827,076	762,843	830,158	830,158
	MATERIALS & SUPPLIES	71,282	83,510	79,133	79,133
	EQUIPMENT	17,925	16,883	8,763	9,480
	PURCHASE OF SERVICES	36,778	35,099	38,219	38,219
	DISTRIBUTION CREDITS	-	133CR	-	-
	TOTAL	4,545,779	4,406,334	4,751,012	4,751,729
739 170	SALARIES FOR APPRENTICES				
	PERSONAL SERV - PERM	141,563	111,587	167,029	167,029
	PERSONAL SERV - TEMP	-	8,781	22,542	22,542
	FRINGE BENEFITS	33,460	25,752	41,174	41,174
	TOTAL	175,023	146,120	230,745	230,745

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 181	STREET ALLOWANCE CONTROL BRANCH				
	PERSONAL SERV - PERM	1,535,286	1,489,926	1,676,736	1,676,736
	PERSONAL SERV - TEMP	163.966	197,472	209,552	209,552
	FRINGE BENEFITS	331,824	352,432	383,108	383,108
	MATERIALS & SUPPLIES	46,305	50,044	47,102	47,102
	EQUIPMENT	5,172	5,240	15,135	15,135
	PURCHASE OF SERVICES	155,181	174,250	162,122	162,122
	DISTRIBUTION CREDITS	-	606CR	-	-
	TOTAL	2,237,734	2,268,758	2.493,755	2.493,755
739 182	GENERAL INVESTIGATIONS BRANCH				
	PERSONAL SERV - PERM	608,679	649,702	642,859	642,859
	PERSONAL SERV - TEMP	7,844	16,599	7,338	7,338
	FRINGE BENEFITS	144,843	147,351	150,666	150,666
	MATERIALS & SUPPLIES	11,065	16,165	11,508	11,508
	EQUIPMENT	2,641	3,401	2,252	2,252
	PURCHASE OF SERVICES	106,055	104,862	110,297	110,297
	DISTRIBUTION CREDITS	-	2,560CR	-	-
	TOTAL	881,127	935,520	924,920	924,920
739 190	EASEMENT AND RENTAL CHGS - SURFACE				
	PURCHASE OF SERVICES	860	614	860	860
	CONTRIBUTIONS ETC.	1,885	1,917	1,994	1,994
	TOTAL	2,745	2.531	2,854	2,854
739 200	ENGINEERING - TOTALS				
	PERSONAL SERV - PERM	3,200,027	3,137,772	3,421,072	3,421,072
	PERSONAL SERV - TEMP	234,624	158,585	144,738	144,738
	FRINGE BENEFITS	721,158	695,597	747,740	747,740
	MATERIALS & SUPPLIES	70,044	71,108	70,747	72,090
	EQUIPMENT	36,434	29,898	69,301	72,951
	PURCHASE OF SERVICES	191,119	193,578	198,962	201,359
	TOTAL	4,453,406	4,286,538	4,652,560	4,659,950
739 211	DESIGN SERVICES				
	PERSONAL SERV - PERM	481,467	485,705	500,435	500,435
	FRINGE BENEFITS	102,680	102,219	106,273	106,273
	MATERIALS & SUPPLIES	2,891	7,879	3,007	3,007
	EQUIPMENT	735	456	-	-
	PURCHASE OF SERVICES	19,013	16,747	19,774	19,774
	TOTAL	606,786	613,005	629,489	629,489
739 212	DRAUGHTING SERVICES				
	PERSONAL SERV - PERM	738,157	773,264	782,134	782,134
	PERSONAL SERV - TEMP	46,390	38,380	41,757	41,757
	FRINGE BENEFITS	172,331	172,077	178,341	178,341
	MATERIALS & SUPPLIES	23,106	28,845	24,030	24,030
	EQUIPMENT	5,038	2,204	8,000	8.000
	PURCHASE OF SERVICES	270	2,186	480	480
	TOTAL	985,292	1,016,956	1.034,742	1,034,742

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 213	ENGINEERING CONSTRUCTION SURVEYS				
	PERSONAL SERV - PERM	1,126,755	1,081,622	1,185,226	1,185,226
	PERSONAL SERV - TEMP	120,356	85,968	99,155	99,155
	FRINGE BENEFITS	242,949	242,086	249,099	249,099
	MATERIALS & SUPPLIES	27,978	23,910	29,097	30,440
	EQUIPMENT	13,680	10,030	46,616	50,266
	PURCHASE OF SERVICES	92,244	94,186	95,933	95,933
	TOTAL	1,623,962	1,537,802	1,705,126	1,710,119
739 230	PROJECT ENGINEERING AND INSPECTION				
	PERSONAL SERV - PERM	424,933	354,832	424,948	424,948
	PERSONAL SERV - TEMP	-	470	-	-
	FRINGE BENEFITS	96,531	77,388	94,228	94,228
	MATERIALS & SUPPLIES	3,990	2,808	4,150	4,150
	EQUIPMENT	3,780	143	1,420	1,420
	PURCHASE OF SERVICES	33,197	34,217	34,525	34,525
	TOTAL	562,431	469,858	559,271	559,271
739 241	GENERAL ENVIRONMENTAL SERVICES				
	PERSONAL SERV - PERM	210,230	211,694	251,642	251,642
	PERSONAL SERV - TEMP	34,564	406	-	-
	FRINGE BENEFITS	51,462	47,288	56,642	56,642
	MATERIALS & SUPPLIES	4,622	2,052	3,950	3,950
	EQUIPMENT	201	205	-	-
	PURCHASE OF SERVICES	12,231	9,759	12,720	12,720
	TOTAL	313,310	271,404	324,954	324,954
739 242	NOISE CONTROL				
	PERSONAL SERV - PERM	218,485	230,655	276,687	276,687
	PERSONAL SERV - TEMP	33,314	33,361	3,826	3,826
	FRINGE BENEFITS	55,205	54,539	63,157	63,157
	MATERIALS & SUPPLIES	7,457	5,615	6,513	6,513
	EQUIPMENT	13,000	16,860	13,265	13,265
	PURCHASE OF SERVICES	34,164	36,483	35,530	37,927
	TOTAL	361,625	377,513	398,978	401,375
739 250	PLANNING & PROGRAMMING - TOTALS				
	PERSONAL SERV - PERM	467,190	494,308	531,045	531,045
	PERSONAL SERV - TEMP	59,942	62,309	104,518	104,518
	FRINGE BENEFITS	107,606	114,676	128,272	128,272
	MATERIALS & SUPPLIES	14,762	21,652	18,443	18,443
	EQUIPMENT	528	516	1,574	1,574
	PURCHASE OF SERVICES	19,739	17,762	22,665	22,665
	TOTAL	669,767	711,223	806,517	806,517

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 270	PROGRAMMMES BRANCH				
	PERSONAL SERV - PERM	224,768	221,952	231,780	231,780
	PERSONAL SERV - TEMP	-	130	-	-
	FRINGE BENEFITS	51,729	50,162	52,985	52,985
	MATERIALS & SUPPLIES	14,370	20,748	17,945	17,945
	EQUIPMENT	-	-	689	689
	PURCHASE OF SERVICES	19,635	17,739	20,420	20,420
	TOTAL	310,502	310,731	323,819	323,819
739 280	POLICY PLANN. & DEV. CONTR. BRANCH				
	PERSONAL SERV - PERM	140,556	169,360	193,262	193,262
	PERSONAL SERV - TEMP	59,942	62,179	104,518	104,518
	FRINGE BENEFITS	32,690	41,628	51,351	51,351
	MATERIALS & SUPPLIES	202	237	300	300
	EQUIPMENT	130	111	234	234
	PURCHASE OF SERVICES	104	23	2,060	2,060
	TOTAL	233,624	273,538	351,725	351,725
739 290	CUT REPAIRS, HIGHWAY SYSTEMS ETC.				
	PERSONAL SERV - PERM	101,866	102,996	106,003	106,003
	FRINGE BENEFITS	23,187	22,886	23,936	23,936
	MATERIALS & SUPPLIES	190	667	198	198
	EQUIPMENT	398	405	651	651
	PURCHASE OF SERVICES	-	-	185	185
	TOTAL	125,641	126,954	130,973	130,973
739 300	SURVEY & MAPPING - TOTALS				
	PERSONAL SERV - PERM	1,933,662	1,863,361	1,993,811	1,993,811
	PERSONAL SERV - TEMP	169,287	175,406	131,059	131,059
	FRINGE BENEFITS	457,993	448,744	479,649	479,649
	MATERIALS & SUPPLIES	122,663	84,215	112,447	142,447
	EQUIPMENT	26,429	17,398	13,449	20,562
	PURCHASE OF SERVICES	184,619	108,251	139,996	159,996
	TOTAL	2,894,653	2,697,375	2,870,411	2,927,524
739 310	PROJECTS AND MAPPING				
	PERSONAL SERV - PERM	724,714	694,932	740,291	740,291
	PERSONAL SERV - TEMP	73,773	68,062	34,043	34,043
	FRINGE BENEFITS	177,634	166,122	175,230	175,230
	MATERIALS & SUPPLIES	83,226	55,291	71,933	101,933
	EQUIPMENT	13,685	12,007	4,781	6,990
	PURCHASE OF SERVICES	71,450	22,200	53,500	73,500
	TOTAL	1,144,482	1,018,614	1,079,778	1,131,987

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 320	LAND SURVEYS AND PLANS				
	PERSONAL SERV - PERM	1,040,171	1,012,747	1,082,071	1,082,071
	PERSONAL SERV - TEMP	33,235	24,734	-	-
	FRINGE BENEFITS	233,369	236,332	252,280	252,280
	MATERIALS & SUPPLIES	35,278	25,996	36,189	36,189
	EQUIPMENT	4,744	2,405	8,298	8,298
	PURCHASE OF SERVICES	83,169	85,126	86,496	86,496
	TOTAL	1,429,966	1,387,340	1,465,334	1,465,334
739 340	PUBLIC UTILITY MAPS				
	PERSONAL SERV - PERM	168,777	155,682	171,449	171,449
	PERSONAL SERV - TEMP	62,279	82,610	97,016	97,016
	FRINGE BENEFITS	46,990	46,290	52,139	52,139
	MATERIALS & SUPPLIES	4,159	2,928	4,325	4,325
	EQUIPMENT	8,000	2,986	370	5,274
	PURCHASE OF SERVICES	30,000	925	-	-
	TOTAL	320,205	291,421	325,299	330,203
739 350	ENGINEERING SYSTEMS & RESOURCES - TOTALS				
	PERSONAL SERV - PERM	369,221	369,841	386,191	386,191
	PERSONAL SERV - TEMP	70,596	69,316	63,585	63,585
	FRINGE BENEFITS	86,570	87,188	89,826	89,826
	MATERIALS & SUPPLIES	1,112	2,577	2,280	2,280
	EQUIPMENT	500	672	300	300
	PURCHASE OF SERVICES	17,912	17,944	17,311	17,311
	TOTAL	545,911	547,538	559,493	559,493
739 360	COMPUTER FILES BRANCH				
	PERSONAL SERV - PERM	56,265	55,278	58,519	58,519
	PERSONAL SERV - TEMP	25,988	22,439	30,534	30,534
	FRINGE BENEFITS	14,517	14,076	15,765	15,765
	MATERIALS & SUPPLIES	223	382	350	350
	EQUIPMENT	500	672	300	300
	PURCHASE OF SERVICES	8,641	9,151	8,987	8,987
	TOTAL	106,134	101,998	114,455	114,455
739 370	MATHEMATICAL MODELLING				
	PERSONAL SERV - PERM	178,154	175,382	184,772	184,772
	PERSONAL SERV - TEMP	44,608	46,877	33,051	33,051
	FRINGE BENEFITS	43,899	43,385	44,323	44,323
	MATERIALS & SUPPLIES	498	1,305	1,200	1,200
	PURCHASE OF SERVICES	4,179	4,600	4,346	4,346
	TOTAL	271,338	271,549	267,692	267,692
739 380	ENGINEERING SYSTEMS DEVELOPMENT				
	PERSONAL SERV - PERM	134,802	139,181	142,900	142,900
	FRINGE BENEFITS	28,154	29,727	29,738	29,738
	MATERIALS & SUPPLIES	391	890	730	730
	PURCHASE OF SERVICES	5,092	4,193	3,978	3,978
	TOTAL	168,439	173,991	177,346	177,346

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 400	TRAFFIC ENGINEERING - TOTALS				
	PERSONAL SERV - PERM	1,059,155	1,057,656	1,089,066	1,089,066
	PERSONAL SERV - TEMP	68,547	61,343	65,595	65,595
	FRINGE BENEFITS	253,897	247,250	259,349	259,349
	MATERIALS & SUPPLIES	12,348	9,551	12,393	12,393
	EQUIPMENT	8,200	7,533	2,150	2,150
	PURCHASE OF SERVICES	117,699	121,372	122,408	122,408
	TOTAL	1,519,846	1,504,705	1,550,961	1,550,961
739 410	TRAFFIC PLANNING AND PROGRAMMING				
	PERSONAL SERV - PERM	246,431	249,021	245,748	245,748
	FRINGE BENEFITS	54,596	54,547	54,472	54,472
	MATERIALS & SUPPLIES	1,545	1,327	1,605	1,605
	EQUIPMENT	8,200	7,533	-	-
	PURCHASE OF SERVICES	11,406	11,479	11,862	11,862
	TOTAL	322,178	323,907	313,687	313,687
739 421	TRAFFIC ANALYSIS AND INVESTIGATIONS				
	PERSONAL SERV - PERM	302,308	306,144	313,473	313,473
	FRINGE BENEFITS	70,006	68,990	71,915	71,915
	MATERIALS & SUPPLIES	3,309	3,860	3,440	3,440
	EQUIPMENT	-	-	150	150
	PURCHASE OF SERVICES	9,614	10,116	10,000	10,000
	TOTAL	385,237	389,110	398,978	398,978
739 422	LONG RANGE STUDIES AND SURVEYS				
	PERSONAL SERV - TEMP	68,547	61,343	65,595	65,595
	FRINGE BENEFITS	6,737	6,262	7,215	7,215
	TOTAL	75,284	67,605	72,810	72,810
739 430	TRAFFIC STATISTICS AND RECORDS				
	PERSONAL SERV - PERM	399,814	390,959	414,818	414,818
	FRINGE BENEFITS	97,305	92,283	99,676	99,676
	MATERIALS & SUPPLIES	5,253	1,275	5,018	5,018
	EQUIPMENT	-	-	2,000	2,000
	PURCHASE OF SERVICES	96,679	99,700	100,546	100,546
	TOTAL	599,051	584,217	622,058	622,058
739 440	TRAFFIC DRAUGHTING SERVICES				
	PERSONAL SERV - PERM	110,602	111,532	115,027	115,027
	FRINGE BENEFITS	25,253	25,168	26,071	26,071
	MATERIALS & SUPPLIES	2,241	3,089	2,330	2,330
	PURCHASE OF SERVICES	-	77	-	-
	TOTAL	138,096	139,866	143,428	143,428
739 450	PUBLIC LIGHTING - TOTALS				
	PURCHASE OF SERVICES	523,710	54,819	80,900	531,858
	TOTAL	523,710	54,819	80,900	531,858

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 452	L/I LAKE SHORE BLVD E, JARVIS TO SHERBOURNE				
	PURCHASE OF SERVICES	60,000	-	-	60,000
	TOTAL	60,000	-	-	60,000
739 453	L/I SOUTH KINGSWAY OVERPASS AT QUEENSWAY AVE				
	PURCHASE OF SERVICES	8,000	-	-	-
	TOTAL	8,000	-	-	-
739 455	L/I CHRISTIE STREET UNDERPASS				
	PURCHASE OF SERVICES	4,300	-	-	4,300
	TOTAL	4,300	-	-	4,300
739 456	L/I SHAW STREET UNDERPASS				
	PURCHASE OF SERVICES	4,300	-	-	4,300
	TOTAL	4,300	-	-	4,300
739 461	L/I SCOLLARD ST, BAY ST TO HAZELTON AVE				
	PURCHASE OF SERVICES	3,800	-	-	3,800
	TOTAL	3,800	-	-	3,800
739 484	L/I VARIOUS LOCATIONS				
	PURCHASE OF SERVICES	26,300	4,804	-	21,496
	TOTAL	26,300	4,804	-	21,496
739 485	L/I VARIOUS LOCATIONS - 1985				
	PURCHASE OF SERVICES	40,648	28,262	-	5,000
	TOTAL	40,648	28,262	-	5,000
739 486	L/I VARIOUS LOCATIONS - 1986				
	PURCHASE OF SERVICES	24,300	21,753	-	-
	TOTAL	24,300	21,753	-	-
739 487	ST. LIGHTING IMPROV.-VARIOUS LOCTNS-1987				
	PURCHASE OF SERVICES	352,062	-	-	352,062
	TOTAL	352,062	-	-	352,062
739 488	ST. LIGHTING IMPROV.-VARIOUS LOCTNS-1988				
	PURCHASE OF SERVICES	-	-	80,900	80,900
	TOTAL	-	-	80,900	80,900
739 490	PUBLIC LIGHTING ENERGY COSTS - TOTALS				
	PURCHASE OF SERVICES	6,632,310	5,142,895	5,723,500	7,210,776
	TOTAL	6,632,310	5,142,895	5,723,500	7,210,776

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 500	OPERATIONS - TOTALS				
	PERSONAL SERV - PERM	16,067,185	15,217,201	16,709,872	16,709,872
	PERSONAL SERV - TEMP	430,351	184,100	447,457	447,457
	FRINGE BENEFITS	3,928,665	3,293,790	3,759,848	3,759,848
	MATERIALS & SUPPLIES	2,258,282	2,251,870	2,536,206	2,554,308
	EQUIPMENT	39,587	39,993	60,971	60,971
	PURCHASE OF SERVICES	9,796,513	9,889,666	11,399,196	11,492,296
	CONTRIBUTIONS ETC.	-	21	-	-
	DISTRIBUTION CREDITS	-	162CR	-	-
	TOTAL	32,520,583	30,876,479	34,913,550	35,024,752
739 510	MAINTENANCE OF PAVEMENTS AND CURBS				
	PERSONAL SERV - PERM	727,488	728,604	764,727	764,727
	PERSONAL SERV - TEMP	23,966	27,990	29,136	29,136
	FRINGE BENEFITS	185,384	159,840	191,328	191,328
	MATERIALS & SUPPLIES	266,635	276,422	301,166	301,166
	PURCHASE OF SERVICES	2,606,738	2,594,804	2,887,393	2,887,393
	DISTRIBUTION CREDITS	-	162CR	-	-
	TOTAL	3,810,211	3,787,498	4,173,750	4,173,750
739 540	CONCRETE SIDEWALKS				
	PERSONAL SERV - PERM	343,777	336,393	338,119	338,119
	PERSONAL SERV - TEMP	6,120	4,723	5,805	5,805
	FRINGE BENEFITS	87,093	73,912	83,816	83,816
	MATERIALS & SUPPLIES	75,909	74,716	74,175	74,175
	PURCHASE OF SERVICES	703,402	754,541	930,551	930,551
	TOTAL	1,216,301	1,244,285	1,432,466	1,432,466
739 550	BRIDGES AND SUBWAYS				
	PERSONAL SERV - PERM	265,141	240,616	255,027	255,027
	PERSONAL SERV - TEMP	-	23,816	22,419	22,419
	FRINGE BENEFITS	66,709	58,506	65,203	65,203
	MATERIALS & SUPPLIES	24,036	32,750	35,505	40,940
	EQUIPMENT	-	598	-	-
	PURCHASE OF SERVICES	201,612	103,538	185,145	276,645
	TOTAL	557,498	459,824	563,299	660,234
739 560	MAINTENANCE AND SERVICING OF YARDS				
	PERSONAL SERV - PERM	931,927	791,284	978,540	978,540
	FRINGE BENEFITS	234,464	163,673	190,721	190,721
	MATERIALS & SUPPLIES	4,834	6,578	8,046	8,046
	PURCHASE OF SERVICES	7,394	3,247	17,668	17,668
	TOTAL	1,178,619	964,782	1,194,975	1,194,975
739 570	PATROLLING SERVICES				
	PERSONAL SERV - PERM	592,559	604,382	616,209	616,209
	FRINGE BENEFITS	149,082	132,242	151,587	151,587
	MATERIALS & SUPPLIES	27,964	27,963	30,344	30,344
	PURCHASE OF SERVICES	40,865	38,239	43,442	43,442
	TOTAL	810,470	802,826	841,582	841,582

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 580	PEDESTRIAN CROSSOVER MAINTENANCE				
	PERSONAL SERV - PERM	69,101	63,138	60,781	60,781
	PERSONAL SERV - TEMP	2,147	6,069	6,213	6,213
	FRINGE BENEFITS	17,597	14,192	15,635	15,635
	MATERIALS & SUPPLIES	18,562	25,622	25,183	25,183
	PURCHASE OF SERVICES	62,006	73,322	68,467	68,467
	TOTAL	169,413	182,343	176,279	176,279
739 610	TRAFFIC MARKINGS				
	PERSONAL SERV - PERM	160,336	175,088	182,074	182,074
	PERSONAL SERV - TEMP	19,850	19,463	21,199	21,199
	FRINGE BENEFITS	42,291	40,155	47,122	47,122
	MATERIALS & SUPPLIES	80,771	61,766	62,153	62,153
	PURCHASE OF SERVICES	68,671	80,701	87,971	89,571
	TOTAL	371,919	377,173	400,519	402,119
739 620	TRAFFIC CONTROL ELECTRICAL DEVICES				
	PERSONAL SERV - PERM	26,697	28,216	30,137	30,137
	PERSONAL SERV - TEMP	-	22	-	-
	FRINGE BENEFITS	6,717	6,099	7,413	7,413
	MATERIALS & SUPPLIES	7,057	4,305	1,444	6,204
	PURCHASE OF SERVICES	19,849	18,219	20,701	20,701
	TOTAL	60,320	56,861	59,695	64,455
739 630	TRAFFIC SIGNS				
	PERSONAL SERV - PERM	424,479	450,960	467,229	467,229
	PERSONAL SERV - TEMP	10,251	12,957	10,726	10,726
	FRINGE BENEFITS	107,802	99,495	116,118	116,118
	MATERIALS & SUPPLIES	109,382	157,553	173,589	181,496
	EQUIPMENT	-	-	20,000	20,000
	PURCHASE OF SERVICES	150,700	149,740	155,185	155,185
	TOTAL	802,614	870,705	942,847	950,754
739 640	LEVEL CROSSINGS				
	PURCHASE OF SERVICES	12,000	10,041	10,440	10,440
	TOTAL	12,000	10,041	10,440	10,440
739 650	CONSTR., MAINT. & FLUSHING OF CATCH BASINS				
	PERSONAL SERV - PERM	302,260	376,085	380,479	380,479
	PERSONAL SERV - TEMP	3,538	5,239	5,452	5,452
	FRINGE BENEFITS	76,393	83,004	94,198	94,198
	MATERIALS & SUPPLIES	103,080	126,449	135,029	135,029
	PURCHASE OF SERVICES	227,759	236,196	234,368	234,368
	TOTAL	713,030	826,973	849,526	849,526

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 660	ROAD CLEANING SERVICES				
	PERSONAL SERV - PERM	7,986,661	8,455,661	8,668,011	8,668,011
	PERSONAL SERV - TEMP	-	25,284	22,411	22,411
	FRINGE BENEFITS	1,891,865	1,832,876	1,964,796	1,964,796
	MATERIALS & SUPPLIES	491,031	543,849	599,885	599,885
	EQUIPMENT	39,587	39,395	40,971	40,971
	PURCHASE OF SERVICES	3,942,892	4,215,206	4,359,970	4,359,970
	TOTAL	14,352,036	15,112,271	15,656,044	15,656,044
739 670	BASIC WINTER SERVICES				
	PERSONAL SERV - PERM	1,994,768	1,184,123	1,740,817	1,740,817
	PERSONAL SERV - TEMP	54,124	1,870	1,327	1,327
	FRINGE BENEFITS	491,814	240,797	328,387	328,387
	MATERIALS & SUPPLIES	891,054	819,287	926,696	926,696
	PURCHASE OF SERVICES	1,301,524	1,175,575	1,912,117	1,912,117
	TOTAL	4,733,284	3,421,652	4,909,344	4,909,344
739 680	SNOW CLEARING SIDEWALKS-SEN. CIT. & DISABLED				
	PERSONAL SERV - PERM	837,515	441,450	870,981	870,981
	PERSONAL SERV - TEMP	310,355	56,667	322,769	322,769
	FRINGE BENEFITS	241,211	100,262	199,766	199,766
	MATERIALS & SUPPLIES	151,281	89,058	157,375	157,375
	PURCHASE OF SERVICES	256,200	237,957	266,500	266,500
	TOTAL	1,796,562	925,394	1,817,391	1,817,391
739 690	SUPERVISORY AND TECHNICAL SERVICES				
	PERSONAL SERV - PERM	1,404,476	1,341,201	1,356,741	1,356,741
	FRINGE BENEFITS	330,243	288,737	303,758	303,758
	MATERIALS & SUPPLIES	6,686	5,552	5,616	5,616
	PURCHASE OF SERVICES	194,901	198,340	219,278	219,278
	CONTRIBUTIONS ETC.	-	21	-	-
	TOTAL	1,936,306	1,833,851	1,885,393	1,885,393
739 700	SANITATION - TOTALS				
	PERSONAL SERV - PERM	11,697,434	11,453,452	12,097,881	12,097,881
	PERSONAL SERV - TEMP	1,197,122	1,410,638	1,244,532	1,244,532
	FRINGE BENEFITS	2,867,303	2,605,021	2,655,901	2,655,901
	MATERIALS & SUPPLIES	17,042	27,303	15,904	15,904
	EQUIPMENT	576	372	15,226	15,226
	PURCHASE OF SERVICES	5,391,987	5,377,445	5,543,232	5,543,232
	TOTAL	21,171,464	20,874,231	21,572,676	21,572,676
739 710	REFUSE COLLECTION SERVICES				
	PERSONAL SERV - PERM	10,361,689	10,102,581	10,677,934	10,677,934
	PERSONAL SERV - TEMP	1,196,312	1,410,138	1,244,164	1,244,164
	FRINGE BENEFITS	2,544,629	2,317,666	2,338,905	2,338,905
	MATERIALS & SUPPLIES	3,644	6,413	3,790	3,790
	EQUIPMENT	-	-	10,000	10,000
	PURCHASE OF SERVICES	5,320,062	5,291,871	5,448,563	5,448,563
	TOTAL	19,426,336	19,128,669	19,723,356	19,723,356

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 750	YARD SERVICES				
	PERSONAL SERV - PERM	793,257	922,479	879,250	879,250
	PERSONAL SERV - TEMP	810	500	368	368
	FRINGE BENEFITS	199,594	174,845	202,051	202,051
	MATERIALS & SUPPLIES	10,407	18,923	9,003	9,003
	EQUIPMENT	-	258	4,712	4,712
	PURCHASE OF SERVICES	7,051	13,586	20,883	20,883
	TOTAL	1,011,119	1,030,591	1,116,267	1,116,267
739 760	SUPERVISORY SERVICES				
	PERSONAL SERV - PERM	542,488	528,392	540,697	540,697
	FRINGE BENEFITS	123,080	112,510	114,945	114,945
	MATERIALS & SUPPLIES	2,991	1,967	3,111	3,111
	EQUIPMENT	576	114	514	514
	PURCHASE OF SERVICES	64,874	71,988	73,786	73,786
	TOTAL	734,009	714,971	733,053	733,053
739 800	HEALTH AND SAFETY ITEMS - TOTALS				
	PERSONAL SERV - PERM	37,535	32,199	36,723	36,723
	PERSONAL SERV - TEMP	-	14,302	-	-
	FRINGE BENEFITS	9,005	8,595	8,773	8,773
	MATERIALS & SUPPLIES	91,500	110,056	119,000	123,970
	EQUIPMENT	108,384	128,147	1,000	1,000
	PURCHASE OF SERVICES	57,300	73,579	72,935	72,935
	CONTRIBUTIONS ETC.	-	611	-	-
	DISTRIBUTION CREDITS	105,884CR	-	-	-
	TOTAL	197,840	367,489	238,431	243,401
739 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - PERM	-	5,774	-	-
	PERSONAL SERV - TEMP	49,045	51,005	74,013	74,013
	FRINGE BENEFITS	4,800	6,189	8,141	8,141
	MATERIALS & SUPPLIES	17,784	17,055	-	3,958
	EQUIPMENT	112,500	56,241	111,500	224,428
	ACQUISIT. REAL PROPERTY	-	5,224	-	-
	PURCHASE OF SERVICES	2,764,625	1,484,578	859,261	1,883,194
	DISTRIBUTION CREDITS	338,428CR	303,158CR	-	38,500CR
	TOTAL	2,610,326	1,322,908	1,052,915	2,155,234
739 901	BICYCLE PROOF CATCH BASIN COVERS-BICYCLE RTES				
	PURCHASE OF SERVICES	25,584	-	70,000	95,584
	TOTAL	25,584	-	70,000	95,584
739 902	MONITORING OF TRAIN SPEEDS				
	PURCHASE OF SERVICES	3,543	5,563	-	-
	TOTAL	3,543	5,563	-	-
739 903	INSTALLATION OF P.X.O.S.				
	PURCHASE OF SERVICES	28,315	14,188	-	14,130
	TOTAL	28,315	14,188	-	14,130

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 904	MATHEMATICAL MODEL-REFUSE COLLECTION OPERATIO				
	PURCHASE OF SERVICES	35,285	12,500	-	22,785
	TOTAL	35,285	12,500	-	22,785
739 905	RENAMING ST.-INTERS. MT.PLEASANT,WHITEHALL,ET				
	PURCHASE OF SERVICES	1,200	-	-	1,200
	TOTAL	1,200	-	-	1,200
739 906	REPAIRS TO QUEEN ST. E. BRIDGE				
	PURCHASE OF SERVICES	190,000	-	110,000	300,000
	TOTAL	190,000	-	110,000	300,000
739 907	ILLUMINATION IMPROVEMENTS-PEDESTRIAN CROSSOVE				
	PURCHASE OF SERVICES	2,500	-	-	2,500
	TOTAL	2,500	-	-	2,500
739 908	COLLECTION OF HOUSEHOLD HAZARDOUS WASTE				
	PURCHASE OF SERVICES	100,000	142,880	125,000	125,000
	TOTAL	100,000	142,880	125,000	125,000
739 909	TRAFFIC STUDY - SHERWOOD PARK AREA				
	PERSONAL SERV - PERM	-	4,176	-	-
	FRINGE BENEFITS	-	507	-	-
	PURCHASE OF SERVICES	4,000	-	-	-
	TOTAL	4,000	4,683	-	-
739 910	PRE-ENGINEERING				
	PURCHASE OF SERVICES	103,338	94,279	115,000	124,059
	TOTAL	103,338	94,279	115,000	124,059
739 911	TRIAL PROGRAMME - LANEWAY SNOW REMOVAL				
	PURCHASE OF SERVICES	620,438	189,168	179,027CR	-
	TOTAL	620,438	189,168	179,027CR	-
739 912	SNOW CLEARING SERVICE - WHEEL-TRANS USERS				
	EQUIPMENT	-	42,504	-	-
	PURCHASE OF SERVICES	137,412	13,218	81,690CR	-
	TOTAL	137,412	55,722	81,690CR	-
739 913	PURCHASE OF NEW COMPACTOR CONTAINERS				
	EQUIPMENT	111,500	-	111,500	223,000
	TOTAL	111,500	-	111,500	223,000
739 914	PILOT PROJECT - CITY SIDEWALK SNOW CLEARING				
	PURCHASE OF SERVICES	39,195	65,353	177,478	177,478
	TOTAL	39,195	65,353	177,478	177,478
739 915	TOW AWAY ZONE - DUFFERIN, JAMESON, QUEEN				
	PURCHASE OF SERVICES	10,000	9,176	-	823
	TOTAL	10,000	9,176	-	823

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 916	DED. & NAME NEW ST. & LANE,W. OF DUFFERIN ST.				
	PURCHASE OF SERVICES	488	148	-	340
	TOTAL	488	148	-	340
739 917	BICYCLE PROOF CATCH BASIN COVERS - OTHERS				
	PURCHASE OF SERVICES	48,290	27,990	26,000	46,301
	TOTAL	48,290	27,990	26,000	46,301
739 918	RENAMING OS ST. MARY'S TO ST. MARY ST.				
	PURCHASE OF SERVICES	1,000	-	-	1,000
	TOTAL	1,000	-	-	1,000
739 919	SIGNS - LA SCALA LANE				
	PURCHASE OF SERVICES	250	240	-	-
	TOTAL	250	240	-	-
739 920	NAMING OF LANE - RUSSELL HILL LANE				
	PURCHASE OF SERVICES	250	-	-	250
	TOTAL	250	-	-	250
739 921	NAMING OF LANE - SKEY LANE				
	PURCHASE OF SERVICES	250	109	-	141
	TOTAL	250	109	-	141
739 922	STREET NAME SIGNS - 'LESLIEVILLE'				
	PURCHASE OF SERVICES	6,000	13,641	-	-
	TOTAL	6,000	13,641	-	-
739 923	RENAMING ALBERT ST. - SALVATION SQUARE				
	PURCHASE OF SERVICES	1,800	160	-	1,640
	TOTAL	1,800	160	-	1,640
739 925	NO TURN SIGNS-BLOOR ST.E. & ST. PAUL'S SQ.				
	PURCHASE OF SERVICES	3,500	3,072	-	427
	TOTAL	3,500	3,072	-	427
739 926	PLANTER BOX - PINE AVENUE				
	PURCHASE OF SERVICES	1,000	64	-	935
	TOTAL	1,000	64	-	935
739 927	MANUFACTURE OF CONTAINERS-DRY CELL BATTERIES				
	PURCHASE OF SERVICES	2,600	-	-	2,600
	TOTAL	2,600	-	-	2,600
739 928	ENG/CHINESE ST. NAME SIGNS-BROADVIEW/GERRARD				
	PURCHASE OF SERVICES	600	1,068	-	-
	TOTAL	600	1,068	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 929	DESIGNATE PART OF DUNDAS ST.W. AS RUA ACORES				
	PERSONAL SERV - PERM	-	294	-	-
	PERSONAL SERV - TEMP	-	56	-	-
	FRINGE BENEFITS	-	55	-	-
	PURCHASE OF SERVICES	4,500	-	-	-
	TOTAL	4,500	405	-	-
739 930	COMPUTER GRAPHICS PILOT PROJECT				
	PERSONAL SERV - TEMP	40,737	34,002	66,063	66,063
	FRINGE BENEFITS	3,983	3,570	7,267	7,267
	MATERIALS & SUPPLIES	3,000	2,096	-	-
	EQUIPMENT	1,000	7,437	-	1,428
	PURCHASE OF SERVICES	63,204	18,039	-	37,897
	TOTAL	111,924	65,144	73,330	112.655
739 931	"NEIGHBOURHOOD WATCH SIGNS"				
	PURCHASE OF SERVICES	68,787	3,647	-	65,140
	TOTAL	68,787	3,647	-	65,140
739 932	ILLUMINATED STREET NAME SIGNS				
	MATERIALS & SUPPLIES	14,784	14,784	-	3,958
	PURCHASE OF SERVICES	20,000	16,042	20,000	20,000
	TOTAL	34,784	30,826	20,000	23,958
739 933	TRAF. REGLTS-RICHMOND W.BATHURST TO TECUMSETH				
	PURCHASE OF SERVICES	1,884	-	-	1,884
	TOTAL	1,884	-	-	1,884
739 934	MAINTENANCE OF RETAINING WALLS				
	PURCHASE OF SERVICES	125,000	60,309	125,000	189,690
	TOTAL	125,000	60,309	125,000	189,690
739 935	TRAFFIC REGULATIONS - ST. JOSEPH ST.				
	PURCHASE OF SERVICES	4,000	773	-	3,226
	TOTAL	4,000	773	-	3,226
739 936	EXTENSION OF MAITLAND PLACE				
	PURCHASE OF SERVICES	2,781	1,228	-	1,552
	TOTAL	2,781	1,228	-	1,552
739 937	NAMING OF SHERWOOD LANE				
	PURCHASE OF SERVICES	125	-	-	125
	TOTAL	125	-	-	125
739 939	MULTI-MATERIAL RECYCLING PROGRAM				
	PURCHASE OF SERVICES	25,000	69	-	24,931
	TOTAL	25,000	69	-	24,931

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 940	OVERHEAD FLASHER - DAVISVILLE & CLEVELAND ST.				
	PURCHASE OF SERVICES	2,500	411	-	2,088
	TOTAL	2,500	411	-	2,088
739 943	BOULEVARD IMPROVEMENTS				
	PURCHASE OF SERVICES	55,000	56,707	55,000	55,000
	TOTAL	55,000	56,707	55,000	55,000
739 944	OVERHEAD FLASHER-BERKELEY,HAHN PL.& THE ESPL.				
	PURCHASE OF SERVICES	4,000	-	-	4,000
	TOTAL	4,000	-	-	4,000
739 945	SPECIAL STREET NAME SIGNS - U. OF T.				
	PURCHASE OF SERVICES	7,500	-	-	7,500
	TOTAL	7,500	-	-	7,500
739 946	STREET NAME CHANGE-DOEL COURT TO KELLNER COUR				
	PURCHASE OF SERVICES	1,800	-	-	1,800
	TOTAL	1,800	-	-	1,800
739 947	PLANTER BOX - DAVENPORT & MACPHERSON				
	PURCHASE OF SERVICES	1,000	384	-	616
	TOTAL	1,000	384	-	616
739 948	TRAFFIC CONTROL PLAN - S. EGLINTON AREA				
	PURCHASE OF SERVICES	2,500	-	-	2,500
	TOTAL	2,500	-	-	2,500
739 949	TRAFFIC REGULATIONS - ONTARIO STREET				
	PURCHASE OF SERVICES	2,000	-	-	2,000
	TOTAL	2,000	-	-	2,000
739 950	ADDITIONAL TRAFFIC CONTROL - MOORE PARK AREA				
	PURCHASE OF SERVICES	8,500	-	-	8,500
	TOTAL	8,500	-	-	8,500
739 951	REAR YARD DRAINAGE - EASTWOOD ROAD				
	PURCHASE OF SERVICES	4,800	-	-	4,800
	TOTAL	4,800	-	-	4,800
739 952	ECONOMIC SUMMIT - LITTER SERVICES				
	PURCHASE OF SERVICES	-	-	16,500	16,500
	TOTAL	-	-	16,500	16,500
739 953	PAINTING OF SEWER GRATINGS				
	PURCHASE OF SERVICES	15,357	10,708	-	4,648
	TOTAL	15,357	10,708	-	4,648

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 955	ACQUISITION & ADAPTATION OF AKWA MODEL				
	PERSONAL SERV - TEMP	-	8,829	-	-
	FRINGE BENEFITS	-	905	-	-
	EQUIPMENT	-	6,300	-	-
	PURCHASE OF SERVICES	24,271	-	-	8,236
	TOTAL	24,271	16,034	-	8,236
739 957	DESIGN OF REHAB WORK-GERRARD ST. BRIDGE				
	PURCHASE OF SERVICES	-	-	40,000	40,000
	TOTAL	-	-	40,000	40,000
739 958	SUPPLEMENTARY SPECIAL ITEMS				
	PURCHASE OF SERVICES	-	-	50,000	50,000
	TOTAL	-	-	50,000	50,000
739 960	CONSULTANTS STUDY - TWO-WAY RADIO SYSTEM				
	PURCHASE OF SERVICES	-	-	30,000	30,000
	TOTAL	-	-	30,000	30,000
739 961	PLANTER BOX - RUSHOLME ROAD				
	PURCHASE OF SERVICES	482	-	-	-
	TOTAL	482	-	-	-
739 962	STREET NAME CHANGE-ELMWOOD AV TO VIA ITALIA-O				
	PURCHASE OF SERVICES	12	-	-	-
	TOTAL	12	-	-	-
739 963	PLANTER BOX - PALMERSTON AVENUE				
	PURCHASE OF SERVICES	232	-	-	-
	TOTAL	232	-	-	-
739 966	CONSTRUCTION OF LAY-BY ORCHARD VIEW BOULEVARD				
	PURCHASE OF SERVICES	9,700	5,007	-	-
	TOTAL	9,700	5,007	-	-
739 969	INSTALL PERMANENT PAVEMENT MARKINGS-TRIAL PRO				
	MATERIALS & SUPPLIES	-	175	-	-
	PURCHASE OF SERVICES	13,053	11,953	10,000	10,925
	TOTAL	13,053	12,128	10,000	10,925
739 970	WIDENING OF FELSTEAD AVENUE				
	PURCHASE OF SERVICES	4,877	-	-	4,877
	TOTAL	4,877	-	-	4,877
739 972	PAVEMENT NARROWING - PEARS AVENUE				
	PURCHASE OF SERVICES	1,568	-	-	1,568
	TOTAL	1,568	-	-	1,568

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 974	INSTALLATION OF PARAPLEGIC RAMPS				
	PURCHASE OF SERVICES	55,000	55,000	80,000	80,000
	TOTAL	55,000	55,000	80,000	80,000
739 976	ONE-WAY OPERATION REVERSAL - RICHMOND ST W				
	PURCHASE OF SERVICES	2,142	-	-	-
	TOTAL	2,142	-	-	-
739 977	ENCROACHMENT AGREEMENT - 110 DOVERCOURT RD				
	PURCHASE OF SERVICES	400	-	-	-
	TOTAL	400	-	-	-
739 978	REVERSAL OF ONE-WAY OPERATION - CONCORD AVE				
	PURCHASE OF SERVICES	149	-	-	-
	TOTAL	149	-	-	-
739 979	PRE-EMPTION OF TRAFFIC CONTROL SIGNALS				
	PURCHASE OF SERVICES	30,000	29,613	35,000	35,387
	TOTAL	30,000	29,613	35,000	35,387
739 981	IMPLEMENTATION OF ANTI-LITTERING CAMPAIGN				
	PURCHASE OF SERVICES	5,933	-	-	5,933
	TOTAL	5,933	-	-	5,933
739 982	VILLAGE OF SWANSEA - SPECIAL S.N. SIGNS				
	TOTAL	-	-	-	-
739 983	FLASHING RED WARNING LIGHT-LEE & NORWAY AVES.				
	PURCHASE OF SERVICES	1,372	448	-	924
	TOTAL	1,372	448	-	924
739 984	OSLER STREET LEVEL CROSSING - C.P.R.				
	PERSONAL SERV - TEMP	8,308	8,107	7,950	7,950
	FRINGE BENEFITS	817	899	874	874
	TOTAL	9,125	9,006	8,824	8,824
739 985	TEMPORARY PAVEMENT NARROWING-BLYTHWOOD RD.				
	PURCHASE OF SERVICES	1,036	-	-	1,036
	TOTAL	1,036	-	-	1,036
739 986	ST. NAME CHANGE - HIGHCROFT RD. TO MARWOOD CT				
	PURCHASE OF SERVICES	1,850	-	-	1,850
	TOTAL	1,850	-	-	1,850
739 987	CONSULTANT STUDY-LESLIE EXT./BAYVIEW AV.WIDEN				
	PURCHASE OF SERVICES	52,800	12,580	-	40,220
	TOTAL	52,800	12,580	-	40,220

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
739 989	BLOCK PARENT COMMUNITY SIGNS				
	PURCHASE OF SERVICES	2 976	-	-	2,976
	TOTAL	2,976	-	-	2,976
739 990	CONSTRUCTION OF SIX RECYCLING DEPOTS				
	PURCHASE OF SERVICES	2,300	-	-	2,300
	TOTAL	2,300	-	-	2,300
739 991	IMPROVEMENT TO GLEN RD. NORTH BRIDGE				
	PURCHASE OF SERVICES	599,856	606,900	-	-
	DISTRIBUTION CREDITS	299,928CR	303,158CR	-	-
	TOTAL	299,928	303,742	-	-
739 992	REHAB.OF TRACK ALLOWANCE-GERRARD ST.E. BRIDGE				
	PURCHASE OF SERVICES	77,000	-	-	77,000
	DISTRIBUTION CREDITS	38,500CR	-	-	38,500CR
	TOTAL	38,500	-	-	38,500
739 993	PILOT STUDY - CONCRETE TESTING IN ROADS				
	PURCHASE OF SERVICES	70,891	2,610	-	68,281
	TOTAL	70,891	2,610	-	68,281
739 994	STREET NAME CHANGE - MAYBANK TO GUNN				
	PURCHASE OF SERVICES	1,608	-	-	1,608
	TOTAL	1,608	-	-	1,608
739 995	PLANTER BOX-MELBOURNE AVE. W OF GWYNNE AVE.				
	PURCHASE OF SERVICES	1,000	550	-	450
	TOTAL	1,000	550	-	450
739 996	OVERHEAD FLASHER-LOWER SPAD. & QUEEN'S QUAY W				
	PURCHASE OF SERVICES	2,801	2,509	-	291
	TOTAL	2,801	2,509	-	291
739 997	ANIMAL CONTROL REGULATORY SIGNS				
	PERSONAL SERV - PERM	-	1,304	-	-
	PERSONAL SERV - TEMP	-	11	-	-
	FRINGE BENEFITS	-	253	-	-
	ACQUISIT. REAL PROPERTY	-	5,224	-	-
	PURCHASE OF SERVICES	14,240	3,726CR	-	12,742
	TOTAL	14,240	3,066	-	12,742
739 998	INSTALLATION & MAINT. OF TRANSIT SHELTERS-MED				
	PURCHASE OF SERVICES	-	-	35,000	35,000
	TOTAL	-	-	35,000	35,000
739 999	NEW SPECIAL ITEMS				
	TOTAL	-	-	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
771 000	PLANNING AND DEVELOPMENT DEPARTMENT - TOTALS				
	PERSONAL SERV - PERM	6,665,796	6,315,762	6,829,850	6,829,850
	PERSONAL SERV - TEMP	896,336	950,836	799,610	799,610
	FRINGE BENEFITS	1,117,859	1,045,587	1,114,927	1,114,927
	MATERIALS & SUPPLIES	326,899	356,188	473,582	475,582
	EQUIPMENT	56,028	91,694	82,550	115,563
	PURCHASE OF SERVICES	987,748	817,761	709,083	1,146,195
	CONTRIBUTIONS ETC.	48,600	72,036	61,537	61,537
	DISTRIBUTION CREDITS	64,997CR	145,915CR	4,922CR	4,922CR
	TOTAL	10,034,269	9,503,949	10,066,217	10,538,342
771 100	OFFICE OF THE COMMISSIONER - TOTALS				
	PERSONAL SERV - PERM	149,083	173,293	231,904	231,904
	FRINGE BENEFITS	21,876	25,318	32,399	32,399
	MATERIALS & SUPPLIES	190	455	679	679
	EQUIPMENT	6,368	-	11,050	13,546
	PURCHASE OF SERVICES	6,668	7,758	6,681	6,681
	TOTAL	184,185	206,824	282,713	285,209
771 200	GENERAL SERVICES DIVISION - TOTALS				
	PERSONAL SERV - PERM	896,693	902,489	964,960	964,960
	PERSONAL SERV - TEMP	156,570	89,372	138,504	138,504
	FRINGE BENEFITS	166,722	156,665	173,427	173,427
	MATERIALS & SUPPLIES	82,057	150,904	134,621	134,621
	EQUIPMENT	7,341	10,254	17,950	20,932
	PURCHASE OF SERVICES	140,204	169,972	109,020	155,286
	CONTRIBUTIONS ETC.	89	108	42	42
	DISTRIBUTION CREDITS	1,616CR	1,170CR	1,435CR	1,435CR
	TOTAL	1,448,060	1,478,594	1,537,089	1,586,337
771 200	GENERAL SERVICES DIVISION				
	PURCHASE OF SERVICES	20,000	-	-	-
	TOTAL	20,000	-	-	-
771 220	GRAPHICS				
	PERSONAL SERV - PERM	481,961	454,879	486,412	486,412
	PERSONAL SERV - TEMP	8,312	9,536	31,655	31,655
	FRINGE BENEFITS	82,073	76,816	84,916	84,916
	MATERIALS & SUPPLIES	26,551	42,344	39,515	39,515
	EQUIPMENT	3,100	3,147	10,150	10,150
	PURCHASE OF SERVICES	94	174	126	126
	CONTRIBUTIONS ETC.	89	83	42	42
	DISTRIBUTION CREDITS	1,268CR	1,057CR	1,318CR	1,318CR
	TOTAL	600,912	585,922	651,498	651,498

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
771 270	ADMINISTRATION				
	PERSONAL SERV - PERM	414,732	447,610	478,548	478,548
	PERSONAL SERV - TEMP	148,258	79,836	106,849	106,849
	FRINGE BENEFITS	84,649	79,849	88,511	88,511
	MATERIALS & SUPPLIES	55,506	108,560	95,106	95,106
	EQUIPMENT	4,241	7,107	7,800	10,782
	PURCHASE OF SERVICES	120,110	169,798	108,894	155,160
	CONTRIBUTIONS ETC.	-	25	-	-
	DISTRIBUTION CREDITS	348CR	113CR	117CR	117CR
	TOTAL	827,148	892,672	885,591	934,839
771 300	POLICY AND RESEARCH DIVISION - TOTALS				
	PERSONAL SERV - PERM	976,790	900,286	1,123,735	1,123,735
	PERSONAL SERV - TEMP	31,827	67,795	35,955	35,955
	FRINGE BENEFITS	154,694	147,463	176,226	176,226
	MATERIALS & SUPPLIES	38,267	53,095	37,446	37,446
	EQUIPMENT	3,062	3,265	8,100	26,403
	PURCHASE OF SERVICES	39,355	53,067	31,355	38,265
	CONTRIBUTIONS ETC.	236	168	245	245
	DISTRIBUTION CREDITS	2,165CR	5,388CR	2,251CR	2,251CR
	TOTAL	1,242,066	1,219,751	1,410,811	1,436,024
771 320	RESEARCH				
	PERSONAL SERV - PERM	665,049	612,259	739,317	739,317
	PERSONAL SERV - TEMP	-	34,223	-	-
	FRINGE BENEFITS	104,702	101,198	116,581	116,581
	MATERIALS & SUPPLIES	35,494	49,410	33,956	33,956
	EQUIPMENT	3,062	3,265	8,100	26,403
	PURCHASE OF SERVICES	4,831	9,994	24,328	27,478
	CONTRIBUTIONS ETC.	236	168	245	245
	DISTRIBUTION CREDITS	2,165CR	5,388CR	2,251CR	2,251CR
	TOTAL	811,209	805,129	920,276	941,729
771 330	POLICY				
	PERSONAL SERV - PERM	311,741	288,027	384,418	384,418
	PERSONAL SERV - TEMP	31,827	33,572	35,955	35,955
	FRINGE BENEFITS	49,992	46,265	59,645	59,645
	MATERIALS & SUPPLIES	2,773	3,685	3,490	3,490
	PURCHASE OF SERVICES	34,524	43,073	7,027	10,787
	TOTAL	430,857	414,622	490,535	494,295
771 400	ZONING & OFFICIAL PLAN - TOTALS				
	PERSONAL SERV - PERM	559,178	509,469	546,500	546,500
	PERSONAL SERV - TEMP	-	33,902	35,955	35,955
	FRINGE BENEFITS	85,658	81,921	85,157	85,157
	MATERIALS & SUPPLIES	4,122	707	748	748
	EQUIPMENT	1,700	1,669	2,650	2,650
	PURCHASE OF SERVICES	2,417	3,720	28,355	28,355
	TOTAL	653,075	631,388	699,365	699,365

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
771 410	MANAGEMENT & SUPPORT				
	PERSONAL SERV - PERM	99,746	98,328	103,426	103,426
	FRINGE BENEFITS	14,439	14,828	14,710	14,710
	MATERIALS & SUPPLIES	227	-	104	104
	EQUIPMENT	-	-	1,200	1,200
	PURCHASE OF SERVICES	303	161	155	155
	TOTAL	114,715	113,317	119,595	119,595
771 420	ZONING & OFFICIAL PLAN				
	PERSONAL SERV - PERM	459,432	411,141	443,074	443,074
	PERSONAL SERV - TEMP	-	33,902	35,955	35,955
	FRINGE BENEFITS	71,219	67,093	70,447	70,447
	MATERIALS & SUPPLIES	3,895	707	644	644
	EQUIPMENT	1,700	1,669	1,450	1,450
	PURCHASE OF SERVICES	2,114	3,559	28,200	28,200
	TOTAL	538,360	518,071	579,770	579,770
771 500	CENTRAL CORE & WATERFRONT - TOTALS				
	PERSONAL SERV - PERM	1,094,061	969,234	1,055,893	1,055,893
	PERSONAL SERV - TEMP	200,824	195,568	47,411	47,411
	FRINGE BENEFITS	187,451	158,936	161,446	161,446
	MATERIALS & SUPPLIES	43,117	22,237	25,520	25,520
	EQUIPMENT	2,600	22,465	6,875	8,252
	PURCHASE OF SERVICES	98,569	59,128	39,502	95,205
	TOTAL	1,626,622	1,427,568	1,336,647	1,393,727
771 510	MANAGEMENT AND SUPPORT				
	PERSONAL SERV - PERM	278,341	206,222	196,597	196,597
	PERSONAL SERV - TEMP	-	3,859	-	-
	FRINGE BENEFITS	41,239	32,132	30,135	30,135
	MATERIALS & SUPPLIES	2,101	4,057	2,302	2,302
	EQUIPMENT	500	17,329	1,700	3,077
	PURCHASE OF SERVICES	8,725	5,151	5,588	5,588
	TOTAL	330,906	268,750	236,322	237,699
771 520	CENTRAL CORE & WATERFRONT				
	PERSONAL SERV - PERM	345,774	322,425	324,276	324,276
	PERSONAL SERV - TEMP	105,045	78,172	-	-
	FRINGE BENEFITS	63,412	52,065	45,847	45,847
	MATERIALS & SUPPLIES	31,809	10,890	13,921	13,921
	EQUIPMENT	1,600	4,640	525	525
	PURCHASE OF SERVICES	10,718	9,164	11,870	11,870
	TOTAL	558,358	477,356	396,439	396,439

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
771 530	MIDTOWN				
	PERSONAL SERV - PERM	245,291	206,863	223,261	223,261
	PERSONAL SERV - TEMP	44,669	92,293	47,411	47,411
	FRINGE BENEFITS	41,903	36,494	37,292	37,292
	MATERIALS & SUPPLIES	8,370	4,823	7,233	7,233
	EQUIPMENT	250	248	4,500	4,500
	PURCHASE OF SERVICES	35,525	16,575	2,480	25,572
	TOTAL	376,008	357,296	322,177	345,269
771 540	DOWNTOWN				
	PERSONAL SERV - PERM	224,655	233,724	311,759	311,759
	PERSONAL SERV - TEMP	51,110	21,244	-	-
	FRINGE BENEFITS	40,897	38,245	48,172	48,172
	MATERIALS & SUPPLIES	837	2,467	2,064	2,064
	EQUIPMENT	250	248	150	150
	PURCHASE OF SERVICES	43,601	28,238	19,564	52,175
	TOTAL	361,350	324,166	381,709	414,320
771 600	COMMUNITY & NEIGHBOURHOOD PLANNING - TOTALS				
	PERSONAL SERV - PERM	1,989,684	1,943,787	1,955,827	1,955,827
	PERSONAL SERV - TEMP	303,149	333,100	283,851	283,851
	FRINGE BENEFITS	332,465	320,824	321,134	321,134
	MATERIALS & SUPPLIES	34,011	30,600	29,464	29,464
	EQUIPMENT	9,100	3,492	8,625	15,247
	PURCHASE OF SERVICES	187,689	129,341	38,574	189,323
	DISTRIBUTION CREDITS	48,666CR	129,988CR	1,236CR	1,236CR
	TOTAL	2,807,432	2,631,156	2,636,239	2,793,610
771 610	MANAGEMENT AND SUPPORT				
	PERSONAL SERV - PERM	370,143	337,900	364,141	364,141
	PERSONAL SERV - TEMP	72,521	42,037	40,267	40,267
	FRINGE BENEFITS	62,674	54,049	58,810	58,810
	MATERIALS & SUPPLIES	7,041	6,784	6,471	6,471
	EQUIPMENT	4,550	2,147	4,650	6,585
	PURCHASE OF SERVICES	77,219	50,842	7,223	35,244
	DISTRIBUTION CREDITS	47,666CR	30,096CR	364CR	364CR
	TOTAL	546,482	463,663	481,198	511,154
771 620	NORTH AREA				
	PERSONAL SERV - PERM	303,777	299,252	313,900	313,900
	PERSONAL SERV - TEMP	44,237	80,791	46,004	46,004
	FRINGE BENEFITS	50,669	51,000	50,322	50,322
	MATERIALS & SUPPLIES	2,829	11,084	8,929	8,929
	EQUIPMENT	3,800	600	700	5,387
	PURCHASE OF SERVICES	23,604	23,382	5,289	5,289
	DISTRIBUTION CREDITS	-	2,800CR	-	-
	TOTAL	428,916	463,309	425,144	429,831

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
771 630	EAST AREA				
	PERSONAL SERV - PERM	312,653	321,722	310,531	310,531
	PERSONAL SERV - TEMP	72,286	91,579	83,366	83,366
	FRINGE BENEFITS	54,383	54,994	54,309	54,309
	MATERIALS & SUPPLIES	1,922	1,574	1,720	1,720
	EQUIPMENT	750	721	2,075	2,075
	PURCHASE OF SERVICES	67,788	40,976	11,492	134,220
	DISTRIBUTION CREDITS	1,000CR	96,746CR	508CR	508CR
	TOTAL	508,782	414,820	462,985	585,713
771 640	WEST AREA				
	PERSONAL SERV - PERM	464,393	432,212	479,614	479,614
	PERSONAL SERV - TEMP	-	2,008	-	-
	FRINGE BENEFITS	68,161	66,636	69,848	69,848
	MATERIALS & SUPPLIES	8,699	2,335	1,720	1,720
	EQUIPMENT	-	24	400	400
	PURCHASE OF SERVICES	6,309	3,907	4,254	4,254
	TOTAL	547,562	507,122	555,836	555,836
771 650	WEST CENTRAL AREA				
	PERSONAL SERV - PERM	287,600	262,064	238,968	238,968
	PERSONAL SERV - TEMP	40,094	46,033	44,579	44,579
	FRINGE BENEFITS	48,321	43,697	40,989	40,989
	MATERIALS & SUPPLIES	6,171	4,298	5,170	5,170
	EQUIPMENT	-	-	525	525
	PURCHASE OF SERVICES	3,662	895	867	867
	TOTAL	385,848	356,987	331,098	331,098
771 660	COMMUNITY RENEWAL				
	PERSONAL SERV - PERM	251,118	290,637	248,673	248,673
	PERSONAL SERV - TEMP	74,011	70,652	69,635	69,635
	FRINGE BENEFITS	48,257	50,448	46,856	46,856
	MATERIALS & SUPPLIES	7,349	4,525	5,454	5,454
	EQUIPMENT	-	-	275	275
	PURCHASE OF SERVICES	9,107	9,339	9,449	9,449
	DISTRIBUTION CREDITS	-	346CR	364CR	364CR
	TOTAL	389,842	425,255	379,978	379,978
771 700	ECONOMIC DEVELOPMENT DIVISION - TOTALS				
	PERSONAL SERV - PERM	637,548	585,044	613,581	613,581
	PERSONAL SERV - TEMP	82,582	81,940	114,022	114,022
	FRINGE BENEFITS	104,289	95,350	102,086	102,086
	MATERIALS & SUPPLIES	21,998	33,365	36,961	36,961
	EQUIPMENT	5,050	5,007	1,150	1,150
	PURCHASE OF SERVICES	322,324	264,272	291,105	326,139
	CONTRIBUTIONS ETC.	48,275	56,250	61,250	61,250
	DISTRIBUTION CREDITS	12,500CR	9,369CR	-	-
	TOTAL	1,209,566	1,111,859	1,220,155	1,255,189

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
771 710	ECONOMIC DEVELOPMENT SECTION				
	PERSONAL SERV - PERM	416,869	367,900	383,481	383,481
	PERSONAL SERV - TEMP	58,700	51,409	86,654	86,654
	FRINGE BENEFITS	65,679	58,083	62,645	62,645
	MATERIALS & SUPPLIES	19,982	29,141	31,521	31,521
	EQUIPMENT	2,650	3,096	1,150	1,150
	PURCHASE OF SERVICES	211,105	147,479	176,955	201,562
	CONTRIBUTIONS ETC.	25	8,000	8,000	8,000
	DISTRIBUTION CREDITS	12,500CR	9,369CR	-	-
	TOTAL	762,510	655,739	750,406	775,013
771 720	FILM LIASON				
	PERSONAL SERV - PERM	220,679	217,144	230,100	230,100
	PERSONAL SERV - TEMP	23,882	30,531	27,368	27,368
	FRINGE BENEFITS	38,610	37,267	39,441	39,441
	MATERIALS & SUPPLIES	2,016	4,224	5,440	5,440
	EQUIPMENT	2,400	1,911	-	-
	PURCHASE OF SERVICES	111,219	116,793	114,150	124,577
	CONTRIBUTIONS ETC.	48,250	48,250	53,250	53,250
	TOTAL	447,056	456,120	469,749	480,176
771 800	ARCHITECTURE AND URBAN DESIGN DIVISION - TOTALS				
	PERSONAL SERV - PERM	310,236	275,948	279,345	279,345
	PERSONAL SERV - TEMP	-	916	-	-
	FRINGE BENEFITS	44,773	41,513	40,220	40,220
	MATERIALS & SUPPLIES	2,440	2,949	2,366	2,366
	EQUIPMENT	2,950	1,035	750	1,744
	PURCHASE OF SERVICES	18,025	21,344	13,435	35,785
	DISTRIBUTION CREDITS	50CR	-	-	-
	TOTAL	378,374	343,705	336,116	359,460
771 900	SPECIAL ITEMS - TOTALS				
	PERSONAL SERV - PERM	52,523	56,212	58,105	58,105
	PERSONAL SERV - TEMP	121,384	148,243	143,912	143,912
	FRINGE BENEFITS	19,931	17,597	22,832	22,832
	MATERIALS & SUPPLIES	100,697	61,876	205,777	207,777
	EQUIPMENT	17,857	44,507	25,400	25,639
	PURCHASE OF SERVICES	172,497	109,159	151,056	271,156
	CONTRIBUTIONS ETC.	-	15,510	-	-
	TOTAL	484,889	453,104	607,082	729,421
771 920	EQUAL OPPORTUNITY				
	MATERIALS & SUPPLIES	515	1,617	-	-
	PURCHASE OF SERVICES	3,640	2,549	4,321	4,321
	TOTAL	4,155	4,166	4,321	4,321

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
771 921	COMPUTER GRAPHICS				
	PERSONAL SERV - TEMP	23,722	23,722	-	-
	FRINGE BENEFITS	2,526	2,093	-	-
	MATERIALS & SUPPLIES	10,000	807	257	257
	EQUIPMENT	1,869	10,408	-	239
	PURCHASE OF SERVICES	36,857	19,673	22,555	25,355
	TOTAL	74,974	56,703	22,812	25,851
771 922	QUEEN ST. FACADE HISTORICAL STUDY				
	PURCHASE OF SERVICES	33,000	12,000	-	21,000
	TOTAL	33,000	12,000	-	21,000
771 923	URBAN DESIGN STUDY-GARDINER/LAKESHORE CORRID.				
	PURCHASE OF SERVICES	15,000	-	-	-
	CONTRIBUTIONS ETC.	-	15,000	-	-
	TOTAL	15,000	15,000	-	-
771 924	INTER-DEPARTMENTAL COMMITTEE ON THE DISABLED				
	PURCHASE OF SERVICES	-	-	40,000	40,000
	TOTAL	-	-	40,000	40,000
771 950	CITY CYCLING COMMITTEE				
	PERSONAL SERV - TEMP	31,827	34,392	35,955	35,955
	FRINGE BENEFITS	3,127	2,132	3,596	3,596
	MATERIALS & SUPPLIES	44,682	45,176	58,000	60,000
	EQUIPMENT	15,000	32,244	25,000	25,000
	PURCHASE OF SERVICES	54,500	30,878	20,000	21,300
	CONTRIBUTIONS ETC.	-	510	-	-
	TOTAL	149,136	145,332	142,551	145,851
771 990	INTERNATIONAL OFFICE				
	PERSONAL SERV - PERM	52,523	56,212	58,105	58,105
	PERSONAL SERV - TEMP	65,835	90,129	107,957	107,957
	FRINGE BENEFITS	14,278	13,372	19,236	19,236
	MATERIALS & SUPPLIES	45,500	14,276	147,520	147,520
	EQUIPMENT	988	1,855	400	400
	PURCHASE OF SERVICES	29,500	44,059	64,180	159,180
	TOTAL	208,624	219,903	397,398	492,398

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
772 000	BOARD OF HEALTH - TOTALS				
	PERSONAL SERV - PERM	29,678	24,700	31,616	31,616
	FRINGE BENEFITS	-	31	-	-
	MATERIALS & SUPPLIES	984	117	1,030	1,030
	PURCHASE OF SERVICES	17,174	13,095	18,690	18,690
	TOTAL	47,836	37,943	51,336	51,336

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
773 000	TORONTO PUBLIC LIBRARY BOARD - TOTALS				
	PERSONAL SERV - PERM	13,184,181	12,572,559	14,024,809	14,024,809
	PERSONAL SERV - TEMP	1,212,187	1,795,100	1,326,764	1,326,764
	FRINGE BENEFITS	2,307,117	2,359,533	2,517,945	2,517,945
	MATERIALS & SUPPLIES	4,103,530	4,106,966	4,354,432	4,354,432
	EQUIPMENT	228,472	237,442	230,073	230,073
	PURCHASE OF SERVICES	3,582,259	3,668,064	3,432,039	3,432,039
	CONTRIBUTIONS ETC.	113,788	111,647	125,340	125,340
	DISTRIBUTION CREDITS	2,496,202CR	2,573,191CR	2,716,050CR	2,716,050CR
	TOTAL	22,235,332	22,278,120	23,295,352	23,295,352
773 100	OFFICE OF THE CHIEF LIBRARIAN - TOTALS				
	PERSONAL SERV - PERM	2,379,390	2,284,500	2,609,773	2,609,773
	PERSONAL SERV - TEMP	97,525	237,505	101,426	101,426
	FRINGE BENEFITS	396,493	509,305	433,789	433,789
	MATERIALS & SUPPLIES	293,994	285,400	309,975	309,975
	EQUIPMENT	119,412	116,712	9,630CR	9,630CR
	PURCHASE OF SERVICES	1,373,647	1,517,993	1,223,633	1,223,633
	CONTRIBUTIONS ETC.	1,648	1,760	1,714	1,714
	TOTAL	4,662,109	4,953,175	4,670,680	4,670,680
773 200	USERS SERVICES DIVISION - TOTALS				
	PERSONAL SERV - PERM	8,365,444	8,021,550	8,905,283	8,905,283
	PERSONAL SERV - TEMP	909,390	1,316,085	985,701	985,701
	FRINGE BENEFITS	1,487,706	1,468,672	1,582,557	1,582,557
	MATERIALS & SUPPLIES	3,484,383	3,305,247	3,719,808	3,719,808
	EQUIPMENT	52,362	54,436	2,092	2,092
	PURCHASE OF SERVICES	975,396	939,847	1,074,144	1,074,144
	TOTAL	15,274,681	15,105,837	16,269,585	16,269,585
773 300	RESOURCES SUPPORT DIVISION - TOTALS				
	PERSONAL SERV - PERM	1,974,776	1,828,221	2,027,990	2,027,990
	PERSONAL SERV - TEMP	198,420	239,759	232,516	232,516
	FRINGE BENEFITS	347,312	310,813	361,681	361,681
	MATERIALS & SUPPLIES	136,449	354,650	156,303	156,303
	EQUIPMENT	42,815	50,562	-	-
	PURCHASE OF SERVICES	605,278	696,822	472,978	472,978
	TOTAL	3,305,050	3,480,827	3,251,468	3,251,468
773 400	FINANCE DIVISION - TOTALS				
	PERSONAL SERV - PERM	464,571	438,288	481,763	481,763
	PERSONAL SERV - TEMP	6,852	1,751	7,121	7,121
	FRINGE BENEFITS	75,606	70,743	139,918	139,918
	MATERIALS & SUPPLIES	188,704	161,669	168,346	168,346
	EQUIPMENT	13,883	15,732	237,611	237,611
	PURCHASE OF SERVICES	627,938	513,402	661,284	661,284
	CONTRIBUTIONS ETC.	112,140	109,887	123,626	123,626
	TOTAL	1,489,694	1,311,472	1,819,669	1,819,669

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
773 500	REVENUE - TOTALS				
	DISTRIBUTION CREDITS	2,496,202CR	2,573,191CR	2,716,050CR	2,716,050CR
	TOTAL	2,496,202CR	2,573,191CR	2,716,050CR	2,716,050CR

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
774 000	TORONTO HISTORICAL BOARD - TOTALS				
	PERSONAL SERV - PERM	1,626,053	1,626,053	1,912,355	1,912,355
	PERSONAL SERV - TEMP	774,147	774,147	772,152	772,152
	FRINGE BENEFITS	286,129	285,528	321,370	321,370
	MATERIALS & SUPPLIES	245,888	270,589	305,745	305,745
	EQUIPMENT	71,616	71,616	57,026	57,026
	PURCHASE OF SERVICES	454,250	462,400	444,792	444,792
	CONTRIBUTIONS ETC.	340	588	610	610
	DISTRIBUTION CREDITS	567,628CR	595,766CR	681,708CR	681,708CR
	TOTAL	2,890,795	2,895,155	3,132,342	3,132,342
774 100	GENERAL BOARD & SITE OPERATIONS - TOTALS				
	PERSONAL SERV - PERM	1,626,053	1,626,053	1,912,355	1,912,355
	PERSONAL SERV - TEMP	774,147	774,147	772,152	772,152
	FRINGE BENEFITS	286,129	285,528	321,370	321,370
	MATERIALS & SUPPLIES	245,888	270,589	305,745	305,745
	EQUIPMENT	71,616	71,616	57,026	57,026
	PURCHASE OF SERVICES	454,250	462,400	444,792	444,792
	CONTRIBUTIONS ETC.	340	588	610	610
	DISTRIBUTION CREDITS	-	30,474CR	99,828CR	99,828CR
	TOTAL	3,458,423	3,460,447	3,714,222	3,714,222
774 110	GENERAL BD ACTIVITIES				
	PERSONAL SERV - PERM	820,827	820,827	728,124	728,124
	PERSONAL SERV - TEMP	79,385	79,385	77,662	77,662
	FRINGE BENEFITS	123,072	122,471	102,442	102,442
	MATERIALS & SUPPLIES	52,041	71,934	90,214	90,214
	EQUIPMENT	34,686	34,902	31,275	31,275
	PURCHASE OF SERVICES	201,508	209,205	169,761	169,761
	CONTRIBUTIONS ETC.	124	383	398	398
	DISTRIBUTION CREDITS	-	30,474CR	40,705CR	40,705CR
	TOTAL	1,311,643	1,308,633	1,159,171	1,159,171
774 111	HISTORICAL PRESERVATION SECTION				
	PERSONAL SERV - PERM	251,493	251,493	299,415	299,415
	FRINGE BENEFITS	34,952	34,952	43,415	43,415
	MATERIALS & SUPPLIES	10,204	10,651	11,039	11,039
	EQUIPMENT	4,712	4,712	4,272	4,272
	PURCHASE OF SERVICES	23,604	23,662	21,479	21,479
	TOTAL	324,965	325,470	379,620	379,620

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
774 120	FORT YORK OPERATIONS				
	PERSONAL SERV - PERM	205,351	205,351	301,395	301,395
	PERSONAL SERV - TEMP	395,767	395,767	405,635	405,635
	FRINGE BENEFITS	57,473	57,473	72,314	72,314
	MATERIALS & SUPPLIES	100,020	116,561	127,896	127,896
	EQUIPMENT	9,111	9,111	13,048	13,048
	PURCHASE OF SERVICES	74,464	73,700	79,370	79,370
	CONTRIBUTIONS ETC.	146	110	114	114
	DISTRIBUTION CREDITS	-	-	26,339CR	26,339CR
	TOTAL	842,332	858,073	973,433	973,433
774 130	MARINE MUSEUM OPERATIONS				
	PERSONAL SERV - PERM	79,324	79,324	119,322	119,322
	PERSONAL SERV - TEMP	59,589	59,589	65,373	65,373
	FRINGE BENEFITS	15,624	15,624	22,205	22,205
	MATERIALS & SUPPLIES	21,110	17,136	15,030	15,030
	EQUIPMENT	2,089	1,873	1,576	1,576
	PURCHASE OF SERVICES	47,738	49,835	51,453	51,453
	CONTRIBUTIONS ETC.	40	40	41	41
	DISTRIBUTION CREDITS	-	-	5,446CR	5,446CR
	TOTAL	225,514	223,421	269,554	269,554
774 140	MACKENZIE HOUSE OPERATIONS				
	PERSONAL SERV - PERM	42,008	42,008	110,077	110,077
	PERSONAL SERV - TEMP	65,968	65,968	57,956	57,956
	FRINGE BENEFITS	10,802	10,802	18,966	18,966
	MATERIALS & SUPPLIES	17,906	16,324	19,197	19,197
	EQUIPMENT	592	592	3,900	3,900
	PURCHASE OF SERVICES	30,203	30,783	34,864	34,864
	CONTRIBUTIONS ETC.	30	30	31	31
	DISTRIBUTION CREDITS	-	-	12,446CR	12,446CR
	TOTAL	167,509	166,507	232,545	232,545
774 150	COLBORNE LODGE OPERATIONS				
	PERSONAL SERV - PERM	65,606	65,606	114,156	114,156
	PERSONAL SERV - TEMP	51,506	51,506	56,466	56,466
	FRINGE BENEFITS	12,718	12,718	20,788	20,788
	MATERIALS & SUPPLIES	14,999	12,909	14,371	14,371
	EQUIPMENT	1,892	1,892	-	-
	PURCHASE OF SERVICES	17,820	23,195	26,622	26,622
	DISTRIBUTION CREDITS	-	-	6,446CR	6,446CR
	TOTAL	164,541	167,826	225,957	225,957

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
774 160	SPADINA HOUSE OPERATIONS				
	PERSONAL SERV - PERM	161,444	161,444	239,866	239,866
	PERSONAL SERV - TEMP	121,932	121,932	109,060	109,060
	FRINGE BENEFITS	31,488	31,488	41,240	41,240
	MATERIALS & SUPPLIES	29,608	25,074	27,998	27,998
	EQUIPMENT	18,534	18,534	2,955	2,955
	PURCHASE OF SERVICES	58,913	52,020	61,243	61,243
	CONTRIBUTIONS ETC.	-	25	26	26
	DISTRIBUTION CREDITS	-	-	8,446CR	8,446CR
	TOTAL	421,919	410,517	473,942	473,942
774 300	REVENUE - TOTALS				
	DISTRIBUTION CREDITS	567,628CR	565,292CR	581,880CR	581,880CR
	TOTAL	567,628CR	565,292CR	581,880CR	581,880CR

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
776 000	ST. LAWRENCE CENTRE FOR THE ARTS - TOTALS				
	PERSONAL SERV - PERM	532,950	544,517	599,825	599,825
	PERSONAL SERV - TEMP	314,200	323,707	382,000	382,000
	FRINGE BENEFITS	82,200	68,008	93,000	93,000
	MATERIALS & SUPPLIES	194,100	185,161	201,864	201,864
	EQUIPMENT	12,000	24,452	54,000	54,000
	PURCHASE OF SERVICES	874,004	835,605	914,400	914,400
	CONTRIBUTIONS ETC.	10,000	60,000	10,000	10,000
	DISTRIBUTION CREDITS	811,750CR	768,547CR	910,000CR	910,000CR
	TOTAL	1,207,704	1,272,903	1,345,089	1,345,089

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
777 000	PLANNING ADVISORY COMMITTEE - TOTALS				
	PERSONAL SERV - PERM	37,090	35,488	36,786	36,786
	FRINGE BENEFITS	51	56	51	51
	MATERIALS & SUPPLIES	366	2,396	380	380
	PURCHASE OF SERVICES	1,930	1,444	2,600	2,600
	TOTAL	39,437	39,384	39,817	39,817

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
781 100	CECIL ST. COMMUNITY CENTRE - TOTALS				
	PERSONAL SERV - PERM	181,069	166,637	186,351	186,351
	PERSONAL SERV - TEMP	9,474	9,794	10,271	10,271
	FRINGE BENEFITS	24,192	21,763	26,877	26,877
	MATERIALS & SUPPLIES	13,475	16,096	16,533	16,533
	EQUIPMENT	1,400	1,400	3,212	4,500
	PURCHASE OF SERVICES	32,755	34,428	35,358	35,358
	DISTRIBUTION CREDITS	18,930CR	24,484CR	21,262CR	21,262CR
	TOTAL	243,435	225,634	257,340	258,628
781 110	CORE ADMINISTRATION				
	PERSONAL SERV - PERM	181,069	166,637	186,351	186,351
	FRINGE BENEFITS	23,337	20,908	25,877	25,877
	MATERIALS & SUPPLIES	5,574	6,149	7,242	7,242
	EQUIPMENT	900	900	2,712	4,000
	PURCHASE OF SERVICES	32,555	34,228	35,158	35,158
	TOTAL	243,435	228,822	257,340	258,628
781 120	PROGRAMMING				
	PERSONAL SERV - TEMP	9,474	9,794	10,271	10,271
	FRINGE BENEFITS	855	855	1,000	1,000
	MATERIALS & SUPPLIES	7,901	9,947	9,291	9,291
	EQUIPMENT	500	500	500	500
	PURCHASE OF SERVICES	200	200	200	200
	DISTRIBUTION CREDITS	18,930CR	24,484CR	21,262CR	21,262CR
	TOTAL	-	3,188CR	-	-
781 200	519 CHURCH ST. COMMUNITY CENTRE - TOTALS				
	PERSONAL SERV - PERM	188,524	186,524	197,075	197,075
	PERSONAL SERV - TEMP	152,400	147,550	174,070	174,070
	FRINGE BENEFITS	44,378	46,956	54,480	54,480
	MATERIALS & SUPPLIES	63,453	51,764	54,205	54,205
	EQUIPMENT	4,120	4,203	4,285	4,285
	PURCHASE OF SERVICES	50,604	50,329	62,977	62,977
	DISTRIBUTION CREDITS	128,000CR	126,924CR	130,042CR	130,042CR
	TOTAL	375,479	360,402	417,050	417,050
781 210	CORE ADMINISTRATION				
	PERSONAL SERV - PERM	188,524	186,524	197,075	197,075
	PERSONAL SERV - TEMP	70,400	70,400	83,606	83,606
	FRINGE BENEFITS	37,378	35,733	41,442	41,442
	MATERIALS & SUPPLIES	29,453	30,264	31,455	31,455
	EQUIPMENT	4,120	4,203	4,285	4,285
	PURCHASE OF SERVICES	45,604	46,629	59,187	59,187
	TOTAL	375,479	373,753	417,050	417,050

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
781 220	PROGRAMMING				
	PERSONAL SERV - TEMP	82,000	77,150	90,464	90,464
	FRINGE BENEFITS	7,000	11,223	13,038	13,038
	MATERIALS & SUPPLIES	34,000	21,500	22,750	22,750
	PURCHASE OF SERVICES	5,000	3,700	3,790	3,790
	DISTRIBUTION CREDITS	128,000CR	126,924CR	130,042CR	130,042CR
	TOTAL	-	13,351CR	-	-
781 400	COMMUNITY CENTRE 55 - TOTALS				
	PERSONAL SERV - PERM	144,355	143,908	152,630	152,630
	PERSONAL SERV - TEMP	128,908	119,625	142,598	142,598
	FRINGE BENEFITS	32,984	33,428	34,456	34,456
	MATERIALS & SUPPLIES	36,063	40,549	44,022	44,022
	EQUIPMENT	6,254	6,296	9,940	9,940
	PURCHASE OF SERVICES	47,680	50,004	52,775	52,775
	DISTRIBUTION CREDITS	153,414CR	155,081CR	171,745CR	171,745CR
	TOTAL	242,830	238,729	264,676	264,676
781 410	CORE ADMINISTRATION				
	PERSONAL SERV - PERM	144,355	143,908	152,630	152,630
	PERSONAL SERV - TEMP	35,596	36,818	45,662	45,662
	FRINGE BENEFITS	26,360	26,551	25,473	25,473
	MATERIALS & SUPPLIES	5,788	6,121	7,396	7,396
	EQUIPMENT	2,224	2,266	3,390	3,390
	PURCHASE OF SERVICES	28,507	29,849	30,125	30,125
	TOTAL	242,830	245,513	264,676	264,676
781 420	PROGRAMMING				
	PERSONAL SERV - TEMP	93,312	82,807	96,936	96,936
	FRINGE BENEFITS	6,624	6,877	8,983	8,983
	MATERIALS & SUPPLIES	30,275	34,428	36,626	36,626
	EQUIPMENT	4,030	4,030	6,550	6,550
	PURCHASE OF SERVICES	19,173	20,155	22,650	22,650
	DISTRIBUTION CREDITS	153,414CR	155,081CR	171,745CR	171,745CR
	TOTAL	-	6,784CR	-	-
781 500	SCADDING COURT COMMUNITY CENTRE - TOTALS				
	PERSONAL SERV - PERM	307,830	309,735	353,684	353,684
	PERSONAL SERV - TEMP	89,055	87,986	91,300	91,300
	FRINGE BENEFITS	52,108	50,583	56,005	56,005
	MATERIALS & SUPPLIES	60,567	45,619	45,695	45,695
	EQUIPMENT	10,905	13,545	10,916	10,916
	PURCHASE OF SERVICES	41,085	60,145	51,745	51,745
	CONTRIBUTIONS ETC.	1,110	-	-	-
	DEBT SERVICE	4,230	4,230	4,230	4,230
	DISTRIBUTION CREDITS	309,010CR	322,303CR	323,360CR	323,360CR
	TOTAL	257,880	249,540	290,215	290,215

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
781 510	CORE ADMINISTRATION				
	PERSONAL SERV - PERM	192,060	190,745	216,029	216,029
	FRINGE BENEFITS	30,353	29,771	31,510	31,510
	MATERIALS & SUPPLIES	11,217	11,517	13,590	13,590
	EQUIPMENT	3,405	3,242	3,541	3,541
	PURCHASE OF SERVICES	20,845	22,035	25,545	25,545
	TOTAL	257,880	257,310	290,215	290,215
781 520	PROGRAMMING				
	PERSONAL SERV - PERM	115,770	118,990	137,655	137,655
	PERSONAL SERV - TEMP	89,055	87,986	91,300	91,300
	FRINGE BENEFITS	21,755	20,812	24,495	24,495
	MATERIALS & SUPPLIES	49,350	34,102	32,105	32,105
	EQUIPMENT	7,500	10,303	7,375	7,375
	PURCHASE OF SERVICES	20,240	38,110	26,200	26,200
	CONTRIBUTIONS ETC.	1,110	-	-	-
	DEBT SERVICE	4,230	4,230	4,230	4,230
	DISTRIBUTION CREDITS	309,010CR	322,303CR	323,360CR	323,360CR
	TOTAL	-	7,770CR	-	-
781 600	CENTRAL EGLINTON COMMUNITY CENTRE - TOTALS				
	PERSONAL SERV - PERM	86,608	84,259	91,681	91,681
	PERSONAL SERV - TEMP	50,284	47,383	69,145	69,145
	FRINGE BENEFITS	14,638	13,884	17,465	17,465
	MATERIALS & SUPPLIES	13,653	11,657	14,540	14,540
	PURCHASE OF SERVICES	14,234	13,396	15,233	15,233
	DISTRIBUTION CREDITS	63,350CR	65,576CR	73,330CR	73,330CR
	TOTAL	116,067	105,003	134,734	134,734
781 610	CORE ADMINISTRATION				
	PERSONAL SERV - PERM	86,608	84,259	91,681	91,681
	PERSONAL SERV - TEMP	7,721	4,335	17,036	17,036
	FRINGE BENEFITS	10,505	9,609	12,319	12 319
	MATERIALS & SUPPLIES	3,853	3,921	4,640	4,640
	PURCHASE OF SERVICES	7,380	7,377	9,058	9,058
	TOTAL	116,067	109,501	134,734	134,734
781 620	PROGRAMMING				
	PERSONAL SERV - TEMP	42,563	43,048	52,109	52,109
	FRINGE BENEFITS	4,133	4,275	5,146	5,146
	MATERIALS & SUPPLIES	9,800	7,736	9,900	9,900
	PURCHASE OF SERVICES	6,854	6,019	6,175	6,175
	DISTRIBUTION CREDITS	63,350CR	65,576CR	73,330CR	73,330CR
	TOTAL	-	4,498CR	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
781 800	RALPH THORNTON CENTRE - TOTALS				
	PERSONAL SERV - PERM	120,535	120,535	132,849	132,849
	PERSONAL SERV - TEMP	37,672	37,833	44,628	44,628
	FRINGE BENEFITS	22,741	21,778	23,726	23,726
	MATERIALS & SUPPLIES	10,600	11,454	12,544	12,544
	EQUIPMENT	800	800	600	600
	PURCHASE OF SERVICES	55,625	50,895	58,315	58,315
	CONTRIBUTIONS ETC.	44,441	45,281	47,545	47,545
	DISTRIBUTION CREDITS	35,632CR	37,468CR	38,152CR	38,152CR
	TOTAL	256,782	251,108	282,055	282,055
781 810	CORE ADMINISTRATION				
	PERSONAL SERV - PERM	120,535	120,535	132,849	132,849
	PERSONAL SERV - TEMP	31,672	31,672	37,518	37,518
	FRINGE BENEFITS	22,261	21,298	23,086	23,086
	MATERIALS & SUPPLIES	9,250	9,932	10,944	10,944
	EQUIPMENT	800	800	600	600
	PURCHASE OF SERVICES	48,625	45,548	50,315	50,315
	CONTRIBUTIONS ETC.	44,441	45,281	47,545	47,545
	DISTRIBUTION CREDITS	20,802CR	20,802CR	20,802CR	20,802CR
	TOTAL	256,782	254,264	282,055	282,055
781 820	PROGRAMMING				
	PERSONAL SERV - TEMP	6,000	6,161	7,110	7,110
	FRINGE BENEFITS	480	480	640	640
	MATERIALS & SUPPLIES	1,350	1,522	1,600	1,600
	PURCHASE OF SERVICES	7,000	5,347	8,000	8,000
	DISTRIBUTION CREDITS	14,830CR	16,666CR	17,350CR	17,350CR
	TOTAL	-	3,156CR	-	-
781 900	APPLEGROVE COMMUNITY COMPLEX - TOTALS				
	PERSONAL SERV - PERM	226,000	244,109	301,084	301,084
	PERSONAL SERV - TEMP	37,780	20,840	24,001	24,001
	FRINGE BENEFITS	26,964	24,128	32,569	32,569
	MATERIALS & SUPPLIES	27,476	33,321	36,424	36,424
	EQUIPMENT	4,156	14,563	5,307	5,307
	PURCHASE OF SERVICES	34,430	36,871	42,991	42,991
	CONTRIBUTIONS ETC.	12,791	-	12,223	12,223
	DISTRIBUTION CREDITS	240,140CR	249,625CR	310,997CR	310,997CR
	TOTAL	129,457	124,207	143,602	143,602
781 910	CORE ADMINISTRATION				
	PERSONAL SERV - PERM	89,287	89,153	95,064	95,064
	FRINGE BENEFITS	11,454	11,720	15,300	15,300
	MATERIALS & SUPPLIES	5,394	5,843	6,926	6,926
	EQUIPMENT	-	-	1,000	1,000
	PURCHASE OF SERVICES	23,322	22,588	25,312	25,312
	TOTAL	129,457	129,304	143,602	143,602

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
781 920	PROGRAMMING				
	PERSONAL SERV - PERM	136,713	154,956	206,020	206,020
	PERSONAL SERV - TEMP	37,780	20,840	24,001	24,001
	FRINGE BENEFITS	15,510	12,408	17,269	17,269
	MATERIALS & SUPPLIES	22,082	27,478	29,498	29,498
	EQUIPMENT	4,156	14,563	4,307	4,307
	PURCHASE OF SERVICES	11,108	14,283	17,679	17,679
	CONTRIBUTIONS ETC.	12,791	-	12,223	12,223
	DISTRIBUTION CREDITS	240,140CR	249,625CR	310,997CR	310,997CR
	TOTAL	-	5,097CR	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
783 100	MOSS PARK ARENA - TOTALS				
	PERSONAL SERV - PERM	144,318	144,316	151,371	151,371
	PERSONAL SERV - TEMP	26,888	35,153	35,843	35,843
	FRINGE BENEFITS	25,204	24,649	25,635	25,635
	MATERIALS & SUPPLIES	41,740	48,459	47,760	47,760
	EQUIPMENT	5,000	5,000	5,000	5,000
	PURCHASE OF SERVICES	75,338	82,566	81,868	81,868
	DISTRIBUTION CREDITS	324,747CR	329,023CR	347,224CR	347,224CR
	TOTAL	6,259CR	11,120	253	253
783 200	MCCORMICK ARENA - TOTALS				
	PERSONAL SERV - PERM	86,911	88,070	97,255	97,255
	PERSONAL SERV - TEMP	47,318	46,038	48,562	48,562
	FRINGE BENEFITS	11,402	15,706	11,709	11,709
	MATERIALS & SUPPLIES	30,110	28,493	29,347	29,347
	EQUIPMENT	-	-	4,000	4,000
	PURCHASE OF SERVICES	81,537	85,448	88,998	88,998
	DISTRIBUTION CREDITS	277,572CR	270,511CR	283,575CR	283,575CR
	TOTAL	20,294CR	6,756CR	3,704CR	3,704CR
783 300	WILLIAM H. BOLTON ARENA - TOTALS				
	PERSONAL SERV - PERM	60,894	56,334	91,372	91,372
	PERSONAL SERV - TEMP	42,644	44,830	44,594	44,594
	FRINGE BENEFITS	12,270	12,000	17,700	17,700
	MATERIALS & SUPPLIES	28,000	32,700	29,600	29,600
	EQUIPMENT	3,200	3,200	-	-
	PURCHASE OF SERVICES	48,701	51,897	66,120	66,120
	DISTRIBUTION CREDITS	173,769CR	184,550CR	193,260CR	193,260CR
	TOTAL	21,940	16,411	56,126	56,126
783 400	FOREST HILL MEMORIAL ARENA - TOTALS				
	PERSONAL SERV - PERM	92,383	94,139	98,846	98,846
	PERSONAL SERV - TEMP	59,335	55,039	57,791	57,791
	FRINGE BENEFITS	24,548	25,740	27,260	27,260
	MATERIALS & SUPPLIES	43,080	46,383	47,650	47,650
	EQUIPMENT	5,500	4,901	6,000	6,000
	PURCHASE OF SERVICES	96,421	103,026	107,754	107,754
	DISTRIBUTION CREDITS	326,500CR	346,387CR	351,295CR	351,295CR
	TOTAL	5,233CR	17,159CR	5,994CR	5,994CR
783 500	GEORGE BELL ARENA - TOTALS				
	PERSONAL SERV - PERM	74,533	-	71,323	71,323
	PERSONAL SERV - TEMP	32,907	-	31,490	31,490
	FRINGE BENEFITS	13,702	-	13,400	13,400
	MATERIALS & SUPPLIES	20,084	-	20,084	20,084
	EQUIPMENT	1,600	-	1,600	1,600
	PURCHASE OF SERVICES	80,925	-	80,925	80,925
	DISTRIBUTION CREDITS	217,000CR	-	218,822CR	218,822CR
	TOTAL	6,751	-	-	-

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
783 600	TED REEVE ARENA - TOTALS				
	PERSONAL SERV - PERM	51,175	46,187	53,222	53,222
	PERSONAL SERV - TEMP	100,604	104,009	104,628	104,628
	FRINGE BENEFITS	10,490	9,397	11,510	11,510
	MATERIALS & SUPPLIES	79,525	76,758	78,125	78,125
	EQUIPMENT	2,000	1,817	2,000	2,000
	PURCHASE OF SERVICES	107,886	113,039	122,563	122,563
	DISTRIBUTION CREDITS	337,408CR	341,801CR	350,259CR	350,259CR
	TOTAL	14,272	9,406	21,789	21,789
783 700	NORTH TORONTO MEMORIAL ARENA - TOTALS				
	PERSONAL SERV - PERM	166,311	163,658	175,804	175,804
	PERSONAL SERV - TEMP	47,000	47,726	51,600	51,600
	FRINGE BENEFITS	29,200	28,916	30,750	30,750
	MATERIALS & SUPPLIES	85,850	84,968	90,285	90,285
	PURCHASE OF SERVICES	109,687	138,812	126,325	126,325
	DISTRIBUTION CREDITS	459,040CR	477,740CR	500,717CR	500,717CR
	TOTAL	20,992CR	13,660CR	25,953CR	25,953CR

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
784 100	A. A. LAMPORT STADIUM - TOTALS				
	PERSONAL SERV - PERM	39,612	39,588	41,196	41,196
	PERSONAL SERV - TEMP	47,500	47,539	54,800	54,800
	FRINGE BENEFITS	4,875	4,900	5,119	5,119
	MATERIALS & SUPPLIES	42,750	50,897	43,298	43,298
	EQUIPMENT	1,000	876	1,040	1,040
	PURCHASE OF SERVICES	62,200	60,351	64,999	64,999
	DISTRIBUTION CREDITS	167,300CR	188,913CR	202,918CR	202,918CR
	TOTAL	30,637	15,238	7,534	7,534

TABLE 5

DETAIL OF EXPENDITURES

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
790 000	TORONTO ECONOMIC DEVELOPMENT CORPORATION - TOTALS				
	PERSONAL SERV - PERM	129,425	109,500	204,800	204,800
	PERSONAL SERV - TEMP	1,000	-	1,000	1,000
	FRINGE BENEFITS	12,750	4,800	27,000	27,000
	MATERIALS & SUPPLIES	8,000	1,300	12,000	12,000
	EQUIPMENT	5,000	20,000	15,000	15,000
	PURCHASE OF SERVICES	178,525	106,800	200,700	200,700
	TOTAL	334,700	242,400	460,500	460,500

METROPOLITAN TORONTO GENERAL LEVY

STATEMENT OF FUNCTION

The Council of the Municipality of Metropolitan Toronto, By-law No. 60-88, April 26, 1988, levies for the year 1987 against the City of Toronto for General Purposes.

	1987 Estimate Net	1987 Actual Net	1988 Estimate Net
	$	$	$
Cost of Program			
Metropolitan Toronto General Levy	286,112,699	286,112,699	299,382,306
Cost by Features of Expense			
Contributions, Indeminities, Taxes and Payment to Other Budgets	286,112,699	286,112,699	299,382,306

BOARD OF EDUCATION
STATEMENT OF FUNCTION

The Council of the Municipality of Metropolitan Toronto, By-law No. 60-88, April 26 1988, levies for the year 1988 against the City of Toronto and the Metropolitan Separate School Board for school purposes.

	1987 Estimate Net	1987 Actual Net	1988 Estimate	
			Gross	Net
	$	$	$	$
Cost of Program				
Elementary - Public				
Metropolitan Toronto Levy	302,527,092	314,714,731	310,346,526	310,343,249
Toronto Board of Education	5,454,230	5,681,757	5,229,248	5,229,176
Secondary				
Metropolitan Toronto Levy	236,593,933	246,141,874	262,021,230	262,018,635
Toronto Board of Education	3,408,912	3,549,050	3,486,166	3,486,117
Sub-total	547,984,167	570,087,412	581,083,170	581,077,177
Elementary -Separate				
Metropolitan Separate School Board	29,939,435	30,005,110	30,373,308	30,373,308
Secondary				
Metropolitan Separate School Board	23,342,932	23,434,730	23,680,286	23,680,286
Total	601,266,534	623,527,252	635,136,764	635,130,771
Cost by Features of Expense				
Contributions, Indemnities, Taxes and Payments to Other Budgets	601,266,534	623,527,252		635,130,771

Source: Mill Rate Books, By-law 60-88, Metro Budget

DETAILS OF
REVENUE ESTIMATES
1988

Extract from the Board of Control Report No. 30 adopted in Council November 29, 1915, (Appendix "A", Page 1153):

> *"It shall be the duty of the City Treasurer to estimate the revenue for the year, for the purpose of submission in the annual estimates, and the estimate of that officer shall not be varied by the Board of Control or Council."*

DETAIL OF GENERAL REVENUE

	1987 Estimates $	1987 Actual $	1988 Estimates $
PAYMENT IN LIEU OF TAXES			
Government of Canada -			
- Federal Properties	11,738,493	11,879,000	12,696,354
- Consulates	390,020	366,886	409,819
Canadian Broadcasting Corporation	677,062	679,940	707,137
Federal Business Development Bank	104,183	113,987	96,570
SUB-TOTAL	12,909,758	13,039,813	13,909,880
Province of Ontario - Properties	11,490,007	11,573,687	12,036,634
Provincial Enterprises			
- Ontario Hydro	14,367,216	14,541,446	15,126,651
- Liquor Control Board	1,200,016	1,204,491	1,252,175
- O.H.C.	12,443,538	12,512,371	13,017,789
Ontario Stock Yards			279,997
SUB-TOTAL	39,500,777	39,831,995	41,713,246
Municipal Enterprises	13,752,518	13,593,313	14,117,035
TOTAL	66,163,053	66,465,121	69,740,161

D E T A I L   O F   G E N E R A L   R E V E N U E

	1987 Estimates $	1987 Actual $	1988 Estimates $
TAX RELATED REVENUES			
University of Toronto			
- Revenue Producing Properties	200,064	185,157	209,423
Special Levy			
- University of Toronto	1,997,775	1,336,950	2,005,425
- Ontario College of Art	96,450	66,700	96,450
- O.I.S.E	48,450	34,450	48,450
- Ryerson	572,925	332,750	572,925
- George Brown	461,025	312,350	461,025
- Regis College	7,800	5,800	7,800
Levy Against Correctional Institutions	31,050	26,400	31,050
Levy Against Public Hospitals and Mental Health Facilities	706,275	457,525	705,525
TOTAL	4,121,814	2,758,082	4,138,073
TAXES ON TELEGRAPH AND TELEPHONE COMPANIES - CITY'S SHARE			
Tax on Telegraph Co. Receipts	358,457	361,959	363,263
Tax on Telephone Co. Receipts	17,260,495	16,981,198	16,981,164
TOTAL	17,618,952	17,343,157	17,344,427

DETAIL OF GENERAL REVENUE

	1987 Estimates $	1987 Actual $	1988 Estimates $
SUBSIDIES/GRANTS - CANADA			
Administration Fee - Demo. Rehab.	1,000	883	900
Administration Fee - R.R.A.P.	25,000	46,475	30,000
Administration Fee - L.R.R.P.	--	82,885	67,000
TOTAL	26,000	130,243	97,900
SUBSIDIES/GRANTS - ONTARIO			
General Support Grant	20,763,828	21,178,918	22,237,863
Administration Fee - House Repairs	700	3,359	350
O.H.R.P. Administration Fee	27,000	18,514	25,000
Highway Subsidy - Parks & Recreation Department	170,000	243,941	88,000
Highway Subsidy - Department of Public Works	6,500,000	7,674,808	5,800,000
Public Health Act Grant	10,000,000	10,325,491	10,471,000
Provincial Share of Sick Pay Grant	57,593	--	80,000
A.I.D.S. Operational Plan			840,000
Recreation Grant	12,000	8,916	12,000
Children's Dental Program			400,000
TOTAL	37,531,121	39,453,947	39,954,213
FINANCIAL ITEMS			
Interest	15,700,646	17,651,563	16,279,112
W.C.B. 3rd Party Recovery	--	41,862	25,000
TOTAL	15,700,646	17,693,425	16,304,112
TAX PENALTIES & INTEREST	5,197,293	3,838,618	4,795,000

DETAIL OF GENERAL REVENUE

	1987 Estimates $	1987 Actual $	1988 Estimates $
LICENCES & PERMITS			
Marriage Licences	455,000	436,327	455,000
Lottery Licences	220,000	234,563	220,000
Proceeds from Auction - Miscellaneous Equipment	300	1,808	750
Heating Permit Fees	118,700	280,531	166,000
Plan Examining Fees	6,500,000	12,307,284	10,000,000
Plumbing and Drainage Fees	150,000	238,498	177,000
C.N.E. Amusement Ride Inspection	--	29,072	15,000
Property Information Fees	520,000	660,225	600,000
Lodging House Certificate Fees	15,000	14,520	15,000
Canopy Encroachments	8,553	7,067	9,000
Fire Escape Encroachments	1,540	1,390	1,600
Sign Encroachments	115,111	111,429	94,500
Processing Fee - Boulevard Cafes	14,500	11,400	13,000
Entrance Signs and Loading Zone Rental	13,125	11,443	13,125
Area Rentals	195,000	213,588	213,000
Boulevard Rentals for Merchandise Display	200,000	194,786	196,800
Licence Fee for Sidewalk Vendors	20,000	38,274	20,000
Licence Fee for Newspaper Kiosks and Boxes	50,000	40,840	40,000
Boulevard Parking	262,500	243,152	248,000
Street Allowance Rental System			
- Driveway Widening	36,750	36,622	36,750
- Front Yard Parking	24,150	24,642	34,000
Dog Licences	206,000	170,236	180,000
Application Fees/Rental Housing	75,000	8,250	12,000
TOTAL	9,201,229	15,315,947	12,760,525

DETAIL OF GENERAL REVENUE

	1987 Estimates $	1987 Actual $	1988 Estimates $
SERVICE CHARGES			
Tax Certificate Fees	269,063	306,280	250,000
Microfilm Service Charges	7,000	11,268	7,500
Conveyancing Charges	631	508	630
Official Charges - Legal	50	39	50
By-law Registration	100	175	210
Legal Costs	30,000	16,759	25,000
Sale of City of Toronto Publications	19,000	16,093	17,000
Committee of Adjustment - Application Fee	240,400	327,533	301,250
Weed Cutting			45,000
Weigh Scale Fees	26,000	22,952	23,500
Real Estate Service Charges	400	800	800
Province Rent Supplement - Administration Fee	67,500	65,464	65,610
NPHC - Property Management Fee	2,068,000	1,848,120	2,065,920
Organization Fee - Housing - Staff Cost	349,000	224,390	365,700
Property Management Fee - City Property Houses	51,756	51,756	51,756
Contribution - City (Landbanking) Staff Cost	--	--	--
Recovery of Preliminary Development Funding	--	--	--
PUCC Recovery	170,000	205,401	239,050
Sundry Revenue - Survey and Mapping	44,254	57,259	60,000
Operations Overhead - Private Drains	130,000	195,744	154,522
- Water Services	95,000	187,453	168,512
- Blocked Drains	2,000	4,748	4,514
- Water Leaks	1,000	1,972	1,327
- Sundry Work Orders	31,037	38,935	30,173
Engineering and Programming Overhead			
- Work Orders	30,000	33,616	25,000
- Cut Repairs	310,000	408,379	--
Overhead - Parking Meter Operation	100,000	123,280	137,036
DPW Overhead on Metro Orders	40,000	43,761	45,518
DPW Recovery Excess Usetime - General Budget	454,555	474,009	524,924
Surveying Fees	65,000	77,325	70,000

DETAIL OF GENERAL REVENUE

	1987 Estimates $	1987 Actual $	1988 Estimates $
SERVICE CHARGES CONT'D			
Fence By-law Fees	500	350	300
Zoning By-law Sales	25,000	70,403	58,000
Agreement Fees to Maintain Fences	1,870	540	2,000
Snow Cleaning of Sidewalks	150,000	125,101	150,000
DPW Roads & Traffic - Curbs on Metro Roads	1,200	15,073	2,040
TOTAL	4,780,316	4,955,486	4,892,842
RENTS, CONCESSIONS & FRANCHISES			
Souvenir Counter - City Hall	3,900	4,089	4,500
Other Residential Properties	35,403	36,759	38,163
Business Properties - Property Department	97,916	103,800	106,616
Casa Loma	462,000	456,935	450,000
Parks	43,334	43,326	43,754
St. Patrick's Market	25,746	25,953	4,736
Sundry Rentals	358,146	426,916	536,682
Telephone Booths on Streets	100,000	129,128	100,000
Municipal Farm	12,850	12,800	--
City Hall Cafeteria	10,000	--	--
Forest Hill Municipal Building	50,939	46,451	42,823
Swansea Municipal Building	20,812	19,641	21,096
Rental of Facilities - Recreation	415	340	200
St. Lawrence Market	1,348,704	1,370,698	960,284
St. Lawrence Complex - Rental Fees	417,503	530,204	503,554
St. Lawrence Market Carts - Rents	2,060	--	--
New City Hall - Public Library	312,641	219,742	311,622
110 Lombard Street	106,277	99,362	105,000
Pedestrian Walkway - Melinda & Johnson	4,000	4,000	4,000
Business Properties - General	101,634	71,405	94,937
Gen. Rental - Area Under Wellington	1,381	9,247	9,247

DETAIL OF GENERAL REVENUE

	1987 Estimates $	1987 Actual $	1988 Estimates $
RENTS, CONCESSIONS & FRANCHISES CONT'D			
Bike Lockers Rental Fee	680	630	640
City Hall Occasional Uses - City Hall Foyer	600	600	600
Nathan Phillips Square - Concession	12,067	17,193	15,500
South Side Queen Street - Rental	695,434	730,143	708,288
Ice Rink Locker Rentals	3,950	2,643	3,125
Boat House Rentals	9,695	8,414	8,240
Community Centre - Fees	938	480	480
Community Centre - Concessions	50,217	133,853	71,176
Harrison Baths Fees	11,822	12,496	12,000
Housing Department - Property Management Rentals	393,895	384,740	390,120
Street Occupation Permits	200,000	193,454	200,000
Metro - Telephone Services	45,792	46,804	54,711
- Space Rentals - City Hall	2,490,105	1,884,791	2,629,443
- Garage Space	109,214	68,709	99,696
- Ambulance Station Rental	5,022	5,022	5,022
- Red Cross - 674 Dundas	13,192	13,192	12,094
- Glen Road Fire Hall	95,376	98,805	101,672
Eastview Day Care Centre - 86 Blake Street	56,145	64,611	56,337
TOTAL	7,709,805	7,277,376	7,706,358

DETAIL OF GENERAL REVENUE

	1987 Estimates $	1987 Actual $	1988 Estimates $
MISCELLANEOUS			
Council - Sundry	3,500	5,116	7,000
Audit - Sundry	--	50	75
City Clerk's - Sundry	6,100	36,251	42,000
Building Code Fines	23,000	176,600	42,000
Remuneration - Retail Sales Tax	550	1,166	1,000
Finance - Sundry	12,000	22,841	14,000
Legal - Sundry	11,960	25,981	16,500
Purchasing - Sundry	25,000	53,393	35,000
Proceeds from CFAS - Sale of Terminals	100	764	150
Labour Relations - Sundry Revenue	--	5	--
Administration Fee - Parking Authority etc.	24,960	25,261	42,101
Recovery from Toronto Sesquicentennial Celebrations	--	--	--
Administration Fee - Langstaff Farm	--	--	--
Reserve for Life Insurance - Forest Hill Employees	450	176	450
Excess from Tax Refund Trust Fund	--	2,979	58,753
Gains from the Vendors	--	--	--
General Miscellaneous	77,838	117,447	539,000
Building - Sundry	4,000	9,417	5,000
Property - Sundry	72,650	76,911	42,800
Public Health - Sundry	3,443	18,373	8,500
Fire Department - Cash Discount on Purchases	50	3,796	1,150
Parks and Recreation - Sundry	59,000	66,449	59,600
Emergency Shelters - Operating Revenue	65,043	93,148	86,724
Miscellaneous Revenues - Housing Department	--	901	150
Proceeds from Water Budget - DPW Administration	2,281,140	2,205,254	2,456,391
Proceeds from Parking Meter Budget	81,851	84,095	88,029
Proceeds from Sewer Budget - DPW	2,608,589	2,694,547	2,933,625
Engineering and Programming - Sundry	10,000	63,813	39,190
Operations - Miscellaneous Revenue	1,500	452	455
Streets - Sundry Revenue	100	586	760
Recovery from Railways	943	177	2,750

DETAIL OF GENERAL REVENUE

	1987 Estimates $	1987 Actual $	1988 Estimates $
MISCELLANEOUS CONT'D			
Sale of District Heating Study Report	100	10	50
Sale of Traffic Counts	2,000	1,655	1,500
Recycling of Refuse	141,820	248,647	232,887
Metro Spring Clean-up of Abrasives	32,000	34,626	36,011
Control Network	102,000	104,321	102,970
Diversion of Recyclable Materials	--	74,509	71,045
Sale of White Metals	--	8,001	13,041
Revenue from Transit Shelters	540,000	457,454	425,000
Paving Inspection Permit Fees	32,500	29,395	35,000
Front Yard Parking Administration	10,000	11,700	15,000
DPW - Miscellaneous Revenue	1,000	1,075	1,000
City Planning Board - Sundry	20	280	20
TOTAL	6,489,107	7,011,523	8,346,677
PARKING AUTHORITY OF TORONTO Operating Surplus	3,834,700	4,305,195	4,300,000
SURPLUS BROUGHT FORWARD	10,321,756	11,403,440	12,550,968
TAXATION		SEE PAGE NO. 323	
RESERVE FOR FUNDING REAPPROPRIATIONS	7,000,000	7,000,000	7,665,897

REVENUE FROM TAXATION SUMMARY

	1987 Estimates $	1987 Actual $	1988 Estimates $
For General and Special Purposes	528,385,306	561,649,519	558,742,810
For School Purposes	585,789,570	617,111,735	619,488,286
	1,114,174,876	1,178,761,254	1,178,231,096

DETAIL FOR 1988

	Residential Ratepayers	Commercial Ratepayers	Total $
For General and Special Purposes			
General	205,716,926	327,920,485	533,637,411
Special (Welfare Assistance, Sec. 162 of Municipal Act, R.S.O. 1980)	9,731,952	15,179,243	24,911,195
	215,448,878	343,099,728	558,548,606
Add: Supplementary Taxes - City's Share			6,569,204
			565,117,810
Deduct: Provision for Allowances - City's Share			(6,375,000)
Net Total for General and Special Purposes			558,742,810
For Education Purposes			
Metro - Public	108,867,701	193,948,708	302,816,409
- Secondary	91,962,742	163,832,391	255,795,133
- Separate Elementary	21,399,728	8,032,240	29,431,968
Secondary	16,683,913	6,262,474	22,946,387
City - Public	1,832,430	3,264,475	5,096,905
- Secondary	1,222,891	2,178,593	3,401,484
Total for Education Purposes	241,969,405	377,518,881	619,488,286

Note: 1987 Actual excludes Special Tax against telephone and telegraph companies which was levied as follows

For General and Special Purposes	$ 8,396,202
For School Purposes	8,946,955
	$17,343,157

PART III

OPERATING BUDGETS NOT AFFECTING THE TAX RATE

Section A - Water Budget
Section B - Parking Meter Budget
Section C - Sewer Maintenance Budget
Section D - Intergovernmental and Proprietary Services
Section E - Parking Authority
Section F - Business Improvement Areas

SECTION A - WATER BUDGET

TABLE 7

SUMMARY OF WATER BUDGET

	1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
REVENUE				
FROM OPERATIONS	72,714,735	71,198,529	73,651,661	73,651,661
FROM RESERVE FOR WATER RATE STABILIZATION	-	-	1,195,819	2,166,942
TOTAL	72,714,735	71,198,529	74,847,480	75,818,603
EXPENDITURES				
FINANCE DEPARTMENT	3,017,293	2,855,536	3,093,013	3,134,415
AT LARGE	54,317,449	52,270,600	58,630,430	58,630,430
DEPARTMENT OF PUBLIC WORKS	14,491,067	12,906,894	13,124,037	14,053,758
CONTRIBUTION TO RESERVE FOR WATER RATE STABILIZATION	888,926	3,165,499	-	-
TOTAL	72,714,735	71,198,529	74,847,480	75,818,603

DETAIL OF WATER BUDGET

TABLE B

DETAIL OF WATER BUDGET

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
813 000	WATER BUDGET - REVENUE FROM OPERATIONS - TOTALS				
	FEAT CODES 0000-0999	72,714,735CR	71,198,529CR	73,651,661CR	73,651,661CR
	TOTAL	72,714,735CR	71,198,529CR	73,651,661CR	73,651,661CR
813 901	WATER RATES FROM PUBLIC				
	FEAT CODES 0000-0999	67,780,189CR	66,504,415CR	69,090,000CR	69,090,000CR
	TOTAL	67,780,189CR	66,504,415CR	69,090,000CR	69,090,000CR
813 902	WATER SUPPLY FOR CIVIC DEPARTMENTS				
	FEAT CODES 0000-0999	1,112,469CR	797,615CR	935,000CR	935,000CR
	TOTAL	1,112,469CR	797,615CR	935,000CR	935,000CR
813 903	WATER SUPPLY FOR FIRE PROTECTION				
	FEAT CODES 0000-0999	1,642,565CR	1,642,565CR	1,665,195CR	1,665,195CR
	TOTAL	1,642,565CR	1,642,565CR	1,665,195CR	1,665,195CR
813 904	WATER RATES FROM METRO				
	FEAT CODES 0000-0999	799,360CR	769,781CR	518,300CR	518,300CR
	TOTAL	799,360CR	769,781CR	518,300CR	518,300CR
813 905	INTEREST EARNED IN CURRENT YEAR				
	FEAT CODES 0000-0999	700,000CR	758,404CR	750,000CR	750,000CR
	TOTAL	700,000CR	758,404CR	750,000CR	750,000CR
813 906	RENTALS FROM PROPERTIES				
	FEAT CODES 0000-0999	100CR	100CR	166CR	166CR
	TOTAL	100CR	100CR	166CR	166CR
813 907	BUILDING - WATER REVENUE				
	FEAT CODES 0000-0999	20,000CR	19,908CR	20,000CR	20,000CR
	TOTAL	20,000CR	19,908CR	20,000CR	20,000CR
813 908	METER CHARGES - CITY OWNED METERS				
	FEAT CODES 0000-0999	570,052CR	598,858CR	573,000CR	573,000CR
	TOTAL	570,052CR	598,858CR	573,000CR	573,000CR
813 909	CHARGES FOR STATEMENTS OF ACCOUNTS				
	FEAT CODES 0000-0999	90,000CR	106,883CR	100,000CR	100,000CR
	TOTAL	90,000CR	106,883CR	100,000CR	100,000CR

TABLE B

DETAIL OF WATER BUDGET

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL REAPPROPS $
815 000	WATER BUDGET EXP. - FINANCE DEPT. - TOTALS				
	PERSONAL SERV - PERM	1,452,894	1,321,971	1,469,041	1,469,041
	PERSONAL SERV - TEMP	128,052	141,450	147,452	147,452
	FRINGE BENEFITS	255,470	245,424	270,952	270,952
	MATERIALS & SUPPLIES	38,244	39,199	44,526	44,526
	EQUIPMENT	17,042	62,478	6,308	8,056
	PURCHASE OF SERVICES	434,130	351,874	49,516	89,170
	CONTRIBUTIONS ETC.	998,167	1,013,371	1,424,017	1,424,017
	DISTRIBUTION CREDITS	306,766CR	320,231CR	318,800CR	318,800CR
	TOTAL	3,017,293	2,855,536	3,093,012	3,134,414
815 700	WATER BUDGET EXP. - FINANCE DEPT. - TOTALS				
	PERSONAL SERV - PERM	1,452,894	1,321,971	1,469,041	1,469,041
	PERSONAL SERV - TEMP	128,052	141,450	147,452	147,452
	FRINGE BENEFITS	255,470	245,424	270,952	270,952
	MATERIALS & SUPPLIES	38,244	39,199	44,526	44,526
	EQUIPMENT	17,042	57,555	6,308	8,056
	PURCHASE OF SERVICES	417,292	351,296	49,516	86,668
	CONTRIBUTIONS ETC.	998,167	1,013,371	1,424,017	1,424,017
	DISTRIBUTION CREDITS	306,766CR	320,231CR	318,800CR	318,800CR
	TOTAL	3,000,395	2,850,035	3,093,012	3,131,912
815 711	REVENUE ADMINISTRATION				
	PERSONAL SERV - PERM	448,723	351,071	432,483	432,483
	PERSONAL SERV - TEMP	72,870	90,909	73,324	73,324
	FRINGE BENEFITS	79,983	66,966	81,442	81,442
	MATERIALS & SUPPLIES	3,964	4,092	5,670	5,670
	EQUIPMENT	5,100	26,103	5,400	6,086
	PURCHASE OF SERVICES	210,487	155,013	11,150	41,150
	CONTRIBUTIONS ETC.	411,975	383,507	594,643	594,643
	DISTRIBUTION CREDITS	105,468CR	109,911CR	114,200CR	114,200CR
	TOTAL	1,127,634	967,750	1,089,912	1,120,598
815 712	INSPECTION				
	PERSONAL SERV - PERM	627,760	621,210	662,558	662,558
	PERSONAL SERV - TEMP	43,424	7,755	28,812	28,812
	FRINGE BENEFITS	111,788	115,660	124,274	124,274
	MATERIALS & SUPPLIES	8,102	8,082	13,880	13,880
	EQUIPMENT	10,737	21,621	658	1,720
	PURCHASE OF SERVICES	50,482	40,714	38,266	45,418
	CONTRIBUTIONS ETC.	223,085	223,085	45,435	45,435
	DISTRIBUTION CREDITS	99,930CR	104,509CR	84,200CR	84,200CR
	TOTAL	975,448	933,618	829,683	837,897

TABLE B

DETAIL OF WATER BUDGET

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
815 713	FINANCE - WATER REVENUE BRANCH BILLING				
	PERSONAL SERV - PERM	376,411	349,690	374,000	374,000
	PERSONAL SERV - TEMP	11,758	42,786	45,316	45,316
	FRINGE BENEFITS	63,699	62,798	65,236	65,236
	MATERIALS & SUPPLIES	26,178	27,025	24,976	24,976
	EQUIPMENT	1,205	9,831	250	250
	PURCHASE OF SERVICES	156,323	155,569	100	100
	CONTRIBUTIONS ETC.	363,107	406,779	783,939	783,939
	DISTRIBUTION CREDITS	101,368CR	105,811CR	120,400CR	120,400CR
	TOTAL	897,313	948,667	1,173,417	1,173,417
815 800	WATER AND SEWAGE CYCLE BILLING SYSTEM - TOTALS				
	EQUIPMENT	-	4,923	-	-
	PURCHASE OF SERVICES	16,898	578	-	2,502
	TOTAL	16,898	5,501	-	2,502

TABLE 8

DETAIL OF WATER BUDGET

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
817 000	WATER BUDGET EXP. - AT LARGE - TOTALS				
	MATERIALS & SUPPLIES	54,137,050	52,173,276	57,898,110	57,898,110
	PURCHASE OF SERVICES	15,400	15,400	13,400	13,400
	CONTRIBUTIONS ETC.	164,999	81,212	718,920	718,920
	DEBT SERVICE	-	712	-	-
	TOTAL	54,317,449	52,270,600	58,630,430	58,630,430
817 715	TAXES - WATER REVENUE BRANCH				
	CONTRIBUTIONS ETC.	102,954	19,239	-	-
	TOTAL	102,954	19,239	-	-
817 719	TAXES - DEPARTMENT OF PUBLIC WORKS				
	CONTRIBUTIONS ETC.	29,745	29,673	30,846	30,846
	TOTAL	29,745	29,673	30,846	30,846
817 723	AUDIT FEES				
	PURCHASE OF SERVICES	12,800	12,800	13,400	13,400
	DEBT SERVICE	-	712	-	-
	TOTAL	12,800	13,512	13,400	13,400
817 725	PURCHASE OF WATER				
	MATERIALS & SUPPLIES	54,137,050	52,173,276	57,898,110	57,898,110
	TOTAL	54,137,050	52,173,276	57,898,110	57,898,110
817 727	OPERATING BUDGET CONTRIBUTION TO CAPITAL				
	CONTRIBUTIONS ETC.	32,300	32,300	-	-
	TOTAL	32,300	32,300	-	-
817 739	RENTAL CHARGES - DPW				
	PURCHASE OF SERVICES	2,600	2,600	-	-
	TOTAL	2,600	2,600	-	-
817 741	DPW - PROPERTY SERVICES - WATER BUDGET				
	CONTRIBUTIONS ETC.	-	-	320,000	320,000
	TOTAL	-	-	320,000	320,000
817 743	DPW - LEGAL SERVICES - WATER BUDGET				
	CONTRIBUTIONS ETC.	-	-	200,000	200,000
	TOTAL	-	-	200,000	200,000
817 745	DPW-PURCHASING & SUPPLY SERVICES-WATER BUDGET				
	CONTRIBUTIONS ETC.	-	-	50,000	50,000
	TOTAL	-	-	50,000	50,000
817 747	DPW - MANAGEMENT SERVICES - WATER BUDGET				
	CONTRIBUTIONS ETC.	-	-	30,000	30,000
	TOTAL	-	-	30,000	30,000

TABLE B

DETAIL OF WATER BUDGET

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
817 763	FINANCE DEPARTMENT - PENSIONS - WATER BUDGET				
	CONTRIBUTIONS ETC.	-	-	88,074	88,074
	TOTAL	-	-	88,074	88,074

TABLE 8

DETAIL OF WATER BUDGET

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
819 000	WATER BUDGET EXP. - DPW - TOTALS				
	FEAT CODES 0000-0999	133,173CR	100,709CR	128,979CR	128,979CR
	PERSONAL SERV - PERM	4,822,556	4,500,391	4,685,395	4,685,395
	PERSONAL SERV - TEMP	69,823	67,486	59,887	59,887
	FRINGE BENEFITS	1,220,171	963,255	1,006,000	1,006,000
	MATERIALS & SUPPLIES	1,145,007	1,262,348	1,202,888	1,205,000
	EQUIPMENT	197,354	140,791	178,658	218,658
	PURCHASE OF SERVICES	4,888,189	3,885,776	3,663,797	4,551,406
	CONTRIBUTIONS ETC.	2,281,140	2,205,519	2,456,391	2,456,391
	DISTRIBUTION CREDITS	-	17,963CR	-	-
	TOTAL	14,491,067	12,906,894	13,124,037	14,053,758
819 100	ADMINISTRATION - TOTALS - TOTALS				
	CONTRIBUTIONS ETC.	2,281,140	2,205,254	2,456,391	2,456,391
	TOTAL	2,281,140	2,205,254	2,456,391	2,456,391
819 200	WATER DISTR. SYS. IMPROVEMENTS/SPEC. PROJ - TOTALS				
	PERSONAL SERV - PERM	-	89,353	-	-
	PERSONAL SERV - TEMP	5,998	11,733	7,652	7,652
	FRINGE BENEFITS	589	19,093	842	842
	MATERIALS & SUPPLIES	515	86,063	8,036	8,036
	PURCHASE OF SERVICES	3,313,803	2,238,203	1,817,187	2,704,796
	TOTAL	3,320,905	2,444,445	1,833,717	2,721,326
819 210	LEAK DETECTION OF WATER MAINS				
	PERSONAL SERV - PERM	-	273	-	-
	PERSONAL SERV - TEMP	5,998	8,175	7,652	7,652
	FRINGE BENEFITS	583	895	842	842
	MATERIALS & SUPPLIES	515	536	536	536
	PURCHASE OF SERVICES	109,831	76,427	99,657	128,766
	TOTAL	116,933	86,306	108,687	137,796
819 250	IMPROVEMENTS TO WATER MAINS				
	PERSONAL SERV - PERM	-	89,080	-	-
	PERSONAL SERV - TEMP	-	3,558	-	-
	FRINGE BENEFITS	-	18,198	-	-
	MATERIALS & SUPPLIES	-	85,527	-	-
	PURCHASE OF SERVICES	3,121,567	2,156,015	1,702,000	2,483,856
	TOTAL	3,121,567	2,352,378	1,702,000	2,483,856
819 260	EASEMENT CHARGES				
	PURCHASE OF SERVICES	285	185	530	630
	TOTAL	285	185	530	630
819 280	WATER BUDGET - SPECIAL PROJECTS				
	MATERIALS & SUPPLIES	-	-	7,500	7,500
	PURCHASE OF SERVICES	82,120	5,576	15,000	91,544
	TOTAL	82,120	5,576	22,500	99,044

TABLE 8

DETAIL OF WATER BUDGET

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
819 500	OPERATIONS SECTION - TOTALS - TOTALS				
	PERSONAL SERV - PERM	4,822,556	4,411,038	4,685,395	4,685,395
	PERSONAL SERV - TEMP	63,825	55,753	52,235	52,235
	FRINGE BENEFITS	1,219,582	944,162	1,005,158	1,005,158
	MATERIALS & SUPPLIES	1,144,492	1,176,285	1,194,852	1,196,964
	EQUIPMENT	197,354	140,791	178,658	218,658
	PURCHASE OF SERVICES	1,574,386	1,647,573	1,846,610	1,846,610
	CONTRIBUTIONS ETC.	-	265	-	-
	DISTRIBUTION CREDITS	-	2,232CR	-	-
	TOTAL	9,022,195	8,373,635	8,962,908	9,005,020
819 510	WATER DISTRIBUTION SYSTEM				
	PERSONAL SERV - PERM	3,457,160	3,077,947	3,233,593	3,233,593
	PERSONAL SERV - TEMP	58,474	41,458	46,909	46,909
	FRINGE BENEFITS	875,535	659,720	678,428	678,428
	MATERIALS & SUPPLIES	1,025,941	1,066,508	1,053,219	1,055,331
	EQUIPMENT	40,000	2,781	-	40,000
	PURCHASE OF SERVICES	1,365,022	1,456,146	1,622,823	1,622,823
	CONTRIBUTIONS ETC.	-	225	-	-
	DISTRIBUTION CREDITS	-	1,549CR	-	-
	TOTAL	6,822,132	6,303,236	6,634,972	6,677,084
819 520	ADDITIONAL HYDRANTS AND VALVES				
	PERSONAL SERV - PERM	40,354	11,724	37,629	37,629
	PERSONAL SERV - TEMP	5,351	489	5,326	5,326
	FRINGE BENEFITS	10,679	2,469	9,843	9,843
	MATERIALS & SUPPLIES	27,853	12,762	32,735	32,735
	PURCHASE OF SERVICES	12,939	7,714	14,519	14,519
	TOTAL	97,176	35,158	100,052	100,052
819 530	WATER WORKS INSPECTION SERVICES				
	PERSONAL SERV - PERM	470,373	459,924	489,104	489,104
	PERSONAL SERV - TEMP	-	6,849	-	-
	FRINGE BENEFITS	118,341	100,074	89,320	89,320
	MATERIALS & SUPPLIES	23,835	23,972	25,876	25,876
	PURCHASE OF SERVICES	68,024	63,506	73,428	73,428
	TOTAL	680,573	654,325	677,728	677,728
819 540	WATER WORKS EMERGENCY SERVICES				
	PERSONAL SERV - PERM	575,795	557,087	615,859	615,859
	PERSONAL SERV - TEMP	-	4,570	-	-
	FRINGE BENEFITS	144,865	114,981	151,501	151,501
	MATERIALS & SUPPLIES	28,127	28,151	31,753	31,753
	PURCHASE OF SERVICES	60,463	61,830	74,430	74,430
	CONTRIBUTIONS ETC.	-	40	-	-
	DISTRIBUTION CREDITS	-	562CR	-	-
	TOTAL	809,250	766,097	873,543	873,543

TABLE 8

DETAIL OF WATER BUDGET

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
819 550	PURCHASE & INST. OF WATER METERS				
	PERSONAL SERV - PERM	31,147	21,902	27,986	27,986
	FRINGE BENEFITS	7,836	4,798	6,885	6,885
	MATERIALS & SUPPLIES	11,868	15,133	17,784	17,784
	EQUIPMENT	148,501	138,010	178,658	178,658
	PURCHASE OF SERVICES	4,869	3,488	4,516	4,516
	DISTRIBUTION CREDITS	-	121CR	-	-
	TOTAL	204,221	183,210	235,829	235,829
819 570	WATER METER SERVICE				
	PERSONAL SERV - PERM	247,727	282,454	281,224	281,224
	PERSONAL SERV - TEMP	-	2,387	-	-
	FRINGE BENEFITS	62,326	62,120	69,181	69,181
	MATERIALS & SUPPLIES	26,868	29,759	33,485	33,485
	EQUIPMENT	8,853	-	-	-
	PURCHASE OF SERVICES	63,069	54,889	56,894	56,894
	TOTAL	408,843	431,609	440,784	440,784
819 900	WATERWORKS SYST. REV. - DPW TOTALS - TOTALS				
	FEAT CODES 0000-0999	133,173CR	100,709CR	128,979CR	128,979CR
	DISTRIBUTION CREDITS	-	15,731CR	-	-
	TOTAL	133,173CR	116,440CR	128,979CR	128,979CR
819 903	FIRE DEPT. RECOV. RE HIGH PRESS. SYST.				
	FEAT CODES 0000-0999	109,721CR	78,153CR	103,152CR	103,152CR
	DISTRIBUTION CREDITS	-	15,631CR	-	-
	TOTAL	109,721CR	93,784CR	103,152CR	103,152CR
819 904	SALE OF SCRAP WATER WORKS MATERIALS				
	FEAT CODES 0000-0999	2,620CR	2,706CR	2,930CR	2,930CR
	TOTAL	2,620CR	2,706CR	2,930CR	2,930CR
819 906	TESTING OF WATER METERS				
	FEAT CODES 0000-0999	260CR	400CR	500CR	500CR
	DISTRIBUTION CREDITS	-	100CR	-	-
	TOTAL	260CR	500CR	500CR	500CR
819 907	RECOV. OF EXCESS-USE TIME-WAT. BUDG.				
	FEAT CODES 0000-0999	19,572CR	19,450CR	21,397CR	21,397CR
	TOTAL	19,572CR	19,450CR	21,397CR	21,397CR
819 908	SUNDRY REVENUE				
	FEAT CODES 0000-0999	1,000CR	-	1,000CR	1,000CR
	TOTAL	1,000CR	-	1,000CR	1,000CR

SECTION B - PARKING METER BUDGET

TABLE 9

SUMMARY OF PARKING METER BUDGET

	1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
REVENUE				
FROM OPERATIONS	3,257,646	3,290,888	3,637,505	3,637,505
TOTAL	3,257,646	3,290,888	3,637,505	3,637,505
EXPENDITURES				
FINANCE DEPARTMENT	61,561	57,351	54,707	54,707
DEPARTMENT OF PUBLIC WORKS	1,884,553	1,490,886	1,337,391	1,343,511
NET PROCEEDS FROM PARKING METER BUDGET	1,311,532	1,742,651	2,245,407	2,239,287
TOTAL	3,257,646	3,290,888	3,637,505	3,637,505

DETAIL OF PARKING METER BUDGET

TABLE 10

DETAIL OF PARKING METER BUDGET

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
823 000	PARKING METER BUDGET - GENERAL REVENUE - TOTALS				
	FEAT CODES 0000-0999	3,257,646CR	3,290,888CR	3,637,505CR	3,637,505CR
	TOTAL	3,257,646CR	3,290,888CR	3,637,505CR	3,637,505CR
823 901	PARKING METER COLLECTIONS				
	FEAT CODES 0000-0999	2,800,000CR	2,653,872CR	3,000,000CR	3,000,000CR
	TOTAL	2,800,000CR	2,653,872CR	3,000,000CR	3,000,000CR
823 903	LEVIES ON TAX ROLLS FOR CARPARKS				
	FEAT CODES 0000-0999	15,200CR	15,081CR	15,200CR	15,200CR
	TOTAL	15,200CR	15,081CR	15,200CR	15,200CR
823 904	INTEREST ON INVESTMENTS				
	FEAT CODES 0000-0999	440,000CR	619,397CR	619,500CR	619,500CR
	TOTAL	440,000CR	619,397CR	619,500CR	619,500CR
823 907	REC. EXCESS-USE TIME-PRKNG METER BUDG.				
	FEAT CODES 0000-0999	2,446CR	2,538CR	2,805CR	2,805CR
	TOTAL	2,446CR	2,538CR	2,805CR	2,805CR

TABLE 10

DETAIL OF PARKING METER BUDGET

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
825 000	PARKING MTR. BUD. - EXP. - FIN. DEPT. - TOTALS				
	MATERIALS & SUPPLIES	5,735	-	6,568	6,568
	PURCHASE OF SERVICES	55,826	40,474	48,139	48,139
	CONTRIBUTIONS ETC.	-	16,877	-	-
	TOTAL	61,561	57,351	54,707	54,707

TABLE 10

DETAIL OF PARKING METER BUDGET

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
829 000	PARKING MTR. BUD. - EXP. - D.P.W. - TOTALS				
	PERSONAL SERV - PERM	478,731	491,021	487,015	487,015
	PERSONAL SERV - TEMP	42,147	44,074	50,397	50,397
	FRINGE BENEFITS	120,367	111,320	122,261	122,261
	MATERIALS & SUPPLIES	434,433	275,309	179,654	179,654
	EQUIPMENT	436,768	291,320	150,000	150,000
	PURCHASE OF SERVICES	143,429	70,467	122,999	129,119
	CONTRIBUTIONS ETC.	228,678	207,375	225,065	225,065
	TOTAL	1,884,553	1,490,886	1,337,391	1,343,511
829 100	ADMINISTRATION - TOTALS				
	CONTRIBUTIONS ETC.	228,678	207,375	225,065	225,065
	TOTAL	228,678	207,375	225,065	225,065
829 110	OVERHEAD ON PARKING METER OPERATION				
	CONTRIBUTIONS ETC.	146,827	123,280	137,036	137,036
	TOTAL	146,827	123,280	137,036	137,036
829 120	CONTRIBUTION TO GENERAL BUDGET				
	CONTRIBUTIONS ETC.	81,851	84,095	88,029	88,029
	TOTAL	81,851	84,095	88,029	88,029
829 400	TRAFFIC ENGINEERING SECTION - TOTALS				
	PERSONAL SERV - PERM	124,505	125,431	128,501	128,501
	PERSONAL SERV - TEMP	11,424	9,286	10,932	10,932
	FRINGE BENEFITS	28,228	27,506	29,726	29,726
	MATERIALS & SUPPLIES	30,600	4,840	31,824	31,824
	EQUIPMENT	436,768	291,320	150,000	150,000
	PURCHASE OF SERVICES	87,103	8,983	57,689	57,689
	TOTAL	718,628	467,366	408,672	408,672
829 410	PURCHASE & INST. OF NEW PRKNG. METERS				
	PERSONAL SERV - PERM	-	2,220	-	-
	PERSONAL SERV - TEMP	-	173	-	-
	FRINGE BENEFITS	-	505	-	-
	MATERIALS & SUPPLIES	-	623	-	-
	EQUIPMENT	435,668	290,193	150,000	150,000
	PURCHASE OF SERVICES	53,826	75	30,000	30,000
	TOTAL	489,494	293,789	180,000	180,000
829 420	PARKING METERS-ENG. SERVICES				
	PERSONAL SERV - PERM	124,505	123,211	128,501	128,501
	PERSONAL SERV - TEMP	11,424	9,113	10,932	10,932
	FRINGE BENEFITS	28,228	27,001	29,726	29,726
	MATERIALS & SUPPLIES	30,600	4,217	31,824	31,824
	EQUIPMENT	1,100	1,127	-	-
	PURCHASE OF SERVICES	26,624	5,539	27,689	27,689
	TOTAL	222,481	170,208	228,672	228,672

TABLE 10

DETAIL OF PARKING METER BUDGET

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS $	1988 ESTIMATE INCL. REAPPROPS $
829 430	PILOT PROJECT - REDUCTION IN SIZE OF STALLS				
	PURCHASE OF SERVICES	6,653	3,369	-	-
	TOTAL	6,653	3,369	-	-
829 500	OPERATIONS SECTION - TOTALS				
	PERSONAL SERV - PERM	354,226	365,590	358,514	358,514
	PERSONAL SERV - TEMP	30,723	34,788	39,465	39,465
	FRINGE BENEFITS	92,139	83,814	92,535	92,535
	MATERIALS & SUPPLIES	403,833	270,469	147,830	147,830
	PURCHASE OF SERVICES	56,326	61,484	65,310	71,430
	TOTAL	937,247	816,145	703,654	709,774

SECTION C - SEWER MAINTENANCE BUDGET

TABLE 11

SUMMARY OF SEWER MAINTENANCE BUDGET

	1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
REVENUE				
FROM OPERATIONS	11,730,552	11,283,244	12,251,226	12,251,226
FROM RESERVE FOR SEWER MAINTENANCE	-	-	830,311	1,743,164
TOTAL	11,730,552	11,283,244	13,081,537	13,994,390
EXPENDITURES				
FINANCE DEPARTMENT	306,766	320,231	318,800	318,800
DEPARTMENT OF PUBLIC WORKS	10,840,860	10,192,213	12,762,737	13,675,590
CONTRIBUTION TO RESERVE FOR SEWER MAINTENANCE	482,926	770,800	-	-
TOTAL	11,730,552	11,283,244	13,081,537	13,994,390

DETAIL OF SEWER BUDGET

TABLE 12

DETAIL OF SEWER MAINTENANCE BUDGET

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
833 000	SEWER MAINT. BUD. - GEN. REV. - TOTALS				
	FEAT CODES 0000-0999	11,730,552CR	11,283,244CR	12,251,226CR	12,251,226CR
	TOTAL	11,730,552CR	11,283,244CR	12,251,226CR	12,251,226CR
833 901	RATES ON WATER BILLS				
	FEAT CODES 0000-0999	10,430,552CR	10,067,814CR	10,606,946CR	10,606,946CR
	TOTAL	10,430,552CR	10,067,814CR	10,606,946CR	10,606,946CR
833 902	PROVINCIAL SUBSIDY				
	FEAT CODES 0000-0999	700,000CR	599,346CR	1,000,000CR	1,000,000CR
	TOTAL	700,000CR	599,346CR	1,000,000CR	1,000,000CR
833 903	INTEREST EARNED				
	FEAT CODES 0000-0999	600,000CR	616,084CR	644,280CR	644,280CR
	TOTAL	600,000CR	616,084CR	644,280CR	644,280CR

TABLE 12

DETAIL OF SEWER MAINTENANCE BUDGET

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
835 000	SEWER MAINT. BUD. - EXP. - FIN. DEPT. - TOTALS				
	CONTRIBUTIONS ETC.	306,766	320,231	318,800	318,800
	TOTAL	306,766	320,231	318,800	318,800

TABLE 12

DETAIL OF SEWER MAINTENANCE BUDGET

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
839 000	SEWER MAINT. BUD. - EXP. - D.P.W. - TOTALS				
	FEAT CODES 0000-0999	15,122CR	14,235CR	17,058CR	17,058CR
	PERSONAL SERV - PERM	2,177,196	2,272,278	2,326,751	2,326,751
	PERSONAL SERV - TEMP	96,087	136,436	206,506	206,506
	FRINGE BENEFITS	554,919	502,888	543,565	543,565
	MATERIALS & SUPPLIES	312,965	307,177	323,255	328,445
	EQUIPMENT	35,547	28,220	105,862	120,872
	PURCHASE OF SERVICES	5,890,629	4,533,852	8,460,731	9,804,297
	CONTRIBUTIONS ETC.	2,608,589	2,694,563	2,933,625	2,933,625
	DISTRIBUTION CREDITS	719,950CR	268,966CR	2,120,500CR	2,571,413CR
	TOTAL	10,940,860	10,192,213	12,762,737	13,675,590
839 100	ADMINISTRATION - TOTALS				
	CONTRIBUTIONS ETC.	2,608,589	2,694,547	2,933,625	2,933,625
	TOTAL	2,608,589	2,694,547	2,933,625	2,933,625
839 200	PLANNED SEWER MNTCE. & REPAIR & SPEC. - TOTALS				
	PERSONAL SERV - PERM	98,417	130,734	111,054	111,054
	PERSONAL SERV - TEMP	56,461	76,328	76,088	76,088
	FRINGE BENEFITS	28,023	37,429	34,157	34,157
	MATERIALS & SUPPLIES	-	5,051	-	-
	EQUIPMENT	19,090	18,546	47,787	47,787
	PURCHASE OF SERVICES	4,120,232	2,827,109	6,578,260	7,903,846
	CONTRIBUTIONS ETC.	-	16	-	-
	DISTRIBUTION CREDITS	719,950CR	269,036CR	2,120,500CR	2,571,413CR
	TOTAL	3,602,273	2,826,177	4,726,846	5,601,519
839 210	PLANNED SEWER MNTCE. & REPAIR				
	PERSONAL SERV - PERM	-	25,357	-	-
	PERSONAL SERV - TEMP	-	1,064	-	-
	FRINGE BENEFITS	-	5,524	-	-
	MATERIALS & SUPPLIES	-	2,770	-	-
	PURCHASE OF SERVICES	1,828,989	1,864,743	2,285,000	2,285,000
	TOTAL	1,828,989	1,899,458	2,285,000	2,285,000
839 220	EASEMENT & RENTAL CHARGES - SEWERS				
	PURCHASE OF SERVICES	6,350	12,909	9,058	9,058
	TOTAL	6,350	12,909	9,058	9,058
839 230	SPECIAL PROJECTS				
	PERSONAL SERV - PERM	98,417	105,377	111,054	111,054
	PERSONAL SERV - TEMP	56,461	75,264	76,088	76,088
	FRINGE BENEFITS	28,023	31,905	34,157	34,157
	MATERIALS & SUPPLIES	-	2,281	-	-
	EQUIPMENT	19,090	18,546	47,787	47,787
	PURCHASE OF SERVICES	2,284,893	949,457	4,284,202	5,609,788
	CONTRIBUTIONS ETC.	-	16	-	-
	DISTRIBUTION CREDITS	719,950CR	269,036CR	2,120,500CR	2,571,413CR
	TOTAL	1,766,934	913,810	2,432,788	3,307,461

TABLE 12

DETAIL OF SEWER MAINTENANCE BUDGET

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
839 300	EASEMENT CLAIMS - TOTALS				
	PERSONAL SERV - TEMP	-	-	87,970	87,970
	FRINGE BENEFITS	-	-	9,677	9,677
	TOTAL	-	-	97,647	97,647
839 500	OPERATIONS SECTION - TOTALS				
	PERSONAL SERV - PERM	2,078,779	2,141,544	2,215,697	2,215,697
	PERSONAL SERV - TEMP	39,626	60,108	42,448	42,448
	FRINGE BENEFITS	526,896	465,459	499,731	499,731
	MATERIALS & SUPPLIES	312,965	302,126	323,255	328,445
	EQUIPMENT	16,457	9,674	58,075	73,065
	PURCHASE OF SERVICES	1,770,397	1,706,743	1,882,471	1,900,451
	DISTRIBUTION CREDITS	-	70	-	-
	TOTAL	4,745,120	4,685,724	5,021,677	5,059,857
839 510	OPERATION MNTNCE. & REPAIR OF SEWAGE WORKS				
	PERSONAL SERV - PERM	1,664,453	1,734,570	1,780,750	1,780,750
	PERSONAL SERV - TEMP	39,626	52,045	42,448	42,448
	FRINGE BENEFITS	422,655	379,003	392,734	392,734
	MATERIALS & SUPPLIES	292,147	281,308	300,490	305,680
	EQUIPMENT	16,457	9,674	58,075	73,065
	PURCHASE OF SERVICES	1,714,299	1,654,108	1,822,529	1,840,509
	DISTRIBUTION CREDITS	-	70	-	-
	TOTAL	4,149,637	4,110,778	4,397,026	4,435,206
839 530	SEWER & DRAIN INSPECTION SERVICES				
	PERSONAL SERV - PERM	414,326	406,974	434,947	434,947
	PERSONAL SERV - TEMP	-	8,063	-	-
	FRINGE BENEFITS	104,241	86,456	106,997	106,997
	MATERIALS & SUPPLIES	20,818	20,818	22,765	22,765
	PURCHASE OF SERVICES	56,098	52,635	59,942	59,942
	TOTAL	595,483	574,946	624,651	624,651
839 900	RECOVERIES - TOTALS				
	FEAT CODES 0000-0999	15,122CR	14,235CR	17,058CR	17,058CR
	TOTAL	15,122CR	14,235CR	17,058CR	17,058CR
839 903	SEWER CONNECTIONS				
	FEAT CODES 0000-0999	2,400CR	990CR	2,400CR	2,400CR
	TOTAL	2,400CR	990CR	2,400CR	2,400CR
839 907	REC. OF EXCESS-USE TIME - SEW. BUDG.				
	FEAT CODES 0000-0999	12,722CR	13,245CR	14,658CR	14,658CR
	TOTAL	12,722CR	13,245CR	14,658CR	14,658CR

SECTION D -

INTERGOVERNMENTAL AND PROPRIETARY SERVICES

TABLE 13

INTER-GOVERNMENTAL & PROPRIETORY SERVICES - PURCHASING & SUPPLY

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
909 000	PURCH. & SUPPLY DEPT. - SELF SUST. - TOTALS				
	PERSONAL SERV - PERM	4,583,553	4,505,664	4,834,581	4,834,581
	PERSONAL SERV - TEMP	167,126	108,566	197,805	197,805
	FRINGE BENEFITS	973,086	992,494	1,074,338	1,074,338
	MATERIALS & SUPPLIES	4,203,519	4,012,465	4,205,865	4,205,865
	EQUIPMENT	24,625	23,763	43,904	48,114
	PURCHASE OF SERVICES	8,573,828	9,677,543	8,927,118	8,927,118
	CONTRIBUTIONS ETC.	5,196,355	6,792,025	5,760,300	5,760,300
	DISTRIBUTION CREDITS	23,722,092CR	26,112,520CR	25,043,911CR	25,048,121CR
	TOTAL	-	-	-	-
909 100	PRINTING UNIT - TOTALS				
	PERSONAL SERV - PERM	343,657	345,400	369,993	369,993
	PERSONAL SERV - TEMP	3,351	9,670	31,219	31,219
	FRINGE BENEFITS	79,476	75,926	84,669	84,669
	MATERIALS & SUPPLIES	403,330	376,878	395,823	395,823
	EQUIPMENT	3,625	1,097	12,404	12,404
	PURCHASE OF SERVICES	150,632	145,197	158,759	158,759
	CONTRIBUTIONS ETC.	57,189	134,146	60,366	60,366
	DISTRIBUTION CREDITS	1,041,260CR	1,088,314CR	1,113,233CR	1,113,233CR
	TOTAL	-	-	-	-
909 200	EQUIPMENT DIVISION - TOTALS				
	PERSONAL SERV - PERM	4,239,896	4,078,495	4,490,813	4,490,813
	PERSONAL SERV - TEMP	62,930	98,685	69,082	69,082
	FRINGE BENEFITS	877,235	899,131	974,900	974,900
	MATERIALS & SUPPLIES	3,799,889	3,632,814	3,808,042	3,808,042
	EQUIPMENT	21,000	21,915	31,500	35,710
	PURCHASE OF SERVICES	8,411,677	9,518,062	8,756,883	8,756,883
	CONTRIBUTIONS ETC.	5,121,411	6,674,552	5,680,285	5,680,285
	DISTRIBUTION CREDITS	22,534,038CR	24,923,654CR	23,811,505CR	23,815,715CR
	TOTAL	-	-	-	-
909 210	GARAGE OPERATING				
	PERSONAL SERV - PERM	4,239,896	4,072,173	4,490,813	4,490,813
	PERSONAL SERV - TEMP	62,930	98,685	69,082	69,082
	FRINGE BENEFITS	877,235	898,181	974,900	974,900
	MATERIALS & SUPPLIES	140,925	210,074	170,462	170,462
	EQUIPMENT	21,000	21,915	31,500	35,710
	PURCHASE OF SERVICES	789,979	897,658	835,530	835,530
	CONTRIBUTIONS ETC.	240	191,617CR	400	400
	DISTRIBUTION CREDITS	6,132,205CR	6,007,069CR	6,572,687CR	6,576,897CR
	TOTAL	-	-	-	-

TABLE 13

INTER-GOVERNMENTAL & PROPRIETORY SERVICES - PURCHASING & SUPPLY

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS $	1988 ESTIMATE INCL. REAPPROPS $
909 250	VEHICLE OPERATING				
	PERSONAL SERV - PERM	-	6,322	-	-
	FRINGE BENEFITS	-	950	-	-
	MATERIALS & SUPPLIES	3,658,964	3,422,740	3,637,580	3,637,580
	PURCHASE OF SERVICES	7,621,698	8,620,404	7,921,353	7,921,353
	CONTRIBUTIONS ETC.	5,121,171	6,866,169	5,679,885	5,679,885
	DISTRIBUTION CREDITS	16,401,833CR	18,916,585CR	17,238,818CR	17,238,818CR
	TOTAL	-	-	-	-
909 400	SUNDRY SERVICES - TOTALS				
	PERSONAL SERV - PERM	-	81,769	26,225CR	26,225CR
	PERSONAL SERV - TEMP	100,845	211	97,504	97,504
	FRINGE BENEFITS	16,375	17,437	14,769	14,769
	MATERIALS & SUPPLIES	300	2,773	2,000	2,000
	EQUIPMENT	-	751	-	-
	PURCHASE OF SERVICES	11,519	14,284	11,476	11,476
	CONTRIBUTIONS ETC.	17,755	16,673CR	19,649	19,649
	DISTRIBUTION CREDITS	146,794CR	100,552CR	119,173CR	119,173CR
	TOTAL	-	-	-	-
909 411	DELIVERY SYSTEM				
	PERSONAL SERV - PERM	-	81,769	26,225CR	26,225CR
	PERSONAL SERV - TEMP	100,845	211	97,504	97,504
	FRINGE BENEFITS	16,375	17,437	14,769	14,769
	MATERIALS & SUPPLIES	300	2,773	2,000	2,000
	EQUIPMENT	-	751	-	-
	PURCHASE OF SERVICES	10,944	13,770	10,962	10,962
	CONTRIBUTIONS ETC.	-	37,275CR	-	-
	DISTRIBUTION CREDITS	128,464CR	79,436CR	99,010CR	99,010CR
	TOTAL	-	-	-	-
909 421	RENTAL EQUIPMENT TYPEWRITERS				
	PURCHASE OF SERVICES	575	514	514	514
	CONTRIBUTIONS ETC.	17,755	20,602	19,649	19,649
	DISTRIBUTION CREDITS	18,330CR	21,116CR	20,163CR	20,163CR
	TOTAL	-	-	-	-

TABLE 14

INTER-GOVERNMENTAL & PROPRIETORY SERVICES - PUBLIC WORKS

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
939 000	D.P.W. - MISC. BUD. - TOTALS				
	FEAT CODES 0000-0999	-	1,422,992CR	-	-
	PERSONAL SERV - PERM	2,177,146	2,592,823	2,688,262	2,688,262
	PERSONAL SERV - TEMP	180,207	228,532	212,621	212,621
	FRINGE BENEFITS	551,479	586,187	665,117	665,117
	MATERIALS & SUPPLIES	1,104,199	1,419,904	1,200,873	1,200,873
	EQUIPMENT	17,836	26,552	110,130	110,130
	PURCHASE OF SERVICES	7,419,672	9,265,418	8,292,271	8,292,271
	CONTRIBUTIONS ETC.	2,084,920	946,868	2,656,902	2,656,902
	DISTRIBUTION CREDITS	13,535,459CR	17,996,559CR	15,826,176CR	15,826,176CR
	TOTAL	-	4,353,267CR	-	-
939 200	CUT REPAIR OPERATION - TOTALS				
	FEAT CODES 0000-0999	-	1,659,792CR	-	-
	PERSONAL SERV - PERM	469,540	504,748	522,693	522,693
	PERSONAL SERV - TEMP	4,305	3,718	4,305	4,305
	FRINGE BENEFITS	101,727	108,538	115,393	115,393
	MATERIALS & SUPPLIES	4,316	3,451	4,489	4,489
	EQUIPMENT	791	663	-	-
	PURCHASE OF SERVICES	2,400,000	2,292,960	2,409,000	2,409,000
	CONTRIBUTIONS ETC.	421,278	408,379	-	-
	DISTRIBUTION CREDITS	3,401,957CR	2,642,355CR	3,055,880CR	3,055,880CR
	TOTAL	-	979,690CR	-	-
939 220	CUT REPAIRS - PLAN. & PROG. SECTION				
	FEAT CODES 0000-0999	-	1,659,792CR	-	-
	PERSONAL SERV - PERM	469,540	504,748	522,693	522,693
	PERSONAL SERV - TEMP	4,305	3,718	4,305	4,305
	FRINGE BENEFITS	101,727	108,538	115,393	115,393
	MATERIALS & SUPPLIES	4,316	3,451	4,489	4,489
	EQUIPMENT	791	663	-	-
	PURCHASE OF SERVICES	2,400,000	2,292,960	2,409,000	2,409,000
	DISTRIBUTION CREDITS	2,980,679CR	2,642,355CR	3,055,880CR	3,055,880CR
	TOTAL	-	1,388,069CR	-	-
939 230	OVERHEAD ON CUT REPAIR OPERATION				
	CONTRIBUTIONS ETC.	421,278	408,379	-	-
	DISTRIBUTION CREDITS	421,278CR	-	-	-
	TOTAL	-	408,379	-	-
939 300	OVERNIGHT PERMIT PARKING - TOTALS				
	PERSONAL SERV - PERM	310,314	309,592	375,812	375,812
	PERSONAL SERV - TEMP	44,541	67,892	47,525	47,525
	FRINGE BENEFITS	80,038	75,629	92,114	92,114
	MATERIALS & SUPPLIES	81,803	102,447	101,404	101,404
	EQUIPMENT	1,102	1,183	2,817	2,817
	PURCHASE OF SERVICES	68,614	107,543	90,209	90,209
	CONTRIBUTIONS ETC.	1,213,588	84,025	2,060,119	2,060,119
	DISTRIBUTION CREDITS	1,800,000CR	2,469,767CR	2,770,000CR	2,770,000CR
	TOTAL	-	1,721,456CR	-	-

TABLE 14

INTER-GOVERNMENTAL & PROPRIETORY SERVICES - PUBLIC WORKS

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
939 500	OPERATIONS SECTION - TOTALS				
	FEAT CODES 0000-0999	-	30,286	-	-
	PERSONAL SERV - PERM	554,753	702,103	667,116	667,116
	PERSONAL SERV - TEMP	97,916	87,582	88,678	88,678
	FRINGE BENEFITS	151,809	169,972	173,866	173,866
	MATERIALS & SUPPLIES	717,567	1,022,306	795,581	795,581
	EQUIPMENT	15,943	20,479	102,917	102,917
	PURCHASE OF SERVICES	2.073,907	3,635,703	2,411,161	2,411,161
	CONTRIBUTIONS ETC.	279,771	454,464	323,034	323,034
	DISTRIBUTION CREDITS	3,891,666CR	7,775,016CR	4,562,353CR	4,562,353CR
	TOTAL	-	1,652,121CR	-	-
939 510	PRIVATE DRAIN INSTALLATIONS				
	PERSONAL SERV - PERM	14,246	20,554	20,238	20,238
	FRINGE BENEFITS	3,647	4,500	4,979	4,979
	MATERIALS & SUPPLIES	11,692	17,404	11,243	11,243
	PURCHASE OF SERVICES	992,989	1,750,363	1,035,965	1,035,965
	CONTRIBUTIONS ETC.	148,182	211,523	154,522	154,522
	DISTRIBUTION CREDITS	1,170,756CR	2,750,121CR	1,226,947CR	1,226,947CR
	TOTAL	-	745,777CR	-	-
939 520	WATER SERVICES INSTALLATION				
	PERSONAL SERV - PERM	15,422	79,171	21,727	21,727
	PERSONAL SERV - TEMP	-	29	-	-
	FRINGE BENEFITS	3,948	16,946	5,345	5,345
	MATERIALS & SUPPLIES	134,507	237,309	194,176	194,176
	PURCHASE OF SERVICES	882,058	1,695,521	1,128,412	1,128,412
	CONTRIBUTIONS ETC.	131,589	208,145	168,512	168,512
	DISTRIBUTION CREDITS	1,167,524CR	3,069,743CR	1,518,172CR	1,518,172CR
	TOTAL	-	832,622CR	-	-
939 550	PLANT AND SHOPS				
	PERSONAL SERV - PERM	498,589	550,039	588,479	588,479
	PERSONAL SERV - TEMP	97,916	86,651	88,678	88,678
	FRINGE BENEFITS	137,431	136,965	154,521	154,521
	MATERIALS & SUPPLIES	519,327	513,319	519,718	519,718
	EQUIPMENT	15,943	20,479	102,917	102,917
	PURCHASE OF SERVICES	198,860	189,819	246,784	246,784
	CONTRIBUTIONS ETC.	-	23,467	-	-
	DISTRIBUTION CREDITS	1,468,066CR	1,670,984CR	1,701,097CR	1,701,097CR
	TOTAL	-	150,245CR	-	-

TABLE 14

INTER-GOVERNMENTAL & PROPRIETORY SERVICES - PUBLIC WORKS

CODE		1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
939 561	TRAFFIC SIGN MANUFACTURE	-	30,286	-	-
	FEAT CODES 0000-0999	26,496	52,339	36,672	36,672
	PERSONAL SERV - PERM	-	902	-	-
	PERSONAL SERV - TEMP	6,783	11,561	9,021	9,021
	FRINGE BENEFITS	52,041	254,274	70,444	70,444
	MATERIALS & SUPPLIES	-	11,329	-	-
	CONTRIBUTIONS ETC.	85,320CR	284,168CR	116,137CR	116,137CR
	DISTRIBUTION CREDITS	-	76,523	-	-
	TOTAL				
939 700	SANITATION SECTION - TOTALS	-	206,514	-	-
	FEAT CLDES 0000-0999	29,447	26,290	30,547	30,547
	PERSONAL SERV - PERM	6,408	5,699	6,887	6,887
	FRINGE BENEFITS	8,202	5,389	1,635	1,635
	MATERIALS & SUPPLIES	-	4,227	4,396	4,396
	EQUIPMENT	49,000	26,370	50,946	50,946
	PURCHASE OF SERVICES	170,283	-	273,749	273,749
	CONTRIBUTIONS ETC.	263,340CR	274,489CR	368,160CR	368,160CR
	DISTRIBUTION CREDITS	-	-	-	-
	TOTAL				
939 900	WORK ORDERS & DEPARTMENTAL SERVICES - TOTALS	813,092	1,050,090	1,092,094	1,092,094
	PERSONAL SERV - PERM	33,445	69,340	72,113	72,113
	PERSONAL SERV - TEMP	211,497	226,349	276,857	276,857
	FRINGE BENEFITS	292,311	286,311	297,764	297,764
	MATERIALS & SUPPLIES	2,828,151	3,202,842	3,330,955	3,330,955
	PURCHASE OF SERVICES	4,178,496CR	4,834,932CR	5,069,783CR	5,069,783CR
	DISTRIBUTION CREDITS	-	-	-	-
	TOTAL				

SECTION E - PARKING AUTHORITY

TABLE 15

PARKING AUTHORITY OF TORONTO

	1987 ESTIMATE $	1987 ACTUAL $	1988 ESTIMATE BEFORE REAPPROPS. $	1988 ESTIMATE INCL. REAPPROPS. $
EXPENDITURE BY PROGRAM				
OUTSIDE OPERATIONS	15,336,781	15,030,397	16,084,784	16,084,784
ADMINISTRATION	2,114,895	2,162,085	2,158,572	2,158,572
DEBT CHARGES AND INTEREST	180,000	175,000	170,000	170,000
CONTRIBUTION TO RESERVE	15,690,718	16,956,577	17,688,499	17,682,379
TOTAL	33,322,394	34,324,059	36,101,855	36,095,735
EXPENDITURES BY OBJECT OF EXPENDITURE				
PERSONAL SERVICES - PERMANENT	6,093,283	5,943,327	6,454,717	6,454,717
PERSONAL SERVICES - TEMPORARY	730,860	749,350	750,883	750,883
FRINGE BENEFITS	1,356,081	1,249,218	1,433,631	1,433,631
MATERIALS AND SUPPLIES	778,758	557,829	699,515	699,515
EQUIPMENT	444,005	447,649	376,684	376,684
PURCHASE OF SERVICES	3,820,015	3,957,178	4,025,707	4,025,707
CONTRIBUTIONS, ETC.	4,228,674	4,287,931	4,502,219	4,502,219
DEBT SERVICE	180,000	175,000	170,000	170,000
TOTAL	17,631,676	17,367,482	18,413,356	18,413,356
REVENUES				
PARKING OPERATIONS	27,636,370	26,790,195	27,268,155	27,268,155
SUNDRY REVENUE	3,180,403	4,923,634	4,634,482	4,634,482
NET PROCEEDS FROM PARKING METER BUDGET	1,311,532	1,742,561	2,245,407	2,239,287
OFF-STREET PARKING FUND	1,194,089	867,669	1,953,811	1,953,811
TOTAL	33,322,394	34,324,059	36,101,855	36,095,735

SECTION F - BUSINESS IMPROVEMENT AREAS

COMPARISON - SPECIAL LEVIES

BUSINESS IMPROVEMENT AREAS - 1987-88

(Expressed in Mills - One Mill = $1 per $1,000 Assessment)

	1987	1988	Change
Bloor West Village	41.6	37.2	(4.4)
Junction Gardens	29.2	24.5	(4.7)
Old Cabbagetown	22.9	28.9	6.0
Bloordale Village	27.4	18.7	(8.7)
Parkdale	25.5	28.1	2.6
Forest Hill Village	14.7	14.5	(.2)
Bloor Court	16.9	20.2	3.3
Queen/Broadview Village	32.0	43.3	11.3
Danforth Village	28.9	26.5	(2.4)
Gerrard India Bazaar	-	-	-
Hillcrest	24.8	12.8	(12.0)
Beaches	7.0	32.5	25.5
Eglinton West Village	53.0	61.9	8.9
Westclair	35.9	55.9	20.0
Dovercourt/Hallam	50.6	0.0	(50.6)
Elm Street	-	0.0	-
Little Italy	15.1	16.3	1.2
Bloor/Yorkville	7.8	9.9	2.1
St. Clair Gardens	11.2	25.6	14.4
Harbord	0.0	-	-
Portugal Village	25.8	32.6	6.8
Roncesvalles Village	28.7	30.3	1.6
High Park Village	25.0	21.7	(3.3)
Yonge/Queen - Dundas	4.8	0.0	(4.8)
Danforth by the Valley	5.8	11.9	6.1
Eglinton Way	16.3	21.1	4.8
Bloor on the Park	9.3	17.1	7.8

ASSESSMENT OF BUSINESS IMPROVEMENT AREAS

	1986 $	1987 $	1988 $
SPECIAL LEVY			
Bloor West Village	4,223,174	4,272,899	4,304,155
Junction Gardens	2,291,248	2,232,554	2,290,253
Old Cabbagetown	2,622,577	2,639,673	2,253,018
Bloordale Village	1,120,797	1,106,913	1,075,134
Parkdale	1,440,651	1,440,868	1,428,071
Forest Hill Village	492,084	475,408	416,193
Bloor Court	2,742,312	2,675,500	2,723,536
Queen/Broadview Village	1,264,497	1,223,057	1,108,684
Danforth Village	3,430,098	3,830,939	3,588,703
Gerrard India Bazaar	-	-	-
Hillcrest	989,696	938,288	977,762
Beaches	-	722,598	615,851
Eglinton West Village	1,062,139	1,104,231	1,051,205
Westclair	2,449,697	2,514,243	2,415,740
Dovercourt/Hallam	178,565	222,932	-
Elm Street	1,295,943	-	-
Little Italy	2,123,432	2,011,298	1,912,763
Bloor/Yorkville	85,308,076	88,168,782	92,572,873
St. Clair Gardens	1,047,387	990,020	1,000,393
Harbord	291,048	-	-
Portugal Village	689,576	666,618	767,528
Roncesvalles Village	583,920	556,112	548,070
High Park Village	388,057	344,310	340,952
Yonge/Queen - Dundas	-	4,976,897	-
Danforth by the Valley	-	1,905,077	2,159,228
Eglinton Way	-	2,838,371	2,753,967
Bloor on the Park	-	1,309,267	1,286,837

SUMMARY OF BUDGET & LEVY FOR BUSINESS IMPROVEMENT AREAS

	1987				1988	
	Gross Budget	Actual Expenditures	Levy	Amount Collected	Gross Budget	Levy
	$	$	$	$	$	$
Bloor West Village	199,025	144,129	177,717	176,800	190,425	160,000
Junction Gardens	74,050	61,376	65,073	63,469	76,225	56,000
Old Cabbagetown	70,400	61,871	60,400	55,561	102,500	65,000
Bloordale Village	41,960	15,212	30,262	23,256	30,050	20,000
Parkdale	136,950	35,422	36,704	32,185	89,105	40,000
Forest Hill Village	8,520	7,937	6,954	6,586	8,825	6,000
Bloor Court Village	74,500	67,084	45,200	37,559	55,275	55,000
Queen/Broadview Village	69,945	65,175	39,065	30,344	58,165	48,000
Danforth Village	112,450	93,964	110,450	92,640	98,675	95,000
Gerrard India Bazaar	-	1,031	-	(1,804)	-	-
Hillcrest	20,950	23,789	23,269	22,214	21,775	12,500
Beaches	39,000	33,791	5,000	5,231	25,000	20,000
Eglinton West Village	60,000	48,652	58,511	56,283	69,300	65,000
Westclair	140,025	78,136	90,025	84,646	181,960	135,000
Dovercourt Hallam	10,125	5,164	11,265	11,663	9,125	0
Elm Street	-	3,943	-	158	9,000	0
Little Italy	35,700	17,785	30,200	28,938	36,675	31,000
Bloor-Yorkville	632,250	na	679,417	na	1,447,000	915,200
St. Clair Gardens	19,000	7,519	11,000	8,075	25,525	25,525
Harbord Street	5,450	940	0	(387)	-	-
Portugal Village	15,300	4,911	17,169	15,640	25,000	25,000
Roncesvalles Village	17,041	30,234	15,957	15,721	16,575	16,575
High Park Village	6,700	5,738	8,575	8,426	11,675	7,390
Yonge/Queen - Dundas	28,480	7,907	23,800	25,412	21,800	0
Danforth by the Valley	10,000	5,517	11,000	10,874	25,600	25,600
Eglinton Way	42,000	6,780	46,200	44,840	83,225	58,000
Bloor on the Park	11,000	7,417	12,100	12,185	23,000	22,000

DETAIL OF
SPECIAL LEVY FOR IMPROVEMENT AREAS

BUSINESS IMPROVEMENT AREAS

	1987 Budget $	1988 Request $
Bloor West Village		
Expenditure Estimates	199.025	190,425
Miscellaneous Revenue	(10,925)	(8,000)
Prior Year (Surplus) Deficit	(27,296)	(33,470)
Net Amount to be Raised by Special Levy	160.804	148,955
Provision for Doubtful Accounts	-	11,045
Levies in Advance	16,913	-
TOTAL LEVY	177.717	160,000
Junction Gardens		
Expenditure Estimates	74.050	76,225
Miscellaneous Revenue	(5.500)	(500)
Prior Year (Surplus) Deficit	(2.938)	(21,650)
Net Amount to be Raised by Special Levy	65,612	54.075
Provision for Doubtful Accounts	-	1,925
Levies in Advance	(539)	-
TOTAL LEVY	65,073	56,000
Old Cabbagetown		
Expenditure Estimates	70.400	81.500
Miscellaneous Revenue	(10.000)	(11,500)
Prior Year (Surplus) Deficit	-	(10,000)
Net Amount to be Raised by Special Levy	60.400	60,000
Provision for Doubtful Accounts	-	5,000
Levies in Advance	-	-
TOTAL LEVY	60.400	65,000

B U S I N E S S   I M P R O V E M E N T   A R E A S

	1987 Budget $	1988 Request $
Bloordale Village		
Expenditure Estimates	41.960	30,050
Miscellaneous Revenue	(3.000)	(10,050)
Prior Year (Surplus) Deficit	(8,910)	(1,878)
Net Amount to be Raised by Special Levy	30.050	18,122
Provision for Doubtful Accounts	-	1,878
Levies in Advance	212	-
TOTAL LEVY	30,262	20,000
Parkdale		
Expenditure Estimates	136.950	89,105
Miscellaneous Revenue	(57.000)	(11,543)
Prior Year (Surplus) Deficit	(37,246)	(31,271)
Net Amount to be Raised by Special Levy	42.704	46,291
Provision for Doubtful Accounts	-	-
Levies in Advance	(6,000)	(6,291)
TOTAL LEVY	36,704	40,000
Forest Hill Village		
Expenditure Estimates	8.520	8,825
Miscellaneous Revenue	(500)	(600)
Prior Year (Surplus) Deficit	(2,174)	(2,000)
Net Amount to be Raised by Special Levy	5,846	6,225
Provision for Doubtful Accounts	-	-
Levies in Advance	1,108	(225)
TOTAL LEVY	6,954	6,000

BUSINESS IMPROVEMENT AREAS

	1987 Budget $	1988 Request $
Bloor Court Village		
Expenditure Estimates	74.500	55,275
Miscellaneous Revenue	(1.300)	(750)
Prior Year (Surplus) Deficit	(28.000)	(5,000)
Net Amount to be Raised by Special Levy	45.200	49,525
Provision for Doubtful Accounts	-	5,475
Levies in Advance	-	-
TOTAL LEVY	45.200	55,000
Queen/Broadview Village		
Expenditure Estimates	69.945	58,165
Miscellaneous Revenue	(7.500)	-
Prior Year (Surplus) Deficit	(23.380)	(15,000)
Net Amount to be Raised by Special Levy	39.065	43,165
Provision for Doubtful Accounts	-	4,835
Levies in Advance	-	-
TOTAL LEVY	39.065	48,000
Danforth Village		
Expenditure Estimates	112.450	98,675
Miscellaneous Revenue	(1.000)	-
Prior Year (Surplus) Deficit	(1.000)	-
Net Amount to be Raised by Special Levy	110.450	98,675
Provision for Doubtful Accounts	-	-
Levies in Advance	-	(3,675)
TOTAL LEVY	110,450	95,000

BUSINESS IMPROVEMENT AREAS

	1987 Budget $	1988 Request $
Gerrard India Bazaar		
Expenditure Estimates	-	-
Miscellaneous Revenue	-	-
Prior Year (Surplus) Deficit	-	-
Net Amount to be Raised by Special Levy	-	-
Provision for Doubtful Accounts	-	-
Levies in Advance	-	-
TOTAL LEVY	-	-
Hillcrest Village		
Expenditure Estimates	20,950	21,775
Miscellaneous Revenue	-	-
Prior Year (Surplus) Deficit	-	-
Net Amount to be Raised by Special Levy	20,950	21,775
Provision for Doubtful Accounts	-	-
Levies in Advance	2,319	(9,275)
TOTAL LEVY	23,269	12,500
Beaches		
Expenditure Estimates	39,000	25,000
Miscellaneous Revenue	(12,500)	-
Prior Year (Surplus) Deficit	(21,500)	(2,000)
Net Amount to be Raised by Special Levy	5,000	23,000
Provision for Doubtful Accounts	-	-
Levies in Advance	-	(3,000)
TOTAL LEVY	5,000	20,000

BUSINESS IMPROVEMENT AREAS

	1987 Budget $	1988 Request $
Eglinton West Village		
Expenditure Estimates	60,000	69,300
Miscellaneous Revenue	-	-
Prior Year (Surplus) Deficit	-	(9,300)
Net Amount to be Raised by Special Levy	60,000	60,000
Provision for Doubtful Accounts	-	5,000
Levies in Advance	(1,489)	-
TOTAL LEVY	58,511	65,000
Westclair		
Expenditure Estimates	140,025	181,960
Miscellaneous Revene	-	-
Prior Year (Surplus) Deficit	(50,000)	(61,960)
Net Amount to be Raised by Special Levy	90,025	120,000
Provision for Doubtful Accounts	-	15,000
Levies in Advance	-	-
TOTAL LEVY	90,025	135,000
Dovercourt/Hallam		
Expenditure Estimates	10,125	-
Miscellaneous Revenue	-	-
Prior Year (Surplus) Deficit	-	-
Net Amount to be Raised by Special Levy	10,125	-
Provision for Doubtful Accounts	-	-
Levies in Advance	1,140	-
TOTAL LEVY	11,265	-

BUSINESS IMPROVEMENT AREAS

	1987 Budget $	1988 Request $
Elm Street		
Expenditure Estimates	-	9,000
Miscellaneous Revenue	-	-
Prior Year (Surplus) Deficit	-	(9,000)
Net Amount to be Raised by Special Levy	-	0
Provision for Doubtful Accounts	-	-
Levies in Advance	-	-
TOTAL LEVY	-	0
Little Italy		
Expenditure Estimates	35,700	36,675
Miscellaneous Revenue	(500)	-
Prior Year (Surplus) Deficit	(5,000)	(2,000)
Net Amount to be Raised by Special Levy	30,200	34,675
Provision for Doubtful Accounts	-	-
Levies in Advance	-	(3,675)
TOTAL LEVY	30,200	31,000
Bloor/Yorkville		
Expenditure Estimates	632,250	1,447,000
Miscellaneous Revenue	(7,250)	(122,000)
Prior Year (Surplus) Deficit	-	(493,000)
Net Amount to be Raised by Special Levy	625,000	832,000
Provision for Doubtful Accounts	131,000	83,200
Levies in Advance	(76,583)	-
TOTAL LEVY	679,417	915,200

BUSINESS IMPROVEMENT AREAS

	1987 Budget $	1988 Request $
St. Clair Gardens		
Expenditure Estimates	19,000	25,525
Miscellaneous Revenue	-	-
Prior Year (Surplus) Deficit	(8,000)	-
Net Amount to be Raised by Special Levy	11,000	25,525
Provision for Doubtful Accounts	-	-
Levies in Advance	-	-
TOTAL LEVY	11,000	25,525
Harbord Street		
Expenditure Estimates	5,450	-
Miscellaneous Revenue	-	-
Prior Year (Surplus) Deficit	(5,450)	-
Net Amount to be Raised by Special Levy	0	-
Provision for Doubtful Accounts	-	-
Levies in Advance	-	-
TOTAL LEVY	0	-
Portugal Village		
Expenditure Estimates	15,300	25,000
Miscellaneous Revenue	-	-
Prior Year (Surplus) Deficit	-	-
Net Amount to be Raised by Special Levy	15,300	25,000
Provision for Doubtful Accounts	-	-
Levies in Advance	1,869	-
TOTAL LEVY	17,169	25,000

BUSINESS IMPROVEMENT AREAS

	1987 Budget $	1988 Request $
Roncesvalles Village		
Expenditure Estimates	17,041	16,575
Miscellaneous Revenue	(2,991)	-
Prior Year (Surplus) Deficit	-	-
Net Amount to be Raised by Special Levy	14,050	16,575
Provision for Doubtful Accounts	-	-
Levies in Advance	1,907	-
TOTAL LEVY	15,957	16,575
High Park Village		
Expenditure Estimates	6,700	11,675
Miscellaneous Revenue	-	-
Prior Year (Surplus) Deficit	-	(4,285)
Net Amount to be Raised by Special Levy	6,700	7,390
Provision for Doubtful Accounts	-	-
Levies in Advance	1,875	-
TOTAL LEVY	8,575	7,390
Yonge/Queen - Dundas		
Expenditure Estimates	28,480	21,800
Miscellaneous Revenue	(4,680)	-
Prior Year (Surplus) Deficit	-	(21,800)
Net Amount to be Raised by Special Levy	23,800	0
Provision for Doubtful Accounts	-	-
Levies in Advance	-	-
TOTAL LEVY	23,800	0

BUSINESS IMPROVEMENT AREAS

	1987 Budget $	1988 Request $
Danforth by the Valley		
Expenditure Estimates	10,000	25,600
Miscellaneous Revenue	-	-
Prior Year (Surplus) Deficit	-	-
Net Amount to be Raised by Special Levy	-	25,600
Provision for Doubtful Accounts	1,000	-
Levies in Advance	-	-
TOTAL LEVY	11,000	25,600
Eglinton Way		
Expenditure Estimates	42,000	83,225
Miscellaneous Revenue	-	(8,300)
Prior Year (Surplus) Deficit	-	(31,800)
Net Amount to be Raised by Special Levy	42,000	43,125
Provision for Doubtful Accounts	4,200	14,875
Levies in Advance	-	-
TOTAL LEVY	46,200	58,000
Bloor on the Park		
Expenditure Estimates	11,000	23,000
Miscellaneous Revenue	-	(3,000)
Prior Year (Surplus) Deficit	-	-
Net Amount to be Raised by Special Levy	11,000	20,000
Provision for Doubtful Accounts	1,100	2,000
Levies in Advance	-	-
TOTAL LEVY	12,100	22,000

BUSINESS IMPROVEMENT AREAS

	1987 Budget $	1988 Request $
TOTALS		
Expenditure Estimates	1,880,821	2,711,355
Miscellaneous Revenue	(124,646)	(176,243)
Prior Year (Surplus) Deficit	(215,694)	(755,414)
Net Amount to be Raised by Special Levy	1,540,481	1,779,698
Provision for Doubtful Accounts	137,300	150,233
Levies in Advance	(62,468)	(26,141)
TOTAL LEVY	1,615,313	1,903,790

REPORT NO. 1 OF THE CITY OF TORONTO EXECUTIVE COMMITTEE

Certified correct as adopted by the City Council at its meeting held on December 14, 1987, with the following amendments:

REPORT OF THE EXECUTIVE COMMITTEE

Clause 1 - Page 1

"1988 Capital Budget and Program of Proposed Capital Works - 1989-1992"

During consideration of this Clause, Council also had before it reports (December 8, 1987) from the Managing Director, Toronto Historical Board, and (December 11, 1987) from the Budget Review Group. (Copies attached - 29, 45)

Council took the following action:

Parks and Recreation Department

1. Requested the Budget Review Group to give high priority in 1989 to improvements to the Christie Pits Fieldhouse.

2. Approved the provision of funds in the amount of $38,000 in 1988 from the Capital Funds from Assets Sold Account for renovations to the Blessed Sacrament Separate School Playground.

Toronto Public Library Board

3. Requested the Budget Review Group to review the Danforth Library tender and budget given the fact it is Council's understanding that the tender was extremely high.

4. Referred the following motion of Councillor Pantalone to the Budget Review Group for consideration:

> "That the 1988 Capital Budget of the Toronto Public Library Board be amended to include the $314,000 for the Massey Redevelopment Project in 1988 rather than in 1989."

City Property Department

5. Requested the Budget Review Group to give consideration to reinstating funds in the Capital Budget in the amount of $290,000 for the North Toronto Arena renovations.

6. Requested the Budget Review Group to give consideration to including funds in the amount of $180,000 for Asbestos Removal - City Hall in the 1988 Capital Budget.

7. Referred the following recommendation to the Budget Review Group for consideration and subsequent report back to Council on January 11, 1988:

> "That the amount of $350,000 be approved for 1988 to the St. Christoper House in the form of a grant towards the proposed renovation costs of the Wesley-Grace-Carman United Church at 248 Ossington Avenue (at Dundas) to be used as the main headquarters for St. Christopher House."

8. Requested the Commissioner of City Property to report on the feasibility of erecting signs at all entrances to Nathan Phillips Square warning of cracks in the slabs which form the Square.

City Clerk's Department

9. Deferred any action on the purchase of Automated Voting Equipment until the next meeting of Council to be held on January 11, 1988, and requested the City Clerk to organize a consultation process with the members of City Council.

Council further amended the Clause by adding at the end thereof the following:

> "It is also recommended that the report (December 11, 1987) from the Budget Review Group be adopted, and that the recommendations of the Executive Committee be amended accordingly."

Roy V. Henderson

CITY CLERK.

PART IV

1988 CAPITAL BUDGET AND PROGRAM OF PROPOSED CAPITAL WORKS 1989-92

(Adopted by City Council on December 14, 1987)

CITY CLERK'S OFFICE
NO 87128-29
REFER
DEC 10 3 13 PM '87

29

Toronto Historical Board

ADMINISTRATIVE OFFICES • EXHIBITION PLACE

TORONTO • CANADA M6K 3C3 • 392-6827

December 8, 1987

Report No. 1 - Executive Committee

Mr. R.V. Henderson,
City Clerk,
City Clerk's Department,
2nd Floor, City Hall.

Dear Mr. Henderson:

Re: 1988 Capital Budget - Toronto Historical Board

This is to advise that none of the following projects contained within the above are subject to review under The Environmental Assessment Act:

1. *Restoration of Spadina (Phase III)*
2. *Funding for Capital Maintenance*
3. *Municipal Heritage Fund - All Toronto Historical Board Sites, Properties, and Monuments*
4. *Restoration of Board Sites*
5. *Computerization of Board Operations*
6. *Acquisitions Fund*
7. *Conservation of Major Artifacts*
8. *Vehicle Replacement*

Yours sincerely,

R. Scott James,
Managing Director.

RSJ:GEW:lla

c.c. Mr. Don Altman, Budget Analyst,
Management Services Department.

CHARITABLE ORGANIZATION REGISTRATION NO. 0283812-52-13

ESTABLISHED BY THE COUNCIL OF THE CORPORATION OF THE CITY OF TORONTO, 1960

Michael Gee, Q.C./Executive Alderman/Ward 11

City of Toronto

CITY CLERK'S OFFICE
REFER
Dec 11 [illegible] '87

45

Clause 1 - Report 1 Executive Committee

December 11, 1987.

To: City Council

Subject: Amendments to 1988 Capital Budget and Program of Proposed Capital Works 1989-1992

Origin: Alderman Michael Gee, Chairman, Budget Review Group (c10cnc187064:509)

Comments:

Two amendments are required to my report (December 3, 1987), on the 1988 Capital Budget. These are as follows:

1. Report (November 3, 1987) from Commissioner of Parks and Recreation on "Replacement of Langstaff Farm Facilities"

   My report on the 1988 Capital Budget included an attachment of the above-noted report from the Commissioner of Parks and Recreation, together with a recommendation (recommendation 15) that the report be amended and adopted.

   At its meeting held on December 10, 1987, The Budget Review Group had before it the attached further report (December 4, 1987) from the Commissioner of Parks and Recreation on the same subject.

   The Budget Review Group decided to recommend that the revised plan of phasing set out in the December 4 report be adopted, but that the funding as recommended in the Capital Budget document be retained. Thus the additional $66,750 referred to in the December 4 report would not be provided at this time.

2. Technical Amendment re: Toronto Business & Technology Development Project

   During review of the 1988 Capital Budget, it was decided to recommend that the funding of the City's share of the above noted project be moved from the Planning and Development Department and be included instead with Toronto Economic Development Corporation's share of the project. Thus, it was intended that both the City's share and the TEDC's share be

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combined and shown in the TEDC section of the budget. However, the Capital Budget document still shows the City's share in the Planning and Development Department section of the budget and requires correction.

Recommendations:

1. That recommendation 15 in my report (December 3, 1987) on the 1988 Capital Budget and Program of Proposed Capital Works 1989-1992 be deleted and replaced with the following:

   "15. That with respect to the report (November 3, 1987) from the Commisioner of Parks and Recreation on "Replacement of Langstaff Farm Facilities", the following recommendations be adopted:

   1. That funds in the amount of $943,250 be approved for enhancements to the High Park greenhouse area.

   2. That funds in the amount of $75,000 be approved to purchase land in Milton.

   3. That the balance of funds requested in the report be included for consideration in the 1989 Capital Budget submission of the Department of Parks and Recreation.

2. That the following tables in the Capital Budget document be amended to delete the "Toronto Business & Technology Development Project" and the amounts related thereto:

   a) Section I, Part C, Table 3(A);

   b) Section I, Part C, Table 3(B);

   c) Section II, Part B, Table 3:

   and that the various summary tables be amended accordingly.

Executive Alderman.

Attach.

CITY OF TORONTO
PARKS AND RECREATION DEPARTMENT

December 4, 1987

To: Budget Review Group

Subject: Replacement of Langstaff Farm Facilities

Origin: Commissioner of Parks and Recreation (c36othr87035:122)

Comments:

Further to my report of November 3, 1987 concerning the replacement of the Langstaff Farm facilities, upon reviewing the necessity to phase the replacement programme over a two-year period, I recommend that the phasing be carried out as follows:

ACTIVITY	COST
1988	
Construction of new greenhouse complex (phase 1)	$ 945,000.00
Demolition of pit greenhouses	40,000.00
Dismantling of quonset huts	25,000.00
Purchase of new nursery lands	75,000.00
Total	$1,085,000.00
1989	
Redevelopment of High Park nursery	$ 192,700.00
Redevelopment of Garrison nursery	117,250.00
Development of new nursery lands	105,000.00
Renovate existing High Park Greenhouses	491,000.00
Renovate greenhouse staff/office/storage facilities	230,000.00
Total	$1,135,950.00

The proposed phasing above will sequence the project in a manner that will facilitate start-up of the nursery operation, as the initial growing stage will take place at High Park. The proposed phasing will also ensure that a back-up greenhouse growing facility is available during the renovation stage of the main greenhouse facility.

Recommendation:

That approval be granted to revise the phasing of the Langstaff Farm facilities replacement programme as recommended above and that the Budget Review Group increase the 1988 authorization for this project by $66,750.00 over its original recommendation.

Commissioner of Parks
and Recreation

HP:LD

City of Toronto

EXECUTIVE COMMITTEE

REPORT No. 1

FOR CONSIDERATION BY THE COUNCIL OF THE CORPORATION OF THE CITY OF TORONTO ON DECEMBER 14, 1987

1

1988 CAPITAL BUDGET AND PROGRAM OF PROPOSED CAPITAL WORKS - 1989 - 1992

The Executive Committee recommends:

1. **That funds in the amount of $372,000 be provided from the Capital Funds from Assets Sold Account for the replacement of the Rennie Park Fieldhouse; and**
2. **That the recommendations contained in the report (December 3, 1987) from the Chairman of the Budget Review Group, as amended by Recommendation 1 above, be adopted.**

The Executive Committee advises that the following motion was voted on and lost:

Moved by Alderman O'Donohue that the 1988 Capital Budget of the Library Board be amended to include the $314,000 for the Massey Redevelopment Project in 1988 rather than in 1989.

Councillor Shea addressed the Executive Committee requesting that funds in the amount of $372,000 be included in the 1988 Capital Budget for the replacement of the Rennie Park Fieldhouse.

Councillor Pantalone also addressed the Executive Committee requesting that funds in the amount of $314,000 be included in the 1988 Capital Budget of the Library Board for the Massey Redevelopment Project.

The Executive Committee submits the report (December 3, 1987) from the Chairman of the Budget Review Group:

Origin: Alderman Michael Gee, Chairman, Budget Review Group (c10exec87353:509)

Comments: I am pleased to present the recommended 1988 Capital Budget for your consideration. In summary, the budget totals are as follows (millions of $):

	1986	1987	1988	Change 1987-88	Change 1986-88
Gross Expenditures	42.5	60.6	57.4	(3.2)	14.9
Net City Financing	33.7	52.3	50.4	(1.9)	16.7
New Debenturing	25.6	27.3	38.7	11.4	13.1

The 1988 Capital Budget is one of the largest in City history. While the gross budget is down slightly from the 1987 budget, it is still sharply higher than the 1986 budget.

The Budget Review Group was faced with Capital Budget requests far exceeding the total of the requests for any preceeding year. The original requests totalled $103 million. Thus, in order to come up with the recommended budget before you today, it was necessary for the Budget Review Group to trim almost $40 million from the requests. This is an unprecedented level of reduction.

Notwithstanding the high level of budget cuts, the Budget Review Group is recommending a responsible level of spending which is sufficient to renew and improve the capital infrastructure of the City. In order to achieve this responsible level of spending, it is necessary that Council authorize a total of $39 million in new debenturing compared to the $27.3 million authorized in the 1987 Capital Budget. It should be borne in mind that new debt created this year must be repaid in future years' operating budgets.

Highlights of the 1988 Capital Budget include:

* An additional $3.2 million for a new recreation centre in the St. Lawrence neighbourhood;
* Over $1.3 million for rehabiltation of the Earlscourt Park swimming pool;
* Over $1 million for new greenhouse and nursery facilities;
* Close to $3.1 million for various improvements to other parks and recreation facilities;
* Over $2 million for the City's share of Railway Lands infrastructure;
* $10.9 million for road and sidewalk reconstruction;
* Over $5 million for sewer construction;
* $1.2 million for paving and draining unimproved laneways;
* Over $2.6 million for street amenity improvements in the Central Core and Waterfront areas of the City;
* $1.6 million for new or improved library building facilities;
* Over $2.6 million for major repairs and improvements to the City Hall complex;
* $5.7 million for major repairs and improvements to other City buildings;
* Close to $1/2 million for the restoration of Fort York;
* Over $6.4 million for acquisition of additional computer equipment;
* Close to $900,000 for purchase of automated voting equipment;
* $5 million for industrial development projects being undertaken by the Toronto Economic Development Corporation;
* $400,000 for improvements to facilities for the handicapped in City buildings.

There are a number of issues, inherent in the budget, which are worthy of special mention. These are as follows, in the order in which they appear in the budget:

1. Department of Parks and Recreation

a) Donnybrook Pavillion

The Neighbourhoods Committee, in its consideration of the 1988 Capital Budget of the Department of Parks and Recreation, recommended the following:

"1. That the Budget Request respecting Project No. 11 - Alterations and additions to the Donnybrook Pavilion, in the gross amount of $430,000, be deleted from the 1988 Capital Budget, and replaced with an amount of $15,000 to cover the cost of a feasibilty study to determine the needs of the Riverdale Farm Committee.

2. That the Commissioner of Parks and Recreation report to the Budget Review Group on the details of costs involved in a feasibility study."

The recommended Capital Budget reflects the deletion of the $430,000 referred to in recommendation 1 of the Neighbourhoods Committee. The $15,000 for the feasibility study is already available from previous authorizations and has thus not been included in the recommended 1988 Capital Budget.

b) Extension to Clubhouse, Lytton Park Lawn Bowling Club

The Neighbourhoods Committee also recommended the following:

> " 3. That the Commissioner of Parks and Recreation report to the Budget Review Group with respect to including funds in the amount of $125,000 in his 1988 Capital Budget to cover the cost of building an extension to the clubhouse of the Lytton Park Lawn Bowling Club."

The Commissioner of Parks and Recreation reported that this project did not rank as highly in priority as those already in his 1988 Capital Budget submission. Accordingly, the Budget Review Group decided to not include the project in the recommended 1988 Capital Budget. However, the Commissioner of Parks and Recreation has been requested to consider the project for inclusion in his 1989 Capital Budget submission.

c) Woodbine Beach Parking Lot - Access Improvements

At its meeting held on November 25, 1987, the Executive Committee referred the communication (November 17, 1987) from the City Clerk, on the above-noted subject, to the Budget Review Group for consideration with the 1988 Capital Budget. The request from Councillor Jakobek was to provide an additional $70,200, over and above the $173,300 currently authorized for the project, in order to permit construction of a new exit and the closing of an existing exit.

The Budget Review Group decided to not include the additional funds in the recommended 1988 Capital Budget.

d) Replacement of Langstaff Farm Facilities

The Budget Review Group had before it the attached report (November 3, 1987), from the Commissioner of Parks and Recreation, on the above-noted subject. The report sets out the Department's Capital requirements to replace the nursery facilities formerly located at the Langstaff Farm site.

The recommendations in the report are as follows:

> "1. That funds in the amount of $1,319,950.00 be approved for enhancements to the greenhouse area and the Garrison Nursery for the production of trees.
>
> 2. That funds in the amount of $180,000.00 be approved to purchase and develop land in Milton.
>
> 3. That funds in the amount of $491,000.00 be approved for the purchase of enhancements for the High Park Greenhouse.
>
> 4. That funds in the amount of $230,000.00 be approved to renovate facilities in the High Park Greenhouses requiring upgrading."

The recommended 1988 Capital Budget includes the funds referred to in recommendations 2, 3, and 4, above. With respect to recommendation 1 above, an amount of $117,250 has been included in the recommended 1988 Capital Budget for the redevelopment of Garrison Nursery and the balance of $1,202,700 for the redevelopment of the greenhouse area at High Park has been deferred to 1989.

e) Replacement of Fieldhouse - Rennie Park

At its meeting held on September 2, 1987, the Executive Committee referred the attached report (August 21, 1987) from the Commissioner of City Property, on the above-noted subject, to the Budget Review Group for consideration with the 1988 Capital Budget submission of the Department of Parks and Recreation. The report recommends provision of additional funds in the amount of $319,000, over and above the currently authorized amount of $436,000 for the replacement of Rennie Park Fieldhouse.

The recommended 1988 Capital Budget does not include the additional $319,000 requested. This amount has been deferred to 1989.

2. City Property Department

a) Renovation of the Gardens at Casa Loma

At its meeting on September 2, 1987, the Executive Committee referred the following material, on the above-noted subject, to the Budget Review Group for consideration with the 1988 Capital Budget:

- communication (July 20,1987) from the Garden Club of Toronto
- report (July 22, 1987) from the Commissioner of City Property

The communication from the Garden Club of Toronto requests a $250,000 contribution from the City towards the $1,670,000 cost of renovating the gardens.

The recommended 1988 Capital Budget includes $100,000 as the first installment of the requested $250,000 contribution.

b) Modernization of City Hall Elevators

At its meeting on November 10, 1987, the Executive Committee referred the report (October 28, 1987) from the Commissioner of City Property, on the above-noted subject, to the Budget Review Group for consideration with the 1988 Capital Budget. The report sets out a budget and schedule of required work for the elevator modernization. The budget requirement for 1988 is indicated to be $150,000.

The recommended 1988 Capital Budget includes the $150,000 required for 1988.

c) Nathan Phillips Square - Precast Concrete Replacement Program

At its meeting on November 10, 1987, the Executive Committee referred the report (October 28, 1987) from the Commissioner of City Property, on the above-noted subject, to the Budget Review Group for consideration with the 1988 Capital Budget. The report sets out a $8,000,000 program over 4 years to replace the concrete slabs in Nathan Phillips Square. The report recommends that the program be approved in principle and that funds in the amount of $100,000 be included in the 1988 Capital Budget for a test module. The recommended 1988 Capital Budget does not include the $100,000 requested for 1988, nor the projected amounts for 1989 through 1992.

The Budget Review Group decided to recommend that the report from the Commissioner of City Property be received and that he be requested to explore other alternatives.

d) Proposed Capital Funding Program - Community, Social and Recreational Services

At its meeting on November 10, 1987, the Executive Committee referred the report (November 6, 1987) from the Neighbourhoods Committee, on the above-noted subject, to the Budget Review Group for consideration with the 1988 Capital Budget. The report from the Neighbourhoods Committee included attachments covering a number of communications and reports on this matter.

The Budget Review Group, in its consideration of this matter, concluded that it requires more time to assess the financial implications of adopting the policy recommendations in the various reports and communications referred to it. Accordingly, the Budget Review Group decided to recommend that all of the foregoing material be referred back to the Budget Review Group for subsequent report back to the Executive Committee.

The recommended 1988 Capital Budget does not include any of the amounts requested in the various budget submissions with respect to this matter.

3. Housing Department

No formal budget submission requesting a specific amount was received from the Department. However, the Budget Review Group met with the Commissioner and reviewed the current state of the Revolving Fund for Landbanking, the anticipated recoveries into the fund for 1988 and the possible acquisitions that could come forward in 1988. As a result no new City money is being added to the Fund. In the event that an acquisition does arise in 1988 where the cost exceeds the available

Landbanking funds, the Budget Review Group will make a recommendation on alternative sources of funding. It was noted that the City has never turned down the purchase of an appropriate site due to lack of money and the Budget Review Group is not proposing that this be changed.

4. Toronto Economic Development Corporation

The 1988 Capital Budget includes, for the first time, provision for capital expenditures by the Toronto Economic Development Corporation. The Corporation's original budget submission consisted of a total request of $8 million for 1988 for three projects (Port Area Business Park; Toronto Business and Technology Project; and Portland Fashion Centre) proposed to be financed as follows:

a)	City's portion of Parking Authority surplus (representing City contribution to the capital requirements of the TEDC)	$4,515,300
b)	Toronto Economic Development Corp. revenues (representing TEDC contribution of future TEDC revenues)	$3,484,700
	Total	$8,000,000

The recommended 1988 Capital Budget includes for 1988 a total of $5 million for the three projects to be financed as follows:

a)	New debentures (representing City contribution to the capital requirements of the TEDC)	$2,568,000
b)	New debentures (representing TEDC contribution of future TEDC revenues)	$2,432,100
	Total	$5,000,000

It is contemplated that the City's future years' contributions to the capital requirements of the TEDC will make up the $1,947,300 difference between the $4,515,300 City contribution requested and the $2,568,000 City contribution being recommended for 1988.

5. Toronto District Heating Corporation

The Capital Budget document includes a projected expenditure of $7,500,000 for 1989 for the construction of a district heating/cooling vault and stack in the Railway Lands. This reflects the capital requirements set out in the report (November 24, 1987) from the Chairman, Toronto District Heating Corporation (Clause 60 of Executive Committee Report No.33).

6. At-Large

The recommended 1988 Capital Budget includes $400,000 for 1988, in an At-Large section, for improvements to facilities for the handicapped in City buildings. Individual project requests from the various City departments and agencies have been removed from those budgets and consolidated in this special provision. It is proposed that the Interdepartmental Committee on the Disabled consider the various requests and recommend disposition of the $400,000 budget for this purpose.

The detail of the changes recommended to the original capital requests is as follows (the amounts quoted refer to the "Gross Estimated Costs" in each case, unless otherwise noted):

1. Parks and Recreation Department

   a) The $1,870,078 gross and $1,746,878 net requested for 1988 for "Acquisition and Improvement of Lands for Parks Purposes" has been varied as follows:

      i) The $117,000 requested for "Redevelopment of Children's Playgrounds - Various Locations" has been reduced by $17,000 to $100,000.

ii) The $50,000 requested for "Replenish Supply of Picnic Tables" has been reduced by $15,000 to $35,000.

iii) The $125,000 requested for "Provide Handicapped Access to Public Washrooms - Phase III - Various Locations" and,

iv) the $73,900 requested for "Alterations to High Park Pool and Dressing Room - Provide Handicapped Access" have both been deleted and the items referred to the Inter-Departmental Committee on the Disabled for consideration of funding from the $400,000 block of funds recommended to be established for the provision of handicapped facilities over and above that which is done as part of a renovation project.

v) The $246,400 gross and $123,200 net requested for "Renovations to the Basement of High Park School to Provide Programme Space" has been deferred to 1989.

vi) The $110,000 requested for the development of Alexandra Street Roof Park has been deferred to 1989.

vii) The $30,000 requested for "Temporary Landscaping - Keele Mullock" has been reduced by $20,000 to $10,000.

viii) Notwithstanding the changes made above, an amount of $1,600,000 is projected for each of the years from 1989 to 1992.

b) The $643,000 gross and $543,345 net requested for 1988 for "Renovation of John Innes Community Recreation Centre - Phase 2 of 2" has been reduced to $470,000 gross and net in order to reflect corresponding increases to the 1987 authorizations. There is no effect on the total cost of the project.

c) The $3,345,579 requested for 1988 for "St. Lawrence Community Centre" has been reduced by $175,999 to $3,169,000 to reflect a corresponding increase to the 1987 Capital Budget.

d) The $170,000 requested for 1988 for "Sportsfield Upgrading" has been reduced by $20,000 to $150,000 and the future years' projections have also been reduced by $20,000 to $150,000 per year.

e) The $372,000 requested for 1988 as an addition to the $436,000 provided in 1986 for "Replacement of Fieldhouse - Rennie Park" has been moved to 1989 pending a decision on the disposition of 95 Lavinia Avenue.

f) The $150,000 requested for 1988 for "Improvements to Public Washrooms, Fieldhouses, Etc., - Various Park Locations" has been deleted for 1988. The projected amounts of $150,000 for each of the years from 1989 to 1992 have been retained pending a report from the Commissioner of Parks and Recreation on a long-term City-wide programme.

g) The $185,000 requested for 1988 for "Ravine Management and Erosion Control Programme - Phase II" has been reduced by $35,000 to $150,000 and this new amount has been projected for each of the years from 1988 to 1992.

h) The $430,645 requested for 1988 for "Alterations to Donnybrook Pavilion - Riverdale Farm" has been deleted as per the recommendation adopted by the Neighbourhoods Committee at its meeting on October 22, 1987. The $15,000 requested by the Committee for 1988 for a feasibility study to determine the needs of the Riverdale Farm Committee is not required as there are sufficient funds available from the previous years' authorizations for this project.

i) The $322,560 requested for 1988 for "Renovations and Access for Handicapped Persons - Beaches Recreation Centre" has been deleted and the project has been referred to the Interdepartmental Committee on the Disabled for consideration for possible funding from the block of $400,000 to be made available for the provision of handicapped access over and above that which would be part of a regular renovation project.

j) The $215,100 requested for 1988 for "Renovation of Field House - Christie Pits" has been deleted.

k) The $590,800 requested for 1988 for "J.J. Piccininni Recreation Centre Bocci Courts" has been reduced to $450,000 gross and $225,000 net and deferred to 1989.

2. Public Works

a) The $800,000 requested for 1988 for "Sound Barriers" has been deferred to 1989.

b) $400,000 has been added for 1988 as the City's share towards the improvement of the John Street Pedestrian Corridor - Railway Lands

c) $100,000 has been added for 1988 for urban design improvements to Lower Spadina Avenue in accord with Executive Committee Report No. 31, Clause 46, adopted by City Council on November 2, 1987.

3. Planning and Development

a) The $139,000 requested for 1988 for "Yonge Street Corridor Improvement" has been reduced by deleting $57,000 for "Bay/Adelaide".

b) The $728,000 requested for 1988 for "St. Lawrence and Old Town of York Redevelopment" has been varied as follows:

   i) $125,000 for 1988 for "Lombard St." has been deferred until 1989.

   ii) $120,000 for 1988 for "Victoria St." has been deferred until 1989.

   iii) $50,000 for 1988 for "Richmond Jarvis Island - Richmond St." has been deferred until 1989.

c) The $597,000 requested for 1988 for "West Downtown" has been reduced by deleting $250,000 for "Spadina from Front St. W. to Peter St.".

d) The $987,000 requested for 1988 for "Midtown" has been reduced by deleting $170,000 for "Bay St. from Scollard to Davenport."

e) The $597,000 requested for 1988 for "Waterfront Improvement Programme" has been increased by adding $100,000 for "Lower Spadina - LRT Loop".

f) The $94,140 requested for 1988 for "Specialized Technical Support" has been reduced by deleting $24,810 since the amount of work has been reduced by the deletions above.

g) The $250,000 requested for 1988 for "Commercial Area Improvement Programme" has been reduced by deleting $50,000 for "Queen St. W., Dufferin to Lisgar St.".

h) The $2,075 requested for 1988 for "Christie-Ossington (ONIP)" has been deleted.

i) The $180,000 requested for 1988 for "Neighbourhood Improvement Programme: General Accounts" has been deleted.

j) The $2,900 requested for 1988 for "Pape-Danforth Phase II" has been increased by adding $25.

k) The $125,000 requested for 1988 for "Public Art Sponsorship" has been reduced to $100,000, as have the subsequent years.

4. Library Board

a) The $9,750,000 requested in 1988 for "Boys and Girls' House" has been removed from the budget pending consideration of alternative plans for the site which are currently under development.

b) $250,000 of the $740,000 requested in 1988 for "Integrated Automation of Operations" has been deferred to 1989.

c) The $1,030,000 requested in 1988 for the New Davisville/Bayview Branch has been deferred to 1989.

d) The $220,000 requested in 1988 for the "Asbestos Removal Program" has been reduced by $70,000 to establish the program at a level of $150,000, and the 1989 and 1990 amounts have been adjusted accordingly.

e) The $314,000 requested in 1988 for the "Massey Redevelopment Project" has been deferred to 1989.

f) The $63,200 requested in 1988 for "Handicapped Access - Sanderson Branch" has been removed from this budget. Funds have been placed in the At-Large section of the Capital Budget in the special allocation for improvements for the handicapped.

g) $15,000 of the $300,000 requested for 1988 for the "Human Resources Information System" has been deferred to 1989 as it is anticipated that the amount for creation of the Master Files will not be expended in 1988.

h) The $50,000 requested in 1988 for "High Park Branch - Program Room Addition" has been deferred to 1989. Accordingly the $400,000 for 1989 has been moved to 1990.

i) The $125,000 requested in 1988 to commence the "Carpet Replacement Program" has been deferred to 1989. Accordingly all subsequent years requests have been deferred one year.

j) The $25,000 requested for 1988 for "Branch Signage" has been deleted.

k) The $205,000 requested to commence the "HVAC Repairs & Replacement Program" in 1988 has been deferred to 1989. Accordingly all subsequent years requests have been deferred one year.

l) The $520,000 requested in 1988 for "Riverdale Branch Retrofit" has been deferred to 1989.

m) $52,700 has been added for air conditioning and remedial work at the "New Bracondale Branch Library".

5. City Property Department

a) The $255,000 requested for 1988 for "Energy Conservation" has been varied as follows:

  i) $71,000 for 1988 for " Hall of Memory" has been deferred until 1989.

  ii) $22,000 for 1988 for "Parks Department Buildings" - namely oil to gas conversion at Allan Gardens has been deleted due to the too long pay back period.

  iii) $4,200 has been added for 1988 for "Symes Rd." to insulate the floor of the main office.

b) The $203,000 requested for 1988 for "Disabled Accessibility Programmes" has been varied as follows:

  i) $103,000 for 1988 for "Other Buildings" - George Bell Arena - has been deleted.

  ii) $10,000 for 1988 for the "Retrofit Research Grant Programme" has been deleted pending the disposition of the programme and the expenditure of the $25,000 allocated in 1987.

  iii) $90,000 for 1988 and the $2,400,000 for 1989 through 1992 for "City Service Buildings" have been transferred to a special account for the disabled for all departments and agencies in the At-Large section of the Capital Budget.

  iv) The request for 1988 can be reduced by $40,000 since there are surplus funds remaining from 1987 in this account for the City Hall Elevator.

c) The $10,000 requested for 1988 and the $40,000 for 1989 through 1992 for "Bilingual Signage" have been deleted pending further consideration of the report of Le Comite Francais de l'Hotel de Ville de Toronto.

d) The $524,000 requested for 1988 for "City Hall & Square - Health and Safety" has been varied as follows:

  i) $180,000 for 1988 for "Asbestos Removal" has been deferred until 1989 since the Metro area does not have to been done in 1988.

  ii) $350,000 for 1989 through 1992 for "No smoking Areas" has been deleted pending a policy decision.

  iii) $100,000 for 1988 and 110,000 for 1989 for "Light Perimeter of Nathan Phillips Square" has been deleted pending the report of the Humanizing the Square Committee.

  iv) $75,000 for prior years and the $100,000 for 1988 for "Enclosing Queen/Bay Stairs" has been deleted pending the completion of the underground walkway between the Sheraton Centre and Simpsons.

  v) The request for 1988 can be reduced by $90,000 since there are surplus funds remaining from 1987 in the City Hall Account for Lighting ($15,000) and the Queen/Bay Stairs ($75,000).

e) The $1,753,000 requested for 1988 for "City Hall & Square - Capitalized Maintenance" has been varied as follows:

  i) $100,000 for 1988 and $8,000,000 for 1989 through 1992 for "Replace Concrete Slabs on the Square" has been deleted pending further study on alternative approaches.

  ii) $77,000 for 1989 and the $51,000 from prior years for "Albert St. Entrance" have been deleted pending the report of the Humanizing the Square Committee.

  iii) $123,000 for 1988 for "Cleaning Outside of Towers" has been deferred until 1989.

  iv) $60,000 for 1988 for "Repaint Council Chamber Ceiling" has been deleted since the project was funded in 1987.

  v) $67,000 for 1988 for "Council Chamber Carpet" has been deleted since the quotes indicate the project can be completed with the funds already appropriated.

  vi) $28,000 for 1988 for "Resurface Council Chamber Desks" has been deleted.

  vii) $25,000 for 1988 for "Anticipated Capitalized Maintenance" has been deleted.

f) The $3,333,000 requested for 1988 for "City Hall Renovations and Improvements" has been varied as follows:

  i) $318,000 for 1988 for "Renovating N.W. Quadrant (Finance)" has been deferred until 1989 and increased in cost to $350,000.

  ii) $8,000 for 1988 for "Renovating N.E. Quadrant (Finance)" has been increased to $18,000.

  iii) $638,000 for 1988 for "Computer Room Expansion" has been decreased by $150,000.

  iv) $329,000 for 1988 for "Renovating Management Services Department N.W." has been deferred until 1989 and increased in cost to $360,000.

  v) $572,000 for 1988 for "Renovating S.W. Quadrant" has been deleted.

  vi) $5,000 for 1988 for "Volunteer's Fund-Raising Counter" has been decreased to $3,500 as per report to the Executive Committee.

vii) $70,000 for 1988 for "Committee Room No. 3 and No. 4 - Reflective Ceiling" has been reduced by $35,000 by deferring Committee Room #3 until 1989.

viii) $150,000 for 1988 for "Extension East Council Chamber Elevator" has been deferred to 1989 and increased in cost to $165,000.

ix) The request can be reduced by $673,000 since there are surplus funds remaining from 1987 for the City Hall Account for the S.W. Quadrant.

g) The $70,000 requested for 1988 for "Nathan Phillips Square Improvements" has been varied as follows:

i) $35,000 for 1988, $175,000 for 1989 through 1992 for "Civic Square Accessories" have been deleted pending the report of the Humanizing the Square Committee.

ii) $15,000 for 1988 and $290,000 for 1989 through 1991 for "Reflecting Pool Fountain" have been deleted pending the report of the Humanizing the Square Committee.

iii) $20,000 for 1988, $100,000 for 1989 and $80,000 from prior years for "Information Centre" have been deleted pending the report of the Humanizing the Square Committee.

iv) $45,000 for 1989 and $450,000 for 1990 for "Theatre in the Square" have been deleted pending the report of the Humanizing the Square Committee.

v) The request can be reduced by $40,000 since there are surplus funds remaining from 1987 for the City Hall Account for the Information Centre.

h) The $520,000 requested for 1988 for "Parks and Recreation - Capitalized maintenance" has been varied as follows:

i) $440,000 for 1988 for "Replace Allan Gardens Boilers" has been reduced to $120,000 so that the boilers can be refurbished rather than replaced.

ii) $80,000 for 1988 for "Capitalized Maintenance - Various Parks Buildings" has been reduced by $40,000 by deferring the exhaust system at the Pape Recreation Centre until 1989.

i) The $10,000 requested for 1988 for "Fire Station Upgrade Programme - Upgrade Various Other Fire Halls" has been deleted.

j) The $700,000 requested for 1988 for "Harbourfront Fire Station" has been reduced by $600,000 since the Planning and Development Department has been asked to find a site as part of its negotiations concerning the Railway Lands or Harbourfront.

k) The $75,000 requested for 1988 for "Service Buildings - Health & Safety Items" has been varied as follows:

i) $50,000 for 1988 for "P.C.B. Ballast Removal" has been deferred until 1991.

ii) $10,600 has been added for 1988 for "Eastern & Booth" to install flood lights in the rear compound.

l) The $100,000 requested for 1988 for "Western Works Yard - Consolidation" has been reduced by $25,000 since there are surplus funds remaining from 1987.

m) The $180,000 requested for 1988 for "Service Buildings - Capitalized Maintenance" has been varied as follows:

i) $10,000 for 1988 and $140,000 for 1989 through 1992 for "Maintain Street Furniture" have been deleted.

ii) $30,000 for 1988 "Eastern & Booth - Add HVAC Unit" has been deleted.

iii) $46,000 has been added for 1988 for "Symes Rd." to improve the surface of the yard and the parking area.

n) The $1,612,000 requested for 1988 for "Renovation of 505 Richmond St. W." has been reduced to $1,302,000.

o) The $712,000 requested for 1988 for "Renovation of 10 Shuter St." has been varied as follows:

i) $150,000 for 1988 for "Renovating Floor 1" has been deferred until 1989.

ii) $165,000 for 1988 for "Urgent Safety and Mechanical" has been increased by $18,000.

iii) $64,000 for 1989 for "Renovate Basement" has been deleted since it is included in the 1988 request.

p) The $5,650,000 requested for 1988 through 1991 for "City Clerk's Department - New Records Centre" has been deleted pending further study.

q) The $3,600,000 requested for 1988 for "Computer Centre Requirements" has been deleted pending further negotiations for a site.

r) The $372,000 requested for 1988 for "Renovation of 666 Eglinton Av. W." has been varied as follows:

i) $302,000 for 1988 "Replace Air Conditioning" has been deferred until 1989.

ii) $10,000 for 1988 for "Paint Tennis & Art Club Areas" has been deleted.

s) The $250,000 requested for 1988 for "Service Buildings Other Improvements" has been varied as follows:

i) $250,000 for 1988 for "Western District Health - Renovations" has been deferred until 1989.

ii) $57,000 has been added for 1988 for "Symes Rd." to provide a female washroom and changeroom.

iii) $30,500 has been added for 1988 for "Eastern & Booth" to build containment bays for recycling.

t) The $20,000 requested for 1988 for "St. Lawrence Market - Health and Safety" has been deleted.

u) $225,000 has been added for 1989 for "St. Lawrence Market - Capitalized Maintenance - Repair Concrete Piers and Brickwork, South Market.

v) The $2,104,392 requested for 1988 for "St. Lawrence Market - Changing Needs" has been varied as follows:

i) $112,000 for 1988 for "New Front Entrance to South Market" has been deferred until 1989.

ii) $188,000 for 1988 and the $755,000 for "Close In Ramps, South Market" have been deferred one year.

iii) $31,000 for 1988 for "Canopies to Coolers, South Market" has been deleted.

iv) $50,000 for 1988 and the $259,000 for 1989 through 1990 for "Tenant Relocations, South Market" have been deleted.

v) $1,700,000 for 1988 for "Alterations to Market Gallery" has been reduced to $25,000 to be used in conjunction with federal funds ($75,000) for a feasibility study.

w) The $1,063,252 requested for 1988 for "Other Buildings - Capitalized Maintenance" has been varied as follows:

- i) $410,252 for 1988 for "Arena and Community Centre Capital Reserve" has been reduced to $165,252.
- ii) $70,000 for 1988 for "St. Lawrence Centre for the Arts" has been reduced to $50,000.
- iii) $39,000 for 1988 and $75,000 for 1989 through 1992 for "Maintain Strachan House" has been deleted pending an extension of the lease so that provincial funds can be obtained to do the necessary work.
- iv) $305,000 for 1988 for "Capital Maintenance Programme - Casa Loma" has been reduced by $100,000 by deferring the Conservatory Lighting until 1989.
- v) $88,000 for 1988 for "Maintain 197 Yonge Street" has been reduced to $63,000 by deleting $25,000 for Interior Repairs.
- vi) $82,000 for 1988 for "Restore Masonary - 110 Lombard St." is to be partially funded from the Operating Budget since $30,000 in the Department's Operating Budget is available for this purpose.

x) The $340,000 requested for 1988 for "Arena Improvements" has been varied as follows:

- i) $50,000 for 1988 for "Changing Needs - Various Arenas" has been deferred to 1989 pending a report on Ted Reeve Arena.
- ii) $290,000 for 1988 for "North Toronto Arena - Renovations" has been deferred to 1989.

y) The $400,000 requested for 1988 for "Community Centre Improvements" has been varied as follows:

- i) $50,000 for 1988 for "Studies" has been deleted since if the studies are approved funds will be provided from the Operating Budget.
- ii) $350,000 for 1988 for "Capital Grant - St. Christopher House" has been deleted because the legal technicalities of providing such a grant need to be resolved and the wider policy implications need further study.
- iii) $1,600,000 for 1989 through 1992 for "Capital Grants - Community Centres" has been deleted because the wider policy implications of this programme need further study.

z) The $150,000 requested for 1988 for "Theatre Block Programme" has been varied as follows:

- i) $50,000 for 1988 and the $400,000 for 1989 through 1992 for " Theatre Block Consultants" has been deleted on the understanding that funds will be provided in the Operating Budget should they be needed.
- ii) $100,000 for 1988 for "Theatre Block - Improvments" have been deleted.

aa) The $2,898,000 requested for 1988 for "Other Acquisitions and Improvements" has been varied as follows:

- i) $75,000 for 1988 for "St. Lawrence Centre - Additional Office Space" has been deleted since another option is being pursued.
- ii) $35,000 for 1988 for "519 Church - Air Conditioning for Auditorium" has been deleted.
- iii) $59,000 for 1988 for "Community Centre 55 - Air Condition Building" has been deleted.
- iv) $360,000 for 1988 for "Acquire 97 Main St. (Community Centre 55)" has been deferred until 1989.

v) $45,000 for 1988 for "Renovate St. Patrick's Market" has been deleted.

vi) $2,020,000 for 1988 for "Purchase Montgomery Police Station" has been deferred until 1989.

vii) $243,050 for 1988 for "Toronto Free Theatre (City Share)" has been added to 1988.

viii) $150,000 for 1988 for "Capital Contribution re Berkeley/Esplanade Garage" has been deleted on the grounds that there is no business case.

ix) $25,000 for 1991 for "Casa Loma Garden Upgrade (City Share)" has been deleted so as to reconcile the budget with the request from the Garden Club.

x) $25,000 for 1988 for "53 Strachan Ave. - Planning Study" has been deleted.

bb) The $2,171,150 requested for 1988 for "Parks and Recreation - Replace Langstaff Facilities" has been varied as follows:

i) $1,211,900 for 1988 for "Redevelop High Park Nursery" has been deferred until 1989 and has been reduced to $1,202,700.

ii) $661,000 for 1988 for "Renovate High Park Greenhouse" has been reduced to $491,000.

iii) $60,000 for 1988 for "Renovate High Park Staff/Office/Storage Areas" has been increased to $230,000.

iv) $108,250 for 1988 for "Redevelop Garrison Nursery" has been increased to $117,250.

v) $130,000 for 1988 for "Purchase and Develop New Nursery Lands" has been increased to $180,000.

The recommended balance of the request in the amount of $1,018,250 has been transferred to the 1988 Capital Budget of the Parks and Recreation Department.

6. Toronto Historical Board

a) The $100,000 requested for 1988 for the "Municipal Heritage Fund" has been deleted because the programme has not commenced and the subsequent year allocations were intended to top up the project.

b) The $100,000 requested for 1988 and the $100,000 requested for 1989 for the "Relocation of Board Offices" have been deleted pending further study. If this project should proceed, the funds will be allocated in the City Property Department Operating Budget.

c) The $861,000 requested for 1988 for "Restoration of Board Sites" has been adjusted as follows:

i) The gross request has been reduced to $460,000.
ii) $401,000 has been deferred until 1989.
iii) A recovery of $125,000 from senior levels of government has been added.

d) The $33,000 for 1988 and $120,000 for 1989 through 1992 for "Computerization of Board Offices" have been reduced to $15,000 for all years in line with the 1987 recommendation for this project.

e) The $40,000 for 1988 and the $175,000 for 1989 through 1992 for "Collections Management/Conservation Facilities" have been deleted for all years.

f) "Acquisition Fund" has been amended so that the 1988 recommended appropriation is the same as the 1987 appropriation - namely $15,000. All subsequent amounts have been deferred one year.

g) $18,000 of the $40,000 requested for 1988 for "Conservation of Major Artifacts" has been deferred one year.

h) The $50,000 for 1988 and the $200,000 for 1989 through 1992 for "Development of Toronto Historical Board Sites" have been deleted for all years.

7. Management Services Department

a) The $9,138,432 requested for 1988 for "Corporate Computer-Related Systems" has been adjusted as follows:

i) The $502,000 requested for "Disk Storage System Upgrade" has been reduced by $150,000.

ii) The $750,000 requested for "Replacement of Communications Controller" has been reduced by $100,000.

iii) The $4,000,000 requested for "Additional Computer Capacity" has been deleted pending completion of capacity planning study and a report on Metro and City plans.

iv) The $100,000 requested for "Operational Systems Software - Amdahl Computer" was reduced by $50,000.

v) The $121,850 requested for "Applications Software - Personnel/ Payroll System was deferred to 1989.

vi) The request of $747,392 for "Buyout of IPPG Agreements" has been increased by $6,000.

vii) The request of $417,000 for "Centralized and Decentralized Printing" has been reduced by $50,000.

viii) The $558,691 requested for 1988 for the "Corporate Computer Graphics System" has been reduced to $408,691 by deferring $150,000 to 1989.

ix) The $390,000 requested for "Systems Upgrade - Council Offices" has been reduced by $250,000. Balance of cost to upgrade the existing systems will be made available from the re-deployment of current equipment.

x) The $189,000 requested for "Local Area Network - Council Offices" has been deferred to 1989.

xi) The $170,000 requested for "Electronic Voting System - Council Chamber" has been deferred to 1989.

b) The $3,534,580 requested for 1988 for Departmental Computer-Related Systems has been adjusted as follows:

i) The $1,860,740 requested for "Office Systems" has been reduced by $500,000.

ii) The $100,000 requested for "Optical Scanning Systems" has been deleted.

iii) $640,900 requested for "Housing Department - Minicom System" has been reduced by $200,000.

iv) The $932,940 requested for "Other Departmental Systems" has been reduced by $300,000.

8. Parking Authority of Toronto

a) The $2,000,000 authorized in previous years for "Southwest Periphery Land Acquisition" has had its funding sources changed from $1,702,378 debentures, $259,051 unrequired debentures and $38,571 sinking fund surplus to the entire amount being funded from the Off Street Parking Fund. In view of this change, the O.M.B. orders authorizing the issue of related debentures will need to be cancelled.

b) The $208,000 authorized in previous years for "Surface Carpark - Bloor and Clinton" has had its funding sources changed from $150,000 parking authority revenue and $58,000 Parking Meter Reserve to the entire amount being funded from the Parking Meter Reserve.

c) The $5,040,000 authorized in previous years for "Parking Structure - Area 1" has had its funding sources changed from $1,740,000 Parking Authority revenue and $3,300,000 sale of air rights, to the entire amount being funded from the Parking Authority revenue.

9. Allan A. Lamport Stadium

a) The $200,000 requested for 1988 for "Lamport Stadium Improvements" has been varied as follows:

i) $50,000 for 1988 for " Architectural Analysis of Bubble Options" has been deferred until 1989 pending the results of the bubble study.

ii) $150,000 for 1988 and the $100,000 for 1989 for "Other Improvements" have been deleted.

10. Toronto Economic Development Corporation

a) The $4,600,000 requested for 1988 for "Port Area Business Park" has been decreased to $2,300,000 by deferring $2,300,000 until 1989.

b) The $400,000 requested for "Toronto Business and Technology Centre" has been increased by $800,000 to reflect the total City contribution to this project since the Corporation has now assumed all of the revenues, risks and liabilities.

c) The $3,000,000 requested for 1988 for "Portland Fashion Centre" has been decreased to $1,500,000 by deferring $1,500,000 until 1989.

d) $3,500,000 for each of the years 1990, 1991 and 1992 has been added for "Future Projects".

11. Capital Expenditure Quota Related to Long-Term Leases

In order to control debt levels, the O.M.B. establishes in each year, a capital expenditure quota against which charges are made not only for debenturable items but also for non-debenturable items such as long term bank loans, promissory notes, lease agreements and similar commitments. The City is not involved in bank loans and promissory notes but does have leases whereby it rents the services of capital items such as land, buildings and equipment. Therefore, the City must apply for capital expenditure quota to cover the present volume of future long-term lease payments. The amount requested in 1988, is $5,000,000. Although this item is not included in the Capital Program document, it must be covered in the report dealing with it and thus forms part of the recommendations itemized below.

12. Compliance with Environmental Assessment Act 1975 and Regulations

All of the projects being recommended in the 1988 Capital Budget are in compliance with the Environmental Assessment Act 1975 and Regulations. Therefore, on file in the City Clerk's Office, are statements from each relevant Department Head and Local Board that the projects being requested are in compliance with the Act and Regulations.

Recommendations:

1. That the foregoing report and the requests for various further reports as set out above be concurred in.
2. That the projects for 1988, as included in the "1988 Capital Budget and Programme of Proposed Capital Works 1989-1992", be now approved and authorized in the amounts shown for the "Gross Estimated Costs" and "Net City Financing".

3. That $275,497 of Excess Debenture Proceeds be used as shown in Section II in partially financing the 1988 Capital Budget.

4. That $1,725,100 of unrequired Sinking Fund Surplus Funds be used as shown in Section II in partially financing the 1988 Capital Budget.

5. That $3,073,800 of Sewer Impost Reserve Funds be used to finance the 1988 Sewer Construction Programme of the Department of Public Works as shown in Section II.

6. That $1,200,000 of Permit Parking Funds be used to finance the 1988, "Public Laneways - Paving and Draining" program of the Department of Public Works as shown in Section II.

7. That $2,501,530 be provided from the Capital Funds from Assets Sold Account and used in partially financing the 1988 Capital Budget as indicated in Section II.

8. That $2,630,000 be provided as a prior authorization in the 1988 Operating Budget, At-Large Account and used in partially financing the 1988 Capital Budget as indicated in Section II.

9. That $245,000 of Arena and Community Centre Reserve funds be used in partially financing the 1988 Capital Budget as shown in Section II

10. That $11,050,000 in Current Revenue Surplus of the Parking Authority of Toronto be used to finance the 1988 Capital Program of the Authority as shown in Section II, Part B.

11. That additional requirements for debentures amounting to $38,725,639 be raised and used in financing the tax supported portion of the 1988 Capital Budget as shown in Section II, Part B.

12. That Metropolitan Council be advised that the "1988 Capital Budget and Programme of Proposed Capital Works 1989-1992" constitutes the City's five year capital program and that new debenture quota totalling $38,725,639 and new capital expenditure quota totalling $43,725,639 are required in 1988.

(a)	1988 Tax Supported Capital Budget - Additional Requirements	$38,725,639
(b)	Long Term Leases	5,000,000
	Capital Expenditure Quota - Total	$43,725,639

13. That City Council request the Municipality of Metropolitan Toronto to provide a contribution equal to 25% of approved City of Toronto PRIDE projects, since it has been the practice in the past for Metro to contribute on an equal basis (50/50) with the City to the municipal share of community development projects.

14. That in order to achieve an extended stabilization period to properly assess the benefits of computerization in the Mayor's office, the joint study agreement between I.B.M. and the City as set out in Executive Committee Report No. 8, Clause 47, 1987, as amended, be extended to July 31, 1988.

15. That recommendation 1 of the report (November 3, 1987) from the Commissioner of Parks and Recreation on "Replacement of Langstaff Farm Facilities" be struck out and the following inserted in lieu thereof:

   "1. That funds in the amount of $117,250 be approved for the redevelopment of the Garrison Nursery, and that the balance of $1,202,700 for the redevelopment of the greenhouse area at High Park be included for consideration in the 1989 Capital Budget submission of the Department of Parks and Recreation."

   and that the report, as so amended, be adopted.

16. That the report (November 6, 1987) from the Neighbourhoods Committee on "Proposed Capital Funding Program - Community, Social and Recreational Services", together with all of the reports and communications related thereto, be referred back to the Budget Review Group for subsequent report back to the Executive Committee.

17. That the report (October 28, 1987) from the Commissioner of City Property on "Modernization of City Hall Elevators" be adopted;

18. That the report (October 28, 1987) from the Commissioner of City Property on "Nathan Phillips Square - Precast Concrete Replacement Program" be received and that the Commissioner of City Property be requested to explore other alternatives to achieve the required replacement.

19. That the funding sources for previous years' authorizations for the Parking Authority of Toronto be amended as follows:

    a) The $2,000,000 authorized in previous years for "Southwest Periphery Land Acquisition" has had its funding sources changed from $1,702,378 debentures, $259,051 unrequired debentures and $38,571 sinking fund surplus to the entire amount being funded from the Off Street Parking Fund. In view of this change, the O.M.B. orders authorizing the issue of related debentures will need to be cancelled.

    b) The $208,000 authorized in previous years for "Surface Carpark - Bloor and Clinton" has had its funding sources changed from $150,000 parking authority revenue and $58,000 Parking Meter Reserve to the entire amount being funded from the Parking Meter Reserve.

    c) The $5,040,000 authorized in previous years for "Parking Structure - Area 1" has had its funding sources changed from $1,740,000 parking authority revenue and $3,300,000 sale of air rights, to the entire amount being funded from the parking authority revenue.

20. That the appropriate officials be instructed to apply for all necessary approvals.

21. That authority be granted for the introduction of the necessary Bills in Council to give effect thereto.

Appendix I

Capital Budget Comparison to Previous Years

1977 - 1988 (Millions of $)

	Gross Estimated Costs $	Net City Financing $	New Debentures Requirements $
1977	31.2	16.2	11.6
1978	33.6	21.5	13.4
1979	40.9	23.8	14.2
1980	39.6	23.6	14.1
1981	39.2	22.8	13.7
1982	39.2	26.8	15.3
1983	43.3	29.0	19.1
1984	39.4	28.7	14.1
1985	43.6	31.5	17.3
1986	42.5	33.7	25.6
1987	60.6	52.3	27.3
1988 Recommended	57.4	50.4	38.7

(Report (November 3, 1987) addressed to the Budget Review Group from the Commissioner of Parks and Recreation)

Subject: Replacement of Langstaff Farm Facilities

Background: The Parks Division of the Department of Parks and Recreation produces, itself, all the flowers and some of the trees and shrubs used by the City, rather than relying, totally, on commercial vendors.

Up to last year, flowers were produced at the large greenhouse complex in High Park and a smaller greenhouse facility at the Langstaff Farm. Trees and shrubs were produced at the Langstaff Farm and the Garrison Nursery located beside Old Fort York.

A review of these production facilities was carried out because:

- the nursery facility at Langstaff Farm, used primarily for the production of trees, was lost when the land was sold;
- the Department wanted to determine if the High Park greenhouse facilities could be improved. These were built in 1956 and have not adopted any significant improvements in technology since; and
- the Department wanted to rationalize the production needs, previously satisfied by the facilities at Garrison, the High Park Nursery and the Langstaff Farm.

A study was designed and conducted with the assistance of the Management Services Department. It included a series of interviews with staff about technical and organizational changes, site visits to private and public sector facilities, literature reviews, considerable discussions amongs the study team and occasional assistance from technical experts.

The study examined, separately, the need to produce trees in "nurseries" and the need to produce flowers in "greenhouses". This separation facilitates analysis and understanding.

Nursery Facilities

Expected Nursery Production Needs:

The number of species in Toronto's urban forest must be increased. In the past, only a few tree species were planted. Unfortunately, this approach may result in serious devastation by an insect or disease that attacks a particular species. Consider, for example, the streetscapes that have been tarnished by Dutch Elm Disease.

At the same time, these new species should be suited to the particular climate and soil of the area and not introduce insects or disease from elsewhere. In other words, we should return to Toronto those heritage species that graced the shores of Lake Ontario prior to the arrival of European settlers. Although some of these are rare, we should return such species as White, Red, Burr, and Black Oak and Sassafras to such sites as the Beaches Promenade, High Park, and various ravines and streets in Toronto.

This innovative plan will be on the leading edge of municipal forest management practices. The approach will: improve the health of the forest, help preserve certain rare species and add to the enjoyment of City areas.

The City must be able independently to grow trees up to the age of about 12 years. Commercial growers have been found unreliable for major street planting programmes of common species. This is due to the fact that the commercial industry is geared to producing material that grows quickly and hence has a quick payback. In addition, the municipal market is a relatively limited one for commercial growers and the fulfilling of specialized municipal requirements are not given high priority by the industry. Also, they simply do not produce the uncommon native species required.

The City will require about 2,000 trees of various sizes and species. These will be produced on a 12 year cycle that will be divided into three phases depending on the age of the tree. Each phase will require different nursery facilities. (Appendix 1.)

Replacement of Langstaff Nursery Facilities:

When my Department was first faced with the loss of 16 acres of nursery land at the Langstaff Farm site, our initial plan was to purchase a new 16 acre site and develop the staff and greenhouse facilities that would be required. A plan detailing capital and operating costs for this plan was developed (Table 1). In preparing the plan, it was recognized that considering the City needs over the next 10-20 years, our production plan could be rationalized so that only 8 acres of nursery land would be required. While the capital costs for developing a smaller site would be greatly reduced, operating a nursery facility at a site 20 to 30 miles outside the City would require significant labour, utility and transportation costs, as well as present a number of issues concerning the effective supervision and management of staff.

As a result a third plan was developed. This plan would utilize redeveloped facilities at High Park and Garrison Nursery and require that an additional 5 acre site be purchased.

The local sites would be used when nursery trees require most attention: they are less than 7 years old and must be protected from disease, rodents and thieves as well as receive proper watering and other care. After this phase, trees could be moved to a remote site when less attention is required.

Redevelopment at High Park (Appendix 2) would:

- Provide additional soil area after the:
  - demolition of existing pit greenhouses,
  - dismantling of the Quonset huts,
  - relocation of the trial gardens,
  - relocation of the garbage dump, and
  - improvements to nursery soil beds.
- Provide a cold storage unit for the tree production process.
- Provide a new acrylic greenhouse facility to replace those that were available at Langstaff and the greenhouse facilities that will be removed to provide a growing area at High Park.

The Garrison Nursery (Appendix 3) is presently used as a holding station for tree materials purchased by the Department. This could be continued and additional land made available after the:

- relocation of fencing,
- relocation of the staging area,
- relocation of existing trees, and
- a general site clean-up.

The third phase would be carried out at a remote site (Appendix 4). Because staff would be there only occasionally, staff facilities would be restricted to a shelter for periods of inclement weather. Roads and other services will need to be developed but they will depend upon the site selected.

Financial Issues:

The financial implications of the alternatives are presented in Table I on the following page.

The first alternative of replacing sixteen acres of land is obviously inappropriate. It has been presented because it was the original proposal when Langstaff was to be sold and provides a point for comparison.

Operating costs will be reduced by about $91,560.00 each year by the use of local sites for Phases I and II. These are the most demanding phases in terms of manpower and equipment. If the site were located outside Toronto, the Department would require: additional staff and staff facilities, daily transportation and extra vehicles.

Capital costs for the development of the greenhouse and facilities will be higher for the option that uses two sites. However, this is more than offset by the savings in operating costs and the addition of a new greenhouse structure to replace the deteriorating pit greenhouses at High Park.

Land development costs will be less by using local sites because the nursery can use existing facilities, such as irrigation and machinery, located at the High Park Greenhouse.

The net result would be an annual saving of $91,560.00 in operating costs and better utilized facilities at Garrison Nursery and the High Park Greenhouses.

These costs would be used to replace the land and provide basic site services that were available at the Langstaff site. They should be seen in light of the revenue obtained of $78,000,000.00 by the sale of the Langstaff land and its services.

Table 1

A Summary of Costs for Each Alternative

Alternative	Capital Costs			
	Greenhouse & Facilities $	Land $	New Land Development $	Total $
1. Duplicate Langstaff (16 acres) (16 Acres)	990,000	240,000	260,000	1,490,000
2. Buy 8 Acres Outside Toronto	990,000	120,000	142,500	1,252,500
3. Buy & Develop 5 Acres Outside Toronto; and enhance High Park Complex and Garrison	1,319,950	75,000	105,000	1,499,950

Alternative	Operating Costs			
	Labour $	Utilities $	Transportation $	Total $
1. Dup. Langstaff (16 Acres)	88,495(1)	15,000	11,000(2)	114,495
2. Buy 8 Acres Outside Toronto	88,495(1)	15,000	11,000	114,495
3. Buy & Develop 5 Acres Outside Toronto & enhance High Park Complex & Garrison	22,935(3)	-	-	22,935

Notes:

(1) Labour Requirements - New Site Options	
Technician's Salary with Benefits	$45,870.00
Gardener's Salary with Benefits	$35,825.00
Greenhouse Co-ordinator's Travel Time	$ 2,100.00
Vacation Replacements	$ 4,700.00
(2) Transportation Costs	
Truck	$10,000.00
Greenhouse Co-ordinator's Mileage	$ 1,000.00
(3) Labour Requirements - High Park/Garrison Option	
1/2 Technician's Salary with Benefits	$22,935.00

The Enhancement and Renovation of the High Park Greenhouse Complex

The existing Greenhouse facilities are experiencing problems coping with the increased demands for bedding material, basket and display materials. A number of other factors can be expected to increase demands for special greenhouse facilities. These are the:

- increasing demand for displays at special civic functions;
- development of major new parks in the downtown core;
- potential development of Allan Gardens; and
- increased developments such as the "Blooming of Bay Street".

A review of the greenhouse facilities identified a number of enhancements. They include: computerization, automatic watering systems, shading systems, carbon dioxide regulation and lighting systems. In addition, the propagation house should be renovated to provide additional space for flower production and be connected to the main greenhouse complex, so seedlings can be moved safely from the propagation house to the greenhouse during cold periods. These are described in detail in Appendix 5 in terms of the present problem, proposed solution and benefits.

The total cost of these enhancements is expected to be $491,000.00 and should be carried out during the months of July, August and September in order to limit the impact of construction on plant production.

It is expected that both the quality and quantity of production will be improved, and, greater efficiencies will result (see Appendix 7 for details). For example, about two person-years will be gained by a computer-controlled automatic watering system.

The savings in staff time are expected to enable the cost to be recovered in five years. These savings will be realized through attrition and overtime reduction so that individuals will not be negatively influenced by these changes. The Department will reduce its Operating Budget by $121,380.00 per year to cover these costs.

In addition, a number of facilities and systems in the greenhouse require upgrading as a result of their age, state of deterioration and inability to accommodate female staff. They include: ventilation and cooling systems, greenhouse benches and improvements to staff, office and storage facilities. These improvements are described in detail in Appendix 6 and are expected to cost $230.000.00.

Recommendations:

1) That funds in the amount of $1,319,950.00 be approved for enhancements to the greenhouse area and the Garrison Nursery for the production of trees.

2) That funds in the amount of $180,000.00 be approved to purchase and develop land in Milton.

3) That funds in the amount of $491,000.00 be approved for the purchase of enhancements for the High Park Greenhouse.

4) That funds in the amount of $230,000.00 be approved to renovate facilities in the High Park Greenhouses requiring upgrading.

Appendix 1

Nursery Production Programme

Phase I - Greenhouse Production:

Seed Beds 5 m2 (4 cages) (year 1)

2. Whip Production:

3 years, 2,500/year
spacing 25 cm x 100 cm
.375 m2/whip
first 3 year rotation, 3,750 m2 required (1 acre)
1,000 to ravine planting, 1,000 replanting,
500 possible loss

Phase II - Park/Street Tree Production:

3 year cycle, 1,000 year
spacing /75 cm x 3 m
2.25 m2 whip
second 3 year rotation, 9,000 m2 required (2.2 acres)
500 replanting for street tree materials
500 to parks

Phase III - Street Tree Production Stock:

5 year cycle
spacing 2 m x 3 m
6 m2/tree
500 trees/year x 1 year rotation
2,500 trees x 6 m2, 15,000 m2 (4.5 acres
500 trees for street planting

Appendix 2

Redevelopment High Park Nursery

	Cost
A. Demolition of Pit Greenhouses - Removal of glass and wooden frames - Transporting to dump - Demolishing cement frames - Filling in holes with debris, adding additional fill, levelling and grading of area	$40,000.00
B. Relocation of Trial Gardens Development of New Trial Gardens: - Bed construction - Relocation of existing cherry trees - Removal of turf - Additional top soil	$7,700.00
C. Relocation of Garbage Dump Development of New Dumping Area: - Construction of bulk dump area - Construction of storage bins - Fencing area - Regrading area of yard - Planting of shrubs to hide fence from view - Relocation of curbs and planters Improvement to Existing Dump Site: - Excavate 0.30 m of present soil - Addition of topsoil 0.90 m - Grading of area - Additional irrigation	$100,000.00
D. Dismantling of Quonset Huts - Removal of fans, tubes and heaters - Removal of fiberglass sheets and frame - Dismantling of benches	$25,000.00
E. Construction of Cold Storage Unit (Estimate from City Property) - Doubling size of existing cold room - Removal of old shelves and sidewall - Construction of new walls - Insulating walls with styrofoam - Wrapping and insulating exposed pipes - Hooking up water source and lighting fixtures - Addition of air cool condensing unit:	$45,000.00

- 2 evaporator coils
- piping
- electrical work
- construction of shelves

F. Construction of New Greenhouse Complex $945,000.00

Type:

- Acrylic sidewalls and gable ends
- Lower thermal wall
- Polyethylene roof

Containing the following:

- Hot water heating
- Automatic watering system - spaghetti, capillary mats on benches and overhead boom in areas without benches
- Ventilation and cooling system - 16 exhaust fans, drip pads on all of north wall, 8 vent tubes and truss to truss flat shade
- Benches - rolling benches in three areas
- Floor - poured concrete to accommodate vehicles and shipping

G. Improvements - Nursery Lands $40,000.00

- Irrigation - to cover increased nursery area
- Land - Area B - Removal of asphalt to gain nursery land
- Additional topsoil added and graded
- Gaining area from existing nursery, garbage dump area and removal of Quonset hut #11

Total $1,202,700.00

Appendix 3

Redevelopment Garrison Nursery

Cost

A. Relocation of Fencing $17,500.00

- Move entrance fence to main roadway
- Move west fence to the west side of the paved roadway

B. Relocation of Staging Area $19,250.00

- To be located in the north-west corner (32 m x 15.24 m)
- Additional topsoil required
- Enclosing area with surplus concrete planters to hold soil in place

C. General Site Clean-Up $14,500.00

- Removal of unnecessary materials
- Relocate remaining concrete planters along south side of roadway by Forestry staff

D. Relocation of Plant Materials	$66,000.00
- Organize and utilize existing inventory of 700 trees (Spring 1988 to 1991) - $15,000/year over a three year period	
Total	$117,250.00

Appendix 4

Purchase and Development of New Nursery Lands

	Cost
Purchase 5 Acres Land	$ 75,000.00
Fencing	54,000.00
Water Service	20,000.00
Construction of Road and Work Yard	26,000.00
Irrigation/Soil Amendments	5,000.00
Total	$180,000.00

Appendix 5

Enhancement of Main Greenhouse Production Facilities - High Park

	Cost
A. Watering System	$25,000.00

Problem:

- Labour intensive - consumes 20% of yearly man/woman hours
- Necessitates a weekend shift for 2-3 staff
- This time is not effectively used if days are rainy or cloudy
- This time is compensated by days off during the week which is productive time lost
- Overhead watering harmful to plants
- Inconsistency in watering
- Overhead baskets cause excessive reaching or climbing

Solution:

- Water system controlled either manually or automatically

Benefit:

- Cost of installation to be paid back in one year
- Will eliminate the weekend shift. A person will be assigned "on call" duty instead.
- Watering done under foliage directly into the container
- Watering is even
- Overhead baskets are watered by pipes which could also be used to hang the baskets on
- Eliminates a boring job

B. Shading Systems $100,000.00

Problem:

- Shade applied and removed by spraying manually
- Potential safety hazard
- Light intensity greatly decreased on dark days in summer
- No shade in winter during hot sunny days
- Special shade system is needed on chrysanthemum culture during summer which requires a late shift
- Existing shading does not aid in cooling the greenhouses
- Wooden roof lathing slats are needed in tropical house which often need repairs

Solution:

- Automatic shade system and energy curtain
- Retrofit existing gutter connected greenhouses and propagation house with truss to truss peak system
- Specialized black-out system for chrysanthemum crop

Benefit:

- Shade opens and closes as sunlight increases or decreases.
- Serves as an energy/heat retention curtain during the night.
- Eliminates manual application and removal on rooftop.
- System on chrysanthemum culture could be automatic which will eliminate late shift.

C. CO2 Regulation $4,000.00

Problem:

- Air exchange is limited in winter months
- CO2 levels are greatly reduced
- Affects flowering and stem strength

Solution:

- Installation of a liquid CO2 regulator

Benefit:

- Add the required CO2 during periods of poor ventilation

D. Lighting Systems $90,000.00

Problem:

- Low light during winter
- Reduced control over flowering of certain cultures
- No ability to enhance growth

Solution:

- High pressure sodium lamps added permanently in some areas and movable in others

Benefits:

- Better control over photo periods of short and long day plants
- Increased plant vigour during months of low light intensity

- Promote rooting of cuttings during winter and cloudy days

Specifications:

- Permanent lights in 3 houses
- Aluminium tracks for all other houses
- Additional movable light units

E. Environmental Controls $122,000.00

Problem:

- All areas mentioned are interdependent
- Regulation of these areas is critical and human error can cause problems
- Poor environmental control

Solution:

- Installation of a micro-processor to control control the environment

Benefit:

- Controls all environmental functions and integrates the various systems efficiently
- Can control heat day and night
- Eliminates weekend duty, late shift
- Will contact "on-call" person if problems occur
- Monitors external weather
- All environmental adjustments can be made from one location
- Prints out environmental conditions which are invaluable to monitor crop health and success
- Eliminates watering manually
- Measures and adjusts environment to maintain at its fullest potential without any unnecessary expenditure of energy

F. Propagation House $50,000.00

Problem:

- Inadequate control over mist system
- Present system takes up valuable space
- House cannot be used for other purposes
- House is not connected to range

Solution:

- Expanded metal benches, movable mist system with section control, more responsive environmental controls
- Connect house to existing range

Benefits:

- Ability to expand or contract propagation requirements
- House could be used for other purposes
- Connecting house to range will eliminate cold shock on plants and staff during winter

Specifications:

- Modification of benches
- Installation of a movable mist system
- Connection of Propagation House to existing range

G. Infrastructure Renovations	$100,000.00

Specifications:

- Installation of motorized vents, controls, thermostat
- Electrical hook-ups
- Installation of tracks for portable lighting

Total	$491,000.00

Appendix 6

Renovation of Greenhouse Staff/Office and Storage Facilities

	Cost
A. Ventilation System and Cooling	$90,000.00

Problem:

- Houses are excessively hot in summer
- No air movement
- No air exchange in winter
- Too hot for staff to work in houses during the summer
- Vent motors are outdated - parts irreplaceable

Solution:

- Addition of large exhaust fans on each greenhouse and forced air tube ventilation. Shade system will also help here.
- New vent motors and controls

Benefit:

- Fast, effective cooling
- Better plant growth
- More workable environment for staff
- Diseases greatly reduced
- Ability to drop temperature below that of outside
- Reduce humidity
- More responsive vent controls

Specifications

- Retrofit existing greenhouses
  4 horizontal air flow fans/greenhouse
  8 greenhouses x 4 = 32 units
- New motorized vent controls
  17 vents with one unit/vent
- Micro cool mist system for
  existing 8 greenhouses

B. Bench Systems $80,000.00

Problem:

- Houses are crowded
- Present need for additional wall shelving which affects lights levels by causing shading
- Lack of adequate space during spring production season
- Inability to centralize crops into common environmental conditions
- Cement benches retain heat that dries pots and holds temperature too high
- Existing benches must be covered with moss or sand which is labour intensive
- Benches are framed in wood that harbours disease, slugs and algae growth
- Most benches are in a state of disrepair
- Poor air circulation at plant level results in plant disease

Solution:

- Installation of galvanized, expanded metal benches and a rolling bench system in some areas

Benefit:

- Expanded metal promotes air circulation
- Pesticides can be easily applied under leaves
- Benches are corrosion resistant
- Easily removed to repair heating pipes
- Inexpensive compared to iron, wood and cement
- Heating pipes can be placed under benches to increase air flow and concentrate the heat
- Can be incorporated in a rolling bench system
- Rolling benches will maximize greenhouse space up to 90%
- Reduce disease by better air circulation
- Additional space per house will enable centralization of crops.

C. Staff/Office/Storage Renovations $60,000.00

1) Staff Facilities

a. Women's Washroom:

- Expaned to include two toilets one shower and six lockers
- Expand into adjoining (chemical) room

b. Lunch Room:

- Move to existing foyer
- Provide tables and chairs

c. Kitchen:

- Relocate door from hallway due to dust and dirt contamination
- Doorway should enter into lunch room

2) Office Facilities

a. Computer Room:

- Renovate old lunch room to include computer, files and reference library
- Install dehumidifier for computer equipment

b. Administration:

- Computer room will also serve as a file and reference room
- Add telephone for staff
- Install public address system with a speaker in each greenhouse, work area, basement and nursery

3) Storage Facilities

a. Chemical Room:

- Move to present workshop to make room for expansion of women's washroom
- Move shelves and cabinets
- Install ventilation and cover floor drain

b. Potting Shed:

- Rebuild benches and storage bins

c. Basement:

- Remove unused shelving
- Renovate workshop, cold storage (see Appendix 2), storage for cases of pots and janitorial supplies

Total $230,000.00

Appendix 7

Project Cost Summary

	Cost
Redevelopment of High Park Nursery	$1,202,700.00
Redevelopment of Garrison Nursery	117,250.00
Renovation of Main Production Facilities - High Park Greenhouse	491,000.00
Renovation of Staff/Office/Storage Facilities - High Park Greenhouse	230,000.00
Purchase and Development of New Nursery Lands	180,000.00
Total	$2,220,950.00

1988 CAPITAL BUDGET

AND

PROGRAMME OF PROPOSED

CAPITAL WORKS 1989 - 1992

AS RECOMMENDED TO EXECUTIVE COMMITTEE

DECEMBER 9, 1987

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CAPITAL BUDGET

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Summary by Agency of 1988 Capital Budget and Program of Proposed Capital Works 1989-1992 Taxation Budget (Affecting Tax Rate)

	1987 gross	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross
DEPARTMENT OF PARKS AND RECREATION	9,997,905	9,729,600	16,419,945	10,567,731	14,416,565	10,735,601
DEPARTMENT OF PUBLIC WORKS	22,431,395	19,114,000	19,710,000	19,063,000	25,160,000	20,003,500
PLANNING ? DEVELOPMENT DEPARTMENT	4,101,575	4,180,230	4,287,000	3,300,000	3,525,000	3,795,000
TORONTO PUBLIC LIBRARY BOARD	3,727,726	2,404,100	5,710,700	3,497,000	903,900	1,723,000
CITY PROPERTY DEPARTMENT	10,436,550	8,336,294	20,963,459	19,534,419	12,030,859	22,497,157
HOUSING DEPARTMENT	1,490,633	0	0	0	0	0
TORONTO HISTORICAL BOARD	539,500	863,660	1,521,900	1,115,000	1,115,000	1,115,000
MANAGEMENT SERVICES DEPARTMENT	5,001,703	6,433,162	3,201,990	3,637,500	1,192,000	3,192,000
ALLAN LAMPORT STADIUM	1,041,600	0	50,000	1,200,000	0	0
CITY CLERKS	901,475	863,162	897,600	933,595	0	0
TORONTO ECONOMIC DEVELOPMENT CORPORATION	. 0	5,000,000	3,000,000	3,500,000	3,500,000	3,500,000
TORONTO DISTRICT HEATING CORPORATION	0	0	7,500,000	0	0	0
AT LARGE	0	400,000	0	0	0	0
TOTAL	60,550,062	57,412,216	84,150,682	67,140,245	62,643,324	75,361,250

Net City Financing by Agency

	1987 net	1988 net	1989 net	1990 net	1991 net	1992 net
DEPARTMENT OF PARKS AND RECREATION	8,577,701	9,729,600	16,194,945	8,852,400	9,166,565	7,735,601
DEPARTMENT OF PUBLIC WORKS	17,529,995	12,459,300	12,916,000	13,390,000	15,564,625	16,201,125
PLANNING & DEVELOPMENT DEPARTMENT	3,505,675	4,063,680	4,232,450	3,300,000	3,525,000	3,795,000
TORONTO PUBLIC LIBRARY BOARD	2,099,700	2,404,100	5,710,700	3,497,000	903,900	1,723,000
CITY PROPERTY DEPARTMENT	10,203,550	8,304,294	20,963,459	19,534,419	12,030,859	22,497,157
HOUSING DEPARTMENT	1,490,633	0	0	0	0	0
TORONTO HISTORICAL BOARD	374,500	639,260	1,465,100	1,002,963	1,090,000	1,090,000
MANAGEMENT SERVICES DEPARTMENT	5,507,023	6,433,162	3,201,990	3,637,500	1,192,000	3,192,000
ALLAN LAMPORT STADIUM	1,041,600	0	50,000	1,200,000	0	0
CITY CLERKS	901,475	863,162	897,600	933,595	0	0
TORONTO ECONOMIC DEVELOPMENT CORPORATION	0	5,000,000	3,000,000	3,500,000	3,500,000	3,500,000
TORONTO DISTRICT HEATING CORPORATION	0	0	7,500,000	0	0	0
AT LARGE	0	400,000	0	0	0	0
TOTAL	52,200,020	50,376,566	77,020,332	58,847,005	47,772,949	59,733,803

SECTION I - PART B

SUMMARY BY AGENCY OF 1988 CAPITAL BUDGET REQUESTS AND

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(NOT AFFECTING TAX RATE)

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SUMMARY BY AGENCY OF 1988 CAPITAL BUDGET REQUESTS AND PROGRAM OF PROPOSED CAPITAL WORKS 1989 - 1992

MUNICIPAL ENTERPRISES, SELF-SUSTAINING (NOT AFFECTING TAX RATE)

GROSS ESTIMATED COSTS BY AGENCY

	1987	1988	1989	1990	1991	1992
1. THE PARKING AUTHORITY OF TORONTO	7,360,000	11,050,000	600,000	8,500,000	11,250,000	26,715,000
TOTAL	7,360,000	11,050,000	600,000	8,500,000	11,250,000	26,715,000

NET CITY FINANCING BY AGENCY

	1987	1988	1989	1990	1991	1992
1. THE PARKING AUTHORITY OF TORONTO	7,360,000	11,050,000	600,000	8,500,000	11,250,000	26,715,000
TOTAL	7,360,000	11,050,000	600,000	8,500,000	11,250,000	26,715,000

SECTION 1 - PART C

DETAIL BY AGENCY OF 1988 CAPITAL BUDGET REQUESTS AND

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TABLE 2 - DEPARTMENT OF PUBLIC WORKS

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TABLE 3 - PLANNING AND DEVELOPMENT DEPARTMENT

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TABLE 4 - TORONTO PUBLIC LIBRARY BOARD

(A) GROSS ESTIMATED COSTS
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TABLE 5 - CITY PROPERTY DEPARTMENT

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(A) GROSS ESTIMATED COSTS
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TABLE 7 - TORONTO HISTORICAL BOARD

(A) GROSS ESTIMATED COSTS
(B) NET CITY FINANCING

TABLE 8 - MANAGEMENT SERVICES DEPARTMENT

(A) GROSS ESTIMATED COSTS
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TABLE 9 - ALLAN LAMPORT STADIUM

(A) GROSS ESTIMATED COSTS
(B) NET CITY FINANCING

TABLE 10 - CITY CLERKS DEPARTMENT

(A) GROSS ESTIMATED COSTS
(B) NET CITY FINANCING

TABLE 11 - TORONTO ECONOMIC DEVELOPMENT CORPORATION

(A) GROSS ESTIMATED COSTS
(B) NET CITY FINANCING

TABLE 12 - TORONTO DISTRICT HEATING CORPORATION

(A) GROSS ESTIMATED COSTS
(B) NET CITY FINANCING

TABLE 13 - AT LARGE

(A) GROSS ESTIMATED COSTS
(B) NET CITY FINANCING

TABLE 1 (A)

DEPARTMENT OF PARKS AND RECREATION	1987 gross	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross
1. Acquisition and improvement of lands for parks purposes.	1,812,524	1,262,770	1,600,000	1,600,000	1,600,000	1,600,000
2. John Innes Recreation Centre - Renovations.	1,970,750	470,000				
3. St. Lawrence Phase "B" Community School/ Recreation Centre - Phase II.	4,869,631	3,169,580				
4. Earlscourt Park Swimming Pool - renovation.		1,350,000				
5. Greenwood Park - replacement of artificial ice rink floor, floodlighting, etc.	0	840,000				
6. Upgrading Sports Fields.	170,000	150,000	150,000	150,000	150,000	150,000
7. Rennie Park - Replacement of Fieldhouse.		0	372,000			
8. Improvements - Public Washrooms, Fieldhouses.		0	150,000	150,000	150,000	150,000
9. Ravine Management Erosion Control.	100,000	125,000	125,000	125,000	125,000	125,000
10. North Toronto Community Centre - Phase I.	355,000	200,000	9,264,370			
11. Bonnybrook Pavilion - alterations .	0	0		430,645		
12. Eastern Beaches Concession Facilities.	175,000	40,000				
13. Railway Lands Infrastructure.	125,000	1,104,000		480,000	1,800,000	
14. J. Piccininni Rec. Cent. - Bocci Courts.		0	450,000			
15. New greenhouse and nursery facilities.	0	1,018,250	1,202,700			
16. High Park - Replacement of Boathouse.			1,120,000			
17. Replacement of artificial ice rink floors, header trenches, etc.:						
Eglinton Park.			925,000			
Withrow Park.				526,400		
High Park.					840,000	
Dufferin Park.						840,000
Rosedale Park.						526,000
18. Beltline Park Development.			299,445	306,389	342,565	214,601
19. McCleary Park Floodlighting - Phases I and II.			250,000	250,000		
20. Pantry Park Redevelopment.	300,000		211,430			
21. Eastern/Western Beaches - Master Plan.			200,000			
22. North-West Industrial Area - Tree Planting.			100,000	100,000	100,000	100,000
23. Allan Gardens - Revitalization.				2,000,000	7,000,000	4,000,000
24. Riverdale Park Swimming Pool - renovation.				1,338,000		
25. Sunnyside Gus Ryder Pool - renovation.					459,000	
26. Donald Summerville Diving Pool - renovation.					100,000	
27. High Park Swimming Pool - Renovations.						1,200,000
28. Elizabeth Recreation Centre - Renovations.				800,000		
29. High Park - Recon. of Roadways and Services.				646,000		
30. Cherry Beach Redevelopment - Phases I & II.				570,000	570,000	
31. Beaches Park - Repl. Silver Birch Boathouse.				537,600		
32. Western Beaches Redev. - Phases I, II, III.				452,941	330,000	330,000
33. Mulock/Keele Parkettes Development.				104,756	100,000	
34. McCleary Park - Replacement of Fieldhouse.					650,000	
35. High Park - Improvements.					100,000	250,000
36. South St. Jamestown - Constr. Art. Ice Rink.						1,250,000
37. Upgrading Outdoor Swimming Pools.	120,000					
38. Masaryk Hall Community Centre.						
39. Monarch Park swimming pool - renovation.						
TOTAL	9,997,905	9,729,600	16,419,945	10,567,731	14,416,565	10,735,601

TABLE I(B)

	1987 net	1988 net	1989 net	1990 net	1991 net	1992 net
DEPARTMENT OF PARKS AND RECREATION						
1. Acquisition and improvement of lands for parks purposes.	1,812,524	1,262,770	1,600,000	1,600,000	1,600,000	1,600,000
2. John Innes Recreation Centre - Renovations.	1,071,095	470,000	0	0	0	0
3. St. Lawrence Phase "B" Community School/ Recreation Centre - Phase II.	3,784,167	3,169,500	0	0	0	0
4. Earlscourt Park Swimming Pool - renovation.	0	1,350,000	0	0	0	0
5. Greenwood Park - replacement of artificial ice rink floor, floodlighting, etc.	0	840,000	0	0	0	0
6. Upgrading Sports Fields.	170,000	150,000	150,000	150,000	150,000	150,000
7. Rennie Park - Replacement of Fieldhouse.	0	0	372,000	0	0	0
8. Improvements - Public Washrooms, Fieldhouses.	0	0	150,000	150,000	150,000	150,000
9. Ravine Management Erosion Control.	100,000	125,000	125,000	125,000	125,000	125,000
10. North Toronto Community Centre - Phase I.	355,000	200,000	9,264,370	0	0	0
11. Donnybrook Pavilion - alterations .	0	0	0	215,322	0	0
12. Eastern Beaches Concession Facilities.	175,000	40,000	0	0	0	0
13. Railway Lands Infrastructure.	125,000	1,104,000	0	400,000	1,000,000	0
14. J. Piccininni Rec. Cent. - Bocci Courts.	0	0	225,000	0	0	0
15. New greenhouse and nursery facilities.	0	1,010,250	1,202,700	0	0	0
16. High Park - Replacement of Boathouse.	0	0	1,120,000	0	0	0
17. Replacement of artificial ice rink floors, header trenches, etc.:						
Eglinton Park.	0	0	925,000	0	0	0
Withrow Park.	0	0	0	526,400	0	0
High Park.	0	0	0	0	840,000	0
Dufferin Park.	0	0	0	0	0	840,000
Rosedale Park.	0	0	0	0	0	526,000
18. Beltline Park Development.	0	0	299,445	306,389	342,565	214,601
19. McCleary Park Floodlighting - Phases I and II	0	0	250,000	250,000	0	0
20. Pantry Park Redevelopment.	300,000	0	211,430	0	0	0
21. Eastern/Western Beaches - Master Plan.	0	0	200,000	0	0	0
22. North-West Industrial Area - Tree Planting.	0	0	100,000	100,000	100,000	100,000
23. Allan Gardens - Revitalization.	0	0	0	500,000	1,750,000	1,000,000
24. Riverdale Park Swimming Pool - renovation.	0	0	0	1,330,000	0	0
25. Sunnyside Gus Ryder Pool - renovation.	0	0	0	0	459,000	0
26. Donald Summerville Diving Pool - renovation.	0	0	0	0	100,000	0
27. High Park Swimming Pool - Renovations.	0	0	0	0	0	1,200,000
28. Elizabeth Recreation Centre - Renovations.	0	0	0	800,000	0	0
29. High Park - Recon. of Roadways and Services.	0	0	0	646,000	0	0
30. Cherry Beach Redevelopment - Phases I & II.	0	0	0	570,000	570,000	0
31. Beaches Park - Repl. Silver Birch Boathouse.	0	0	0	537,600	0	0
32. Western Beaches Redev. - Phases I, II, III.	0	0	0	452,941	330,000	330,000
33. Mulock/Keele Parkettes Development.	0	0	0	104,756	100,000	0
34. McCleary Park - Replacement of Fieldhouse.	0	0	0	0	650,000	0
35. High Park - Improvements.	0	0	0	0	100,000	250,000
36. South St. Jamestown - Constr. Art. Ice Rink.	0	0	0	0	0	1,250,000
37. Upgrading Outdoor Swimming Pools.	120,000	0	0	0	0	0
38. Masaryk Hall Community Centre.	(135,005)	0	0	0	0	0
39. Monarch Park swimming pool - renovation.	(100,000)	0	0	0	0	0
TOTAL	8,577,701	9,729,600	16,194,945	8,052,400	9,166,565	7,735,601

TABLE 2 (A)

DEPARTMENT OF PUBLIC WORKS	1987 gross	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross
1. Sidewalk reconstruction.	1,305,000	1,612,000	1,828,000	2,089,000	2,395,000	2,720,000
2. Pavement and curb reconstruction.	7,300,000	9,265,000	9,718,000	10,808,000	12,061,000	13,300,000
3. The construction of new pavements, sidewalks and curbs.	200,000	300,000	220,000	242,000	266,000	293,000
4. Public laneways - paving and draining.	1,605,000	1,200,000	1,923,000	2,019,000	2,120,000	2,226,000
5. Underpasses and Bridges -						
(a) Reconstruction of the Innes Avenue bridge.				320,000		
(b) Reconstruction of the Dowling Avenue bridge.					3,100,000	
(c) Reconstruction of the Davenport Road East underpass.						7,700,000
6. Sewer construction - various locations.	5,667,000	5,096,000	4,720,000	3,914,000	2,442,000	1,579,000
7. Lane lighting - various locations.	364,000	382,000	401,000	421,000	442,000	464,000
8. Acquisition of land for public highway purposes.	142,500	150,000	100,000	50,000	-	-
9. Laneway Openings - - Kenneth Ave. rear of 705-719 Indian Rd., - Lansdowne Ave. rear of 134-154 West Lodge, - south end lane between Salem & Westmoreland.		102,000				
10. Construction of new Pavements, Sidewalks and Curbs - Railway Lands - City's Share.	993,000	507,000			426,000	469,000
11. Improvement of Pedestrian Corridor - Railway Lands - City's Share.	773,050	400,000				
12. Construction of Bridges - Railway Lands - City's Share.						
(a) Peter Street Bridge.	2,813,475					
(b) Portland Street Bridge.					1,050,000	
13. Sewer Construction - Railway Lands - City's Share.	1,201,070				50,000	52,500
14. Sound Barriers.		0	800,000			
15. Improvements to Lower Spadina.		100,000				
16. Purchase of Overloader Refuse Truck.	46,500					
TOTAL	22,431,395	19,114,000	19,710,000	19,863,000	25,160,000	28,803,500

TABLE 2 (B)

DEPARTMENT OF PUBLIC WORKS	1987 net	1988 net	1989 net	1990 net	1991 net	1992 net
1. Sidewalk reconstruction.	1,305,000	1,612,000	1,820,000	2,089,000	2,395,000	2,720,000
2. Pavement and curb reconstruction.	3,650,000	4,632,500	4,859,000	5,404,000	6,030,500	6,650,000
3. The construction of new pavements, sidewalks and curbs.	200,000	300,000	220,000	242,000	266,000	293,000
4. Public laneways - paving and draining.	1,605,000	1,200,000	1,923,000	2,019,000	2,120,000	2,226,000
5. Underpasses and Bridges -						
(a) Reconstruction of the Innes Avenue bridge.	0	0	0	320,000	0	0
(b) Reconstruction of the Dowling Avenue bridge.	0	0	0	0	570,125	0
(c) Reconstruction of the Davenport Road East underpass.	0	0	0	0	0	2,490,625
6. Sewer construction - various locations.	4,355,600	3,073,000	2,705,000	2,045,000	1,399,000	820,000
7. Lane lighting - various locations.	364,000	382,000	401,000	421,000	442,000	464,000
8. Acquisition of land for public highway purposes.	142,500	150,000	100,000	50,000	0	0
9. Laneway Openings - - Kenneth Ave. rear of 705-719 Indian Rd., - Lansdowne Ave. rear of 134-154 West Lodge. - south end lane between Salem & Westmoreland	0	102,000	0	0	0	0
10. Construction of new Pavements, Sidewalks and Curbs - Railway Lands - City's Share.	993,000	507,000	0	0	426,000	469,000
11. Improvement of Pedestrian Corridor - Railway Lands - City's Share.	773,850	400,000	0	0	0	0
12. Construction of Bridges - Railway Lands - City's Share.						
(a) Peter Street Bridge.	2,813,475	0	0	0	0	0
(b) Portland Street Bridge.	0	0	0	0	1,050,000	0
13. Sewer Construction - Railway Lands - City's Share.	1,201,070	0	0	0	50,000	52,500
14. Sound Barriers.	0	0	800,000	0	0	0
15. Improvements to Lower Spadina.	0	100,000	0	0	0	0
16. Purchase of Overloader Refuse Truck.	46,500	0	0	0	0	0
TOTAL	17,529,995	12,459,300	12,916,000	13,390,000	15,564,625	16,201,125

insert Table 3(a)

TABLE 3 (A)

PLANNING & DEVELOPMENT DEPARTMENT	1987 gross	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross
1. Toronto Neighbourhood Programs.						
a) Neighbourhood Improvement Projects - General Account.		0				
b) Davenport West Community Improvement.		15,000				
c) Pape Danforth Phase II.		2,900				
d) Public Art Sponsorship.	100,000	100,000	100,000	100,000	100,000	100,000
e) Garment Workers-Daycare Centre-Richmond St.	400,000					
Sub Total	500,000	117,900	100,000	100,000	100.000	100,000
2. Ontario Neighbourhood Improvement Program and Pride Program.						
a) Parkdale Pride.		140,000				
b) Christie - Ossington.		0				
c) South Parkdale.	3,275					
d) St. James Town.	1,100,000					
e) Dundas/Dufferin-Phase II.	19,700					
f) College/Grace.	2,100					
g) Davenport - West .						
h) Bathurst - Eglinton.						
Sub Total	1,125,075	140,000	0	0	0	0
3. Commercial/Residential/Neighbourhood Program.						
a) Industrial Area Improvement Fund.	0		100,000	100,000	100,000	100,000
b) Commercial Area Improvement Fund. - Improv. to Public Way - Var. Locations.	535,000	200,000	600,000	600,000	600,000	600,000
c) Revolving Fund for Special Acquisitions.			50,000	50,000	50.000	50,000
d) Commercial Improvement Loan Program.		500,000				
e) Toronto Business & Technology Dev. Project.		600,000				
Sub Total	535,000	1,300,000	750,000	750,000	750,000	750,000
4. Central Core Improvements and Waterfront.						
a) Yonge Street corridor Improvements.	272,000	82,000	687,000	350,000	305.000	425,000
b) St. Lawrence - Phase III.	420,000	433,000	1,000,000	550,000	600.000	660,000
c) West Downtown.	97,500	347,000	700,000	400,000	440.000	485,000
d) Midtown.	425,000	817,000	550,000	600,000	650,000	715,000
e) Waterfront & Railway Lands.	700,000	597,000	500,000	550,000	600,000	660,000
f) Underground Malls - Wayfinding System.		250,000				
g) Earth Science Project.		35.000				
h) Specialized Technical Support.		69.330				
i) Planner re Density Trans. 120 Pearl St.	27,000					
Sub Total	2,021,500	2,630,330	3,437,000	2,450,000	2,675,000	2,945,000
TOTAL	4,181,575	4,188,230	4,287,000	3,300,000	3,525,000	3.795,000

TABLE 3 (B)

PLANNING & DEVELOPMENT DEPARTMENT	1987 net	1988 net	1989 net	1990 net	1991 net	1992 net
1. Toronto Neighbourhood Programs.						
a) Neighbourhood Improvement Projects - General Account.	0	0	0	0	0	0
b) Davenport West Community Improvement.	0	15,000	0	0	0	0
c) Pape Danforth Phase II.	0	2,900	0	0	0	0
d) Public Art Sponsorship.	100,000	100,000	100,000	100,000	100,000	100,000
e) Garment Workers-Daycare Centre-Richmond St.	400,000	0	0	0	0	0
Sub Total	500,000	117,900	100,000	100,000	100,000	100,000
2. Ontario Neighbourhood Improvement Program and Pride Program.						
a) Parkdale Pride.	0	61,250	(8,750)	0	0	0
b) Christie - Ossington.	0	0	0	0	0	0
c) South Parkdale.	3,275	0	0	0	0	0
d) St. James Town.	504,100	(45,000)	(45,000)	0	0	0
e) Dundas/Dufferin-Phase II.	19,700	0	0	0	0	0
f) College/Grace.	2,100	0	0	0	0	0
g) Davenport - West .	0	0	0	0	0	0
h) Bathurst - Eglinton.	0	0	0	0	0	0
Sub Total	529,175	15,450	(54,550)	0	0	0
3. Commercial/Residential/Neighbourhood Program.						
a) Industrial Area Improvement Fund.	0	0	100,000	100,000	100,000	100,000
b) Commercial Area Improvement Fund. - Improv. to Public Hwy - Var. Locations.	535,000	200,000	600,000	600,000	600,000	600,000
c) Revolving Fund for Special Acquisitions.	0	0	50,000	50,000	50,000	50,000
d) Commercial Improvement Loan Program.	0	500,000	0	0	0	0
e) Toronto Business & Technology Dev. Project.	0	600,000	0	0	0	0
Sub Total	535,000	1,300,000	750,000	750,000	750,000	750,000
4. Central Core Improvements and Waterfront.						
a) Yonge Street corridor improvements.	272,000	82,000	687,000	350,000	305,000	425,000
b) St. Lawrence - Phase III.	420,000	433,000	1,000,000	550,000	600,000	660,000
c) West Downtown.	97,500	347,000	700,000	400,000	440,000	485,000
d) Midtown.	425,000	817,000	550,000	600,000	650,000	715,000
e) Waterfront & Railway Lands.	780,000	597,000	500,000	550,000	680,000	660,000
f) Underground Malls - Wayfinding System.	0	250,000	0	0	0	0
g) Earth Science Project.	0	35,000	0	0	0	0
h) Specialized Technical Support.	0	69,330	0	0	0	0
i) Planner re Density Trans. 120 Pearl St.	27,000	0	0	0	0	0
Sub Total	2,021,500	2,630,330	3,437,000	2,450,000	2,675,000	2,945,000
TOTAL	3,585,675	4,063,680	4,232,450	3,300,000	3,525,000	3,795,000

TABLE 4 (A)

TORONTO PUBLIC LIBRARY BOARD	1987 gross	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross
1. Electronic Security System.	47,670	80.400	90,000	70,000	49,900	62,000
2. Boys and Girls House (Replacement).		0				
3. Integrated Automation of Operations.	275,000	490,000	800,700	30,000	85,000	42,000
4. Davisville/Bayview - Construction.	155,000	0	1,130,000			
5. Asbestos Removal Program.		150,000	150,000	150,000	135,000	120,000
6. Massey Redevelopment Project.		0	314,000			
7. Sanderson Branch - Handicapped Access.		0				
8. Northern District Exterior Repairs.	125,000	96,000	145,000			
9. Human Resources Information System.		285,000	15,000			
10. Bloor/Gladstone Branch Refurbishment.		235,000				
11. Northern District - Carpet Replacement.		140,000				
12. Deer Park Branch - Heating & Code Upgrading.		450,000				
13. High Park Branch - Program Room Addition.		0	50,000	400,000		
14. Carpet Replacement Program.		0	125,000	155,000	260,000	95,000
15. Branch Signage.		0	29,000	24,000	29,000	29,000
16. HVAC Repairs & Replacement Program.		0	205,000	145,000	165,000	175,000
17. Riverdale Branch Retrofit.		0	520,000			
18. New Branch: Swansea Neighbourhood.		505,000	795,000			
19. St. Jamestown - New Branch.			450,000	625,000		
20. Pape/Danforth Branch Exterior.			135,000	30,000		
21. Parliament Branch Improvements.			60,000	750,000		
22. Runnymede Branch Improvements.			520,000			
23. Dufferin/Dundas Branch (New).			70,000	650,000		
24. Yorkville Branch - Exter. Cleaning & Repairs.			35,000	70,000		
25. Financial Information System.				175,000		
26. Wychwood Branch - Second Floor Enclosure.				215,000		
27. Locke Branch Workroom/staffroom Expansion.					100,000	
28. Waterfront Branch (New).						1,200,000
29. Danforth East - New Branch.	846,000					
30. Library Service/Administration Centre.	1,620,196					
31. City Hall Library Retrofit.	95,000					
32. Bracondale Branch - New Library..	105,000	52,700				
33. Renovation of Forest Hill Branch.	272,000					
34. Renovation of Palmerston Branch.	98,060					
TOTAL	3,727,726	2,484,100	5,710,700	3,497,000	903,900	1,723,000

TABLE 4 (B)

TORONTO PUBLIC LIBRARY BOARD	1987 net	1988 net	1989 net	1990 net	1991 net	1992 net
1. Electronic Security System.	47,670	80,400	90,000	70,000	49,900	62,000
2. Boys and Girls House (Replacement).	0	0	0	0	0	0
3. Integrated Automation of Operations.	275,000	490,000	880,700	30,000	85,000	42,000
4. Davisville/Bayview - Construction.	155,000	0	1,130,000	0	0	0
5. Asbestos Removal Program.	0	150,000	150,000	150,000	135,000	120,000
6. Massey Redevelopment Project.	0	0	314,000	0	0	0
7. Sanderson Branch - Handicapped Access.	0	0	0	0	0	0
8. Northern District Exterior Repairs.	125,000	96,000	145,000	0	0	0
9. Human Resources Information System.	0	285,000	15,000	0	0	0
10. Bloor/Gladstone Branch Refurbishment.	0	235,000	0	0	0	0
11. Northern District - Carpet Replacement.	0	140,000	0	0	0	0
12. Deer Park Branch - Heating & Code Upgrading.	0	450,000	0	0	0	0
13. High Park Branch - Program Room Addition.	0	0	50,000	400,000	0	0
14. Carpet Replacement Program.	0	0	125,000	155,000	260,000	95,000
15. Branch Signage.	0	0	29,000	24,000	29,000	29,000
16. HVAC Repairs & Replacement Program.	0	0	205,000	145,000	165,000	175,000
17. Riverdale Branch Retrofit.	0	0	520,000	0	0	0
18. New Branch: Swansea Neighbourhood.	0	505,000	795,000	0	0	0
19. St. Jamestown - New Branch.	0	0	450,000	625,000	0	0
20. Pape/Danforth Branch Exterior.	0	0	135,000	38,000	0	0
21. Parliament Branch Improvements.	0	0	60,000	750,000	0	0
22. Runnymede Branch Improvements.	0	0	520,000	0	0	0
23. Dufferin/Dundas Branch (New).	0	0	70,000	650,000	0	0
24. Yorkville Branch - Exter. Cleaning & Repairs.	0	0	35,000	70,000	0	0
25. Financial Information System.	0	0	0	175,000	0	0
26. Wychwood Branch - Second Floor Enclosure.	0	0	0	215,000	0	0
27. Locke Branch Workroom/staffroom Expansion.	0	0	0	0	180,000	0
28. Waterfront Branch (New).	0	0	0	0	0	1,200,000
29. Danforth East - New Branch.	846,000	0	0	0	0	0
30. Library Service/Administration Centre.	899,110	0	0	0	0	0
31. City Hall Library Retrofit.	95,000	0	0	0	0	0
32. Bracondale Branch - New Library..	185,000	52,700	0	0	0	0
33. Renovation of Forest Hill Branch.	272,000	0	0	0	0	0
34. Renovation of Palmerston Branch.	0	0	0	0	0	0
TOTAL	2,899,780	2,484,100	5,718,700	3,497,000	903,900	1,723,000

TABLE 5 (A)

CITY PROPERTY DEPARTMENT	1987 gross	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross
1. City Hall Complex.	3,752,000					
a) City Hall & Square - Health and Safety Items.		54,000	1,050,000	315,000	150,000	135,000
b) City Hall & Square - Operational Efficiency.		150,000	790,000	790,000	100,000	
c) City Hall & Square - Capital Major Repairs.		1,350,000	1,523,000	1,400,000	1,480,000	600,000
d) City Hall Renovations and Improvements.		1,114,500	2,260,000	1,250,000	1,300,000	1,300,000
e) Nathan Phillips Square Improvements.		(40,000)	0	0	0	0
Sub Total	3,752,000	2,620,500	5,623,000	3,755,000	3,030,000	2,035,000
2. Multi-Building Programs.						
a) Energy conservation - various locations.	548,000	166,200	216,000	145,000	145,000	145,000
b) Fire Code Retrofit - var. city buildings.	357,000	525,000	475,000	500,000		
c) Handicapped Facilities - Improvements.	500,000	(40,000)	0	0	0	0
Sub Total	1,405,000	651,200	691,000	645,000	145,000	145,000
3. Parks and Recreation Dept. Buildings.						
a) Capital Major Repairs - var. Parks Bldgs.	0	160,000	90,000	111,000	105,000	82,000
Sub Total	0	160,000	90,000	111,000	105,000	82,000
4. Fire Department Buildings.						
a) Capital Major Repairs - var. Fire Dept. Bldgs.			30,000	30,000	30,000	30,000
b) Fire Station Upgrade Program.	300,000	400,000	990,000	630,000	780,000	830,000
c) Harbourfront Fire Station - (New).		100,000	2,000,000			
d) Fire Academy - Improvements/New Garage.		100,000	1,000,000	1,750,000		
e) No. 1 Fire Station - Expansion.				100,000	1,000,000	
f) Island and Marine Fire Protection.					100,000	1,000,000
Sub Total	300,000	600,000	4,020,000	2,510,000	1,910,000	1,860,000
5. City Service Buildings.						
a) Western Works Yard - Consolidation.	75,000	75,000	100,000	2,400,000	2,500,000	1,500,000
b) Property Department Yards - Consolidation.			50,000	500,000	200,000	3,500,000
c) New Garage Complex (Purchasing & Supply).					150,000	8,800,000
d) 505 Richmond St. W. - Renovation.	564,000	1,302,000				
e) 10 - 12 Shuter Street - Renovations.	623,600	580,000	652,000	421,000		
f) New Record Centre (City Clerk's).						
g) Northern District Works Facilities.						1,200,000
h) Computer Centre - 8 Hagerman Street.	800,000	0	250,000	2,750,000	990,000	
i) 666 Eglinton Avenue W. - Renovations.	50,000	60,000	302,000			
Sub Total	2,120,600	2,017,000	1,354,000	6,071,000	3,840,000	15,000,000
6. St. Lawrence Market Complex.	544,250					
a) St. Lawrence Market - Health & Safety Items.		0	10,000	19,000		
b) St. Lawrence Market - Operational Efficiency.		415,000	80,000	94,000		
c) St. Lawrence Market - Capitalized Maint.		175,000	250,000	348,000	340,700	300,000
d) St. Lawrence Market - Changing Needs.		48,392	1,261,000	1,107,000		
Sub Total	544,250	639,192	1,601,000	1,568,000	340,700	300,000

insert Table 5(a) cont'd

TABLE 5 (A)

	1987 gross	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross
7. Other City Buildings.						
a) Arena and Community Centre Capital Fund.	277,875	450,252	425,459	442,419	391,159	261,157
Sub Total	277,875	450,252	425,459	442,419	391,159	261,157
b) Other Bldgs. - Capital Major Repairs.	662,000	224,000	156,000	132,000	150,000	80,000
c) Arena Improvements.		0	1,540,000	500,000	500,000	500,000
d) Theatre Block - Land Assembly.	325,000	0	2,000,000	2,200,000	1,000,000	1,000,000
e) Palais Royale - Restoration.	50,000		100,000	1,200,000		
f) Other Acquisitions & Improvements.	100,000	272,850	2,300,000	0	0	
g) Health & Safety Items - var. Service Bldgs.		35,600	125,000	50,000	1,050,000	1,000,000
h) Capitalized Maint. - var. Service Bldgs.	486,500	106,000	100,000	100,000	100,000	100,000
i) Service Buildings - Other Improvements.		87,500	250,000			
Sub Total	1,623,500	805,150	6,651,000	4,182,000	2,800,000	2,680,000
j) Casa Loma - Capital Major Repairs.	261,000	205,000	400,000	200,000	261,000	134,000
k) Casa Loma Garden Upgrade (City Share).		100,000	100,000	50,000		
Sub Total	261,000	305,000	500,000	250,000	261,000	134,000
8. 109 King Street East - Improvements.	152,325					
TOTAL	10,436,550	8,336,294	20,963,459	19,534,419	12,830,859	22,497,157

insert Table 5(B)

TABLE 5 (B)

CITY PROPERTY DEPARTMENT	1987 net	1988 net	1989 net	1990 net	1991 net	1992 net
1. City Hall Complex.	3,752,000	0	0	0	0	0
a) City Hall & Square - Health and Safety Ite	0	54,000	1,050,000	315,000	150,000	135,000
b) City Hall & Square - Operational Efficienc	0	150,000	790,000	790,000	180,000	0
c) City Hall & Square - Capital Major Repairs	0	1,350,000	1,523,000	1,400,000	1,400,000	600,000
d) City Hall Renovations and Improvements.	0	1,114,500	2,260,000	1,250,000	1,300,000	1,300,000
e) Nathan Phillips Square Improvements.	0	(40,000)	0	0	0	0
Sub Total	3,752,000	2,628,500	5,623,000	3,755,000	3,030,000	2,035,000
2. Multi-Building Programs.						
a) Energy conservation - various locations.	395,000	166,200	216,000	145,000	145,000	145,000
b) Fire Code Retrofit - var. city buildings.	357,000	525,000	475,000	500,000	0	0
c) Handicapped Facilities - Improvements.	500,000	(40,000)	0	0	0	0
Sub Total	1,252,000	651,200	691,000	645,000	145,000	145,000
3. Parks and Recreation Dept. Buildings.						
a) Capital Major Repairs - var. Parks Bldgs.	0	160,000	90,000	111,000	105,000	82,000
Sub Total	0	160,000	90,000	111,000	105,000	82,000
4. Fire Department Buildings.						
a) Capital Major Repairs - var. Fire Dept. Bl	0	0	30,000	30,000	30,000	30,000
b) Fire Station Upgrade Program.	300,000	400,000	990,000	630,000	780,000	830,000
c) Harbourfront Fire Station - (New).	0	100,000	2,000,000	0	0	0
d) Fire Academy - Improvements/New Garage.	0	100,000	1,000,000	1,750,000	0	0
e) No. 1 Fire Station - Expansion.	0	0	0	100,000	1,000,000	0
f) Island and Marine Fire Protection.	0	0	0	0	100,000	1,000,000
Sub Total	300,000	600,000	4,020,000	2,510,000	1,910,000	1,860,000
5. City Service Buildings.						
a) Western Works Yard - Consolidation.	75,000	75,000	100,000	2,400,000	2,500,000	1,500,000
b) Property Department Yards - Consolidation.	0	0	50,000	500,000	200,000	3,500,000
c) New Garage Complex (Purchasing & Supply).	0	0	0	0	150,000	8,800,000
d) 505 Richmond St. W. - Renovation.	564,000	1,302,000	0	0	0	0
e) 10 - 12 Shuter Street - Renovations.	623,600	580,000	652,000	421,000	0	0
f) New Record Centre (City Clerk's).						
g) Northern District Works Facilities.	0	0	0	0	0	1,200,000
h) Computer Centre - 8 Hagerman Street.	808,000	0	250,000	2,750,000	990,000	0
i) 666 Eglinton Avenue W. - Renovations.	50,000	60,000	302,000	0	0	0
Sub Total	2,120,600	2,017,000	1,354,000	6,071,000	3,840,000	15,000,000
6. St. Lawrence Market Complex.	544,250	0	0	0	0	0
a) St. Lawrence Market - Health & Safety Item	0	0	10,000	19,000	0	0
b) St. Lawrence Market - Operational Efficien	0	415,000	80,000	94,000	0	0
c) St. Lawrence Market - Capitalized Maint.	0	175,000	250,000	340,000	340,700	300,000
d) St. Lawrence Market - Changing Needs.	0	48,392	1,261,000	1,107,000	0	0
Sub Total	544,250	639,192	1,601,000	1,560,000	340,700	300,000

TABLE 5 (D)

	1987 net	1988 net	1989 net	1990 net	1991 net	1992 net
7. Other City Buildings.						
a) Arena and Community Centre Capital Fund.	277,875	450,252	425,459	442,419	391,159	261,157
Sub Total	277,875	450,252	425,459	442,419	391,159	261,157
b) Other Bldgs. - Capital Major Repairs.	662,000	192,000	156,000	132,000	150,000	80,000
c) Arena Improvements.	0	0	1,540,000	500,000	500,000	500,000
d) Theatre Block - Land Assembly.	325,000	0	2,000,000	2,200,000	1,000,000	1,000,000
e) Palais Royale - Restoration.	50,000	0	100,000	1,200,000	0	0
f) Other Acquisitions & Improvements.	100,000	272,050	2,300,000	0	0	0
g) Health & Safety Items - var. Service Bldgs	0	35,600	125,000	50,000	1,050,000	1,000,000
h) Capitalized Maint. - var. Service Bldgs.	406,500	106,000	100,000	100,000	100,000	100,000
i) Service Buildings - Other Improvements.	0	87,500	250,000	0	0	0
Sub Total	1,623,500	773,150	6,651,000	4,182,000	2,800,000	2,680,000
j) Casa Loma - Capital Major Repairs.	261,000	205,000	400,000	200,000	261,000	134,000
k) Casa Loma Garden Upgrade (City Share).	0	100,000	100,000	50,000	0	0
Sub Total	261,000	305,000	500,000	250,000	261,000	134,000
8. 109 King Street East - Improvements.	152,325	0	0	0	0	0
TOTAL	10,283,550	8,304,294	20,963,459	19,534,419	12,830,859	22,497,157

TABLE 6 (A) and (B)

HOUSING DEPARTMENT	1987 gross	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross
1. Landbanking for Housing - City-wide, various locations.						
2. Appeal - St. Lawrence - 261 Wilton St.	1,002,713					
3. Retention of Architect - 248 Simcoe St.	220,000					
4. Development Funds - 123 Sackville St.	11,518					
5. Site Development - 101 Hanson St.	264,402					
TOTAL	1,498,633	0	0	0	0	0

HOUSING DEPARTMENT	1987 net	1988 net	1989 net	1990 net	1991 net	1992 net
1. Landbanking for Housing - City-wide, various locations.	0	0	0	0	0	0
2. Appeal - St. Lawrence - 261 Wilton St.	1,002,713	0	0	0	0	0
3. Retention of Architect - 248 Simcoe St.	220,000	0	0	0	0	0
4. Development Funds - 123 Sackville St.	11,518	0	0	0	0	0
5. Site Development - 101 Hanson St.	264,402	0	0	0	0	0
TOTAL	1,498,633	0	0	0	0	0

TABLE 7 (A) and (B)

TORONTO HISTORICAL BOARD	1987 gross	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross
1. Restoration of Spadina House - Phase III.		135,200	57,900	25,000	25,000	25,000
2. Capital Maintenance - All T.H.B. Sites, Properties, Monuments.	177,500	199,460	188,000	198,000	208,000	208,000
3. Municipal Heritage Fund - Building Rehabilitation Improvement Campaign.	100,000	0	125,000	125,000	125,000	125,000
4. Relocation of Board Offices.	0	0	0			
5. Restoration of Fort York - Phase II.	135,000	405,000	1,001,000	660,000	625,000	600,000
6. Computerization of Board Operations.	15,000	15,000	15,000	15,000	15,000	15,000
7. Conservation and Collections / Management Facilities.	80,000	0	0	0	0	0
8. Acquisition Fund.	15,000	15,000	0	50,000	75,000	100,000
9. Conservation of Major Artifacts.		22,000	43,000	25,000	25,000	25,000
10. Vehicle Replacement.	17,000	17,000	17,000	17,000	17,000	17,000
11. Development of Board Sites.	0	0	0	0	0	0
12. Restoration of Colborne Lodge.		40,000				
13. Mackenzie House - Engineering/Architectural study.		15,000	75,000			
	539,500	863,660	1,521,900	1,115,000	1,115,000	1,115,000

TORONTO HISTORICAL BOARD	1987 net	1988 net	1989 net	1990 net	1991 net	1992 net
1. Restoration of Spadina House - Phase III.	0	60,800	26,100	(62,037)	25,000	25,000
2. Capital Maintenance - All T.H.B. Sites, Properties, Monuments.	177,500	199,460	188,000	198,000	208,000	208,000
3. Municipal Heritage Fund - Building Rehabilitation Improvement Campaign.	85,000	(25,000)	100,000	100,000	100,000	100,000
4. Relocation of Board Offices.	0	0	0	0	0	0
5. Restoration of Fort York - Phase II.	15,000	280,000	1,001,000	660,000	625,000	600,000
6. Computerization of Board Operations.	15,000	15,000	15,000	15,000	15,000	15,000
7. Conservation and Collections / Management Facilities.	50,000	0	0	0	0	0
8. Acquisition Fund.	15,000	15,000	0	50,000	75,000	100,000
9. Conservation of Major Artifacts.	0	22,000	43,000	25,000	25,000	25,000
10. Vehicle Replacement.	17,000	17,000	17,000	17,000	17,000	17,000
11. Development of Board Sites.	0	0	0	0	0	0
12. Restoration of Colborne Lodge.	0	40,000	0	0	0	0
13. Mackenzie House - Engineering/Architectural study.	0	15,000	75,000	0	0	0
	374,500	639,260	1,465,100	1,002,963	1,090,000	1,090,000

TABLE 8 (A) and (B)

MANAGEMENT SERVICES DEPARTMENT	1987 gross	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross
Corporate Computer-Related Systems.						
1. Hardware.	2,069,850	3,305,641	1,356,050	2,604,500	550,000	2,550,000
2. Software and/or Development Costs.	500,812	692,941	80,000	50,000	50,000	50,000
Sub Total	2,570,662	3,998,582	1,436,050	2,734,500	600,000	2,600,000
Departmental Computer-Related Systems.						
1. Hardware.	2,669,311	1,759,790	1,551,140	716,000	526,000	526,000
2. Software and/or Development Costs.	561,730	674,790	294,000	187,000	66,000	66,000
Sub Total	3,231,041	2,434,580	1,845,140	903,000	592,000	592,000
TOTAL	5,801,703	6,433,162	3,281,990	3,637,500	1,192,000	3,192,000

MANAGEMENT SERVICES DEPARTMENT	1987 net	1988 net	1989 net	1990 net	1991 net	1992 net
Corporate Computer-Related Systems.						
1. Hardware.	2,069,850	3,305,641	1,356,050	2,604,500	550,000	2,550,000
2. Software and/or Development Costs.	486,132	692,941	80,000	50,000	50,000	50,000
Sub Total	2,555,982	3,998,582	1,436,050	2,734,500	600,000	2,600,000
Departmental Computer-Related Systems.						
1. Hardware.	2,560,111	1,759,790	1,551,140	716,000	526,000	526,000
2. Software and/or Development Costs.	470,930	674,790	294,000	187,000	66,000	66,000
Sub Total	3,031,041	2,434,580	1,845,140	903,000	592,000	592,000
TOTAL	5,587,023	6,433,162	3,281,990	3,637,500	1,192,000	3,192,000

TABLE 9 (A) and (B)

LAMPORT STADIUM	1987 gross	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross
1. Alterations to Stadium.	1,041,600	0	50,000	1,200,000		
TOTAL	1,041,600	0	50,000	1,200,000	0	0

LAMPORT STADIUM	1987 net	1988 net	1989 net	1990 net	1991 net	1992 net
1. Alterations to Stadium.	1,041,600	0	50,000	1,200,000	0	0
TOTAL	1,041,600	0	50,000	1,200,000	0	0

TABLE 10 (A) and (B)

CITY CLERKS	1987 gross	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross
1. Purchase of Automated Voting Equipment.	981,475	863,162	897,680	933,595		
TOTAL	981,475	863,162	897,680	933,595	0	0

CITY CLERKS	1987 net	1988 net	1989 net	1990 net	1991 net	1992 net
1. Purchase of Automated Voting Equipment.	981,475	863,162	897,680	933,595	0	0
TOTAL	981,475	863,162	897,680	933,595	0	0

TABLE 11 (A) and (B)

TORONTO ECONOMIC DEVELOPMENT CORPORATION	1987 gross	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross
1. Port Area Business Park.		2,300,000	2,300,000			
2. Toronto Business and Technology.		1,200,000				
3. Portland Fashion Centre.		1,500,000	1,500,000			
4. Future Projects.				3,500,000	3,500,000	3,500,000
TOTAL	0	5,000,000	3,800,000	3,500,000	3,500,000	3,500,000

TORONTO ECONOMIC DEVELOPMENT CORPORATION	1987 net	1988 net	1989 net	1990 net	1991 net	1992 net
1. Port Area Business Park.	0	2,300,000	2,300,000	0	0	0
2. Toronto Business and Technology.	0	1,200,000	0	0	0	0
3. Portland Fashion Centre.	0	1,500,000	1,500,000	0	0	0
4. Future Projects.	0	0	0	3,500,000	3,500,000	3,500,000
TOTAL	0	5,000,000	3,800,000	3,500,000	3,500,000	3,500,000

TABLE 12 (A) and (B)

TORONTO DISTRICT HEATING CORPORATION	1987 gross	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross
1. Construction of District Heating/Cooling Vault and Stack in Railway Lands.			7,500,000			
TOTAL	0	0	7,500,000	0	0	0

TORONTO DISTRICT HEATING CORPORATION	1987 net	1988 net	1989 net	1990 net	1991 net	1992 net
1. Construction of District Heating/Cooling Vault and Stack in Railway Lands.	0	0	7,500,000	0	0	0
TOTAL	0	0	7,500,000	0	0	0

TABLE 13 (A) and (B)

AT LARGE	1987 gross	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross
1. Handicapped Facilities - improvements to facilities at various locations.		400,000				
TOTAL	0	400,000	0	0	0	0

AT LARGE	1987 net	1988 net	1989 net	1990 net	1991 net	1992 net
1. Handicapped Facilities - improvements to facilities at various locations.	0	400,000	0	0	0	0
TOTAL	0	400,000	0	0	0	0

SECTION I - PART D

DETAIL BY AGENCY OF 1988 CAPITAL BUDGET REQUESTS AND

PROGRAM OF PROPOSED CAPITAL WORKS 1989-1992

MUNICIPAL ENTERPRISES, SELF-SUSTAINING

(NOT AFFECTING TAX RATE)

TABLE I - THE PARKING AUTHORITY OF TORONTO

(A) GROSS ESTIMATED COSTS

(B) NET CITY FINANCING

TABLE 1 (A)

PARKING AUTHORITY OF TORONTO	1987 gross	1988 gross	1989 gross	1990 gross	1991 gross	1992 gross
1. St. Lawrence Phase C-2 Parking Garage.	2,337,000					
2. Garage on Carpark 72 - Front and George Sts.		4,700,000				
3. Parking Structure on Area 5 - Wellesley East of Yonge.		1,250,000				
4. Parking Structure on Area 1 - Hayden East of Yonge.		1,000,000				
5. Surface Carpark - Dundas & Dovercourt.	500,000					
6. Surface Carpark - Davisville & Yonge.				3,000,000		
7. Garage on the Site of Carpark No. 49.		4,100,000				
8. Surface Carpark - Oakwood & St. Clair.			400,000			
9. Garage on the Site (West) of Carpark # 13.			200,000	4,000,000		
10. Surface Carpark - Yonge & Lawrence.				1,500,000		
11. Garage in the Vicinity of the C.N. Tower.					11,250,000	
12. Underground Garage - Carpark 50.	4,052,000					
13. Underground Garage under University Ave.						10,000,000
14. Garage - Vicinity of Victoria & Shuter.						7,115,000
15. Garage - Vicinity of University & Queen.						6,000,000
16. Underground Garage - Alvin & St. Clair.						3,600,000
17. Underground Garage - Vicinity Dundas & Spadina	471,000					
TOTAL	7,360,000	11,050,000	600,000	8,500,000	11,250,000	26,715,000

TABLE 1 (B)

PARKING AUTHORITY OF TORONTO	1987 net	1988 net	1989 net	1990 net	1991 net	1992 net
1. St. Lawrence Phase C-2 Parking Garage.	2,337,000	0	0	0	0	0
2. Garage on Carpark 72 - Front and George Sts.	0	4,700,000	0	0	0	0
3. Parking Structure on Area 5 - Wellesley	0	1,250,000	0	0	0	0
East of Yonge.	0	0	0	0	0	0
4. Parking Structure on Area 1 - Hayden East	0	1,000,000	0	0	0	0
of Yonge.	0	0	0	0	0	0
5. Surface Carpark - Dundas & Dovercourt.	500,000	0	0	0	0	0
6. Surface Carpark - Davisville & Yonge.	0	0	0	3,000,000	0	0
7. Garage on the Site of Carpark No. 49.	0	4,100,000	0	0	0	0
8. Surface Carpark - Oakwood & St. Clair.	0	0	400,000	0	0	0
9. Garage on the Site (West) of Carpark # 13.	0	0	200,000	4,000,000	0	0
10. Surface Carpark - Yonge & Lawrence.	0	0	0	1,500,000	0	0
11. Garage in the Vicinity of the C.N. Tower.	0	0	0	0	11,250,000	0
12. Underground Garage - Carpark 58.	4,052,000	0	0	0	0	0
13. Underground Garage under University Ave.	0	0	0	0	0	10,000,000
14. Garage - Vicinity of Victoria & Shuter.	0	0	0	0	0	7,115,000
15. Garage - Vicinity of University & Queen.	0	0	0	0	0	6,000,000
16. Underground Garage - Alvin & St. Clair.	0	0	0	0	0	3,600,000
17. Underground Garage - Vicinity Dundas & Spadina	471,000	0	0	0	0	0
TOTAL	7,360,000	11,050,000	600,000	8,500,000	11,250,000	26,715,000

SECTION II

FUNDING OF CAPITAL

BUDGET REQUESTS

SECTION II - PART A

SUMMARY OF FUNDING OF 1988 GROSS ESTIMATED COSTS

BY SOURCE WITH A COMPARISON TO PREVIOUS YEAR

TABLE 1 - TAXATION BUDGET (AFFECTING TAX RATE)

TABLE 2 - MUNICIPAL ENTERPRISES, SELF-SUSTAINING (NOT AFFECTING TAX RATE)

TABLE 1

COSTS BY SOURCE WITH A COMPARISON TO PREVIOUS YEAR

TAXATION BUDGET (AFFECTING TAX RATE)

	1987 $	1988 $
GROSS ESTIMATED COSTS	60,550,062	57,412,216
LESS		
- Other Government Contributions (grants, contributions, etc.)	6,649,946	6,995,650
- Special Sources of Funds	1,620,096	40,000
NET CITY FINANCING	52,280,020	50,376,566

BREAKDOWN OF NET CITY FINANCING

	1987 $	1988 $
A) Existing Debentures		
- Excess Debenture Proceeds	713,039	275,497
B) New Debentures		
- Additional Requirements	27,346,456	38,725,639
C) Reserves and Current Funds		
- Operating Budget Contribution to Capital	2,541,993	2,630,000
- Capital Funds from Assets Sold	9,344,085	2,501,530
- Sewer Impost	2,011,000	3,073,000
- Sinking Fund Surplus	9,043,447	1,725,100
- Permit Parking Fund	1,200,000	1,200,000
- Other	0	245,000
Sub Total	24,220,525	11,375,430
TOTAL NET CITY FINANCING	52,280,020	50,376,566

insert table 1

TABLE 2

SUMMARY OF FUNDING OF 1988 GROSS ESTIMATED COSTS BY SOURCE WITH A COMPARISON TO PREVIOUS YEAR

MUNICIPAL ENTERPRISES, SELF-SUSTAINING
(NOT AFFECTING TAX RATE)

	1987	1988
GROSS ESTIMATED COSTS AND NET CITY FINANCING	7,360,000	11,050,000
BREAKDOWN OF NET CITY FINANCING		
A) New Debentures	-	-
B) Reserves		
- Parking Authority of Toronto Revenue	5,487,000	11,050,000
- Parking Meter Reserve Fund	500,000	
- Off-Street Parking Fund	1,373,000	
- Sale of Air Rights		
TOTAL NET CITY FINANCING	7,360,000	11,050,000

SECTION II - PART B

DETAIL BY AGENCY OF FUNDING OF 1988 CAPITAL ESTIMATES

TAXATION BUDGET

(AFFECTING TAX RATE)

TABLE 1 - DEPARTMENT OF PARKS AND RECREATION

TABLE 2 - DEPARTMENT OF PUBLIC WORKS

TABLE 3 - PLANNING AND DEVELOPMENT DEPARTMENT

TABLE 4 - TORONTO PUBLIC LIBRARY BOARD

TABLE 5 - CITY PROPERTY DEPARTMENT

TABLE 6 - TORONTO HISTORICAL BOARD

TABLE 7 - MANAGEMENT SERVICES DEPARTMENT

TABLE 8 - CITY CLERKS DEPARTMENT

TABLE 9 - TORONTO ECONOMIC DEVELOPMENT CORPORATION

TABLE 10 - AT LARGE

TABLE 1

	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUES			
							DEBENTURES	
DEPARTMENT OF PARKS AND RECREATION	Gross Estimated /Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
1. Acquisition and improvement of lands for parks purposes.	1,262,770	0	0	1,262,770	0	0	0	1,262,770
2. John Innes Recreation Centre - Phase II - Renovate basement, pool filtration system and install floodlighting.	470,000	0	0	470,000	0	0	0	470,000
3. St. Lawrence Phase "B" Community School/ Recreation Centre - Phase III - City share re construction of 25 metre swimming pool, pre school pool, multi-purpose rooms, a kitchen, an office and community storage.	3,169,580	0	0	3,169,580	0	0	0	3,169,580
4. Earlscourt Park Swimming Pool - renovations.	1,350,000	0	0	1,350,000	0	0	0	1,350,000
5. Greenwood Park - replacement of artificial ice rink floor, floodlighting, etc.	840,000	0	0	840,000	0	0	0	840,000
6. Upgrading of Sports Fields at various locations, including installation of drainage and irrigation systems.	150,000	0	0	150,000	0	0	0	150,000
7. Ravine Management Erosion Control - Phase II. Develop comprehensive inventory of trees and shrubs, refurbish slope embankments, construct retaining structures & drainage systems.	125,000	0	0	125,000	0	0	0	125,000
8. North Toronto Community Centre - Phase II. Design & construction of community recreation centre with 25 metre swimming pool, gym, multi-purpose rooms, other recreation facilities, and a parking garage, and renovation of existing outdoor pool.	200,000	0	0	200,000	0	0	0	200,000
9. Eastern Beaches Concession Facilities - Ph. I Additional alterations to the boardwalk and the Martin Goodman trail.	40,000	0	0	40,000	0	40,000	0	0
10. Railway Lands Infrastructure - Phase II. Temporary and permanent improvements to parks and linear parks around the new Dome stadium.	1,104,000	0	0	1,104,000	0	0	0	1,104,000
11. Development of New greenhouse and nursery facilities at various locations.	1,018,250	0	0	1,018,250	0	0	0	1,018,250
TOTAL	9,729,600	0	0	9,729,600	0	40,000 *	0	9,689,600

* Capital Funds from Assets Sold

TABLE 2

	DEPARTMENT OF PUBLIC WORKS	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUEST			
								D E B E N T U R E S	
		Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
		$	$	$	$	$	$	$	$
1.	Sidewalk reconstruction - var. locations.	1,612,000	0	0	1,612,000	0	0	0	1,612,000
2.	Pavement and curb reconstruction - various locations.	9,265,000	4,632,500	0	4,632,500	0	0	0	4,632,500
3.	Construction of new pavements, sidewalks and curbs - var. locations.	300,000	0	0	300,000	0	0	0	300,000
4.	Public laneways - paving and draining at various locations.	1,200,000	0	0	1,200,000	0	1,200,000 (1)	0	0
5.	Sewer construction - various locations.	5,096,000	2,022,200	0	3,073,800	0	3,073,800 (2)	0	0
6.	Lane lighting - various locations.	382,000	0	0	382,000	0	0	0	382,000
7.	Acquisition of land, easements & private lanes for public highway purposes incl. drainage easements and lands comprising private laneways.	150,000	0	0	150,000	0	0	0	150,000
8.	Acquisition of Lands for Laneway Openings under the Local Improvement Act. - Kenneth Ave. rear of 705-719 Indian Rd., - Lansdowne Ave. rear of 134-154 West Lodge, - south end lane between Salem & Westmoreland.	102,000	0	0	102,000	0	0	0	102,000
9.	City contribution re construction of new pavements, sidewalks & curbs - Railway Lands.	507,000	0	0	507,000	0	0	0	507,000
10.	City contribution re Improvement to John St. Pedestrian Corridor (Bridge) - Railway Lands.	400,000	0	0	400,000	0	0	175,497	224,503
11.	Improvements to Lower Spadina.	100,000	0	0	100,000	0	0	100,000	0
	TOTAL	19,114,000	6,654,700 (3)	0	12,459,300	0	4,273,800	275,497	7,910,003

(1) Permit Parking Fund
(2) Sewer Impost
(3) Ontario Ministry of Transportation & Communication - $6,180,000
Metropolitan Toronto - $474,700

TABLE 3

	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUEST			
							DEBENTURES	
PLANNING & DEVELOPMENT DEPARTMENT	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
1. Toronto Neighbourhood Programs								
a) Davenport West Community Improvement.	15,000	0	0	15,000	15,000	0	0	0
b) Pape Danforth Phase II.	2,900	0	0	2,900	2,900	0	0	0
c) Public Art Sponsorship.	100,000	0	0	100,000	100,000	0	0	0
2. Ontario Neighbourhood Improvement Program and Pride Program.								
a) Parkdale Pride - Sidewalk reconstruction at var. locations in the Parkdale community improvement project area.	140,000	78,750	0	61,250	0	0	0	61,250
b) St. James Town.	0	45,800	0	(45,800)	(45,800)	0	0	0
3. Commercial/Residential/Neighbourhood Program.								
a) Commercial Area Improvement Fund - Improv. to public hwy. at Various Locations.	200,000	0	0	200,000	0	0	0	200,000
b) Commercial Improvement Loan Program.	500,000	0	0	500,000	500,000	0	0	0
c) Toronto Business & Technology Dev. Project.	600,000	0	0	600,000	300,000	300,000	0	0
4. Central Core Improvements and Waterfront.								
a) Yonge Street corridor improvements.	82,000	0	0	82,000	82,000	0	0	0
b) St. Lawrence - Phase III. Sidewalk reconstruction at King St. E. from Sherbourne to Berkeley St.	433,000	0	0	433,000	0	378,000	0	55,000
c) West Downtown - Sidewalk reconstruction at Queen Street W. between Beverley St. and Spadina Avenue.	347,000	0	0	347,000	0	0	0	347,000
d) Midtown.	817,000	0	0	817,000	0	817,000	0	0
e) Waterfront & Railway Lands.	597,000	0	0	597,000	0	597,000	0	0
f) Underground Malls - Wayfinding System.	250,000	0	0	250,000	250,000	0	0	0
g) Earth Science Project.	35,000	0	0	35,000	0	35,000	0	0
h) Specialized Technical Support.	69,330	0	0	69,330	0	69,330	0	0
TOTAL	4,188,230	124,550 (1)	0	4,063,680	1,204,100	2,196,330 *	0	663,250

(1) Province of Ontario - Ontario Neighbourhoods Improvement Program - $70,000
Metropolitan Toronto - $54,550
* Capital Funds from Assets Sold

TABLE 4

	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUEST			
							DEBENTURES	
TORONTO PUBLIC LIBRARY BOARD	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
1. Acquisition and installation of Electronic Security System for various Library Branches - Phase 6.	80,400	0	0	80,400	0	27,700	0	52,700
2. Integrated automation of Operations - Acquisition of computer equipment for various Library Branches.	490,000	0	0	490,000	0	0	0	490,000
3. Removal of Asbestos at various Library Buildings.	150,000	0	0	150,000	0	0	0	150,000
4. Northern District - Exterior repairs to building, walkways, ramps, driveways, etc., at 40 Orchard View Blvd.	96,000	0	0	96,000	96,000	0	0	0
5. Human Resources Information System - Acquisition of HRIS software package and appropriate computer system hardware.	285,000	0	0	285,000	285,000	0	0	0
6. Bloor/Gladstone Branch - Refurbish exterior of building and landscape grounds.	235,000	0	0	235,000	0	0	0	235,000
7. Northern District - Carpet Replacement at 40 Orchard View Blvd. Library Branch.	140,000	0	0	140,000	140,000	0	0	0
8. Deer Park Branch - Replacement of heating and air-conditioning system and interior restorations.	450,000	0	0	450,000	0	0	0	450,000
9. Construction of New Branch Library - South Swansea Area.	505,000	0	0	505,000	0	0	0	505,000
10. Bracondale Branch - New Library - Ph. II.	52,700	0	0	52,700	0	52,700	0	0
TOTAL	2,484,100	0	0	2,484,100	521,000	80,400 *	0	1,882,700

* Capital Funds from Assets Sold

TABLE 5

	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUEST			
							D E B E N T U R E S	
CITY PROPERTY DEPARTMENT	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
1. City Hall Complex - Capital expenditures - Interior and exterior alterations and provision of furnishings.	2,628,500	0	0	2,628,500	0	0	0	2,628,500
2. Energy conservation - var. city owned bldgs.	166,200	0	0	166,200	0	40,000 *	0	126,200
3. Fire Code Retrofit - var. city owned bldgs.	525,000	0	0	525,000	0	0	0	525,000
4. Handicapped Facilities - Improvements.	(40,000)	0	0	(40,000)	0	(40,000) *	0	0
5. Interior and exterior alterations and improvements of city owned bldgs. used for parks and recreation purposes at var. locations.	160,000	0	0	160,000	0	0	0	160,000
6. Restoration of Fire Stations - var. locations	480,000	0	0	480,000	0	0	0	480,000
7. Design and site acquisition for the new Harbourfront fire station.	100,000	0	0	100,000	0	0	0	100,000
8. Design for Fire Academy improvements and construct new garage for the Fire Depart. at 895 Eastern Avenue.	100,000	0	0	100,000	0	0	0	100,000
9. Design and environmental assessment of new Western Works Yard at 209 Sorauren Ave.	75,000	0	0	75,000	0	0	0	75,000
10. 505 Richmond St. W. - Interior and exterior renovations.	1,302,000	0	0	1,302,000	0	0	0	1,302,000
11. 10 - 12 Shuter Street - Interior and exterior renovations - Phase II.	580,000	0	0	580,000	0	0	0	580,000
12. 666 Eglinton Avenue W. - Interior and exterio renovations.	60,000	0	0	60,000	0	0	0	60,000
13. St. Lawrence Complex - Capital Expenditures - Interior and exterior alterations.	639,192	0	0	639,192	0	0	0	639,192
14. Interior and exterior renovations and improvements at city owned Arenas and Community Centres.	205,252	0	0	205,252	0	0	0	205,252
15. Interior and exterior renovations and improvements of city owned bldgs. at various locations.	1,050,150	17,000	15,000	1,018,150	0	275,000 (3)	0	743,150
16. Casa Loma - Interior and exterior building renovations and site improvements.	305,000	0	0	305,000	0	0	0	305,000
TOTAL	8,336,294	17,000 (1)	15,000 (2)	8,304,294	0	275,000	0	8,029,294

(1) Ontario Ministry of Culture and Communications
(2) Second City Theatre
(3) Operating Budget Contribution to Capital - $30,000
Arena and Community Centre Reserve - $245,000
* Capital Funds from Assets Sold

TABLE 6

	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUEST			
							D E B E N T U R E S	
TORONTO HISTORICAL BOARD	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
1. Restoration of Spadina House - Phase III.	135,200	74,400	0	60,800	0	60,800	0	0
2. Capital Maintenance - All T.H.B. Sites, Properties, Monuments.	199,460	0	0	199,460	25,000	0	0	174,460
3. Municipal Heritage Fund - Building Rehabilitation Improvement Campaign.	0	0	25,000	(25,000)	(25,000)	0	0	0
4. Restoration of Fort York - Phase II.	405,000	125,000	0	280,000	0	0	0	280,000
5. Acquisition of Computers for Board Operation	15,000	0	0	15,000	0	15,000	0	0
6. Acquisition and purchase of significant Artifacts and Material Heritage of the City of Toronto.	15,000	0	0	15,000	0	15,000	0	0
7. Restoration and Conservation of Major Artifacts.	22,000	0	0	22,000	0	22,000	0	0
8. Acquisition of Historical Board Vehicle.	17,000	0	0	17,000	0	17,000	0	0
9. Restoration of Colborne Lodge.	40,000	0	0	40,000	0	40,000	0	0
10. Mackenzie House - Engineering/Architectural study.	15,000	0	0	15,000	0	15,000	0	0
TOTAL	863,660	199,400 (1)	25,000 (2)	639,260	0	184,800*	0	454,460

(1) Province of Ontario - Ministry of Culture and Communications - $149,400
Federal Government - Ministry of Communications - $50,000
(2) Interest
* Capital Funds from Assets Sold

TABLE 7

MANAGEMENT SERVICES DEPARTMENT	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUEST			
							DEBENTURES	
	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
Corporate Computer-Related Systems.								
1. Hardware. Acquisition of Corporate computer related equipment.	3,305,641	0	0	3,305,641	0	1,232,269	0	2,073,372
2. Software and/or Development Costs.	692,941	0	0	692,941	0	692,941	0	0
Sub Total	3,998,582	0	0	3,998,582	0	1,925,210	0	2,073,372
Departmental Computer-Related Systems.								
1. Hardware. Acquisition of Departmental computer related equipment.	1,759,790	0	0	1,759,790	0	0	0	1,759,790
2. Software and/or Development Costs.	674,790	0	0	674,790	0	674,790	0	0
Sub Total	2,434,580	0	0	2,434,580	0	674,790	0	1,759,790
TOTAL	6,433,162	0	0	6,433,162	0	2,600,000 (1)	0	3,833,162

(1) Operating Budget Contribution to Capital

TABLE 8

	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUEST			
							DEBENTURES	
	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
CITY CLERKS	$	$	$	$	$	$	$	$
1. Purchase of Automated Voting Equipment.	863,162	0	0	863,162	0	0	0	863,162
TOTAL	863,162	0	0	863,162	0	0	0	863,162

TABLE 9

	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUEST			
							DEBENTURES	
	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
TORONTO ECONOMIC DEVELOPMENT CORPORATION	$	$	$	$	$	$	$	$
1. Port Area Business Park - Loan to the TEDC to fund municipal services to port area lands held by a joint venture company controlled by the TEDC and the Toronto Harbour Commissioners.	2,300,000	0	0	2,300,000	0	0	0	2,300,000
2. Toronto Business and Technology - Loan to the TEDC to renovate and improve 915 King St. E. (Massey Ferguson Lands) for the Toronto Business and Technology Centre (small business incubator).	1,200,000	0	0	1,200,000	0	0	0	1,200,000
3. Portland Fashion Centre - Loan to the TEDC to provide development funds for a new industrial building at 10 Portland St.	1,500,000	0	0	1,500,000	0	0	0	1,500,000
TOTAL	5,000,000	0	0	5,000,000	0	0	0	5,000,000

TABLE 10

	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUEST			
							DEBENTURES	
AT LARGE	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
1. Provision of Handicapped Facilities in city owned buildings at various locations.	400,000	0	0	400,000	0	0	0	400,000
TOTAL	400,000	0	0	400,000	0	0	0	400,000

SECTION II - PART C

DETAIL BY AGENCY OF FUNDING OF 1988 CAPITAL ESTIMATES

MUNICIPAL ENTERPRISES, SELF-SUSTAINING

(NOT AFFECTING TAX RATE)

TABLE 1 - THE PARKING AUTHORITY OF TORONTO

TABLE 1

	AUTHORIZATION REQUEST				FUNDING OF NET CITY FINANCING REQUEST			
							DEBENTURES	
PARKING AUTHORITY OF TORONTO	Gross Estimated Cost	Other Government	Special Source Funds	Net City Financing	Sinking Fund Surplus	Reserves	(Existing) Excess Proceeds	(New) Additional Requirements
	$	$	$	$	$	$	$	$
1. Garage on Carpark 72 - Front and George Sts.	4,700,000	0	0	4,700,000	0	4,700,000	0	0
2. Parking Structure on Area 5 - Wellesley East of Yonge.	1,250,000	0	0	1,250,000	0	1,250,000	0	0
3. Parking Structure on Area 1 - Hayden East of Yonge.	1,000,000	0	0	1,000,000	0	1,000,000	0	0
4. Garage on the Site of Carpark No. 49.	4,100,000	0	0	4,100,000	0	4,100,000	0	0
TOTAL	11,050,000	0	0	11,050,000	0	11,050,000 *	0	0

(*) Parking Authority Revenue

The Executive Committee also submits the report (November 4, 1987) from the City Services Committee:

At its meeting held on Tuesday, November 3, 1987, the City Services Committee had before it a report (October 28, 1987) from the Commissioner of City Property respecting the precast concrete replacement program for Nathan Phillips Square.

The Committee recommends to the Executive Committee that the foregoing report be referred to the Budget Review Group for consideration.

(Report (October 28, 1987) addressed to the City Services Committee from the Commissioner of City Property)

Subject: Nathan Phillips Square - Precast Concrete Replacement Program

Origin: Commissioner of City Property (c33csc87057:22)

Comments:

1. Background

From the inception of the new City Hall and Nathan Phillip's Square 22 years ago there has been an ongoing problem with the spaces between the precast concrete slabs. They have caused damaged heels and claims against the City. The problem is further aggravated by an uneven surface and shifting of the slabs due to the aging of the structure.

The precast slabs have deteriorated on the surface and the edges are badly chipped. Many are cracked and a program for their replacement should be instituted as soon as possible.

It is noted that several well designed large projects such as the Royal Bank Plaza and the Toronto Dominion Centre have had major restorative work done on public areas. In this light, the present slabs have served their purpose admirably.

2. Proposed

With substantial preparatory work on improvements proposed to Nathan Phillips Square recently authorized by Council (Clause 2, City Services Report 20, ECR 30, October 19, 1987) it is appropriate to commence a retrofit of the base of the Square.

A solution to the closing of the gaps and reducing movement of the units is proposed (see sketch attached - Schedule A). The following system of approach to scheduling and budget is proposed.

(a) A test module 30 ft. by 30 ft. be installed in 1988. Cost is estimated at $100,000.00.

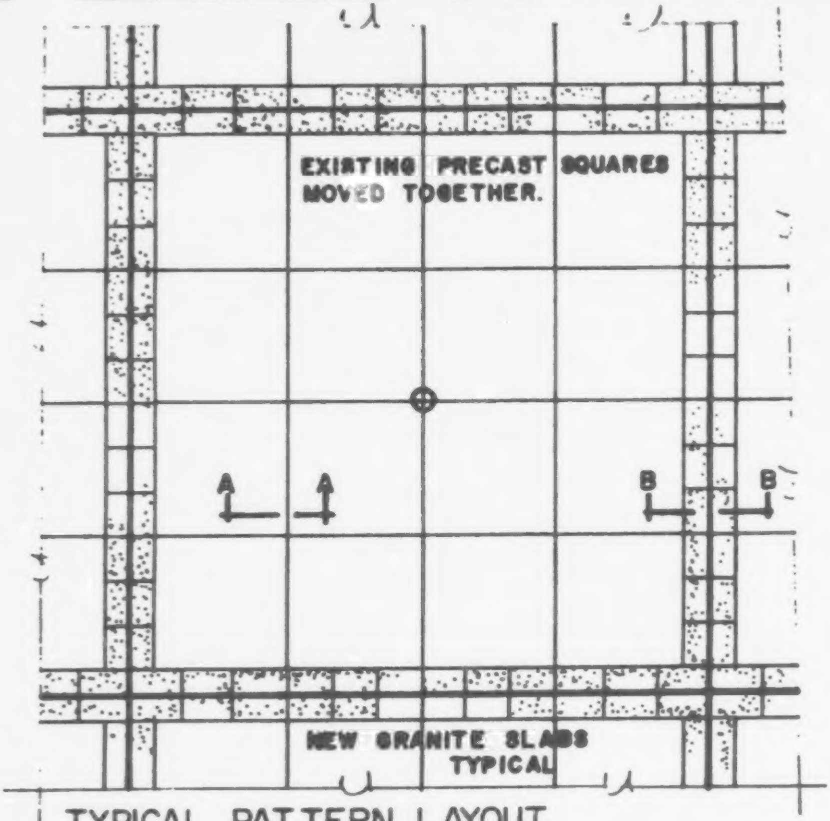
(b) Replacement of the small precast slabs is proposed to be phased over a period of four years ending in 1992. The large square precast slabs will be replaced on an as-required basis. It is recommended that the work be carried out in four east - west segments. Cost is estimated at $2,000,000.00 per year.

The best estimate at present is based on $60.00/sq. ft. for the rectangular slabs and $30.00/sq. ft. for the large squares. The total cost is estimated at $8,000,000.00. With the installation of the demonstration module a more accurate estimate of cost will be realized, and any improvements of the installation made.

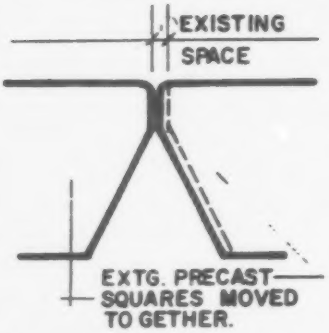
Recommendations:

1. That the above mentioned program be approved in principle.
2. That funds in the amount of $100,000.00 be carried in the City Property Department 1988 Capital Budget.
3. That the appropriate Civic Officials be authorized to give effect to the above.

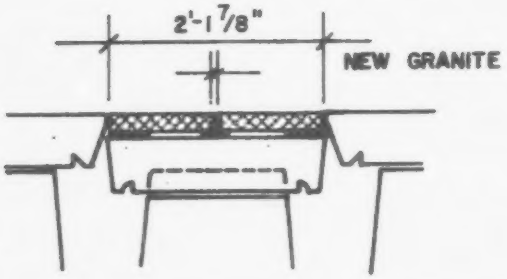
DULE – PROPOSED PAVING – NATHAN PHILLIPS SQUARE
"A"


EXISTING PRECAST SQUARES MOVED TOGETHER.
A
A
B
B
NEW GRANITE SLABS TYPICAL

TYPICAL PATTERN LAYOUT


EXISTING SPACE
EXTG. PRECAST SQUARES MOVED TO GETHER.

Ⓐ DETAIL


2'-1 7/8"
NEW GRANITE

Ⓑ DETAIL

1. ALL 6'-5 1/2" PRECAST SQUARES SHALL BE MOVED TOGETHER AROUND THE CENTRAL POINT.
2. INSTALL NEW 7" THICK REINFORCED PRECAST CONCRETE STRIPS 2 1/8" BELOW FINISH LEVEL.
3. INSTALL NEOPRENE GASKET ON TOP ℄ AS SHOWN.
   INSTALL 2'-1 3/4" X 1'-1 1/4" X 2" GRANITE SLABS AS SHOWN.
4. SHIM OUTER EDGES WITH NEOPRENE PADS.

The Executive Committee also submits the report (November 4, 1987) from the City Services Committee:

At its meeting held on Tuesday, November 3, 1987, the City Services Committee had before it a report (October 28, 1987) from the Commissioner of City Property respecting the modernization of City Hall elevators.

The Committee recommends to the Executive Committee that the foregoing report be referred to the Budget Review Group for consideration.

(Report (October 28, 1987) addressed to the City Services Committee from the Commissioner of City Property)

Subject: Modernization of City Hall Elevators

Origin: Commissioner of City Property (c33csc87055:22)

Comments:

1. Background

There are sixteen City Hall elevators comprised of:

East Tower	- 6 Traction Elevators; 1 Hydraulic Elevator; (Observation Deck)
West Tower	- 4 Traction Elevators
Council Chamber	- 3 Hydraulic Elevators
Podium (North side)	- 2 Hydraulic Elevators
Total	16 Elevators

They were installed and serviced by Otis Elevator Co. of Canada Ltd. and have been in continuous operation for twenty-two years. The only alterations which have been carried out during this period have been for fire safety - which brings all elevators to the ground floor on activation of the fire alarm and the addition of manual operation to two elevators for firefighters' use, one in each tower.

2. Discussion

In the mid 70's there was a crisis in public transportation in which all methods of transport including elevators were overloaded. Staggered work hours were introduced in response to this situation. In recent years complaints with regard to elevator service have been on the rise. In May, 1986 H. H. Angus Consulting Engineers were engaged to prepare a report advising of the condition of the elevators and what would be necessary to bring them up to operating standards of today. From this report a strategy for their improvement has been formulated. The following salient features of the strategy are provided.

(a) Passive Features

By implementing a plan for providing public services on the ground floor (ie. Public Information, Parking Permits, Building Permits, Taxes, etc.) referred to as "One Stop Shopping", the use of the tower elevators by the public has been reduced dramatically; further relocations of public contact services to or near the ground floor will again reduce elevator demand and service problems.

(b) Active Features

By modernizing the existing elevators substantial improvements in elevator operations can be realized.

i) Technology

Elevator technology has improved significantly since the installation of City Hall elevators. The elevators are presently activated by electro-mechanical contactors (relays). By substituting these with solid state circuitry the elevators will not only be more reliable but will also have a 20% - 23% improvement in average waiting time and system efficiencies - thus reducing travel time.

Maintenance costs are high at the present time; parts are expensive, difficult to obtain and being slowly phased out. Along with the solid state circuitry, micro processors are now being installed in existing and all new elevators. This feature has been referred to as "artificial intelligence" whereby all button calls are analysed as to priority - thus providing a more efficient service.

By utilizing the new technology described, elevator service will be more efficient and maintenance reduced.

ii) Handicapped Retrofit

There has been an ongoing requirement to retrofit all elevators to provide for the handicapped and elderly, which will require lowered handrails and call buttons as well as other features for the sightless. This work will be carried out at the same time.

The above will provide roughly a 50% payback in reduced travel time and reduced maintenance.

iii) Cab Modernization

There are two difficult problems in maintaining the appearance of all elevator cabs:

(a) There is a cove base at the floor making it necessary to glue the carpet to the floor. The removal of the old carpet and replacement of the new one is costly and therefore cannot be carried out as often as necessary to maintain a pleasing appearance. By removing the cove and providing a stainless steel base the carpet can be placed by means of a double sided adhesive tape which will allow for easy removal and replacement.

(b) The existing handrails are covered wth a black leather which does not stand up to heavy usage and are easily vandalized. Since these will have to be lowered for the handicapped, they should be replaced with specially designed stainless steel handrails which will be in keeping with the overall design of the cab and will reduce maintenance and repair costs.

3. Modernization Budget and Schedule

The modernization of all elevators is proposed to be carried out over a four year period as follows:

		Estimated Cost	Commencement Date
(a)	Official Elevator	$150,000	Spring, 1988
(b)	East Council Chamber (extension to basement)	$150,000	Spring, 1989
(c)	West Council Chamber (extension to basement) West Tower - two elevators East Tower - three elevators	$940,000	Spring, 1990
(d)	West tower - two elevators East tower - three elevators	$790,000	Spring, 1991
(e)	East and West Podium Elevators	$260,000	Spring, 1992
	Total	$2,290,000	

Schedule (A) attached is the estimated cost of all improvements, and is included in the City Property Department Capital Budget Estimates for 1988. These costs include consulting fees. Further reports on the progress with more definitive details will be forwarded to your Committee as this project progresses.

Conclusion: The existing sixteen elevators at City Hall are twenty-two years old, have served well but are in need of upgrading for user and technological reasons. Payback of roughly half the costs is expected from reductions in travel time, maintenance and down time. The City's policy on accessibility to the handicapped wil also be furthered.

Recommendations:

(1) That the elevator modernization budget and schedule in this report be approved in principle.

(2) That the Commissioner of City Property be requested to report on the retention of elevator engineering consultants upon approval of the 1988 Capital Budget.

Schedule "A"

Elevator Modernization Program

Budget Estimates

A. Towers Elevators: 6 East - 4 West	
a. (1) Code upgrades and Handicapped Alterations	$ 20,000/elev.
(2) Micro-processor	132,000/elev.
(3) New Stainless Steel Handrails & base (alter base, provide vinyl floor and new carpet)	5,000/elev.
(4) Re-silver mirrors	1,000/elev.
Total per elevator	$158,000/elev.
Total for ten elevators	$1,580,000.00
B. Official Elevator	
Provide all new operating machinery including jack (car remains)	$ 150,000.00
C. East Council Elevator	
(extend to basement)	$ 150,000.00
D. West Council Elevator	
(extend to basement)	$ 150,000.00
E. East and West Podium Elevators	$ 260,000.00
Total Budget	$2,290,000.00

The Executive Committee also submits the communication (July 20, 1987) from The Garden Club of Toronto:

Re: Renovation of the Gardens at Casa Loma

On April 28th, the Garden Club of Toronto officially launched its latest civic project — the renovation of the gardens at Casa Loma. At the request of the Kiwanis Club of West Toronto, the Garden Club agreed to undertake this major landscaping effort to give Toronto's famous landmark a setting befitting a castle.

To date the Club has completed the design of the site, tendered the first contracts, and embarked on a major fund raising campaign to raise the $1.67 million required. Work is already underway on the southern slope.

This is an ambitious undertaking, requiring us to see outside funding rather than relying on proceeds from our Flower Shows which adequately financed our previous civic projects.

We are writing to request financial assistance from the City of Toronto to help us complete this project. Your funding of 15% of the cost ($250,000) will make this possible. You will find a summary of our projected costs and sources of funding attached.

With the Casa Loma site under consideration for the 1988 Summit Conference, this is the time to restore these beautiful gardens not only for these international visitors but also for over 400,000 Toronto residents and out-of-town tourists who visit the castle annually.

The increased revenue generated at the castle as a result of the improvement in garden facilities will allow the City to recover its expenditure quickly, as the castle projects an annual attendance of 1,000,00 visitors within the next five years.

We appreciate your consideration of this request.

Renovation of the Gardens at Casa Loma A project by the Garden Club of Toronto

Projected Costs

Garden Construction:	
Front Entrance Court	$437,489
Terrace Garden (inc. fountation)	334,081
Secret Garden	160,285
Lady Pellatt's Arbor (inc. pergola)	100,680
The Dell	161,265
Enchanted Woods	118,950
Woodland Walk	105,950
Gardens Total	$1,426,700
Other Construction:	
Upper Terrace	183,300
Construction Total	$1,610,000
Professional Fees	60,000
Total Cost	$1,670,000

Renovation of the Gardens at Casa Loma A project by the Garden Club of Toronto

Projected Sources of Funding

Government and Licensee		
Province of Ontario Grant	50%	$835,000
Provincial Government Total	50%	250,000
City of Toronto	15%	250,000
Kiwanis Club of West Toronto	10%	167,000
Local Government Total	25%	417,000
Public Sector		
The Garden Club of Toronto	10%	168,000
Individuals	6%	100,000
Foundations	6%	100,000

Corporations	3%	50,000
Public Sector Total	25%	418,000
Total Funds Required		$1,670,000

June 15, 1987

The Executive Committee also submits the report (July 22, 1987) from the Commissioner of City Property:

Subject: Casa Loma

Origin: Commissioner of City Property (c33exec87121:364)

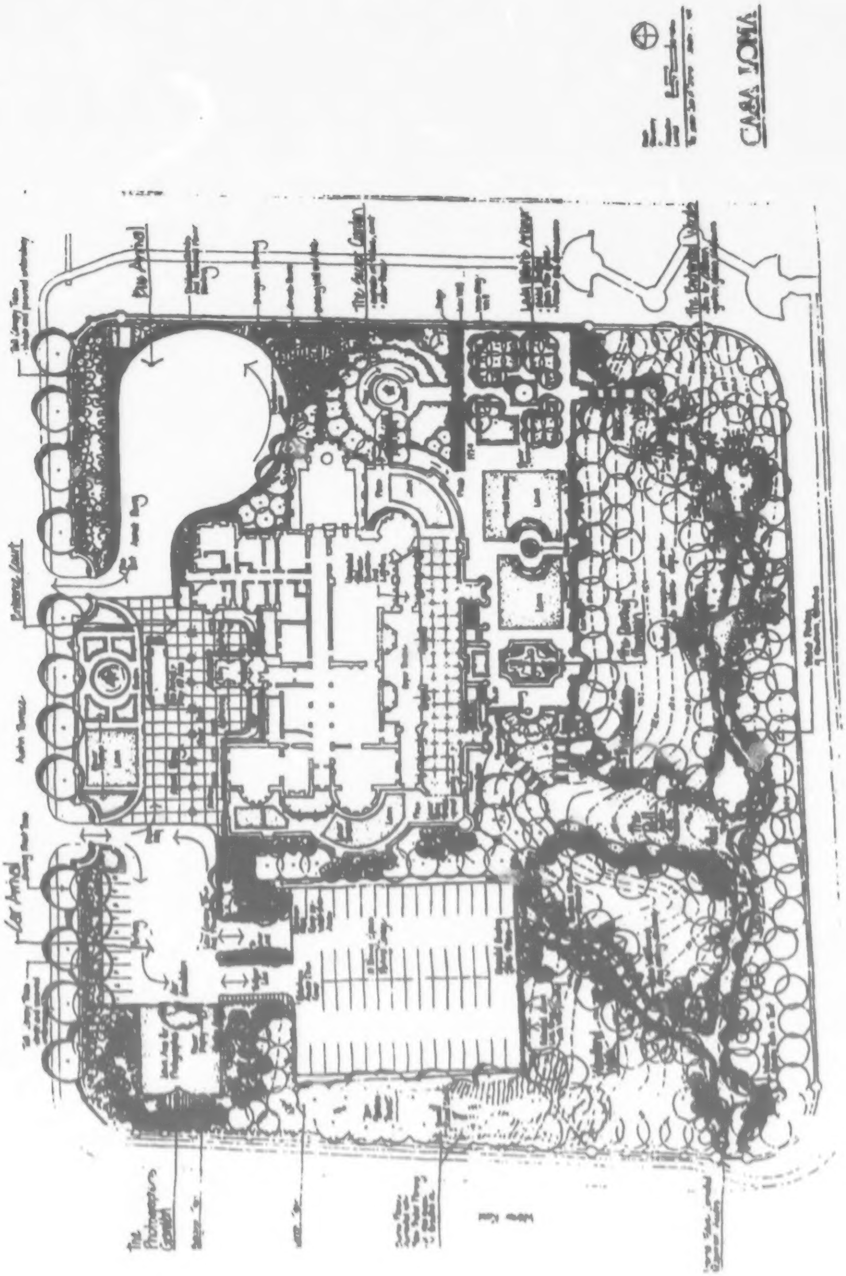
Comments: The Kiwanis Club of West Toronto has entered into an agreement with The Garden Club of Toronto to restore the landscape surrounding the main building.

On April 28th, this project was officially launched with an Official Ground Breaking Ceremony. The renovations will take approximately 3-5 years to revitalize the gardens at a cost of $1.68 million.

The Garden Club is currently seeking funding from the various levels of government and the private sector to finance this ambitious restoration.

Casa Loma currently welcomes over 400,000 visitors each year. The revitalized gardens are anticipated to significantly enhance the popularity of the castle and, therefore, increase revenue for both the Kiwanis Club and the City.

Conclusion: As the property will be enhanced by the new gardens, attracting more visitors and increase in revenue, it would be appropriate for the City to make a substantial capital contribution toward the project.


CASA LOMA

The Executive Committee also submits the report (August 21, 1987) from the Commissioner of City Property:

Subject: Replacement of Fieldhouse - Rennie Park

Origin: Commissioner of City Property (c33exec87143:269)

Comments: Funds in the amount of $436,000 were provided in the 1986 Capital Budget for alterations and additions to the Rennie Park fieldhouse. Tenders were called in February 1987. The lowest bid was $648,600; together with the building permit fee of $6,500, a total cost of $655,100 was required.

Construction costs have been increasing substantially at the rate of 1.5% per month since then. An estimated increase of 15% for Spring 1988 construction would put the cost at about $755,000.

In view of the above, I am requesting a budget of $755,000 be provided for this project.

Recommentations:

1. That this project be scheduled to commence in Spring 1988.
2. That additional funds in the amount of $319,000 be provided for the replacement of the existing inadequate fieldhouse at Rennie Park.
3. That the gross capital authorization for this project be increased from $436,000 to $755,000.
4. That the appropriate Civic officials be authorized to give effect to the above.

The Executive Committee also submits the communication (August 31, 1987) from Councillor Shea:

The Executive Committee will be dealing with the replacement of the field house for Rennie Park

I strongly endorse the recommendation of the Commissioner of City Property for additional funds to meet the inflationary cost incurred in this project. As you know, this facility houses one of the most comprehensive programs in the City, including one of the most active hockey programs. Current facilities are dangerously overcrowded and inadequate.

The replacement of the field house is at the top of the list for the Commissioner of Parks and Recreation and delay in construction has already been caused by the unanticipated rate of inflation which, I suspect, is going to play havoc with most City projects in the future.

The Executive Committee also submits the communication (December 1, 1987) from Alderman Boytchuk:

I respectfully request that funds be included in the 1988 Capital Budget for the construction of the Rennie Park Fieldhouse.

As you are aware, the Rennie Park Fieldhouse is a long term project that has run into several unanticipated delays. The need for this facility is well-established. Existing programs are overcrowded and cannot be accommodated in the present facility. One major reason for delays has been unanticipated increases in cost.

I urge the Executive Committee and City Council to consider this project as a high priority.

I have confirmed with Commissioner Pirk that the construction of the fieldhouse is a high priority. Furthermore, the community programming, especially the hockey, is among the most extensive in the City and the fieldhouse is necessary if they are to continue this extremely high level of service. In order not to further delay construction, prior authorization is required.

The Executive Committee also submits the report (November 17, 1987) from the City Clerk:

At its meeting held on November 16, 1987, City Council had before it a copy of a communication (November 6, 1987) addressed to Councillor Jakobek from the Commissioner of Parks and Recreation, respecting access improvements to the Woodbine Beach Parking Lot, and setting out the additional costs involved in the provision of a new exit to Lake Shore Boulevard East and the closing of the existing exit.

Council directed that this matter be referred to the Executive Committee for consideration by the Budget Review Group with the 1988 Capital Budget.

(Communication (November 6, 1987) addressed to Councillor Jakobek from the Commissioner of Parks and Recreation)

Re: Woodbine Beach Parking Lot - Lake Shore Boulevard East and Coxwell Avenue Access Improvements.

Further to your recent discussions with Alf Webb and myself concerning the subject matter, I attach hereto, for your information, a copy of a communication dated November 4, 1987, which I have received from the Metropolitan Toronto Department of Roads and Traffic, setting out the additional costs involved in the provision of a new exit to Lake Shore Boulevard East and the closing of the existing exit.

These additional costs exceed this Department's authorization for the project by $70,200.00 and I am not prepared to request this additional funding. However, I have no objection to the installation of this new exit and will be pleased to make the necessary arrangements with Metro if you are prepared to request the necessary funding from the City Administration.

As Metro's contractors will be closing down their construction operations in the very near future, I will require Council approval of this additional funding by November 16 at the very latest if this project is to be carried out this year.

(Communication (November 4, 1987) addressed to the Commissioner of Parks and Recreation from Alec Li, P. Eng., Road Design Engineer, Department of Roads and Traffic, Municipality of Metropolitan Toronto)

Re: Lake Shore Boulevard East at Coxwell Avenue. Access improvements to Woodbine Beach.

Enclosed herein please find two photo copies of the latest revision of proposed entrance and exit of your park as requested by Alderman Jakobek.

This revision includes the closure of the most easterly exit on Lake Shore Boulevard and addition of a new one just adjacent to the proposed entrance located approximately in the middle of your parking lot.

In closing the easterly exit and adding a new one, estimated construction cost of $70,200.00 will be added onto the original estimate submitted August 6, 1987. This estimate is based on the unit prices of Contract R-37-87, to which the above location will be added on.

The detailed breakdown of the estimate is as follows:

Original Estimate as per correspondence dated August 6, 1987	$ 173,000.00
Construct new exit	47,500.00
Close existing exit	22,700.00
Total estimate for construction	$ 243,200.00

We would kindly ask you to advise us on this new estimate. As the Metro Parks Department raised objection to the temporary blockage to the west entrance to your parking lot with planters, which was agreed upon in the meeting dated October 23, 1987, we will appreciate your instruction on this matter.

The Executive Committee also submits the communication (December 7, 1987) addressed to Mayor Eggleton from the Gerrard 'K' Boys and Girls Club:

We were pleased to have the opportunity to meet with Ms. Pat O'Connell this morning to talk about the Gerrard 'K' Club's continued efforts to be included in the funding in the above mentioned report. (Please also refer to the letter to Herb Pirk of October 29, 1987/copy to yourself).

Ms. O'Connell graciously provided us with a full hour from her busy schedule and, during that period, informed us that while Neighbourhoods has recommended the report, Finance appears to have not recommended its inclusion in the City's 1988 budget.

Mr. Mayor, on behalf of the Gerrard 'K' Club, may we call on you for your support to have the 1988 budget include either the original amount ($400,000) or more and to have the Gerrard 'K' Club included among the recipients. At this point, the report recommends only St. Christopher's House should receive the full $400,000.

We feel our needs are as great as anyone elses and, especially so at this time where we are experiencing cost-overruns due to unforeseen additional expenditures relating to structural problems, the infestation of termites, etc.

Any support you can offer will be greatly appreciated.

The Executive Committee also submits the communication (December 7, 1987) from Councillor Gardner:

Last May, 1987 I attended a meeting with the Blessed Sacrament Separate School Playground Committee, the Separate School Board staff and staff from the Department of Parks and Recreation.

The playground at the school needs some major renovations and it was agreed to seek funds both from the City and the School Board and that they equally share the cost, which is estimated at approximately $76,000. The Separate School Board has approved the funding of $38,000. if the City will match this amount.

I believe that the community would benefit greatly if the City would also approve funding for the same amount, $38,000.

Recommendation: That the City provide funds in the amount of $38,000. towards the Blessed Sacrament Separate School Playground from the City of Toronto Parks and Recreation Budget.

The Executive Committee also submits the communication (December 7, 1987) from Councillor Gardner:

In November, the Budget Committee refused my recommendation that it include in the Capital Budget of the Department of Parks and Recreation for 1988 an expenditure of $125,000 to build an extension to the clubhouse of the Lytton Park Lawn Bowling Club.

Attached for your information, is a copy of my letter to Neighbourhoods Committee dated October 21, 1987.

I wish to renew this request before your Committee.

(Previous communication (October 21, 1987) addressed to the Neighbourhoods Committee from Councillor Gardner)

I wish to recommend to your Committee that it include in the Capital Budget of the Department of Parks and Recreation for 1988 an expenditure of $125,000 to build an extension to the clubhouse of the Lytton Park Lawn Bowling Club.

The Club's request for the building of this facility was first made on July 23, 1985.

The Department of Parks and Recreation considered including this item in its Capital Budget for 1986 and again in its budget for 1987. I am informed that it was included in a draft of the 1988 budget but deleted from the final budget.

In 1985, the cost of building this extension was put at $100,000.

With respect, I would urge your Committee to reconsider the decision and restore the item to the 1988 Capital Budget.

This lawn bowling club is, in my view, a most valuable community asset.

It provides the chance for many citizens to participate in this pleasant recreation and demanding sport.

Its beautifully kept greens are, I believe, an ornament of the community.

The Executive Committee also submits the report (November 6, 1987) from the Neighbourhoods Committee:

At its meeting held on November 5, 1987, the Neighbourhoods Committee had before it the following reports/communications respecting the Proposed Capital Funding Programme - Community, Social and Recreation Services, including the expansion of the Scadding Court Community Centre:

- (October 5, 1987) from Mr. Bob Gwilliam, Chair, Scadding Court Community Centre;
- (October 28, 1987) from the Commissioner of Parks and Recreation;
- (October 26, 1987) from the Chairman, Budget Review Group;
- (October 15, 1987) from the Commissioner of Parks and Recreation;
- (October 15, 1987) from the Commissioner of City Property and the Commissioner of Parks and Recreation;
- (October 13, 1987) from Jean Palmer, Chair, Toronto Association of Neighbourhood Services; and
- (November 2, 1987) from the Commissioner of Parks and Recreation respecting a Planning and Needs Study for St. Christopher House.

The following persons addressed the Committee:

- Ms. Felicidade Macedo, representative of the Scadding Court Community Centre;
- Mr. Bob Gwilliam, Chair, Scadding Court Community Centre;
- Ms. Mary Kainer, Executive Director, Scadding Court Community Centre;
- Ms. Charlotte Maher, on behalf of the Toronto Association of Neighbourhood Services;
- Ms. Susan Woods, on behalf of St. Christopher House; and
- Mr. Kyle Rae, on behalf of 519 Church Street Community Centre.

The Committee recommends to the Executive Committee:

1. That the report (October 28, 1987) from the Commissioner of Parks and Recreation entitled "Scadding Court Community Centre - Planning Study - Ward 6" be amended by replacing Recommendation 2(c) with the following:

   > "That partnerships and cost sharing with other agencies, levels of government, and the private sector be encouraged in planning and architectural studies and capital improvement proposals, and that eligible organizations be expected to make all reasonable efforts to seek and obtain such funding."

   and that the report, as so amended, be adopted.

2. That the report (October 15, 1987) from the Commissioner of Parks and Recreation be adopted.
3. That the joint report (October 15, 1987) from the Commissioners of City Property and Parks and Recreation be adopted.
4. That the further report (November 2, 1987) from the Commissioner of Parks and Recreation be adopted.

The Neighbourhoods Committee also requested the Commissioner of Parks and Recreation, in consultation with the Commissioner of City Property and the Working Committee, to report on the possibility of considering the inclusion of the Third Floor Eglinton Community Centre as part of his 1988 Capital Budget.

(Communication (October 5, 1987) addressed to the Neighbourhoods Committee from Mr. Bob Gwilliam, Chairperson, Scadding Court Community Centre)

We are writing to request an opportunity to appear before the members of the Neighbourhoods Committee.

When we meet, we would like to: share with you why expansion of Scadding Court Community Centre is needed; bring you up-to-date on the feasibility study process we have undertaken; and, share with you the final approved Needs and Resources Study.

Please read the enclosed background papers for more detailed information.

At the Committee Meeting, we will be requesting your support to proceed with a Service Options Study this fall and to undertake our Architectural Feasibility Study in 1988.

—

Building Expansion, Scadding Court Community Centre Synopsis of Process to Date - October, 1987

January 1985	Centre committees recommend expansion of premises to Board;
March	Board of Management establishes expansion feasibility Committee inviting City Property, Management Services, Planning and Development, Parks and Recreation, Library Board, architects, and community people to participate;
April	Committee convenes and identifies key elements of feasibility study
May	Building Usage Analysis Undertaken, problems with space allocation identified, premises reviewed by City Property Architect for space analysis and cost estimates;
June	A site feasibility study completed by architects indicating alternative locations for development on-site;
July	Extensive mailing to neighbourhood organizations with questionnaire; Meeting of interested organizations;
	Survey of Centre participants to identify interests and needs;
August	Analysis of survey results, census data, Centre membership and budget growth data, recreation facilities;
	Major changes made in space allocation for programs at Centre to maximize usage;
September	Committee reviews all data and supports expansion
October	Request for support of findings and Needs and Resources Study sent to all relevent City departments; copies of study sent to neighbourhood organizations;

December	Planning & Development Department request additional information for report.
January 1986	Parks & Recreation indicates its need to develop overall plan prior to supporting Centre expansion
March	Letter from alderman's office requests three to four months to develop overall plan with City Property, and Park and Recreation
July	Final amended needs and resources study submitted to Committee and approved. Action awaits response by Parks and Recreation
January 1987	First draft of Capital Funding Report released by Parks and Recreation containing no response to Needs and Resources Study as expected.
May	Parks and Recreation responds to July 1986 report; a further service options study requested.
August	Meeting with Department held to review terms of Service Options Study; outline submitted to staff — awaiting comments.

Building Expansion Service Options Report (August 1987)

What makes Scadding Court Community Centre the best available site for expansion: Summary

The need for expansion has been thoroughly and exhaustively demonstrated.

- Board has involved all relevant parties in conducting the Needs and Resources Study under the direction of the representative Building Expansion Feasibility Committee;
- The Study findings demonstrate the need for expanded space is conclusive. Both internal data and outside agencies concur that the Centre is in a good position to expand for the reasons of community service and of location.
- Needs and Resources Study Findings have been accepted by the City of Toronto's Department of Parks and Recreation.

The Centre has demonstrated its ability to ensure maximum, efficient, and responsive use of space:

- Board has undertaken minor improvements and modifications to enhance the already full utilization of existing facilities;
- Time/room usage studies show maximum use of space in all functioning spaces;
- Well over 100 groups, organizations and agencies carry out programs and services at the Centre each year;
- Board effectively oversees the allocation of staff, finances, and space through regular meetings and reports.

The Need for a larger building was recognized from the outset:

- The extensive research and community consultation undertaken prior to 1979 demonstrated need for numerous specialized and multi-use activity spaces;
- Concept and design work calling for the types of spaces currently available and now being requested, were approved by the Department of Parks and Recreation and by City Council in 1975;
- Lack of funding resulted in much-reduced design modifications which eliminated entire second floor and the needed specialized activity areas;
- Program experience has reaffirmed the need for the original spaces planned and approved.

The current facilities are compromising the quality of service now being provided:

- Existing programs are unable to obtain adequate time or space for their meetings, counselling, sports, events;
- Staff unable to work effectively without desk, filing, storage, work, and meeting space;
- Spontaneity, creativity, and flexibility being undermined as every space scheduled and booked to capacity;
- Any work of an ongoing developmental nature thwarted as each space must be completely and totally vacated to accommodate next group's activity.
- Necessary program equipment can not be obtained as there is no space in which to store it;
- People historically recreating in facility are being squeezed out of building while new groups are being turned away repeatedly;
- lack of workshop hampers programs, makes event preparation difficult, results in lack of upkeep and repair of furnishings and equipment;
- Proper use of central lobby impeded as staff then without any quiet work area;
- Programming of specialized nature made difficult with only multi-purpose space available.

It is recognized and agreed by all parties that more community program space is required in this area:

- Survey data show that participants as well as local agencies and groups support the expansion of Centre premises;
- Centre is unique in its commitment to make its premises widely available to other agencies and groups;
- Pressures on all agencies in area to expand attest to real need for community use space;
- Centre is ideally located for expansion and the site readily permits expansion;
- Centre offers a timely choice as it has done its homework, the Needs and Resources Study is complete, architects have assessed feasible options, and the Board is committed to development.

The expansion has the support of the community:

- A full consultation process has been followed involving participant and agency surveys, circulation of findings, reports to membership;
- The expansion has been thoroughly studied and reviewed by the committees and Board which represent and are elected by members;
- Expansion represents the wishes of not only our 1,400 members but the larger participant public making use of the facility;
- Expansion has the full support of the local aldermen, trustees, and library representatives serving on the Board of Management.

Expansion at Scadding Court Community Centre will have a positive impact of the daily lives of hundreds of people:

- The more than 3,500 regular program participants will immediately benefit with the added fitness, counselling, lounge, games, music, storage and workshop space resulting in more flexible, creative, and quality programming;

Expansion at Scadding Court Community Centre will have a positive impact on the daily lives of hundreds of people:

- 24,000 people will have better space for their events, celebrations, dances, and parties every year;
- the over 60 full-time staff working at the Centre each day and the further 60 casual/project staff working each week will find their work more productive with a place to sit, file their papers, answer the phone, talk to clients; and work may be more enjoyable with a place to hang their coats, lock up their valuables, take a break, and find a moment's privacy;

- Integrated program possibilites will blossom for more than 100 disabled people, 300 ex-psychiatric patients, 300 teens, 150 offenders, 1,300 newcomers every year;
- the more than 400 volunteers that work in the Centre every year will appreciate that space for tutoring, counselling, hanging up their coats, storing their resource materials.

And, expansion at the Centre is timely:

- Preparations for expansion have been in the works since 1985;
- The work of the Building Expansion Feasibility Committee was completed in early 1986;
- The Needs and plans have had the full consideration of City departments throughout the entire period;
- Given the extensive preparatory work of the committees and Board, expansion plans could quickly proceed with the full support of the community.

—

Building Expansion Needs and Resources Study (June 1986)

Scadding Court Community Centre

The Need for Expanded Premises at Scadding Court Community Centre:

Summary

The need for expanded space at Scadding Court is conclusive and is sufficient for further action;

Both internal data and outside agencies concur that Scadding Court is in a good position to expand for the reasons of community service and of location;

Scadding Court is currently stretched to its limit. Continuation of its successful growth and service record require expansion of the premises;

Sufficient and necessary information has been collected to proceed in accordance with the Neighbourhood Task Force recommendations "Development of a Detailed Proposal";

A detailed engineering study and an architectural design study for expansion, funded by the City of Toronto, is now required at a cost of $7,500.

The City of Toronto's concurrence with the findings of the Needs and Resources Study and support of the expansion of the Centre is requested by the Scadding Court Board of Management.

A report prepared under the direction of the Building Expansion Feasibility Committee:

Carmine Bruno, Management
Services, City of Toronto

Pat Bull, Sanderson Library
Toronto Library Board

Carmen Cogliano, Parks & Rec.
City of Toronto

Klaus & Marjut Dunker, Architects

Bob Gwilliam, Board of Management
Scadding Court Community Centre

Greg Herring, local resident and
member Scadding Court
Mary Kainer, Executive Director
Scadding Court Community Centre

Bert Kingsley, Management
Services, City of Toronto

Ed Kotheringer, Planning & Development
City of Toronto

Colin Lee, City Property
Architect, City of Toronto

Neil Milne, City Property
City of Toronto

Chris Mounsteven, For You
Scadding Court program group

Chris Wallace, Architect
Former SCCC Board of Management

Background and Purpose:

During 1984 and 1985 it became clear that the demand for space at Scadding Court Community Centre exceeded the availability of space.

The focus of this report is a study undertaken by the Scadding Court Community Centre Board of Management to explore the need for expanded premises at the Centre.

The form and substance of the report is intended to comply with the recommendations of the final report of the Community Task Force on Neighbourhood Social and Recreational Services, particulary Appendix F Phase III, "Development of a Detailed Proposal" which included Representation, Needs Assessment, Documentation, and Organizational requirements for new or expanding facilities.

Rationale:

With increasing restrictions to program selection and scheduling due to lack of space, the Program Committee recommended to the Board of Management that the feasibility of expansion of the Centre's premises be examined. The establishment of a Building Expansion Feasibility Committee was approved, requests for representation from various City departments were made, and the Committee began to meet in April, 1985.

Objectives:

The feasibility Committee undertook to determine if, in fact, expansion was needed and also if other, less costly, options were possible. In addition, the Committee undertook to determine if site and building constraints permitted expansion of the facilities.

Specific issues addressed included:

- are events rejected due to lack of space;
- are programs rejected due to lack of space;
- do the users of the Centre support expansion;
- do other local organizations support Centre expansion;
- is there a co-relation between the rejected programs and the perceived needs of the members;
- is the growth of Scadding Court a stable trend;
- the financial impact on the City Budget of the proposed expansion;
- compliance with the requirements of the Neighbourhoods Task Force.

Method:

A survey of participants and members of the Centre was undertaken to solicit comments and suggestions on their perceptions of the space needs; and, the issue of expansion was also discussed at the Centre's Annual General Meeting of members.

Membership and program statistics, and a time study of the use of each room in the Centre have been examined.

A neighbourhood survey of program needs was undertaken.

A mailing to local groups, agencies, and organizations requesting input on the need for expansion of Scadding Court Community Centre premises was done, a meeting of interested parties was held, and a survey of local agencies was conducted.

In addition, census data has been reviewed, and, an inventory of existing facilities in the district has been summarized.

Findings:

Events are rejected due to lack of space, specifically;

- community meetings;
- educational workshops;
- multicultural festival;

- sports;
- arts and entertainment (Appendix 1a)

Programs are rejected due to lack of space, specifically:

- counselling (three programs)
- day care;
- gymnastics, teen recreation (two programs);
- arts and entertainment (Appendix 1b)

Programs felt by participants to be a greatest need co-relate to programs rejected:

- fitness;
- sports
- teen recreation;
- performing arts (drama/dance/music);
- computers (Appendix 1 and 2)

Program Participants would attend if expansion matched programs requested:

- fitness;
- sports;
- teen recreation;
- performing arts (drama/dance/music);
- computers (Appendix 3)

Profile of respondents:

- 61% of respondents live in the area
- 84% are members of the Centre;
- 91% attend the Centre weekly or more

Participants of program support expansion:

- 93% believe SCCC is in a good location for the expansion of community facilities;
- 87% believe expansion of space at the Centre should be a priority for this community;
- 87% believe more space will be needed for community programs at Scadding Court;
- 83% believe the centre should be offering more programs for the community. (Appendix 4)

Local agencies and groups support the expansion of the premises of the Centre:

- 83% believe SCCC is in a good location for the expansion of community facilities;
- 74% agree that more space will be needed for community programs at the Centre;
- 70% feel SCCC should be offering more programs for the community. (Appendix 4)

The growth of Scadding Court is a stable trend:

- The Centre's membership has grown at an average annual rate of 27% from 562 in 1981 to 1,324 in 1985. (Appendix 5)
- The Centre's program budget has increased at an average annual rate of 26% from $96,000 in 1981 to $240,000 in 1985. (Appendix 6)
- Only 2 hours a day of prime time space is now available, most often in a small program room. (Appendix 7)

The neighbourhood population data indicates potential consumer demands:

- higher percentage of children and youth than the City average;
- higher percentage of large households than the City average;
- higher immigrant population, especially Portuguese and Chinese, than the City average. (Appendix 8)

The Phase 2 construction would provide 16% additional space at an additional annual "administrative" cost to the City of Toronto of 7% to 14% ($28,500 to $67,000, depending on staffing and equipment decisions).

The Phase 3 construction would provide 8% further additonal space at an additional administration cost to the City of 2% to 3% ($9,600 to $18,500). (Appendix 9)

Conclusion:

The need for expanded space at Scadding Court Community Centre is conclusive, and is sufficient for further action.

The growth in budget is matched by a growth in membership and use of Centre premises.

The perceived needs of the members match the actual needs as shown by the rejected programs. The satisfaction of these needs matches the mandate of the Centre.

Both internal data and outside agencies concur that Scadding Court is in a good postion to expand for the reasons of community service and of location.

Scadding Court is currently stretched to its limit. Continuation of its successful growth and service record require expansion of the premises.

Sufficient and necessary information has been collected to proceed in accordance with the Neighbourhood Task Force recommendations "Development of a Detailed Proposal."

Recommendations: The Program Committee ensure that all space and programs at the Centre are arranged for maximum usage (Phase 1 of the expansion proceedings). (Appendix B)

The now required detailed engineering feasibility study and an architectural design study for expansion be undertaken. (Appendix A)

The Board of Management request the City of Toronto to support in principle the expansion of the premises of Scadding Court Community Centre.

In accordance with the City's Neighbourhood Task Force, the Board of Management request the City of Toronto to approve the expenditure of funds ($7,500) for the completion of an engineering study, architectural design study, and building cost estimate; undertaken by the Centre's Board of Management.

Recommended Process for the Building Study

The Board of Management of Scadding Court Community Centre be responsible for the selection of architects and engineering consultants.

Assisting the Board of Management in the selection and ongoing supervision of the architects and engineers would be a design sub-group. The composition of the design sub-group would include experts in design from City Property, Parks and Recreation, Planning and Development, Toronto Library Board, Toronto Board of Education, as well as representatives of the Board of Management and broader community.

The report and plans, recommended by the design sub-group and approved by the Board of Management, would then be submitted to Council of the City of Toronto for approval.

Appendix A

Building Expansion, Scadding Court Community Centre
Needs and Resources Study
Architectural Considerations and Phasing of Expansion

The Board of Management is recommending that an architectural design study and a detailed engineering feasibility study be undertaken.

To assist the architects in this design study, the Board of Management with the input of the Building Expansion Feasibility Committee, has developed the following:

1. A conceptual architectural site feasibility study indicating alternative locations for building development and indicating size limitations of each location. See "Expansion Possibilities for Scadding Court Community Centre", Dunker Associates.

2. A suggested three-phase development proposal for consideration:

   Phase 1 (1986-1989) is that of minor improvements and modifications to the building to enhance full utilization of the existing facilities. These improvements to be recommended to the City of Toronto Budget Review Group for funding on an annual basis over a four year period;

   Phase 2 (1989-1990) is the construction of a new wing to the south of the building. This expansion is 5,000 square feet and, at 1986 construction costs, would require approximately $450,000. This wing could house most of the priority space needs expressed by groups and organizations as well as the expressed needs of Centre participants (excluding the high priority fitness space);

   Phase 3 (1992-1993) is the construction of the below grade courtyard area to provide for the multi-purpose fitness/dance/banquet room and squash court. This area is approximately 3,000 square feet and would require, in 1986 costs, approximately $400,000. This location can utilize existing basement change rooms and kitchen thereby greatly reducing building requirements and would enhance the lower level usage of the current premises.

3. Suggested types, sizes, and specifications of spaces required for architectural consideration. (Appendix C)

Appendix B

Building Expansion, Scadding Court Community Centre
Needs and Resources Study
Report of Program Committee Ensuring Maximum Building Use, Phase 1

Concurrent with the development of the Expansion needs and Resources Report by the Board of Management, the Program Committee undertook to implement the recommendation: "The Program Committee ensure that all space and programs at the Centre are arranged for maximum usage".

With the advice of the Building Expansion Feasibility Committee, the Program Committee completed several tasks:

1. A review of the existing use of the building was undertaken;

2. Non-cost modifications were made to maximize current building use:

   - The pottery and craft equipment were removed from the fourth largest program room;
   - The Sistering Program was moved to the large program room (#4) vacated by the pottery/craft equipment to improve program delivery as well as cleaning and maintenance; this also resulted in greater evening and weekend use of the space.
   - The Emergency Day Care program was moved to the former Sistering Lounge, improving the delivery of the service; the space formerly allocated for Day Care overflow was thereby freed for temporary storage and staff room space; the former day care room was converted into a small craft room space which has permitted the introduction of several new programs (ESL, teen art, parenting);
   - A basement storage and janitorial staff space was converted to a small, more appropriate pottery space;

3. Arrangements are being made to obtain access to and use of the pool and ice rink complex for programs to maximize use of all available space in the community;

4. A schedule of minor improvements and modifications to the building to enhance full utilization has been developed and have been recommended to the City of Toronto Budget Review Group for funding on an annual basis over a four-year period:
   - Kiln venting and installation, gym divider, 1986;
   - Basement air conditioning, soundproofing, 1987;
   - Washroom adjacent to program rooms, 1988;
   - Sauna, viewing gallery, 1989.

With acceptance of this report, the Board of Management agrees that the Program Committee has assisted in providing good management of the existing facilities.

Appendix C

Building Expansion, Scadding Court Community Centre
Needs and Resources Study
Suggested Types, Sizes and Specifications of Space Required, Phase 2

Based on the expressed needs of participants, agencies and staff, the following types of spaces are suggested to the architects (to be selected) for consideration in the development of plans for the expanded Centre.

A Teen/Multi-purpose Lounge: A room that could be identified as a program space for teens; serve as a meeting/classroom during the day; serve as a counsellor-in-training space in summer months. Approximately 650 square feet with bulletin boards, adjacent office space for teen worker, a sink, built-in study/art space, soundproofing to other areas, a locked storage cupboard.

A Games Room: An area for activities such as billiards, ping pong, jitoni, air hockey, etc., providing a relaxed and less structural activity for community members. Approximately 675 square feet with blackboards, bulletin boards, coat racks, large locked storage cupboard, visible at all times by staff, designed to absorb and block sound, excellent ventilation and lighting.

A Music Studio: a space for the performing arts program at the Centre as well as for individual and group lesson and practice space. Approximately 500 square feet with a large locked storage space for equipment, sufficient power outlets, moveable sound bäffle partitions, excellent soundproofing and sound absorption.

Woodworking Area: A space suitable for group instruction and individual work which would be available both for participants and also for staff responsible for minor repairs and construction. Approximately 1,300 square feet with sufficient power outlets, excellent ventilation, locked storage cupboard.

Work/Office/Counselling Space: A cluster of small office spaces for fledgling organizations and groups with central space for duplicating and other shared office facilities with adjacent small counselling areas for multi-group use. Approximately 900 square feet for 5 small office spaces and some 200 square feet for counselling spaces. These spaces would include built-in work stations and good sound separation, windows, ventilation and cooling.

Typing/Computer Area: A small area providing several separate work stations which would be available to local residents for individual typing/computer needs and for the needs of local groups and agencies. Approximately 150 square feet required in total with built-in work stations to reduce space demands.

Administrative Office and Staff Room Requirements: Office space for Centre staff required in the new wing to provide the necessary level of supervision and monitoring as well as to overcome the office space shortage for project employees. Approximately 350 square feet is required for the office space including built-in work stations, two or three private office spaces, a view of all common areas and exits, a locked storage cupboard, windows, ventilation and cooling. The staff room requires approximately 200 square feet to provide a small area for a cot for ill employees, a toilet, a sink, outlets, lockers, and good ventilation for smoking and non-smoking areas.

Washrooms: Also required in the new wing would be washrooms accessible to the physically handicapped to serve the areas described above.

APPENDIX 1 (a)

ANALYSIS OF 'EVENTS' REJECTED IN 1985 DUE TO LACK OF SPACE

For a two month period (September and October 1985) the Centre maintained statistics on the number of events it was unable to accommodate due to lack of space. The following gives some indication of the numbers of requests and the numbers of people that would have been served.

TYPE OF EVENT	# OF EVENTS (2 months)	# OF PEOPLE (2 months)	# OF EVENTS (annual projections)	# OF PEOPLE (annual projections)
COMMUNITY MEETING	2	105 - 250	12	630 - 1,500
EDUCATIONAL WORKSHOP	3	110 - 300	18	660 - 900
MULTICULTURAL FESTIVAL	2	400 - 600	12	2,400 - 3,600
SPORTS	1	20 - 50	6	120 - 300
SWIM	1	5 - 20	6	30 - 120
REHEARSAL	1	5 - 50	6	30 - 300
*SMALL PARTIES (under 150)	8	650 - 960	48	3,900 - 5,760
*LARGE PARTIES (over 150)	20	3,950-5,650	120	23,700 -33,900
TOTAL EVENTS	38	5,250-7,880	240	31,470 -46,380

*Small and large parties are usually a source of revenue

Revenue in 1985 from parties was $16,000
Revenue lost from proposed space in 1985 was $10,000

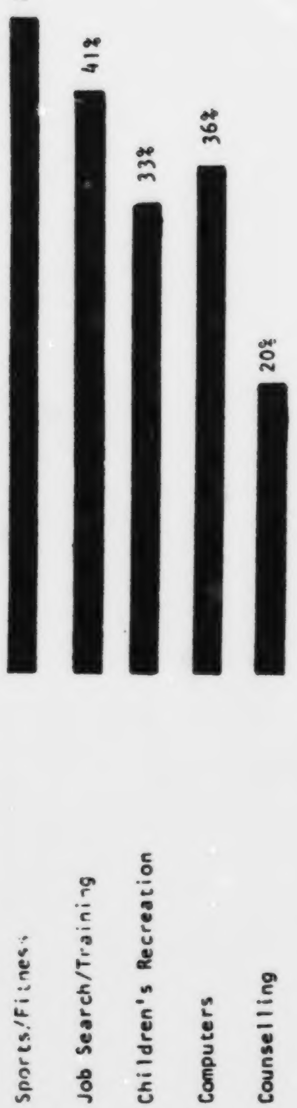
APPENDIX I(b)

MAJOR PROGRAMS REJECTED DUE TO LACK OF SPACE IN 1985:

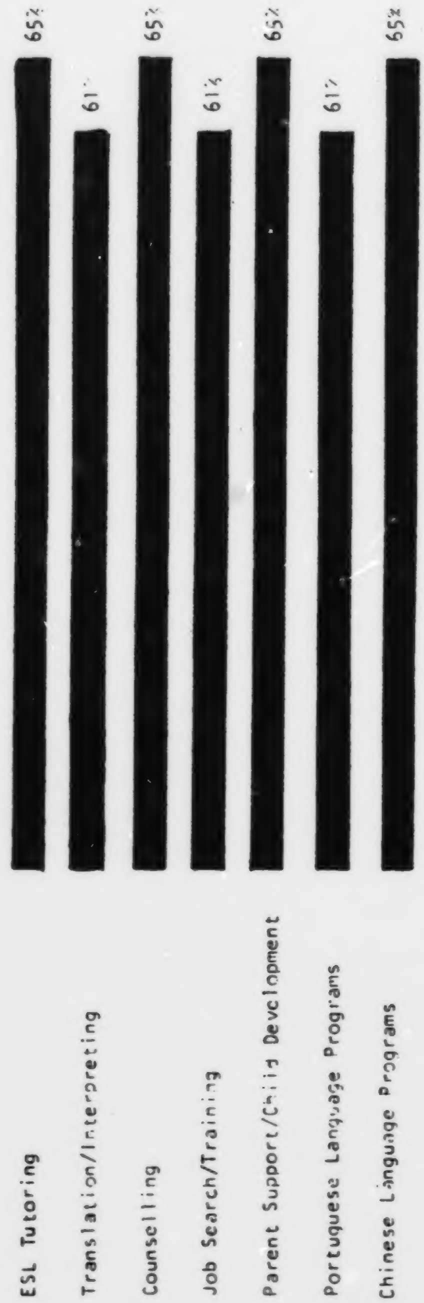
ORGANIZATION	TARGET	SERVICE	YEARLY HOURS	S.C.C.C. DEFICIENCIES
York University Portugues Assoc.	Parent & Youth	Counselling Translation Library School Visits	1700	Office Space Counselling Space Bookshelves Copier
Downtown Employment Counselling	Portuguese Spanish Chinese Men	Placement Service to Unemployed	2500	Office Space Counselling Space Storage
Bathurst Street United Church Women's Centre	Women & Children	Counselling & Assistance to Distress	400 - 1000	Office Space Counselling Space Storage
Metro School Age Daycare	School Age Children Single Parents	Daycare & After School Programs	1200	Storage Washrooms
University of Toronto	Children & Youth	Gymnastic Training	850 - 1700	Gym Time
St. Stephen's House Kytes Program	Youth from 2 areas	Performing Arts	1500	Storage Space Schedule
Toronto Western Hospital CUPE	Hospital Employees	Advice Counselling	1500	Office Space File Cabinets
Indonesian Student Organization	Youth & Families	Gym & Fitness	200 - 350	Gym Time Storage
S.C.C.C. Teen Program	Youth	Social Develop Recreation	780	Games Room & Lounge

APPENDIX 2

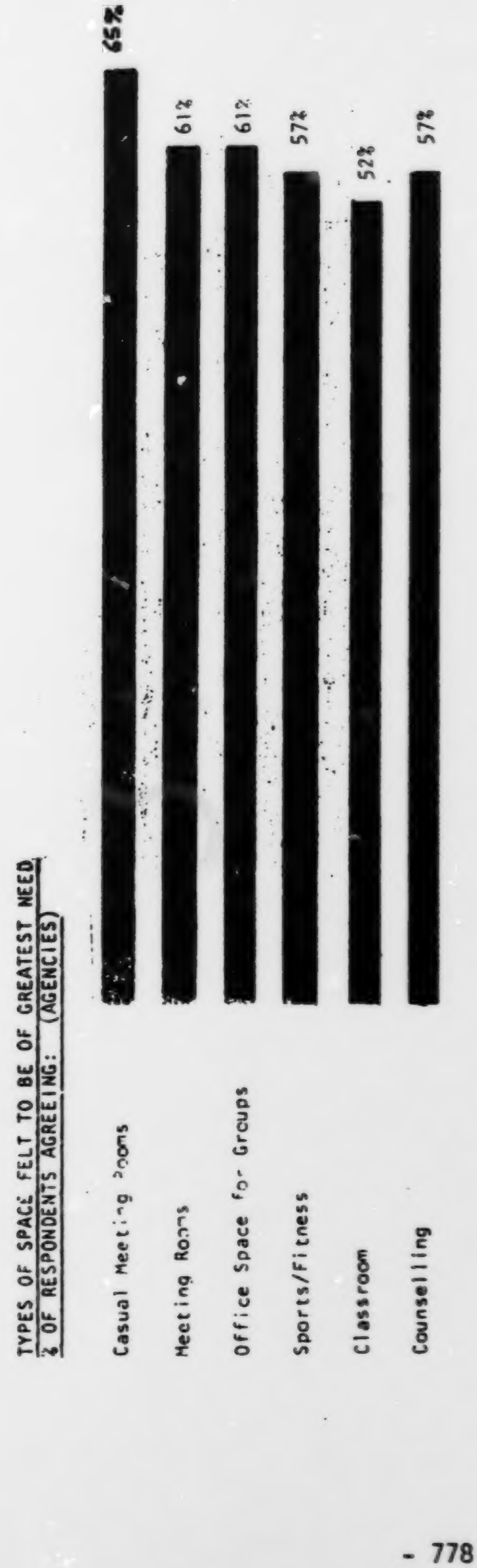
PROGRAMS FELT TO BE OF GREATEST NEED
% OF RESPONDENTS AGREEING: (PARTICIPANTS)



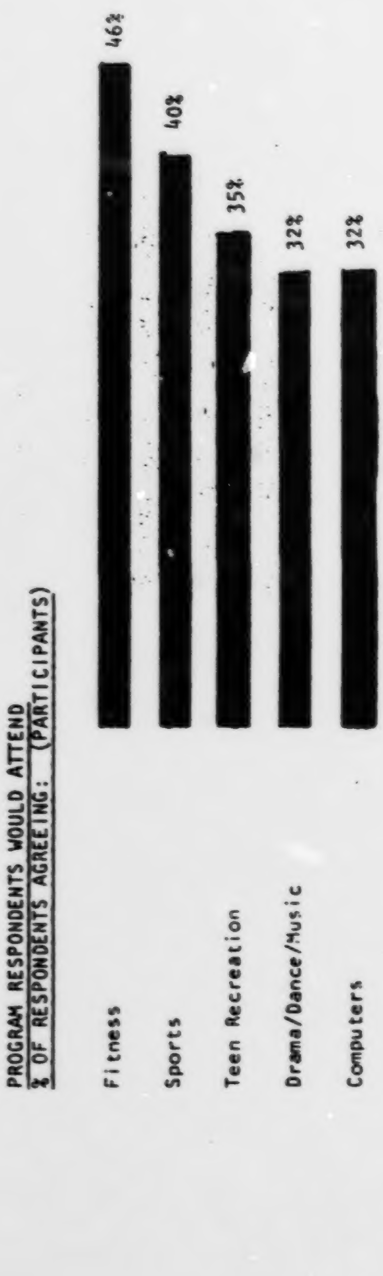
REQUIRED ADDITIONAL PROGRAMS TO COMPLEMENT EXISTING SERVICES
% OF RESPONDENTS AGREEING: (AGENCIES)



APPENDIX 3

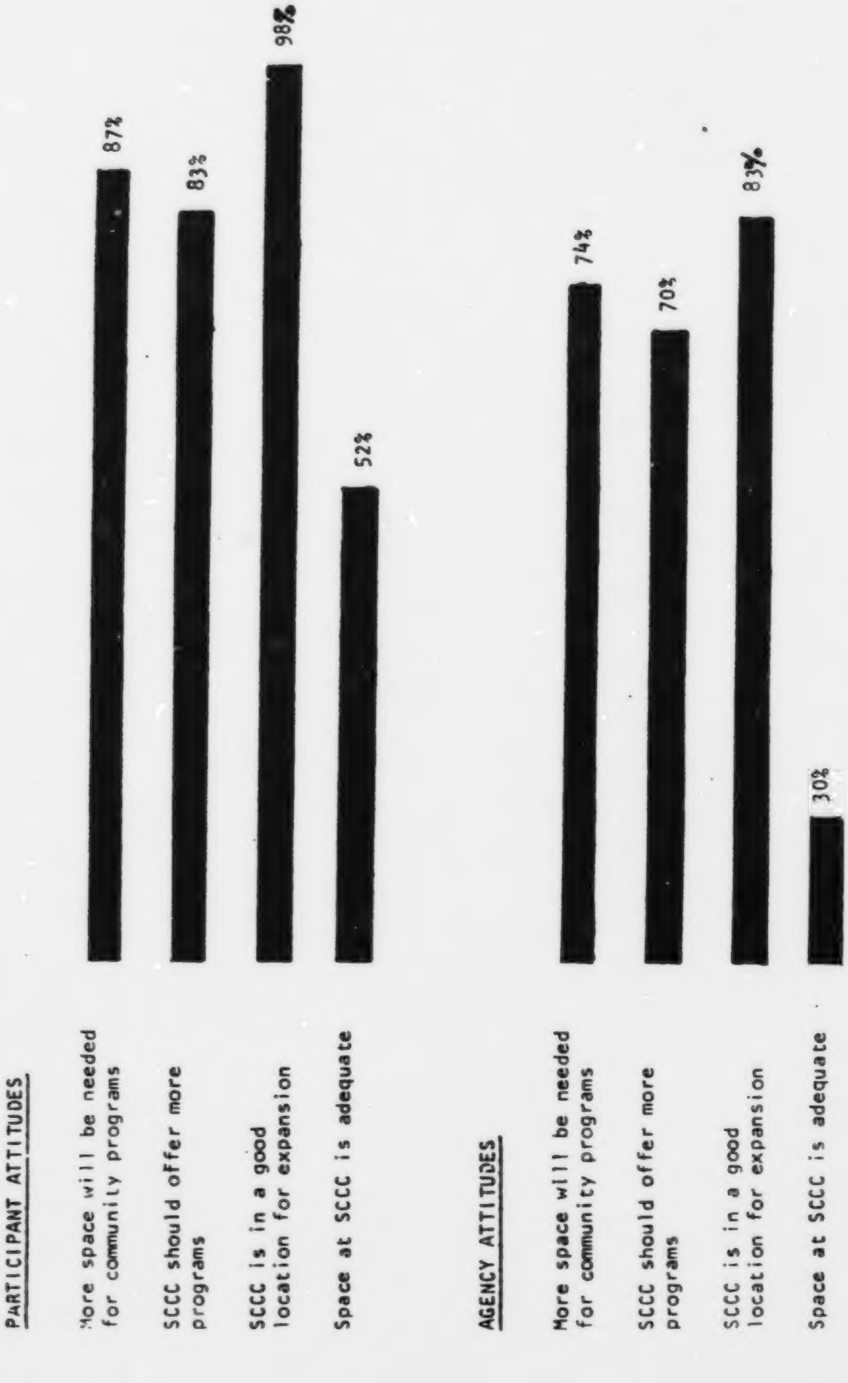


TYPES OF SPACE FELT TO BE OF GREATEST NEED
% OF RESPONDENTS AGREEING: (AGENCIES)



PROGRAM RESPONDENTS WOULD ATTEND
% OF RESPONDENTS AGREEING: (PARTICIPANTS)

APPENDIX 4


PARTICIPANT ATTITUDES
More space will be needed for community programs
87%
SCCC should offer more programs
83%
SCCC is in a good location for expansion
98%
Space at SCCC is adequate
52%
AGENCY ATTITUDES
More space will be needed for community programs
74%
SCCC should offer more programs
70%
SCCC is in a good location for expansion
83%
Space at SCCC is adequate
30%

APPENDIX 5

GROWTH IN MEMBERSHIP
SCADDING COURT COMMUNITY CENTRE

Year	Number of members	Percent growth over previous year
1981	562	-
1982	941	67%
1983	997	6%
1984	1,231	23%
1985	1,324	7%
1981 - 1985 Total	762 new members	135%
Average annual increase since 1981	152 new members	27%

APPENDIX G

PROGRAM BUDGET GROWTH
SCADDING COURT COMMUNITY CENTRE

Year	Amount	% Increase Over Previous Year
1981	$ 95,948	-
1982	173,520 / 129,520*	81% / 35%*
1983	157,921 / 147,477*	-9% / 14%*
1984	158,837	1% / 8%
1985	240,119	51%
1981 - 1985 Increase	$144,171	150%
Average Annual Rate of Increase	36,043	26%

* excluding playground expense

ADMINISTRATIVE BUDGET GROWTH
SCADDING COURT COMMUNITY CENTRE

1981	$161,032	-
1982	168,197	4%
1983	196,046	16%
1984	200,119	2%
1985	233,189	16%
1981 - 1985 Increase	$ 72,157	44%
Average Annual Rate of Increase	18,039	11%

APPENDIX 7

ROOM USAGE AT SCADDING COURT COMMUNITY CENTRE (1985)
SUMMARY

Room	Day-time Hours Used/Wk	Day-time Hours Unscheduled	Cleaning/ Set-up Time Hours/Day	Time available for Occasional and new programs Per Week	Per Day
Program 1	39.5	14.5	1.5	5.5	.9 hrs
Program 2	7.5	46.5 (*1)	1.5	55.5	9.0 (*1)
Program 3	36.0	18.0	1.5	9.0	1.3
Program 4	39.0	15.0	1.5	6.0	1.0
Sm. Craft	25.5	28.5	1.5	19.5	3.2
Lounge	49.0	5.0	1.5	nil	nil
Gym	40.0	14.0	1.5	5.0	.8
Weights	6.5	47.5	1.0	10.0	1.6
Pool	41.5	12.5	1.5	3.5	.6
Kitchen	3.0	50.0	1.0	44.0	7.5

Room	Prime time Hours Used/Wk	Prime time Hours Unscheduled	Cleaning/ Set-up Time	Time available for Occasional and new programs Per Week	Per Day
Program 1	16.0	7.5	can be done	7.5()	1.2
Program 2	16.0	7.5	after hours	7.5	1.2
Program 3	11.0	6.5	"	6.5()	1.1
Program 4	15.5	3.0	"	3.0()	.5
Sm. Craft	8.0	9.5	"	9.5()	1.7
Lounge	3.0	14.0(*2)	"	14.0	2.3
Gym	27.0	nil	"	nil	nil
Weights	16.0	4.0	"	4.0	.6
Pool	20.0	4.0	"	4.0	.6
Kitchen	7.5	18.5	"	18.5	3.1

(*1) As this room is joined to Program 1 by a movable partition which permits severe noise seepage, the number of types of programs that can be scheduled in this room are greatly restricted.

(*2) As this room is used by our emergency day care, the room is filled with toys and equipment and must be kept scrupulously clean. Therefore the number and types of programs that can be scheduled in this room are greatly restricted.

Implications for program growth at the Centre:

The Centre currently has approximately 26 hours of prime time readily usable () space. Of this, at least 10 hours must be left unscheduled in order to accommodate community needs for occasional or temporary meetings, events, or programs. Therefore, realistic program group during the prime time is restricted to only 16 hours a week. This time permits a maximum of six to eight new programs only for all future growth except in weights, cooking or swimming. Most of this growth is restricted to the small craft room, accommodating a very small number of people.

APPENDIX 8

IMPLICATIONS OF CENSUS DATA FOR SCADDING COURT COMMUNITY CENTRE PROGRAMS:

1981 CENSUS DATA FOR CENSUS TRACTS 38, 39, 40, 41 (Spadina, College, Queen, Gore Vale)

AGE GROUP	# IN AREA	% IN AREA	% IN TORONTO
0-5	1,245	7.2	6.3
6-11	1,455	8.5	6.2
12-17	1,955	11.4	7.6
18-20	1,265	7.3	5.0
Sub-total	5,920	34.4*	25.1
21-54	7,675	44.7	52.8
55-64	1,590	9.2	9.6
66+	1,990	11.6	12.5

* Programs for children and youth are more important in this area than in Toronto as a whole (34.4% of population compared to 25.1% in Toronto)

FAMILY STRUCTURE	# IN AREA	% IN AREA	% IN TORONTO
Total with children	2,850	58.4**	35.5
Lone-parent	580	11.9	23.9
Non-Family	957	19.7	28.6

** Programs for families are more important in this area than in Toronto as a whole (58.4% of households compared to 35.3 in Toronto)

HOUSEHOLD TYPE	# IN AREA	% IN AREA	% IN TORONTO
One-person	1,065	21.9	37.5
Large households	1,435	29.5***	11.5

*** Households are crowded in community requiring more out-of-home programs (5 person + households are 29.5% of community compared to 11.5% in Toronto)

MOTHER TONGUE	# IN AREA	% IN AREA	% IN TORONTO
Non English/French	12,455	72.5	36.1
Italian	1,135	6.6	6.1
Portuguese	6,195	36.0****	8.2
Chinese	2,690	15.7****	4.6
Greek	55	0.3	2.4
Eastern European	1,505	8.8	7.4
Spanish	300	1.7	1.1
Indo-Pakistani	35	0.2	.8

*** Programs for the Portuguese community are needed to serve the population (more than four times higher as Toronto) and to a lesser degree, the Chinese.

APPENDIX 9(a)

ESTIMATES FOR ADDITIONAL EXPANSION ADMINISTRATIVE COSTS
SCADDING COURT COMMUNITY CENTRE

I ADDITIONAL ADMINISTRATIVE OPERATING COST IMPLICATIONS (MINIMUM/MAXIMUM PROJECTIONS)*

		Phase 2			Phase 3
CODE	EXPENDITURE	1989	1990	1991	1992
4110	Receptionist (@$4)	10,700/21,400	11,700/23,400	12,800/25,600	28,100/28,100
4115	Custodian 20hrs/49 hrs (@$7)	7,300/17,800	7,950/19,400	8,750/21,200	23,300/23,300
4200	Benefits	2,880/ 6,270	3,140/ 6,840	3,450/ 7,500	8,220/ 8,220
4310	Printing	500/ 800	500/ 800	500/ 800	600/ 1,000
4320	Adv new positions	350/ 350	0/ 150	0/ 150	150/ 350
4330	Office Supplies	1,800/ 2,500	500/ 800	500/ 800	750/ 1,000
4350	Equipment Maintenance	250/ 500	500/ 750	500/ 750	750/ 1,200
4370	Postage	250/ 500	250/ 600	300/ 700	350/ 800
4400	Furnishing/Equipment	7,500/10,000	300/ 600	300/ 600	7,500/10,000
4610	Telephone (2 add. stations/ 1 add line)	1,200/ 1,800	1,250/ 2,000	1,300/ 2,100	1,350/ 2,200
	Installation	1,000/ 1,200			300/ 400
	Emergency Line				/ 1,200
4620	Insurance	500/ 1,000	500/ 1,000	500/ 1,000	800/ 1,600
4630	Contract Staff (Replacement)	1,000/ 2,000	1,100/ 2,200	1,200/ 2,400	1,400/ 2,800
4640	Audit	250/ 400	300/ 450	350/ 500	400/ 550
4650	Bookkeeping	200/ 300	300/ 400	350/ 450	400/ 500
4660	Bank Charges	100/ 150	100/ 150	125/ 175	125/ 175
TOTAL ADDITIONAL EXPANSION COSTS		35,780/66,970	28,390/59,540	30,925/64,824	74,495/83,395
**PROJECTED BASE ADMINISTRATIVE COSTS		353,997	392,937	436,160	484,138
% INCREASE OVER BASE		10% / 18%	7% / 15%	7% / 14%	15%/ 17%

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*Depending on staffing and equipment decisions

**Assuming average annual growth of 11%

(Communication (January 20, 1986) addressed to Mr. Bob Gwilliam, Chairperson, Scadding Court Community Centre, from the Director of Maintenance, City Property Department)

In reply to your communication dated December 18, 1985, I advise that the estimated custodial operating cost in 1986 dollars for the proposed expansion of the Centre is $30,000.00. An additional $2,000.00 should be provided for building repairs and annual maintenance.

(Report (November 2, 1987) addressed to the Neighbourhoods Committee from the Commissioner of Parks and Recreation)

Subject: St. Christopher House - Planning and Needs Study - Ward 4

Origin: Commissioner of Parks and Recreation (c36nhc87169:499)

Comments: Further to the proposed Capital Funding Programme and the related 1988 Capital Budget recommendations from the City Property Commissioner and myself, the purpose of this report is to request Neighbourhoods Committee endorsement of the need for the St. Christopher House relocation proposal.

St. Christopher House has completed an extensive and thorough community planning process. As early as 1980, the St. Christopher House Board began an in-depth long range planning process which has since included community needs assessments, community surveys, public meetings and consultations with other community agencies and levels of government.

Based on the needs identified, various service options were explored resulting in the conclusion to relocate their service into a new neighbourhood (Ossington/Dundas) which was determined as deficient in the type of community based services provided by St. Christopher House. The planning process has been extensively documented; this documentation and additional information is available should you wish to review this material.

The planning study which has been completed adheres to the guidelines outlined in the proposed Capital Funding Programme and Appendix F of the Final Report Community Task Force on Neighbourhoods Social and Recreational Services. I support the planning process which has been implemented.

Based on the process outlined in the proposed Capital Funding Programme, endorsement of the completed planning study is now requested.

Recommendation: That the planning process completed by St. Christopher House and the need to relocate its services to the Ossington/Dundas area be endorsed.

(Report (October 28, 1987) addressed to the Neighbourhoods Committee from the Commissioner of Parks and Recreation)

Subject: Scadding Court Community Centre - Planning Study - Ward 6

Origin: Commissioner of Parks and Recreation (c36nhc87166:499)

Background: Before your Committee for consideration are parallel reports dealing with a proposed process and guidelines for City funding of improvements to community centres in both City-owned and non-City-owned buildings and the 1988 funding requirements for various requests under the Community Centres Improvement Programme.

Also, before you is a communication from Mr. Bob Gwilliam, Chairperson, Scadding Court Community Centre Board of Management, which outlines the process and work programme to date of the Planning Study that has been undertaken to determine the need for a building expansion at Scadding Court Community Centre.

The process that the Scadding Court Planning Group has undertaken is consistent with the procedures as outlined in Appendix F of the final report of the Community Task Force on Neighbourhood, Social and Recreational Services adopted by Council in 1982.

This process for future development of City-funded recreation and community centres has been the basis for all of the current planning studies and is an integral part of the proposed Capital Funding Programme currently before your Committee.

Comments: The Needs and Resources Study undertaken by Scadding Court clearly established that there is full utilization of the existing centre facilities and documented the existence of unmet community needs. Prior to embarking on an architectural feasibility study, it is necessary to complete the planning process by way of a service option review, as outlined in the Task Force Report (Appendix "F"), in order to address and answer two questions.

1. "Can new programmes, to address the identified needs, be housed in existing community facilities (centres, schools, libraries, etc.) or is a new facility or facility expansion required?"
2. "If more space is needed, is Scadding Court Community Centre the best available site?"

The research and information that the Planning Group has produced has begun to address these questions. What remains to be addressed is an elaboration on several specific areas:

- A clearly defined centre catchment area within which to relate needs and resources, recognizing that specific programme areas may have distinctive catchment areas;
- Elaboration of the current public facilities within the stated catchment areas and an indication of the amount of available space for expanded community use;
- Indication that alternative opportunities to expansion have been fully explored;
- Determination of the neighbourhood impact that expansion at this site or other alternative sites would impose;
- Relative foreseen benefits to the relationship with other community service providers in the defined catchment area;
- Estimate of the approximate cost to the City for the first three years of operation of an expanded programme.

I am of the opinion that once this information has been provided that Scadding Court will have completed their Planning Study.

Recommendations:

1. That Scadding Court Community Centre be given authority to complete the planning process with the Service Options Review and report the results back to the Neighbourhoods Committee for approval;
2. That the Commissioner of City Property be authorized to release funds for an architectural/feasibility study to Scadding Court in accordance with the Capital Funding Programme currently before you which includes:
    (a) the completion of their Planning Study and endorsement of the need for this project by the Neighbourhoods Committee;
    (b) the architectural study terms of reference and recommended budget allocation receiving approval by the Community Centres Improvement Review Group;
    (c) a satisfactory cost-sharing arrangement being made.

(Report (October 26, 1987) addressed to the Neighbourhoods Committee from the Budget Review Group)

Subject: Proposed Capital Funding Programme - Community, Social and Recreational Services

Origin: Alderman Michael Gee, Chairman, Budget Review Group (c10nhc87020:509)

Comments: At its meeting on October 20, 1987, the Budget Review Group had before it the following material on the above-noted subject:

i) Report (October 15, 1987) from the Commissioner of Parks and Recreation.

ii) Report (October 15, 1987) from the Commissioner of City Property.

iii) Communication (October 13, 1987) from the Chairperson, Toronto Association of Neighbourhood Services.

The Capital Funding Proposal outlined in the report of the Commissioner of Parks and Recreation represents a major new policy initiative. The Budget Review Group believes that the policy matter should be reported on by the Neighbourhoods Committee and forwards the above-noted material for consideration.

There are 1988 Capital Budget implications as well as timing constraints. Recommendation 1 of the report of the Commissioner of Parks and Recreation calls for the program of capital funding assistance to become effective in 1988 and Recommendation 7 is that the Commissioner of City Property incorporate funds in his 1988 Capital Budget for this. The attached report (October 15, 1987) of the Commissioner of City Property requests a 1988 budgetary allocation of $400,000 and further requests the Neighbourhoods Committee to endorse the need for various projects outlined in the report.

It will be necessary for the Budget Review Group to finalize its recommendations respecting the 1988 Capital Budget within the first week and a half of November. If your Committee could give some indication of its views on the proposed new policy and the need for certain projects as early as possible, these may be taken into account in setting the 1988 Capital Budget.

Recommendation: That the Neighbourhoods Committee consider the attached reports.

(Report (October 15, 1987) addressed to the Budget Review Group from the Commissioner of Parks and Recreation)

Subject: Proposed Capital Funding Programme

Further to Budget Review Group's request, enclosed is the Capital Funding Report which presents guidelines and a process for the funding of capital improvements in City-owned and non-City-owned buildings.

Last January, a draft report was prepared by my staff and distributed to community agencies for feedback. As there were both supportive comments and some concerns expressed, I formed a Committee with representation from T.A.N.S., A.O.C.C., And Boys and Girls Clubs to develop guidelines and a process that the agencies could all support.

The Capital Funding Proposal Committee has had numerours meetings during the past five months to develop this report. Earlier this month, the Committee presented a draft report to their member agencies for comment. With some changes, which have now been incorporated into the report, the proposed Capital Funding Programme received full support from the community agencies.

I would like to acknowledge and thank the Capital Funding Proposal Committee for their contribution - Charlotte Maher (T.A.N.S.), Debra Hill (A.O.C.C.), and Don Eckhardt (Boys and Girls Clubs). Staff from the City Property Department and my Department also participated on this Committee.

Enclosed is the report and recommendations for your consideration.

(Report (October 15, 1987) addressed to the Budget Review Group from the Commissioner of Parks and Recreation)

Subject: Proposed Capital Funding Programme

Origin: Commissioner of Parks and Recreation (c36othr87028:287)

Comments:

Introduction

At its meeting held on September 3rd and 4th, 1986, the Budget Review Group had before it a commmunication from Donna Dasko, President, St. Stephen's Commmunity House, requesting consideration of a City fund of $800,000 per year for ten years, for capital improvements to facilities operated by members of the Toronto Association of Neighbourhood Services.

The Budget Review Group deferred consideration of this matter requesting that I, in consultation with the Commissioner of City Property, evaluate the concept and report back. In addition, the Budget Review Group, at its meeting held prior to Christmas, in considering a request from University Settlement Recreation Centre for funding of a feasibility study, requested me to report on this matter.

The purpose of this report is to present a framework to respond to the facility planning and capital funding needs of the community agencies in both City-owned and non-City-owned community centres. In approving the Final Report of the Community Task Force on Neighbourhood Social and Recreational Services (July 1982), City Council affirmed its role of providing support to agencies providing recreation and community services in the City, and opened the possibility that such support could include capital funding. Guidelines and a process are now required within which future work with community agencies can take place and City Council can make informed decisions on capital requests made by these agencies.

Background

The City has a large number of agencies which offer community, social and recreation services for the citizens of Toronto. These agencies have a variety of funding relationships with the City. Some agencies operate in City-owned buildings, buildings which are maintained by the City and programmed by the agencies. Others operate in buildings which they own and maintain, receiving only some programme funding from the City. Others operate in City-owned buildings in which the City is responsible for the major maintenance and the agency the minor maintenance. Some agencies have arrangements with the City Property Department whereby the janitorial services are provided by the City along with some of the maintenance (see Appendices 1 and 2).

The Department of Parks and Recreation, operates a number of Community Recreation Centres in City-owned buildings for which the City Property Department is responsible for building maintenance, be it major or minor and I am responsible for the pool filtration, rink refrigeration, caretaking and programming. I also operate a number of Community Recreation Centres in buildings which are owned by the Toronto Boards of Education. The Boards are responsible for the maintenance and caretaking which is charged to my Department (see Appendix 3.)

These arrangements have developed in response to specific community demands and each arrangement was made based on its own relative merits and not based on any general policy directive or initiative from City Council. Generally speaking, these arrangements work reasonably well, are not overly bureaucratic, and allow the various service providers to go about their business.

Recently there has been a strong demand emanating from various community agencies for increased resources such as capital and operating support from the City. These demands have originated from the Association of Community Centres (A.O.C.C.), the Toronto Association of Neighbourhood Services (T.A.N.S), Boys and Girls Clubs and most recently, from Mooredale House. Basically, the demands fall into the categories of:

1. Operating Funds (Programme Funds, Caretaking Funds, Insurance)
2. Annual Maintenance Funds (major/minor)
3. Capital Funds - major maintenance
    - renovation
    - acquisition
    - expansion/improvements
4. Planning and Feasibility Studies

The Final Report of the Community Task Force on Neighbourhood, Social and Recreational Services recognized the importance of these voluntary sector agencies to the quality of life in the City of Toronto, and acknowledged that the City government has a strong interest in supporting and maintaining their work. It is my recommendation that City Council adopt guidelines and a process which will permit the sharing of additional City resources including capital funding for agencies which do not now receive it. This will further support the development of partnerships with each agency in response to their facility planning and development requirements.

At the present time, we know that Scadding Court, University Settlement House, St. Christopher House, Third Floor Eglinton and Mooredale House have all formally approached the City for capital assistance. Scadding wishes to undertake a major expansion programme; University Settlement, a renovation and expansion; St. Christopher House, a relocation/renovation; Mooredale House, assistance with operating funds and major maintenance; and Third Floor Eglinton, capital acquisition/renovation. In addition, Alexandra Park has had discussions with City representatives around its desire to expand and we know that other agencies are discussing the possibility of future City assistance.

As part of Budget Review Group's request for me to report back on the provision of capital funding assistance, a draft report was prepared by my staff last January and distributed to community agencies and to the Commissioner of City Property for feedback. There were many supportive comments, as well as some concerns.

I believed the best way to resolve concerns on such an important matter was to consult with the agencies and consequently I formed a committee representing T.A.N.S., A.O.C.C., Boys and Girls Clubs, City Property and my Department. The objective of this Committee was to develop guidelines and a process whereby community agencies could access capital funding assistance from the City. This report reflects the Committee's work.

Comments: In July of 1982, City Council adopted the Final Report of the Community Task Force on Neighbourhood, Social and Recreational Services. In adopting this report, the City accepted its role in the provision of recreation and community services which also included a funding component. The complete description of this role can be found in Appendix 4.

Essentially, City Council recognized the importance of recreation to the social well-being of City residents and determined that City Council had a responsibility to directly provide a range of basic recreation facilities and services through the Department of Parks and Recreation and to financially assist or otherwise support the provision of recreation programmes offered by other organizations, agencies and community centres. City Council also recognized the importance of community services and committed to support them through a variety of means including advocacy, the undertaking of needs and resource studies, direct financial support through grants and the provision of other forms of support as deemed appropriate from time-to-time by City Council.

In adopting the recommendations, City Council recognized the extremely complex delivery system which had been developed for the provision of recreation and community services and also recognized the independence of the agencies from City Council. Except for the provision of: programme grants in the case of all of the agencies, core administrative funding in the case of the A.O.C.C. centres, and financial support for maintenance and conservation to those agencies in City-owned buildings, the centres operate rather autonomously from the City and should continue to do so.

Within the Task Force Report, Appendix F "Procedures for Future Development of City Funded Recreation and Community Centres", guidelines were approved supporting funding assistance to community agencies (See Appendix 5). These guidelines were developed to ensure that community groups would be aware from the outset of the criteria that Council would use in deciding the merits of City support for specific proposals arising from neighbourhood need, identification and service development efforts.

Partnerships

Within the Task Force Report, City Council made clear its expectation that other funding agencies accept the responsibility for the adequate funding of social and community service programmes for which they have had a historic involvement. Since City dollars only represent a small portion of the total budgets of many of the agencies, the variety of funding formulas which the agencies have should be maintained.

Many community agencies provide a significant amount of recreation programming. In the case of non-City-owned buildings, the City through its grant programmes, is responsible only for a small portion of the costs. The loss of facilities through deterioration or the inability to expand would place increased pressure on the City to be the provider of both facilities and one hundred percent City-financed programmes. As well as responding to community need, it is in the economic self-interest of the City to provide capital assistance to worthy community agency capital proposals.

My proposal is not that the City become the prime funder but rather become a partner in the provision of certain specific types of funding. The agencies have traditionally received funds from all or some of Metro, The United Way, the Province, the Federal Government and the private sector. It is my contention that the agencies should continue to seek to obtain funding from these sources: the broader the funding base the agency has, the greater the scope of programming and services it can provide and the less reliance on City resources.

Joint funding has other benefits. The agencies, if they were assured of access to dollars from the City, could more readily obtain funds from the private sector and other levels of government. The Province, in particular, would be more inclined to participate if it were assured that the City supported an agency's initiatives. Through its funding programme, the City can re-inforce its position of taking the lead role in determining local priorities (rather than responding to funding priorities identified by other levels of government). By taking this approach, the City can also increase the total funds available for community facilities within its boundaries and realize an excellent return on its contribution.

Purpose of Report

Based on City Council approval of the Task Force Report and Appendix F, this report recommends a process and guidelines for three distinct forms of assistance to community agencies for community recreation facility planning and development:

1) funding of planning and feasibility studies

2) funding for capital improvements including major upgrading, expansion, acquisition

3) technical assistance (but no funding) in establishing long term capital maintenance programmes for non-City-owned buildings.

1) Planning and Feasibility Studies

For purposes of this report, we have defined planning and feasibility studies as a two phase process. A planning study focuses on needs assessment and service options. It involves a process of objective setting, data collection, determining needs and selecting alternatives. The next phase is an architectural study which more specifically explores the site selection, building constraints and opportunities, and results in a design concept and capital cost estimates for budget purposes.

Planning Studies

Recreation planning is a problem-solving process which aims to increase the effectiveness of recreation services by encouraging the alteration, removal and integration of existing services and the co-operative development of future services. I am pleased that some community agencies are discussing planning studies to determine their community needs and exploring options to best respond to these needs.

Community agencies are required to plan effectively in order to determine the best course of action. Good planning takes time to do well and requires resources. I think it is important that the City support community agencies in this critical first step of the facility development process. It is also important that partnerships be developed early at the initial planning stages and I am therefore proposing that the principle of joint funding be established for planning studies which could include City, Provincial and agency funding.

Appendix F, "Procedures for Future Development of City Funded Recreation and Community Centres" promotes the planning process and provides guidelines for planning studies with emphasis on community need and involvement, co-operation and coordination, focus on action, innovation and affordability. These guidelines encourage the documentation of community needs and the thorough consideration of various alternatives to meeting these needs.

Eligible community agencies could access financial assistance for planning through the City's existing major and minor grant process. Agencies would be encouraged to have prior consultation with my staff to identify the need for planning and develop mutually agreeable terms of reference for the study.

Financial support from the City is intended to support planning activities that could not proceed without such financial support.

Architectural Studies

When the planning process has clearly established the need for a major capital improvement, an agency will generally require some sort of architectural feasibility study to determine its overall funding requirement. It is proposed that architectural study funding be provided from the capital budget to eligible agencies, on the basis that:

- only organizations which meet the eligibility criteria described below and which have a planning study completed or underway will be considered for architectural study funds;
- demonstrated partnerships... City funded studies are intended to respond to community supported initiatives evidenced by locally raised contributions of monies, efforts and other resources, partnerships with other agencies, the private sector and other levels of government;
- City commitment to fund an architectural study does not imply any commitment to fund the improvement itself.

Other Planning Assistance:

In addition to financial assistance, my staff and staff in the City Property Department would be available to consult with agencies on facility planning, developing terms of reference, selecting a consultant or responding to other related planning needs.

Once the planning study is completed and need determined, a proposal for capital improvements could be submitted to the capital budget process which is explained in the next section of this report.

2) Capital Improvements

As I outlined earlier, a number of agencies are desirous of expanding their facilities. I am proposing that the City provide capital funding assistance to eligible agencies in both City-owned and non-City-owned buildings who are undertaking capital improvement projects that follow the planning process and have a broad funding base. This section of the report outlines what is eligible, who is eligible, evaluation guidelines for proposals and the capital funding process. Eligible Improvements

Generally, capital projects can be classified on the basis of their justification in the following categories:

Class 1 - Capitalized Maintenance (major maintenance items with a long life span);

Class 2 - Health and Safety;

Class 3 - Operational Efficiency (where the cost of the capital is to be recovered through operating cost savings);

Class 4 - Changing Needs or Special Opportunities.

This Report Deals Only With Projects in the Fourth Class.

Community centre organizations requiring capital funds for projects of the other types are required to use the existing channels - that is, the City Property Department's normal capital budgeting process in the case of City-owned buildings, and their own resources or funds raised elsewhere in the case of non-City-owned buildings.

Projects in the Changing Needs class can include major renovation and upgrading of a facility as well as expansion. Purchase or construction of a new building to replace one that no longer meets community needs can also be considered. Projects that involve new community centres would follow the established procedures in Appendix F of the Task Force Report.

Eligible Organizations

Eligible applicants must offer neighbourhood based community recreation and community services (as defined in the Task Force Report) as their primary mandate and be legally incorporated not-for-profit organizations or organizations established by City By-law. Eligible organizations must have a charitable tax number and have previously received City funding. Such organizations must be located in the City, serve primarily residents of the City, and be in accordance with the City's Contract Compliance Program. Membership and services must be open to the general public.

Eligible organizations must be able to demonstrate sound organizational capabilities and effectiveness (e.g. mission statement, good management and administrative practices, effective use of staff and volunteers, financially soundness).

As a rule of thumb, this report recommends that eligible organizations receive capital funding assistance no more frequently than once every ten years. While each proposal will be assessed on its own merits, this time guideline is proposed as a way of ensuring that only fairly major, well-thought-out proposals with the potential for shared funding be considered. Grants for planning and architectural studies are in addition to this frequency guideline. Evaluation Guidelines

Eligible requests for funds under the City's proposed Community Centres Improvement Capital Funding Program would be evaluated on the basis of three criteria:

- need for the improvement ...that is, the extent to which the organization can demonstrate that there is a need for the facilities to be built or upgraded; this should be based on compliance with Appendix F in the case of very large projects, and on a similar but less demanding needs study process for other projects;
- organization's capacity to meet that need. This would require the organization to submit information on:
    - its record in carrying out effective programs responsive to community needs;
    - a long range plan for the centre, developed through a process involving community participation, with which the proposed improvement should be consistent;
    - the proposed improvement's impact on operating costs, and a plan to address that impact;
    - the proposed improvement's impact on the centre's organization and mode of operation, and a plan to address that impact;

  for non-City-owned centres only, an evaluation by City staff of the centre's ongoing building maintenance program would form a part of the proposal evaluation process.
- demonstrated partnerships... City funded projects are intended to respond to community supported initiatives as evidenced by locally raised contributions of monies, efforts and other resources; partnerships with other agencies, the private sector and other levels of government. A specific funding formula has purposely not been recommended in this report as it is recognized that agencies have varying capabilities in fundraising. Eligible applicants are required to make all reasonable efforts to seek and secure funding from various sources.

Proposals would only be considered if they included:

- Project description of capital improvements required with site plans and drawings and detailed cost estimates;
- Projected cash flow of capital funds and source of funds and their degree of certainty documented;

Capital Funding Process

This report recommends that a Community Centres Improvement Review Group (C.C.I.R.G.) be established to review all eligible applications for capital funding. This would be chaired by an elected official representing the Budget Review Group and would include representatives from AOCC (the Association of Community Centres), TANS (the Toronto Association of Neighbourhood Services), the Boys and Girls Clubs, Department of Parks and Recreation, City Property Department and the Management Services Department (Planning & Budgeting Division). The purpose of this group would be to review the proposals, make comments and recommendations on each request and priorize requests based on the programme criteria.

Eligible organizations would submit their formal applications for architectural studies or capital improvements to the Community Centres Improvement Review Group (C.C.I.R.G.) via the Commissioner of City Property well in advance of the Capital Budget submission deadline. Applications would include sufficient information to allow the proposal to be evaluated on the above criteria. My Department and the City Property Department would consult with community agencies about their applications, advise on conformity with work programme guidelines and documentation required, and give general advice on concept feasibility.

I am proposing that capital improvements and architectural feasibility studies for eligible applicants be incorporated into the City's Capital Budget and Program of Proposed Works. Once projects are assessed by the Community Centres Improvement Review Group (C.C.I.R.G.), they would be submitted to Neighbourhoods Committee for its consideration and then forwarded to the Budget Review Group. Successful projects would be incorporated in the City Property Department's Capital Budget Submission, with the C.C.I.R.G.'s comments contained in the justification narrative.

For projects involving non-City-owned buildings, funds will take the form of a grant which will be administered by the Commissioner of City Property. The City Property Department will review the final working drawings and specifications. To protect the City's interest, there will be terms and conditions pertaining to liability, disposal of the facility, records and reports, unused funds, etc. It is recommended that these be similar to the Province of Ontario's existing Wintario Capital Grant Program, and that the Commissioner of City Property and the City Solicitor be asked to report back jointly on the details of how they should be implemented.

For projects involving City-owned buildings, the City would allocate funds for the total project through its Capital Budget and would show recoveries to be met from other sources. The project would be contingent on such recoveries being obtained.

3) Capitalized Maintenance/Aging Plant - Technical Assistance

The Budget Review Group is well aware of my concerns with respect to the aging plant issue related to this Department's facilities. Over the last three years, I have brought forward with my capital budget various reports and studies indicating the need for long-term rehabilitation and maintenance programmes for many of my Department's major facilities. This same problem of aging plant and consequent increased need for major maintenance is one which is faced by many of the community agencies.

The City Property Department has, at my request, provided a summary of expenditures for the period 1981-1985 for the agencies with which whom they are involved (see Appendix 6) and as well, has completed a twenty year capital projection for community centres and developed criteria used to define "major maintenance" (see Appendix 7). Both of these documents indicate the need for significant expenditures (maintenance/conservation) for these facilities in order to keep them operating at an acceptable standard. The City Property Department is in the process of putting into place a similar twenty year programme for Community Recreation Centres operated by my Department and expects to have projections available sometime in 1987.

The City must look at the issue of aging plant as it relates not only to the City-owned buildings, but also to the established community agencies which operate out of facilities not owned by the City. If these non-City-owned facilities are allowed to deteriorate there may well be an expectation that the Parks and Recreation Department should provide facilities and programmes, financed entirely by the City.

In non-City-owned buildings, the responsibility for conservation to deal with the aging plant issue rests with the Board of each community agency. While we are not recommending capital financial assistance, the City Property Department has agreed to develop and maintain 20-year capitalized maintenance projections on request, for all TANS agencies, Boys and Girls Clubs and other eligible applicants in non-City-owned buildings. At the same time, the City Property Department can provide agencies with practical advice on maintenance issues. These projections will benefit all agencies in dealing with their aging plant issues.

In addition, my Department is reviewing training and development opportunities which would increase facility personnel awareness and ability to conserve, protect, maintain and operate community recreation facilities in a cost effective manner. Future training opportunities in these areas could also be expanded to include staff from T.A.N.S., A.O.C.C., and Boys and Girls Clubs.

Conclusions

Based on the direction from the Task Force Report and the process outlined in this report, it is appropriate that the City provide capital funding assistance to support the planning and development of community recreation centres in both City-owned and non-City-owned buildings. As the disposition of funds from the Langstaff and Concord lands (initially suggested by T.A.N.S.) has not yet been resolved and funds will not be accessible in the immediate future, I propose that eligible capital improvement projects be included in the City's existing Capital Budget for 1988 and future years.

I am recommending the formation of a Community Centres Improvement Review Group (C.C.I.R.G.) representing T.A.N.S., A.O.C.C., Boys and Girls Clubs, the Department of Parks and Recreation, City Property Department, Management Services Department (Planning and Budgeting Division) and chaired by an elected official from the Budget Review Group. This group (C.C.I.R.G.) would review eligible proposals for architectural studies and capital improvements and priorize the requests based on guidelines in this report. The Group would submit these projects with their recommendations to the Neighbourhoods Committee and then to the City Property Department for submission to the Budget Review Group for its consideration.

As planning is such an important element to facility development, financial assistance would also be available through the operating budget within the existing major and minor grants programme. A process of pre-consultation with staff from both my Department and City Property would be encouraged from the initial stages of the facility development process. I would forward the terms of reference to the Community Centres Improvement Review Group for comments prior to submitting my recommendation to the Grant Review Board for its consideration.

Financial assistance for feasibility studies and capital improvements would be on a cost sharing basis with the agency. Partnerships with other funders and levels of government would be encouraged and projects would be assessed accordingly.

Maintenance of aging plant would continue to be treated as it is now. City-owned buildings would continue to receive capital conservation funds through the City Property Department's Capital Budget as is the current practice. Agencies in non-City-owned buildings would continue to be responsible for their own conservation expenditures. Some technical support in projecting 20 year maintenance plans would be provided to non-City-owned facilities.

I believe the foregoing approach to facility planning and development to be a solid one, one which the City should establish in partnership with the community agencies. It would be appropriate that funds be allocated in the 1988 Capital Budget for capital improvements and that in subsequent years funds be incorporated into the City's Program of Proposed Capital Works. As this funding programme will require staff resources, the Community Centres Improvement Review Group and related departments should be asked to report further in this regard.

In order to proceed further with these guidelines it is important that City Council adopt a process by which agencies could submit their proposals and by which these submissions could be assessed. This report and the following recommendations have been prepared in consultation with representatives from T.A.N.S., A.O.C.C., Boys and Girls Clubs and the City Property Department.

Recommendations:

1. That organizations which have a primary mandate of neighbourhood based community recreation and community services and which meet the criteria outlined in this report be eligible for capital funding assistance through the City's Capital Budget and Program of Proposed Capital Works effective 1988 and that such funding be deemed to be in the interests of the municipality.
2. That a Community Centres Improvement Review Group be formed under the Chairmanship of an elected official from the Budget Review Group and consist of one representative from T.A.N.S., A.O.C.C., Boys and Girls Clubs, the Department of Parks and Recreation, City Property Department and Management Services Department, to review capital improvement proposals and to priorize requests for consideration by the Neighbourhoods Committee and Budget Review Group.
3. That proposals requiring City funds for capital improvements to community centres located in City-owned buildings and non-City-owned buildings follow the guidelines set out in this report and the process outlined in Appendix 8 (attached).
4. That partnerships and cost sharing with other agencies, levels of government, and the private sector be encouraged in planning and architectural studies and capital improvement proposals, and that eligible organizations be expected to make all reasonable efforts to seek and obtain such funding.
5. That planning studies for community centres be supported through the major and minor grants programme. That the Commissioner of Parks and Recreation assist in developing terms of references for such studies and obtain comments from the Community Centres Improvement Review Group prior to submitting a recommendation to the Grant Review Board for its consideration.
6. That the Commissioner of City Property Department on request provide 20 year maintenance projections and advice with respect to non-City-owned buildings for T.A.N.S. agencies and Boys and Girls Clubs as well as for other applicants who receive capital grants.
7. That the Commissioner of City Property be requested to incorporate funds in his 1988 Capital Budget Submission for projected proposals.
8. That the Commissioner of City Property and City Solicitor report further on the terms and conditions under which capital improvement grants should be provided for, similar to the Province of Ontario's existing Capital Wintario Program.
9. That the Community Centres Improvement Review Group be requested to
   (a) communicate to eligible organizations the process and guidelines outlined in this report along with the timelines for receipt of applications; and
   (b) request capital improvement projections for the next five years from all T.A.N.S. and A.O.C.C. agencies, and Boys and Girls Clubs.
10. That the appropriate officials report on additional resources required to implement this process.
11. That the funding process outlined in this report be subject to review after two years.

Appendix 1

Community Centres Operated by Agencies

	T.A.N.S. Toronto Association of Neighbourhood Services	A.O.C.C. Association of Community Centres	Boys and Girls Clubs
City-Owned Buildings	University	519 Church	Eastview***
	Settlement	58 Cecil Street	St. Alban's

		Scadding Court	Dovercourt
		Community Centre 55*	
Non-City -Owned Buildings	St. Christopher House	Ralph Thornton**	Downtown
		Applegrove	Gerrard Kiwanis
	St. Stephen's	Central Eglinton	
	Central Neighbourhood		
	Dixon Hall		
	Woodgreen		

* Currently being acquired by the City
** Long-term lease
*** Eastview is a community centre affiliated with Boys & Girls Clubs.

Appendix 2

Nature of Maintenance Arrangements

Maintained by
City Property
Department

- Beaches
- S. H. Armstrong
- Annette
- Joseph J. Piccinnini
- Jimmie Simpson
- John Innes
- McCormick
- Pape
- Trinity
- Wallace-Emerson
- University Settlement
- St. Alban's
- Dovercourt
- Scadding
- Eastview
- *Ralph Thornton

Capital Maintenance City
Property Department
- Minor Maintenance
Board of Management

- *55 Main
- 519 Church
- 58 Cecil Street

Note: *55 Main Street is currently being acquired by the City. Ralph Thornton is owned by the Federal Government and long-term leased to the City.

Appendix 3

Community Recreation Centres Operated by The Department of Parks and Recreation

In City-Owned Buildings

- Beaches
- S. H. Armstrong
- Annette
- Joseph J. Piccinnini

In Non-City-Owned Buildings

- Elizabeth
- Holy Family
- Keele
- Parkdale

Jimmie Simpson
John Innes
McCormick
Pape
Trinity
Wallace-Emerson

Adam Beck
Balmy Beach
Brown
Earl Beatty
Frankland
Hillcrest
Maurice Cody
Regent Park (North)
Swansea (33 Waller)
Regent Park (South)

Appendix 4

Excerpt From The Final Report of the Community Task Force on Neighbourhood, Social and Recreational Services

City Roles

Recreation

1. Whereas recreation includes all of those activities in which an individual chooses to participate in his/her leisure time and is not confined solely to sports and physical recreation programmes but includes artistic, creative, cultural, social, intellectual, educational and neighbourhood betterment activities.

   And whereas recreation is a fundamental human need for citizens of all ages and interests for both sexes and is essential to their psychological, social and physical well-being.

   And whereas City Council recognizes that recreation is a social service in the same way that health and education are considered as social services, the purposes of which are to: (a) assist individual and community development; (b) improve the quality of life; and (c) enhance social functioning.

   Therefore, be it resolved that the City shall directly provide and manage through the Department of Parks and Recreation a range of basic recreation facilities and programmes free of charge to the City residents, continue to utilize shared-use agreements under local Boards of Education and financially assist or otherwise support the provision of recreation programmes offered by voluntary organizations, agencies and community centres so as to ensure that all citizens have maximum opportunity for the enjoyable, satisfying and creative use of leisure time.

Community Services

2. Whereas community services consist of a broad range of programmes to help individuals and families to gain access to basic resources and institutions of our society, bring people together for mutual support, provide opportunities for voluntary participation, further inter-cultural relations and promote the social foundations of neighbourhoods, all of which are essential to the quality of City life.

   And whereas Council has demonstrated a commitment to the development of multi-purpose neighbourhood centres/community centres by the provision of core administrative funding.

   And whereas Council has provided for many years general grants to a variety of community service agencies.

   And whereas Council has provided other means of support such as use of City-owned buildings and sharing of maintenance costs.

   Therefore, be it resolved that the City shall facilitate and support the provision of community services to as wide a range of Toronto residents as possible and it shall undertake to support such services where need has been demonstrated through such means as:

a. The use of space in City-owned buildings.

b. The promotion of sharing of non-financial resources and expertise among agencies, e.g., jointly sponsored research projects, sharing of equipment for special events, access to staff development and training programmes, etc.

c. The provision of administrative and technical support to local agencies.

d. The advocacy of financial support from community and governmental funding bodies.

e. The provision of core administrative funding of multi-purpose community centres established by City By-law and managed by local boards of management.

f. The support and/or undertaking of needs and resources studies at the neighbourhood level.

g. The provision of direct financial support through general grants where community service needs have been clearly identified and other sources of support are not available.

h. The amendment of the current priorities for the use of City-operated recreation facilities according to Appendix "B" so as to permit the provision of community services by external organizations at these locations.

i. The provision of other forms of support as deemed appropriate by Council.

City Funding Policy

1. The City provide grants through the Department of Parks and Recreation to voluntary agencies, organizations and community centres for the provision of designated recreation programmes according to the policies and procedures as set out in Appendix "C".
2. The City should continue to expect that other funding bodies accept responsibility for the adequate funding of social and community service programmes for which they have had an historic involvement or provisions for the support of such programmes.
3. Representatives of the Implementation Task Force, the Department of Management Services and the Grant Review Board be requested to initiate discussions with the Metropolitan Department of Community Services and any other funding bodies deemed appropriate to determine more appropriate funding responsibilities particularly with respect to the City's provision of general grants for social and community service programmes and prepare a progress report for Council consideration by December 1, 1982.
4. The Implementation Task Force, in consultation with community agencies, prepare appropriate revisions to the current policies and procedures for City grants in light of the discussions referred to in recommendation No. 6.
5. Any proposed changes to funding criteria of the City and other funding bodies be subject to public consultation and the adequate funding of those programmes affected.
6. The proposed community centre policy guidelines contained in Appendix "E" be adopted.

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Appendix 5

Excerpt From The Final Report of the Community Task Force on Neighbourhoods, Social and Recreational Services

Appendix "F"

Procedures for Future Development of City Funded Recreation and Community Centres

A. Introduction

Over the past few years, the City has supported the development of both City-operated Recreation Centres and City-funded Community Centres. These two types of facilities can be distinguished by the degree of emphasis placed on the provision of community service versus recreation programmes and their management structures. The City currently lacks a policy and written procedures as to how a service development process that arrives at a choice between these two types of Centres should proceed. Consequently, the process itself and the final selection decision has displayed some of the following:

- Insufficient representation of relevant parties.
- Lack of clear expectations with respect to local planning structures and group composition.
- Inadequate needs and resources studies.
- Lack of written criteria to be used in determining proposals eligible for Council consideration.
- Exploration of an inadequate variety of alternatives for potentially meeting local needs.
- Lack of clear opportunities for normal response by City Departments and community agencies to identified needs and proposed service/centre development alternatives.
- Lack of opportunities for Council to give approval in principle at critical stages of the process.
- Lack of criteria to be used in selecting programme/service emphasis of final proposal and appropriate management structure.

B. Purpose of Guidelines

These guidelines have been developed to ensure that emerging community groups will be aware from the outset of the criteria that Council will use in deciding on the merits of City support for specific proposals arising from neighbourhood needs, identification and service development efforts.

These guidelines place emphasis upon the documentation of local needs and the thorough consideration of various alternatives to meeting identified needs, the promotion of the use of existing agencies, facilities and resources rather than the development of new facilities and clear opportunities for Council decision at critical planning stages. The guidelines assume that a variety of organizational forms could be developed at the neighbourhood level to achieve the requirements of these guidelines.

Generally speaking, local service planning efforts can be seen as proceeding through three stages:

- Formation of a group of people and organizations around perceived problems or issues.
- Identification and assessment of local needs and available resources.
- Development of a detailed proposal for addressing the identified issues and problems.

These guidelines are organized around these three stages:

Stage 1 - Initiation

The initiation of some neighbourhood process that ultimately leads to a new facility or the expansion or modification of an existing community or recreation agency can take many forms. It can result from groups of neighbourhood residents coming together to deal with a specific perceived need or issue or it could be generated by another process, e.g. Neighbourhood Improvement Programme. A group of agencies providing service might also initiate such a process to facilitate a more comprehensive system of services in the neighbourhoods they serve.

These guidelines do not prescribe a particular form that the initiation of neighbourhood needs identification and service development initiatives should take. They do, however, identify the criteria that Council will use in considering the merits of requests for City support for specific proposals that may emerge from such local initiatives.

It is recognized that these guidelines tend to be oriented to existing communities. Where there is no existing community, e.g., St. Lawrence, the planning process would need to include special provisions such as the involvement of agencies providing services in surrounding areas.

Phase II - Identification of Needs and Resources

Guidelines

1. No proposal for a City supported Recreation or Community Centre will be considered prior to the completion of a study of local needs and resources. 2. Greater consideration will be given to studies involving the participation of the following:
   - local residents
   - community and recreation agencies currently providing service in the local area.
   - representation of the Department of Planning and Development.
   - representation of the Department of Parks and Recreation.
3. The local needs and resources study should take into consideration existing statements of City-wide needs and priorities.
4. A report on needs and resources shall be submitted to Council for its consideration and comment.
5. Following the completion of the needs and resources study, a report on Service Options must be prepared for Council consideration. The Options Report must provide evidence that at least the following four options were adequately considered:
   1. Needs not sufficient for further action.
   2. Existing organizations can co-ordinate activities to meet the identified needs without further City action other than monitoring of progress.
   3. Needs can be met by existing organizations but additional City resources are required. This option must be accompanied by an approximated ballpark cost of City resources required for the first 3 years.
   4. City initiative is required to develop a new facility. Again this option must be accompanied by an approximated ballpark cost to the City for the first 3 years.

   If either Option 3. or 4. is being recommended, the following steps must be undertaken.

   a) Requests for written responses on the Needs, Resources and Options Report shall be made to appropriate Civic Departments and community agencies and these responses shall be included in the report submitted to Council. A request for such response within one month shall be deemed adequate.

   b) The report with written responses attached shall be submitted to Council for its review and request for approval in principle.

Phase III - Development of Detailed Proposal (if 3. or 4.)

Guidelines:

If Option 3. is approved in principle by Council, a detailed proposal must be developed and it must contain the following:

1. Report on community consultation process followed.
2. The types of services needed and the priorities for service development.
3. The existing organizations to be involved and the roles that each should play.

4. Documentation that the identified organizations are willing to perform these roles proposed and the necessary conditions for such participation given Council approval of the proposal.
5. The nature and extent of non-City resources that will be utilized and the likelihood that these will be forthcoming.
6. A review of various management/organizational structures that could be utilized and a recommended model.
7. Estimated costs to the City of the proposal and proposed methods of accountability.

Proposal submitted to Council for decision.

If Option 4. is approved in principle by Council, a detailed proposal must be developed and it must contain the following:

1. Report on community consultation process followed.
2. The types of services needed and their priorities.
3. The reasons why a new agency and/or facility is required.
4. A review of various management/organizational models considered, a recommended model, the criteria used in making the recommendation and a description of how the model would fit into existing funding structures of the City.
5. The ways in which the proposed organization would co-ordinate its programmes with existing organizations.
6. The nature and extent of non-City resources that will be utilized and the likelihood that these will be forthcoming.
7. Proposed methods of accountability to Council and users.
8. Estimated costs to the City of the proposal (both capital and operating*).

Proposal submitted to Council for decision.

* Where Option 4 is approved, the determination of the initial staffing levels, whether the facility is to be a directly-operated Recreation Centre of a City-funded Community Centre, will follow the principle that sufficient staff are required to efficiently and effectively realize the physical and programme potential of the facility.

During the period August 1, 1982 - June 30, 1985, the Implementation Task Force will review proposals under these guidelines on the request of Neighbourhoods Committee.

APPENDIX 6

APPENDIX 5

SUMMARY OF EXPENDITURES

PERIOD 1981-1985

Code	Description	Erected	1981	1982	1983	1984	1985	Total
(4)	55 Main St. Community Centre	1911	6,697	11,566	-	5,758	13,432	37,452
(4)	519 Church St. Community Centre	1880	27,140	17,893	22,500	5,906	19,941	93,380
(4)	58 Cecil St. Community Centre	1889	15,295	6,387	7,074	5,821	11,433	46,010
(4)	Cowan Avenue Community Centre	1805	2,086	11,547	-	-	-	13,643
(4)(3)	Ralph Thornton Community Centre	1913	-	14,540	13,771	14,674	-	42,985
(1)	Beaches Recreation Centre	1970	10,450	8,620	15,222	23,284	12,164	69,740
(1)	S.H. Armstrong Recreation Centre	1954	6,062	23,481	16,890	17,238	22,032	85,703
(1)	Annette Recreation Centre	1968	17,076	17,373	41,244	35,546	16,429	127,668
(1)	J Piccininni Recreation Centre	1979	17,675	70,228	21,520	55,889	29,403	194,715
(1)	Jimmie Simpson Recreation Centre	1974	27,110	29,193	35,100	37,569	85,753	214,725
(1)	John Innes Community Centre	1950	21,895	17,102	24,973	25,621	33,224	122,815
(1)	McCormick Recreation Centre	1964	39,804	49,438	37,442	199,397	68,584	394,665
(1)	Pape Recreation Centre	1963	44,810	34,280	34,187	48,596	133,534	295,407
(1)	Swansea Community Centre	1959	7,909	14,845	10,864	14,072	10,057	58,197
(1)	Trinity Recreation Centre	1958	32,142	31,361	28,252	46,097	78,595	216,447
(1)	Wallace Emerson Community Centre	1981	14,674	36,761	40,129	134,263	36,158	261,985
(3)	Eastview Community Centre	1976	18,698	23,684	14,441	17,200	33,278	107,301

(2)	Scadding Court Community Centre	1978	54.764	51.781	17.997	49.007	43.537	217.086
(2)	University Settlement	1957	30.480	43.014	27.369	27.212	48.500	176.584
(2)	St. Alban's Boys' & Girls' Club	1960	35.672	9.630	13.210	18.192	38.405	115.109
(2)	Dovercourt Boys' & Girls' Club		25.210	25,510	20.320	17.881	29.076	117.997

(1) Maintenance by C.P.D. programmes and custodial P & R.

(2) Maintenance by C.P.D.; custodial and programmes Board of Management

(3) Maintenance including custodial by C.P.D.; programmes Board of Management

(4) Capital maintenance C.P.D. - minor maintenance, custodial and programmes Board of Management

NOTE

1) Above expenditures charged to City Property and Parks and Recreation Operating Budgets. Also includes N.I.P. and other programmes, excludes minor maintenance charged to Community Centre Budgets.

2) Responsibility for minor maintenance and custodial transferred to Board of Management effective January 1, 1985

3) Main Street Community Centre owned by Metro and leased to City effective January 1, 1974

4) Ralph Thornton owned by Federal Government and leased to City.

APPENDIX 7

PROJECTED MAINTENANCE COSTS

	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996-2005	TOTAL
Ralph Thornton Community Centre	22,000	18,000	7,000	3,500	5,000	4,500	-	5,600	33,000	11,500	79,100	189,200
519 Church Street	19,000	9,000	3,300	5,000	9,700	-	-	-	8,000	-	51,400	105,400
Community Centre 55	3,500	8,000	-	5,000	-	3,500	13,000	-	-	-	61,000	94,000
Cecil Community Centre	5,000	-	-	-	5,500	13,000	16,000	3,000	6,500	-	20,000	79,000

	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997-2007	TOTAL
Mooredale	-	25,000	10,000	5,000	6,500	67,000	9,500	31,000	-	9,000	35,000	78,000	276,900

Criteria for Major Maintenance

- Structural repairs
- Roof replacement
- Complete interior/exterior decorating
- Replace H.V.A.C systems
- Paving of parking lots
- Items not listed above that exceed $5,000

Appendix 8

Capital Funding Programme Process

Step 1 - Planning Study to Document Need

Pre-consultation between agency and Parks and Recreation regarding the need for the planning study and the development of terms of reference.

For organizations seeking a grant for the planning study, terms of reference would be submitted to Parks and Recreation and distributed to C.C.I.R.G. for review and comments. (Attached is the process and timeline for major and minor grants for planning studies.)

For organizations not seeking financial assistance for the planning study, however wishing capital funding support in the future, it is advisable that the terms of reference be submitted to Parks and Recreation which would distribute these to C.C.I.R.G. for comment. Comments would be forwarded to the agency.

Planning/Needs assessment study carried out.

Completed planning study report submitted to Parks and Recreation which forwards copies to all members of C.C.I.R.G. for comments.

Parks and Recreation forwards C.C.I.R.G. comments to agency.

Any additional information required to demonstrate need submitted to Parks and Recreation, which forwards same to C.C.I.R.G.

C.C.I.R.G. forwards planning study report with recommendations to Neighbourhoods Committee.

Neighbourhoods Committee endorsement of needs identification and service options, and support to proceed to STEP 2.

City Council approval.

Major and Minor Grant Process for Planning Studies

Major Grant	Minor Grant
Prior to May	Prior to November
Preconsultation Agency & Parks and Recreation re - Terms of Reference for Planning Study.	Preconsultation Agency & Parks and Recreation re - Terms of Reference for Planning Study.
Early May	Early November
Terms of reference submitted to Parks and Recreation which distributes copies to all members of C.C.I.R.G. for comment.	Terms of reference submitted to Parks and Recreation which distributes copies to C.C.I.R.G. for comment.
Early June	Early December
Parks and Recreation communicates comments to agency.	Parks and Recreation communicates comments to agency.
Late September	Early February
Final terms of reference with major grant application submitted to Parks and Recreation which distributes copies to C.C.I.R.G. for comment.	Final terms of reference and minor grant application submitted to City Clerks/Management Services Department which distributes to Parks and Recreation. Parks and Recreation forwards terms of reference to C.C.I.R.G. for comment.

Late November

Parks and Recreation incorporates funds within next years Operating Budget request to City Council incorporating C.C.I.R.G.'s comments.

January

Parks and Recreation forwards Operating Budget request to Neighbourhoods Committee.

March

City Council Approval.

June

Grant Cheques Issued.

Late March

Parks and Recreation forwards recommendation to Grants Review Board incorporating C.C.I.R.G.'s comments.

April

Grants Review Board Meetings.

May

Grants Review Board recommendation to Neighbourhoods Committee.

June

City Council Approval.

July

Grant Cheques Issued.

Completed Planning Study Reports to be forwarded to Parks and Recreation.

All dates approximate.

Capital Funding Programme Process

Step 2 - City Contribution to Architectural/Feasibility Study and Construction Costs

October-December	City Property obtains funds in its Capital Budget for architectural/feasibility studies (proposals not specified.)
Prior to December	Preconsultation between agency and City Property re - terms of reference.
December	Application for study funds submitted to City Property; terms of reference agreed upon.
January	Terms of reference and recommended budget allocation submitted to C.C.I.R.G. for approval.
February	Study funds available.
February-May	Architectural/feasibility study carried out.
June	Completed feasibility study and request for construction funds submitted to City Property which distributes copies to C.C.I.R.G. members.
September	C.C.I.R.G. recommends projects and priorities to Neighbourhoods Committee.
October	Commissioner of City Property incorporates funds in his upcoming year's Capital Budget request to Budget Review Group.

December	City Council approval.
February	Funds available.

Note: All dates approximate.

A City contribution to an architectural/feasibility study does not imply any commitment to funding of the capital project.

(Report (October 15, 1987) addressed to the Budget Review Group from the Commissioner of City Property and the Commissioner of Parks and Recreation)

Subject: Community Centres Improvement Program - 1988 Funding

Comments: In a parallel report to Budget Review Group, the Commissioner of Parks & Recreation recommends a proposed process and guidelines for City funding of improvements to community centres in both City-owned and non-City-owned buildings. In the consultations leading up to that report, all parties agreed that while the full process as recommended could not get underway until the 1989 Capital Budget cycle, it was highly desirable to include funding for certain projects in 1988. (These are among the projects which gave rise to the request for the above report in the first place).

The Commissioner of Parks & Recreation's report recommends that requests for funding for both architectural studies and capital improvements under the proposed program be incorporated in the Capital Budget submission of the City Property Department. A sum of $400,000 has accordingly been incorporated in the 1988 submission. This report addresses the requirements for that amount.

The above report refers to formal requests for capital funding assistance from:

- Scadding Court (City): a major expansion program
- University Settlement (City): renovation and expansion
- St. Christopher House (non-City): relocation & renovation
- Third Floor Eglinton: capital acquisition & renovation
- Mooredale House (City): operating funds and major maintenance

Together with other requests or informal discussions relating to Alexandra Park and St. Stephens (both non-City). Also, during the course of reviewing the report, there was a verbal request for financial assistance for a renovation now in progress at the Gerrard Kiwanis Boys' and Girls' Club.

We have reviewed all of these requests and reached the following conclusions:

Scadding Court

Scadding Court has completed a planning study, but the Commissioner of Parks & Recreation has advised the Board of Management that he believes that additional information is required to complete the planning study prior to initiating an architectural feasibility study. This information should address and answer two questions:

> "Can new programs to address the identified needs be housed in existing community facilities (centres, schools, libraries etc.), or is a new facility or facility expansion required ?"
>
> "If more space is needed, is Scadding Court Community Centre the best available site ?"

The facilities needed at Scadding Court, as determined by the work carried out to October 15, 1987, include a teen/multi-purpose lounge, games room, music studio, woodworking area, work/office/counselling space, typing and computer area, administrative offices, staff room, and accessible washrooms. A new wing is proposed to accommodate these needs.

Scadding Court is also exploring with the Commissioner of City Property the possibility of a housing project on a part of the site which could enable its community centre expansion to be carried out at no net cost to the City.

We understand that the Scadding Court Board of Management is now placing the results of its planning study before the Neighbourhoods Committee for endorsation.

We are recommending that if and when the Neighbourhoods Committee confirms the need for this facility, funds for an architectural feasibility study be provided (subject to approval by the Community Centres Improvement Review Group of the terms of reference and budget allocation). These funds should relate only to the proposed community centre improvement. In the event that Scadding Court decides to proceed with an architectural feasibility study that also relates to the housing option, and funds from another source are available for the housing option part of the study, the two should be able to proceed jointly.

University Settlement

The University Settlement Recreation Centre has plans for renovation and expansion. Various background work on both long term planning and specific needs has been carried out, and the Centre has recently initiated a full planning (Community Needs Assessment) study in consultation with the Commissioner of Parks and Recreation.

Discussions have also been held with the Commissioner of City Property around provision of an elevator for disabled accessability (funds were approved in the 1987 Capital Budget), and around the terms of reference for an architectural feasibility study on the renovation and expansion proposal.

At its meeting of September 22, 1987, Budget Review Group had before it a report from the Commissioner of Parks & Recreation dealing with the University Settlement Recreation Centre's request for an Architectural and Engineering Feasibility Study. The Commissioner commented that:

> "Generally, an architectural study would be done once the need to expand is established. Due to the circumstances in this case, that other physical renovations are now taking place and the fact that the Settlement House has committed to complete a needs study, I believe it is appropriate to consider the architectural study at this point".

Budget Review approved the Commissioners' recommendations, supporting the request for funds and requesting the Commissioner of City Property to report on terms of reference for this study and the appropriate level of funding which should be provided.

With the completion of the above noted report on the capital funding program, we are now recommending that, if that report is approved, the terms of reference and funding for the University Settlement architectural study be subject to the approval of the proposed Community Centres Improvement Review Group, rather than the Budget Review Group. This is consistent with the procedures recommended in that report.

St. Christopher House

St. Christopher House made a decision to relocate further west about five years ago, in part as a result of the City's study of community facilities and needs in West Toronto. Its plan, as it has evolved, calls for the agency to operate from at least two locations. A neighbourhood drop-in centre has been established in a renovated building at 53 Argyle Street. The agency also operates programs from two other locations, one of which it must shortly vacate. The plan calls for St. Christophers to take over part of the premises of the now declining Wesley-Grace-Carman United Church at 248 Ossington Avenue (at Dundas), and to refurbish and expand them to become its main headquarters and the base for its literacy, meals-on-wheels, home support, youth employment and other programs. St.Christophers is a multi-function organization, with a particular emphasis on services for the Portugese community.

Prior to deciding on its new Ossington/Dundas facility St. Christophers carried out an extensive planning study in a consultative manner, and the Commisioner of Parks & Recreation is satisfied that the need for the facility has been adequately proven. An architectural feasibility study has been carried out, and staff of both our departments have reviewed the results. We are satisfied that the proposal is a reasonable one. The Commissioner of City Property notes that some of the improvements called for (clock tower and glass passageway) appear to be included more for aesthetic than functional reasons. He is also of the opinion that some minor modifications could result in reduced maintenance costs.

Attached is a proposed renovation budget and funding plan provided by St. Christopher House. A City contribution of $350,000 is requested. Since this represents less than 15% of total project costs, and since there are no other projects which appear ready to proceed to construction in 1988, the request appears reasonable and we are recommending that it be approved.

A few qualifying conditions appear in the recommendation itself. One relates to the terms and conditions for the granting of funds, which is to be the subject of a separate report by the Commissioner of City Property and the City Solicitor. The others are self-evident.

Third Floor Eglinton

Relocation of this community centre organization is now proceeding independently in co-operaton with the Toronto Public Library. There does not appear to be any immediate need for funding under this program.

Mooredale House

The Mooredale House request relates to funding for maintenance and operating costs. These are not covered under the proposed Community Centres Improvement Program. The Commissioner of City Property has, however, proposed through his 1988 Capital Budget Submission that the ongoing capitalized maintenance program at Mooredale House, which is a City-owned property, become a City responsibility.

Gerrard Kiwanis

The Gerrard Kiwanis Boys' and Girls' Club is currently undertaking repairs and alterations to its facility at 101 Spruce Street. This project was tendered in June and is now well underway.

At a meeting held with various community centre representatives on October 2, 1987, Gerrard Kiwanis verbally requested that their project be considered for funding under the proposed new Community Centres Improvement Program.

Staff of the Parks & Recreation Department has met with Club representatives. After due consideration, we have decided not to recommend financial assistance for this project. The proposed program is not yet approved, and no mechanism for the provision of funds to non-City-owned buildings has yet been established with the Legal Department. Moreover, the Program was not and is not intended to fund projects on a retroactive basis.

Other Projects

To the best of our knowledge, there are no other projects requesting funding under this program at this time. In the event that funds are required for an architectural feasibility study for some other project which meets all the conditions recommended in the Commissioner of Parks & Recreation's report, funds may be available during the year from the $50,000 recommended to be approved for this purpose.

Recommendations:

1. That the sum of $400,000 be approved in the 1988 Capital Budget of the City Property Department, of which $350,000 be provided in the form of a grant to St. Christopher House for construction costs and $50,000 for architectural/feasibility studies.
2. That the above recommended grant to St. Christopher House be made by the Commissioner of City Property subject to these conditions:
   - (a) that the Neighbourhoods Committee endorse the need for the project;
   - (b) that Council approve terms and conditions for the granting of money for capital improvements to non-City-owned buildings, and that the grant be in accordance therewith;
   - (c) that the Commissioner of City Property review working drawings for the project and satisfy himself that they and the resulting cost estimates are reasonable, in view of the City's financial interest in the project.
3. That the Commissioner of City Property be authorized to release funds for architectural/feasibility studies to Scadding Court, University Settlement House, and any other projects that meet the conditions set out in the accompanying report from the Commissioner of Parks & Recreation, subject to:

(a) Neighbourhoods Committee endorsation of the need for the project (except in the case of University Settlement House);

(b) study terms of reference and recommended budget allocation receiving approval by the Community Centres Improvement Review Group; and

(c) satisfactory cost-sharing arrangements being made.

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Appendix A

St. Christopher House Proposal

Proposed Renovation Costs of Wesley Grace Carman Church Property

Proposed Costs	$	Sq. ft.
Hard Construction Costs Phase I	$1,593,786	24,498
Hard Construction Costs Phase II	350,000	2,005
Architects Fees 8%	155,503	
Disbursements	15,550	
Legal Fees and Disbursements	19,500	
Cost of Fundraising	60,000	
Cost of Financing the Project for the three year pledge period (12.5% interest over 3 years)	151,586	
Contingency	50,000	
Total	$2,395,925	26,503

—

Proposed Renovation Budget

Income	
Comsoc	$ 122,225
Tourism & Recreation	107,290
Citizenship & Culture	545,269
City of Toronto	350,000
Federal Government	62,500
Church	100,000
Professional In-Kind	38,938
St. Chris Building Campaign	1,069,703
Total	$2,395,925

(Communication (October 13, 1987) addressed to the Budget Review Group from Jean Palmer, Chairperson, Toronto Association of Neighbourhood Services)

Subject: Proposed Capital Funding Programme

On October 20, 1987, the Budget Review Committee will be considering a report entitled "Proposed Capital Funding Program". This report, we feel, represents a major step forward in the forging of a cooperative relationship between the City and those neighbourhood based organizations which provide social and recreational services. It recognizes, as did the earlier Task Force Report, the essential role played by neighbourhood agencies in the provision of these services by recommending several forms of assistance to community agencies for the planning and development of community recreation facilities. TANS agencies, housed both in City and non-City owned facilities, need this assistance, in conjunction with funds from other sources, to continue to offer services that are effective and responsive to changing community needs. Funding for feasibility studies and capital improvements, and the offer of technical assistance in establishing maintenance programs, are welcome and necessary initiatives.

We commend City staff, and the Capital Funding Work Group for its fine work in developing this report, and look forward to our continued participation as a member of the proposed Community Centres Improvement Review Group.

We trust that the Budget Review Committee will concur with our assessment of this report, and recommend a speedy implementation of its recommendations.

(Council Action)

Alderman Gee addressed Council with respect to the Budget.

During consideration of this Clause, Council also had before it the following reports:

(December 8, 1987) from the Managing Director, Toronto Historical Board

Re: 1988 Capital Budget - Toronto Historical Board

This is to advise that none of the following projects contained within the above are subject to review under The Environment Assessment Act:

1. *Restoration of Spadina (Phase III)*
2. *Funding for Capital Maintenance*
3. *Municipal Heritage Fund - All Toronto Historical Board Sites, Properties, and Monuments*
4. *Restoration of Board Sites*
5. *Computerization of Board Operations*
6. *Acquisitions Fund*
7. *Conservation of Major Artifacts*
8. *Vehicle Replacement.*

(December 11, 1987) from the Budget Review Group

Subject: Amendments to 1988 Capital Budget and Program of Proposed Capital Works 1989-1992

Origin: Alderman Michael Gee, Chairman, Budget Review Group (c10cncl87064:509)

Comments: Two amendments are required to my report (December 3, 1987), on the 1988 Capital Budget. These are as follows:

1. *Report (November 3, 1987) from Commissioner of Parks and Recreation on "Replacement of Langstaff Farm Facilities"*

   My report on the 1988 Capital Budget included an attachment of the above-noted report from the Commissioner of Parks and Recreation, together with a recommendation (recommendation 15) that the report be amended and adopted.

   At its meeting held on December 10, 1987, The Budget Review Group had before it the attached further report (December 4, 1987) from the Commissioner of Parks and Recreation on the same subject.

   The Budget Review Group decided to recommend that the revised plan of phasing set out in the December 4 report be adopted, but that the funding as recommended in the Capital Budget document be retained. Thus the additional $66,750 referred to in the December 4 report would not be provided at this time.

2. *Technical Amendment re: Toronto Business & Technology Development Project*

   During review of the 1988 Capital Budget, it was decided to recommend that the funding of the City's share of the above noted project be moved from the Planning and Development Department and be included instead with Toronto Economic Development Corporation's share of the project. Thus, it was intended that both the City's share and the TEDC's share be combined and *shown in the TEDC section of the budget. However, the Capital Budget document still shows the City's share in the Planning and Development Department section of the budget and requires correction.*

Recommendations:

1. *That recommendation 15 in my report (December 3, 1987) on the 1988 Capital Budget and Program of Proposed Capital Works 1989-1992 be deleted and replaced with the following:*

   "15. That with respect to the report (November 3, 1987) from the Commisioner of Parks and Recreation on "Replacement of Langstaff Farm Facilities", the following recommendations be adopted:

   1. *That funds in the amount of $943,250 be approved for enhancements to the High Park greenhouse area.*
   2. *That funds in the amount of $75,000 be approved to purchase land in Milton.*
   3. *That the balance of funds requested in the report be included for consideration in the 1989 Capital Budget submission of the Department of Parks and Recreation.*

2. *That the following tables in the Capital Budget document be amended to delete the "Toronto Business & Technology Development Project" and the amounts related thereto:*

   a) *Section I, Part C, Table 3(A);*
   b) *Section I, Part C, Table 3(B);*
   c) *Section II, Part B, Table 3;*

   and that the various summary tables be amended accordingly.

(Report (December 4, 1987) to the Budget Review Group from the Commissioner of Parks and Recreation)

Subject: Replacement of Langstaff Farm Facilities

Comments: Further to my report of November 3, 1987 concerning the replacement of the Langstaff Farm facilities, upon reviewing the necessity to phase the replacement programme over a two-year period, I recommend that the phasing be carried out as follows:

Activity	*Cost*
1988	
Construction of new greenhouse complex (phase 1)	*$ 945,000.00*
Demolition of pit greenhouses	*40,000.00*
Dismantling of quonset huts	*25,000.00*
Purchase of new nursery lands	*75,000.00*
Total	*$1,085,000.00*
1989	
Redevelopment of High Park nursery	*$ 192,700.00*
Redevelopment of Garrison nursery	*117,250.00*
Development of new nursery lands	*105,000.00*
Renovate existing High Park Greenhouses	*491,000.00*
Renovate greenhouse staff/office/storage facilities	*230,000.00*
Total	*$1,135,950.00*

The proposed phasing above will sequence the project in a manner that will facilitate start-up of the nursery operation, as the initial growing stage will take place at High Park. The proposed phasing will also ensure that a back-up greenhouse growing facility is available during the renovation stage of the main greenhouse facility.

Recommendation: That approval be granted to revise the phasing of the Langstaff Farm facilities replacement programme as recommended above and that the Budget Review Group increase the 1988 authorization for this project by $66,750.00 over its original recommendation.

—

Parks and Recreation Department

Councillor Hope, seconded by Alderman Nowlan, moved that the Budget Review Group be requested to give high priority in 1989 to improvements to the Christie Pits Fieldhouse."

Councillor Gardner, seconded by Alderman Nowlan, moved that funds in the amount of $38,000 be provided in 1988 from the Capital Funds from Assets Sold Account for renovations to the Blessed Sacrament Separate School Playground."

The motion of Councillor Hope was adopted.

The motion of Councillor Gardner was adopted on the following division of votes:

Yeas: Beavis, Grys, Rowlands, Nowlan, Gardner, Hope, Layton, Gilbert, Hall, Hollander, Pantalone, Christie, Shea, Walker, and Jakobek - 15.

Nays: Eggleton, Gee, Korwin-Kuczynzki, Disero, Martin, and Clifford - 6.

Department of Public Works

Alderman Christie, seconded by Councillor Jakobek, moved that funds in the amount of $303,000 be provided in the 1988 Capital Budget for 'sound barriers' at the C.N.R. Right-of-Way between Coxwell and Woodbine Avenues."

which was lost on the following division of votes:

Yeas: Beavis, Christie, Clifford, Shea, Walker, and Jakobek - 6.

Nays: Eggleton, O'Donohue, Gee, Korwin-Kuczynski, Grys, Rowlands, Nowlan, Gardner, Hope, Disero, Martin, Layton, Gilbert, Hall, and Hollander - 15.

The Capital Budget of the Department of Public Works was adopted on the following division of votes:

Yeas: Eggleton, Beavis, O'Donohue, Gee, Korwin-Kuczynski, Grys, Rowlands, Nowlan, Gardner, Hope, Disero, Martin, Layton, Gilbert, Hall, and Hollander - 16.

Nays: Christie, Clifford, Shea, Walker, and Jakobek - 5.

Toronto Public Library Board

Councillor Pantalone, seconded by Alderman Hall, moved that the 1988 Capital Budget of the Library Board be amended to include $314,000 for the Massey Redevelopment Project in 1988 rather than in 1989."

Councillor Jakobek, seconded by Alderman Christie, moved that the Budget Review Group be requested to review the Danforth Library tender and budget given the fact it is Council's understanding that the tender was extremely high."

Alderman Gee, seconded by Alderman Disero, moved that the foregoing motion of Councillor Pantalone be referred to the Budget Review Group for consideration.

The motion of Alderman Gee was adopted on the following division of votes:

Yeas: Eggleton, Gee, Korwin-Kuczynski, Rowlands, Nowlan, Hope, Disero, Martin, Gilbert, Hall, and Hollander - 11

Nays: O'Donohue, Gardner, Layton, Pantalone, Christie, Clifford, Shea, Walker, and Jakobek - 9.

The motion of Councillor Jakobek was adopted.

City Property Department.

Alderman Walker, seconded by Councillor Rowlands, moved that the Budget Review Group be requested to give consideration to reinstating funds in the amount of $290,000 in the 1988 Capital Budget for the North Toronto Arena Renovations."

Councillor Rowlands, seconded by Alderman Nowlan, moved the Budget Review Group be requested to give consideration to including funds in the amount of $180,000 for "Asbestos Removal".

Councillor Rowlands, seconded by Councillor Layton, moved that funds in the amount of $28,000 be reinstated in the 1988 Capital Budget to resurface the Council Chamber desks."

Councillor Hollander, seconded by Alderman Hall, moved that the following recommendation be referred to the Budget Review Group for consideration and subsequent report back to Council on January 11, 1988:

> **"That the amount of $350,000 be approved for 1988 to the St. Christopher House in the form of a grant towards the proposed renovation costs of the Wesley-Grace-Carman United Church at 248 Ossington Avenue (at Dundas) to be used as the main headquarters for St. Christopher House."**

Alderman Korwin-Kuczynski, seconded by Alderman Boytchuk, moved that the Commissioner of City Property report on the feasibility of erecting signs at all entrances to Nathan Phillips Square warning of cracks in the slabs which form the Square.

The motion of Councillor Rowlands regarding Asbestos Removal was adopted.

The motion of Councillor Hollander was adopted.

The motion of Alderman Korwin-Kuczynski was adopted.

The motion of Alderman Walker was adopted.

The motion of Councillor Rowlands regarding the Council Chamber Desks was lost on the following division of votes:

Yeas: Rowlands, and Layton - 2.

Nays: Eggleton, Beavis, O'Donohue, Gee, Korwin-Kuczynski, Grys, Nowlan, Disero, Martin, Gilbert, Hall, Hollander, Christie, Clifford, Shea, Walker, and Jakobek - 17.

City Clerk's Department

Councillor Jakobek, seconded by Alderman Clifford, moved that the City Clerk be instructed not to computerize the election processing for ½ the City in the 1988 Municipal Election, but rather that the City Clerk be requested to report on a further test pilot computer project in 1 or 2 City Wards.

Alderman Korwin-Kuczynski, seconded by Councillor Hope, moved that the City Clerk report on the use of the "X" as the way of indicating the vote on a voting machine and producing a pamphlet to better educate citizens regarding voting procedures.

Alderman Hope, seconded by Councillor Jakobek, moved that the City Clerk review the number of machines needed so that the number of locations not be decreased.

Councillor Jakobek, seconded by Alderman Clifford, moved that the City Clerk report to the first meeting of City Council on January 11, 1988, on how the City is going to make the election process simpler.

Councillor Pantalone, seconded by Councillor Hollander, moved that City Council defer any action on the purchase of automated voting equipment until the Council meeting to be held on January 11, 1988, and that the City Clerk be requested to organize a consultation process with the members of Council.

Mayor Eggleton ruled the 2 motions of Councillor Jakobek out of order as they do not relate to the Capital Budget.

Councillor Jakobek appealed the ruling of the Chair.

The ruling of the Chair was sustained on the following division of votes:

Yeas: Eggleton, Beavis, O'Donohue, Gee, Grys, Rowlands, Nowlan, Gardner, Martin, Layton, Gilbert, Hall, Hollander, Pantalone, Shea, and Walker - 16.

Nays: Korwin-Kuczynski, Hope, Disero, Christie, Clifford, and Jakobek - 6.

The motion of Councillor Pantalone was adopted on the following division of votes:

Yeas: Eggleton, Beavis, Gee, Grys, Rowlands, Nowlan, Gardner, Hope, Disero, Martin, Layton, Gilbert, Hall, Hollander, Pantalone, Clifford, Shea, and Walker - 18.

Nays: O'Donohue, Korwin-Kuczynski, Christie, and Jakobek - 4.

Alderman Gee, seconded by Alderman O'Donohue, moved that the report (December 11, 1987) from the Budget Review Group be adopted, and that the recommendations of the Executive Committee be amended accordingly; which was adopted.

The Clause, as amended, was adopted on the following division of votes:

Yeas: Eggleton, Beavis, O'Donohue, Gee, Korwin-Kuczynski, Grys, Rowlands, Nowlan, Gardner, Hope, Disero, Martin, Gilbert, Hall, Hollander, Clifford, Shea, and Walker - 18.

Nays: Layton, Pantalone, and Christie - 3. December 14, 1987.

Respectfully submitted,

ARTHUR C. EGGLETON (Mayor)
Chairman.

COMMITTEE ROOM,
Toronto, December 9, 1987.

(Adopted, as amended, by City Council on December 14, 1987.)